

Master Plan Implementation Table
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		Action	Master Plan Elements(s)	Lead Entity	Support	Approximate Timeline	Town Meeting Action Required	Resources Needed	Status	Notes
IN PROGRESS										
ARB LEAD	1	Reduce the number of uses that require a special permit; replace some special permits with a system of uses by right subject to performance standards. (2)	LU	ARB	SB	Near-Term	Yes	Staff & Volunteers	Reconsider and reassess during FY2022; Possible overlap with Arl. Heights Action Plan implementation	
	2	Consolidate and redefine the business zoning districts on Massachusetts Avenue. (3)	LU, ED	ARB	SB	Near-Term	Yes	Staff & Volunteers	Work with Arlington Heights Action Plan recommendations as a starting point; Would require a Zoning Map Change	
	3	Amend the Zoning Bylaw to provide redevelopment incentives in all or selected portions of the business districts on Massachusetts Avenue, Broadway, and Medford Street (incentives may include more than zoning). (5)	LU, ED	ARB	SB	Near-Term	Yes	Staff & Volunteers	Arl. Heights Action Plan Implementation Committee formed and meeting; Working on short-term placemaking recommendations in FY2021	
	4	Update Industrial district zoning to reflect current needs of today's industrial and innovation uses and markets. (60)	ED, LU	ARB	ED	Mid-Term	Yes	Staff, Volunteers & Consultant	Amendments going to the 2021 Annual Town Meeting	
	5	Identify and promote locations suitable for high-quality office buildings or an innovation park, and amend the Zoning Bylaw as necessary to encourage them. (45)	ED, LU	DPCD	ARB	Mid-Term	Yes	Staff, Volunteers & Consultant	Included in the Industrial Zoning effort proposed for 2021 ATM	
	6	Continue to support and expand the Safe Routes to School program to encourage more biking and walking to school. (79)	T	DPCD	SB, TAC	Ongoing	Yes	Staff, Volunteers & Consultant	Stratton School received SRTS grant with construction in 2023; Incorporated into the Sustainable Transportation Plan, which will be released spring 2021	
	7	Work with DHCD to determine Arlington's status under the Chapter 40B 1.5 percent land area rule. (8)	H, LU	DPCD	TMgr, SB	Near-Term	No	Staff	Two Comprehensive Permits under consideration by ZBA in FY2021; Will continue to assess calculation as units are added/removed from SHI	
	8	Study and consider amending set-backs, floor-area-ratios and other techniques that could address concern for neighbor impacts of new large homes constructed in existing established residential neighborhoods. (21)	H, LU	DPCD	ARB, HC	Near-Term	Possibly	Staff, Volunteers & Consultant	Residential Design Guidelines created and implementation is in progress; Committee on Residential Development proposed for 2021 ATM; Definition of half story amended by 2019 ATM	

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DPCD LEAD	9	Review and strengthen demolition delay bylaw; consider bylaw amendment for procedures and administration of demolition delay. Consider technical administrative support to HC for Demolition Delay. (27)	HCRA, LU	DPCD	ARB, HC	Near-Term	Yes	Staff & Volunteers	DPCD Staff received CPA funds to implement recommendations of Survey Master Plan relative to town owned properties; Survey Master Plan was completed in FY2019 which included recommendations on priority to resolve data discrepancies in local inventory and state inventory; DPCD report on replacement housing also provided some recommendations to improve demo delay	
	10	Address ADA requirements, improved lighting, signs and signalization at street crossings, for the Minuteman Bikeway to give more visibility to pedestrians and bicyclists, and speed control to drivers. (23)	T, OS, PS	DPCD	DPW, DC, BAC	Near-Term	Yes	Staff, Volunteers & Consultant	Lake Street crossing was improved with signalization; Other crossing may be considered as part of Bikeway Visioning Project (received CPA funds); An ADA Self Evaluation and Transition Plan is finished;	
	11	Use more native and natural choices for landscaping on Town-owned properties; consider replacement of some grass areas with native groundcovers; consider a bylaw to require more native landscaping for new developments. (40)	OS, PS	DPCD	CC, DPW	Mid-Term	Yes	Staff & Volunteers	ConCom requires native plantings and has recommendations. Current park projects incorporating native species, but no town wide effort to vegetate with native species. Env Planner will create a draft proposal for invasives management plan for Public Lands Working Group	
	12	Install wayfinding signage for public parking lots, including maps and parking limits. Post regulations and policies on Town's website. (80)	T, ED	DPCD	DPW	Ongoing	Yes	Staff	In progress for municipal lots; Parking regs are on town website	
	13	Initiate a complete, safe Sidewalks Plan town-wide, in coordination with the Safe Routes to School (SRTS) program. Prioritize improvements for new and existing sidewalks. (12)	T, PS	DPW, DPCD	APS, TAC	Near-Term	No	Staff	Arl Center Sidewalk Project is ongoing in coordination with MWRA sewer project; Sustainable Transportation Plan includes recommendations; Received SRTS funding for Stratton School	

