



**TOWN OF ARLINGTON**

**CAPITAL PLANNING COMMITTEE**

**Report to Town Meeting**

May 2007



# CAPITAL PLANNING COMMITTEE REPORT

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## REPORT OF THE CAPITAL PLANNING COMMITTEE

### The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in late summer of 2006 on the five-year plan, FY2008-2012. The FY2008 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2007. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in March 2007.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 20 years, cost estimates have been reasonably accurate except in the case of reconstruction of school buildings. In the case of school buildings, the cost estimates have been significantly below actual cost.

### Scope of this Report

The FY2008 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2008—FY 2012 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½.

### Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

**Capital Asset:** An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased as a quantity of essentially identical units such that the total quantity price is at least \$3,000.

**Capital Improvement:** An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

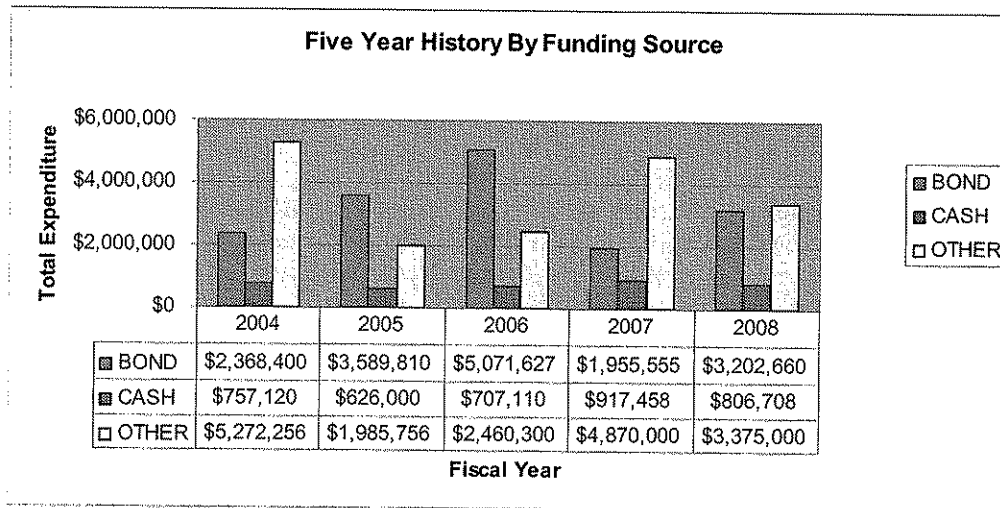
A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement or
2. For the purchase or lease of a Capital Asset or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

**Sources of Funding: Bonds, Cash, and Other**

Each year, the Capital Planning Committee (the "CPC" or the "Committee") presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms "Cash", "Bonds", and "Other" to describe the sources of funding for the Capital Budget and the five-year Capital Plan.



**Figure 1 Five Year History by Funding Source**

"Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

"Bonds" refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are usually referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

"Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

**Table 1 Comparison to Prior Year Expenditure**

Expenditure FY 2007 vs. FY 2008				
	Expenditure FY 2007	Expenditure FY 2008	Change Amount FY 08 - FY 07	Change % FY 08 - FY 07
<b>Prior Debt Service</b>				
Exempt	\$3,143,808	\$3,114,096	(\$29,712)	(0.95%)
Non-Exempt	\$4,377,017	\$5,036,275	\$659,258	15.06%
Less MWRA Debt	(\$144,173)	(\$634,143)	(\$489,970)	339.85%
<b>Total Prior Debt Service</b>	<b>\$7,376,652</b>	<b>\$7,516,228</b>	<b>\$139,576</b>	<b>1.89%</b>
New Debt Service	\$44,000	\$72,060	\$28,060	63.77%
Less Rink Interest		(\$2,250)	(\$2,250)	
<b>Total Debt Service</b>	<b>\$7,420,652</b>	<b>\$7,586,038</b>	<b>\$165,386</b>	<b>2.23%</b>
Cash Expenditure	\$917,458	\$806,708	(\$110,750)	(12.07%)
Less Transfer from Cemetery Funds	(\$20,000)	(\$40,000)	(\$20,000)	100.00%
<b>Total Expenditure</b>	<b>\$8,318,110</b>	<b>\$8,352,746</b>	<b>\$34,636</b>	<b>0.42%</b>
<b>Non-exempt Expenditure</b>	<b>\$5,174,302</b>	<b>\$5,238,650</b>	<b>\$64,348</b>	<b>1.24%</b>
Less School Renovation Project Funds	(\$280,000)		\$280,000	(100.00%)
Less Capital Carry Forward	(\$26,807)		\$26,807	(100.00%)
Adjust for Ottoson	(\$436,717)	(\$436,717)		
<b>Adjusted Non-Exempt Expenditure</b>	<b>\$4,430,778</b>	<b>\$4,801,933</b>	<b>\$371,155</b>	<b>8.38%</b>

**Vote by the Town Meeting Under Article 45**

In the vote for the capital appropriation for FY 2008, you will be asked to approve (in five separate votes):

1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
2. Acquisitions using sources of funds other than the tax levy,
3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
4. Authorization of the Town to seek external grants and funds for capital purposes, and
5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years.

**Under Article 45, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee.** You are only asked to vote on the Capital Budget for FY2008 under Article 45, and not on the five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These future payments are included in the Capital Plan.

**Table 2 Summary of Article 45**

FY2008		Expenditures
<b>By Funding Source</b>		
Cash		\$806,708
Bond		\$3,082,660
Other		\$3,375,000
	<b>Total</b>	<b>\$7,264,368</b>
<b>Calculation Of Net Appropriation of Article</b>		
FY2008		Capital and Debt Service
Prior Years Debt Service		
	Principal	\$3,983,698
	Interest	\$1,052,577
	<b>Total Prior Debt Service</b>	<b>\$5,036,275</b>
		Less MWRA (\$634,143)
		Net Prior Debt Service \$4,402,132
		New Non-exempt Debt Service \$72,060
		Less Veterans Memorial Rink (\$2,250)
		Less Capital Carryforward
		Less Transfer From Cemetery Funds (\$40,000)
		Current Year Cash Outlay