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DPW LEAD	14	Adopt a plan for future sidewalk paving design treatments according to density and road geometry, consistent with the Sidewalks Plan. (13)	PS, T	DPW	DPCD	Near-Term	No	Staff	Arl Center Sidewalk Project is ongoing in coordination with MWRA sewer project	
	15	Develop a plan for universal access to recreation facilities, parks, and trails. (20)	PS, OS	DPW, PRC	DPCD	Near-Term	Yes	Staff & Volunteers	Update to Open Space and Recreation Plan will include recommendations from ADA Plan; An ADA Self Evaluation and Transition Plan is finished;	
	16	Work with MassDOT, DCR and City of Cambridge to improve the efficiency of Massachusetts Avenue/Route 16 signal in Cambridge. (57)	T	DPW	TAC	Mid-Term	No	Staff & Consultants	BRT bus lane is permanent; Cambridge will be working on intersection adjustments	
	17	Work with the MBTA to reduce bus bunching and improve the efficiency of bus service. (59)	T	DPW, DPCD, TAC	N/A	Mid-Term	No	Staff	BRT bus lane is permanent; Ongoing dialogue with MBTA as part of Better Bys Project and key conversation in Sustainable Transportation Plan	
	18	Add bicycle lanes on Massachusetts Avenue from Swan Place to Pond Lane to connect lanes created by the Massachusetts Avenue Rebuild Project and the Arlington Safe Travel Project. (71)	T	DPW, DPCD	BAC, TAC	Yes	TBD	Staff & Consultants	Identified as part of the Mass Ave Concept Plan. This will need to wait until we reconstruct this section of roadway. There is not enough room as currently constructed for a separate bike lane.	
SB LEAD	19	Implement the recommendations in the 2014 Arlington Center parking study. (15)	T, PS, ED	SB	ARB, DPW	Near-Term	No	Staff	New parking meters were installed with a Pay by Phone option.	
CURRENT ONGOING ACTIVITIES										
	20	Consider mechanisms to ensure a balance of housing and a significant business component in future mixed use buildings. (7)	LU, ED	ARB	Staff	Ongoing	Yes	Staff & Volunteers	Review happens as projects are reviewed by the ARB	
	21	Allocate CDBG and CPA resources to meet local housing needs and work toward meeting Town's affordable housing goal of 1.5 percent land area for affordable housing (or 10 percent affordable units, if achievable sooner). (16)	H, LU	SB	DPCD	Ongoing	Yes	Staff	CDBG and CPA funds are allocated each year	

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CURRENT ONGOING ACTIVITIES	22	Monitor parking trends in all commercial districts. (33)	T, ED	SB	TAC, DPW, APS	Ongoing	No	Staff	Ongoing monitoring of meter usage in Arl Center; parking trends will be reported on regularly	
	23	Include bicycle friendly design and technology in new road projects. (58)	T	DPW	BAC, TAC	Ongoing	No	Staff	Sustainable Transportation Plan includes recommendations for roadway concepts	
	24	Allow and promote development of new collaborative work spaces to attract small business ventures, innovative companies, entrepreneurs, and currently home-based businesses. (61)	ED	DPCD, SB	A-TED	Ongoing	No	Staff	Industrial Zoning project includes flex space and co-working space; under consideration for ATM 2021	
	25	Revisit East Arlington commercial district parking study from Larry Koff & Associates Commercial Center Revitalization Study. Identify deficiencies (if any) and develop parking management strategies. (74)	T, ED	SB	TAC, DPW, APS	Ongoing	Possibly	Staff	In progress by Parking Advisory Committee	
	26	Revisit the recommendations contained in the Commercial Center Revitalization Study and implement where compatible with Master Plan recommendations. (75)	ED, LU, PS	Multiple (see narrative)	Multiple	Ongoing	Yes	Staff	In progress: Overlap with Arl Heights Action Plan	
	27	Develop and strengthen relationship with Arlington's neighboring communities to address projects with regional impacts. (89)	OS	TMgr, SB	DPCD	Ongoing	No	Staff & Volunteers	Three regional environmental collaborations: Metro Mayors, MyRWA Resilient Mystic, Charles River Watershed Association Climate Compact	
ANNUAL REPORTING										
ANNUAL REPORTING	28	Develop a Master Plan Implementation Plan, including measurable indicators of progress, times of completion/ milestones, responsible parties, public involvement. (35)	ALL	DPCD	ARB	Annual Reporting	No	Staff	This document is updated on the website and reviewed quarterly	
	29	Develop schedule and reporting program on Implementation progress. (36)	ALL	DPCD	ARB	Annual Reporting	No	Staff	MPIC reports on implementation via Town Meeting Reports	
	30	Integrate master plan implementation within the Select Board/Town Manager annual goal-setting process. (76)	ALL	TMgr	SB	Annual Reporting	No	Staff	Occurs via goal-setting processes; Discuss ways to integrate the MPIC into process	

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ANNU	31	Work with appropriate town committees to assist with an annual process of evaluating master plan implementation and identifying potential amendments to the plan, as appropriate. (77)	ALL	TMgr, DPCD	SB, ARB, Envision Arlington	Annual Reporting	No	Staff & Volunteers	In progress	
	32	Integrate master plan recommendations and implementation actions with the goals, objectives, and action plan of the Town's current Open Space and Recreation Plan. (78)	OS, PS	OSC	CC, DPCD	Annual Reporting	No	Staff & Volunteers	Better integration will occur with next 2022-2029 Open Space and Recreation Plan and Climate Action Plan	
NEEDS TO BE ASSIGNED/REASSESSED										
ARB LEAD	33	Consider Zoning Bylaw amendments to allow flexibility in dimensional requirements and use regulations for projects that will preserve historic properties. (28)	LU, HCRA	ARB	Staff	Near-Term	Yes	Consultant	TBD	
	34	Review open space requirements in Zoning Bylaw. Consider roof gardens and other usable open space. (38)	LU, OS	ARB	ZBA	Near-Term	Yes	Staff & Volunteers	TBD	
	35	Evaluate amending the Zoning Bylaw to allow Transfer of Development Rights (TDR), identifying both sending areas and receiving areas. (50)	LU, H, OS	ARB	CC, DPCD	Mid-Term	Yes	Consultants	TBD	
	36	Consider establishing Neighborhood Conservation Districts with design review standards for architecture, mature trees and landscaping, open space, walkways, and other features. (43)	LU, NR, HCRA	ARB, HC	Staff	Mid-Term	Yes	Staff & Consultant	This topic may emerge during implementation of Residential Design Guidelines (focused on R0, R1, and R2 Districts); Teardown Moratorium is proposed for ATM 2021, may emerge from that study if adopted.	
	37	Pursue strategies to protect vacant land in the southeast corner of Arlington near Alewife Station and Thorndike Field. (52)	LU, OS	ARB	CC, OSC	Mid-Term	Yes	Consultant	Thorndike Place Comprehensive Permit remanded to ZBA; To the extent reasonable, review will consider opportunities for protection	
DPCD LEAD	38	Work with a non-profit entity to function as a TDR land bank. (51)	LU, H, OS	DPCD	CC, OSC	Mid-Term	Possibly	Staff & Consultant	TBD	
	39	Develop long-term capital improvement and maintenance plans for town-owned historic buildings, structures, parks, cemeteries, and monuments. (53)	HCRA, PS	DPCD	HC, SB, DPCD, DPW	Mid-Term	Yes	Staff & Consultant	TBD	

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D	40	Act on 2000 and 2001 Town Meeting votes to acquire the Mugar Land. (93)	LU, OS, PS	DPCD	OSC, SB	Ongoing	Yes	Staff & Volunteers	Thorndike Place Comprehensive Permit remanded to ZBA; Significant funding is necessary to pursue	
	41	Identify intersections with pedestrian safety issues and prioritize improvements for problem intersections. (29)	T	DPW	TAC	Near-Term	Yes	Staff	Discussed in Sustainable Transportation Plan ; Some Mass Ave intersections will be considered as part of permanent BRT; also part of HS reconstruction	
DPW LEAD	42	Study and develop a plan for addressing Arlington's long-term cemetery needs. (32)	PS	DPW	SB	Near-Term	Yes	Staff & Consultant	TBD; Town recently constructed a columbarium to address lack of full burial space.	
	43	Consider additional staffing and funding to maintain the Town's outdoor facilities: parks, recreational, and open spaces. (44)	OS, PS	DPW	PRC, OSC	Mid-Term	Yes	Funding	Rec department is at full staff; Older parks are in Capital Plan for renovation.	
	44	Identify options for, and resolve, the Town's land needs for snow storage and other emergency needs. (48)	PS	DPW	SB	Mid-Term	Yes	Staff & Consultant	DPW uses a location that is rented seasonally; currently working to have permanent access yearround.	
	45	Provide safe connections between the Minuteman Bikeway and the three main commercial centers. Equip corridors with wayfinding signage to direct path users between the path and the commercial centers, including a map directory of local businesses along the path. (55)	T, OS, ED	DPW	TAC, BAC, TMgr	Mid-Term	Yes	Staff & Consultant	Bikeway Visioning project funded with CPA will kick off at completion of Sustainable Transportation Plan	
	46	Develop a plan to review the condition of private ways and work with residents for a program to improve condition of private ways. (56)	T, PS	DPW	CPC	Mid-Term	Yes	Staff	Town Manager's Office is working a plan to address; Nothing significant to report at this time.	
	47	Consider establishing an open space, parks, and recreation facilities maintenance manager position. (65)	OS, PS	DPW	CC, PRC, DPCD	Mid-Term	Yes	Funding (New Position)	TBD	

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	48	Address street tree problems, including the replacement of trees lost due to age, storms and the failed survival of many newly planted trees. Coordinate tree care between the Town and property owners. (83)	PS, OS	DPW	SB	Ongoing	Yes	Additional Funding	Based on tree inventory, Tree Warden has an annual planting plan to address loss of trees within right of way. Tree Warden also works with residents to care for new trees but it is not enforceable as the trees are planted in right of way	
	49	Develop a plan and schedule to reduce unnecessary roadway pavement in Town street intersections. (84)	PS	DPW	DPCD	Ongoing	No	Staff	DPW does not have an official plan but works to reduce unnecessary pavement.	
HC LEAD	50	Study the benefits of Certified Local Government (CLG) designation for the Arlington Historical Commission. (30)	HCRA	HC	SB	Near-Term	No	Staff & Volunteers	Arlington would be eligible; To become CLG, need to comply with federal stds, need to sign MOU between AHC, AHDC and MHC, revise Town Bylaw to make criteria for review clear, and provide annual reports and complete performance reviews	
	51	Place preservation restrictions on town-owned historic properties not already protected. (64)	HCRA, PS	HC, SB	DPCD	Mid-Term	Yes	Staff & Consultant	CPA Funding has been received to review Town owned projects; RFP will be released spring 2021	
	52	Consider designating single-building historic districts. (62)	HCRA	HC	HDC	Mid-Term	Yes	Staff	TBD	
	53	Develop and install identifying and educational signage for historic structures and locations. (87)	HCRA	HC, HDC, A-TED	SB	Ongoing	Yes	Staff & Consultant	As part of Whittemore Park Project, DPCD will be developing new signage for the park.	
	54	Consider a Parking Management Study for Arlington Heights. (34)	T, ED	SB	TAC, DPW	Near-Term	Yes	Staff	Small in-house study is underway	
	55	Adopt a plan to reduce congestion on north/south roads connecting to Route 2, including consideration of new technology and business models. (67)	T	SB	TAC, DPCD	Mid-Term	No	Staff, Volunteers & Consultant	Will be included as part of the Sustainable Transportation Plan	

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SB LEAD	56	Promote policies that support Arlington's magnet businesses, which boost the overall health of the business districts. (82)	ED	SB	A-TED	Ongoing	Possibly	Staff & Volunteers	Economic Indicators project might inform this action; Worked with American Alarm on Arl. Center sidewalk reconstruction project and their parking lot redesign/reconstruction.	
	57	Develop regional cooperative relationships to support the maintenance and care of Arlington's water resources, most of which are shared with neighboring communities. (88)	OS	SB, TMgr	CC, ABC/ FG	Ongoing	No	Staff	Environmental Planner participates in regional watershed initiatives	
	58	Adopt a policy to employ recognized preservation standards when maintaining and repairing the Town's historic properties. (92)	HCRA, ED, PS	SB, TMgr	DPW, ARB, HHS	Ongoing	No	Staff & Volunteers	The Community Preservation Act Committee conditions historic preservation grant awards on adherence to the Secretary of the Interior's Standards for the Treatment of Historic Properties and Guidelines for the Treatment of Cultural Landscapes.	
	59	Identify actions to further reduce Combined Sewer Overflows into Alewife Brook. (94)	OS	SB, TMgr.	DPW, BOH	Ongoing	Possibly	Staff & Consultant	Most CSOs are in Cambridge; Improvements will be addressed through MS4 Permit	
TMGR LEAD	60	Establish a Planned Preventive Maintenance (PPM) program for all Town-owned buildings and infrastructure, including energy efficiency. (31)	PS	TMgr	DPW, BMC	Near-Term	Yes	Staff	Work and Asset Management software is in use for programming PPM activities in Town-owned buildings.	
	61	Perform a space needs analysis for Town-owned buildings, including the schools. (68)	PS	TMgr	DPCD	Mid-Term	Yes	Staff & Consultant	School projections complete yearly	
	62	Increase budgets for outdoor facilities maintenance. (85)	PS, OS	TMgr	DPW	Ongoing	Yes	Additional Funding	TBD	
	63	Establish asset management policies and institute a regular process for evaluating need to retain Town-owned properties; institute surplus property policy. (54)	PS	TMgr	SB, CPC	Mid-Term	No	Staff & Volunteers	No status update	
OSC LEAD	64	Identify and study small parcels of open space that could be acquired with Community Preservation Act funds. (41)	NR, OS	OSC	Staff	Mid-Term	Yes	Staff & Volunteers	Potentially a focus of the 2022-2029 Open Space and Recreation Plan	

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TAC LEAD	65	Conduct a parking study of residential neighborhoods, starting in East Arlington, of both unregulated all day parking and overnight parking. (47)	H, LU, T	TAC	Staff	Mid-Term	Yes	Consultant	TBD	
CC LEAD	66	Create a bylaw to prevent the use of identified invasive species of trees, shrubs, and other plants on Town property and streetscapes. (63)	OS	CC	SB, DPW	Mid-Term	Yes	TBD	DPW does not use invasive species in planting plans, and does not feel like a bylaw would be necessary. Invasive Species Management Plan under development	
PRC LEAD	67	Develop a feasible plan for acquiring the state-owned Ed Burns arena. (73)	PS	PRC	SB	Long-Term	Yes	TBD	Not currently a priority of Park and Recreation	
MULTIPLE LEAD	68	Prepare maintenance and management plan to support preservation of civic buildings and historic resources (i.e., art, documents, sculpture, historic objects); promote a sense of place for historic districts and landscapes. (86)	HCRA	HC, DPW, CPC	SB	Ongoing	Yes	Consultant	TBD	
ON HOLD INDEFINITELY										
ON HOLD INDEFINITELY	69	Identify and implement priority development areas and priority preservation areas. (66)	LU	ARB	DPCD	On Hold Indefinitely	Yes	Consultant	Priority development areas and priority preservation areas were a construct of Gov. Patrick's administration. Will not pursue at this time.	
	70	Advocate to further extend the MBTA Green Line Extension to Mystic Valley Parkway. (72)	T, ED	SB	ARB, TAC	On Hold Indefinitely	No	TBD	Current terminus is to College Ave; Unlikely that further GLX will occur until after 2023	
	71	Expand the storefront and sign enhancement program. (91)	ED, LU	DPCD	SB	On Hold Indefinitely	No	Existing Staff	CDBG funds are no longer used to fund this program. No current plan for continuing Town support of program.	
ACTIONS COMPLETED										
	72	Recodify and update the Zoning Bylaw. (1)	LU, OS	Bylaw recodification completed at February 12, 2018 Special Town Meeting. AG approved on June 12, 2018 and it is posted online.						

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ons Completed	73	Create commercial and industrial district design guidelines and incorporate them by reference in the Zoning Bylaw. (4)	LU, ED					Commercial and industrial design guidelines have been adopted by ARB; will not incorporate into ZBL	
	74	Amend the Zoning Bylaw to clarify that mixed-use development is permitted along sections of Massachusetts Avenue, Broadway, and Medford Street, and clarify regulations and (6)	LU, ED, H					Mixed-use zoning adopted at Spring 2016 Annual Town Meeting.	
	75	Study and plan for increasing the supply of smaller, "over-55" active senior market-rate housing and for affordable or subsidized housing to meet Arlington's population trends. (9)	H					Housing Production Plan includes strategies to create smaller housing units for priority populations, including seniors, as part of locally-adopted and DHCD-approved plan.	
	76	Create a Facilities Manager position; transfer the maintenance budget and building maintenance personnel from the School Department to Facilities Manager. (10)	PS					Town created Facilities Director position and hired first director in 2017.	
	77	Create an Affordable Housing Plan (Housing Production Plan) and submit to DHCD for approval under Chapter 40B. (11)	LU, H					Housing Production Plan locally-adopted and DHCD-approved November, 2016.	
	78	Amend the Zoning Bylaw to strengthen bicycle parking regulations in and adjacent to business districts and multifamily developments. (14)	T, H, ED					Bike Parking Amendments adopted at Annual Town Meeting 2019	
	79	Create a comprehensive plan for the Mill Brook study area. (17)	LU, OS, ED, H, HCRA, T					Mill Brook Corridor Plan was released in April 2019	
	80	Complete a comprehensive historic resources inventory and survey, including buildings, structures and landscapes. (18)	HCRA, ED					Survey Master Plan was released in April 2019	
	81	Seek Massachusetts Survey and Planning Grant funds to complete historic resources survey. (19)	HCRA					Inventory update has been submitted to Massachusetts Historical Commission.	
	82	Develop a Tree Inventory and Management Plan, to include locations for new and replacement trees, planned maintenance, and appropriate tree species selection. (22)	OS, ED, H					Inventory plan has been completed, follow up work on management plan to take place.	
83	Implement the Community Preservation Act funding process. (24)	OS, H, HCRA, PS					CPA funding process established by Town Meeting in 2016.		

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Actib	84	Determine "right size" parking requirements based on actual parking need for different commercial centers. (25)	T, LU, H, ED					Zoning parking reduction adopted for high-density residential, business, and industrial districts.	
	85	Amend the Zoning Bylaw to update parking requirements. (26)	H, PS, T					Parking requirements updates at Spring 2016 and Spring 2017 Town Meetings.	
	86	Select an Implementation Committee of interested MPAC members to oversee implementation in first year, with new members added for subsequent years. (37)	ALL					MPIC formed in Fall 2015.	
	87	Adopt a complete streets policy to accommodate all street users when improving public streets and sidewalks. (39)	LU, T, PS, ED					Complete Streets Policy and 5-Year Prioritization Plan adopted in 2016.	
	88	Study methods of regulating the removal of mature trees on private property; research and consider methods used in other communities. (42)	LU, NR, OS					Tree Bylaw approved at Spring 2016 Annual Town Meeting.	
	89	Update Arlington's sustainability action plan and address Arlington's concerns about flooding and climate change adaptation. (46)	OS					MVP Planning Grant is complete; Summary of Findings issued in May 2018 and MVP Action Grant received to implement actions. Hazard Mitigation Plan to be completed in early 2020.	
	90	Evaluate aging-in-place needs as part of Housing Plan. (49)	H					Complete	
	91	Prepare a feasibility study for an updated Community Center/Senior Center. (69)	PS					Complete	
	92	Review the extension of the regional bikeshare program into Arlington. (70)	T					Launched June 2018	
	93	Adopt a policy that recognizes and conveys the importance of Arlington's arts, culture and historical significance in economic development and tourism. (90)	HCRA, ED					Town adopted an Arts and Culture Action Plan in 2017 and Town is working on implementation	
94	Address the quality and condition of aging housing stock, including financial assistance programs for homeowners and landlords, as part of Housing Production Plan. (81)	H					Housing Production Plan was adopted in 2016 and HPIC is working on implementation		

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KEY TO BOARD, COMMISSION, AND DEPARTMENT ACRONYMS: APS – Arlington Public Schools; ABC/FG – Tri-Town Flooding Group; ARB – Arlington Redevelopment Board; A-TED – Arlington Tourism & Economic Development Committee; BAC – Bicycle Advisory Committee; CC – Conservation Commission; CPC – Capital Planning Committee; DPCD – Dept. of Planning and Community Development; DPW – Public Works; ED – Economic Development; HC – Historical Commission; HDC – Historic District Commission; OSC – Open Space Committee; PRC – Park & Recreation Commission; SB – Select Board; TAC – Transportation Advisory Committee; TMgr – Town Manager; ZBA - Zoning Board of Appeals

KEY TO MASTER PLAN ELEMENTS: LU - Land Use; ED - Economic Development; H - Housing; HCRA - Historic and Cultural Resource Area; NR - Natural Resources; OS - Open Space; PS - Public Facilities & Services; T - Transportation.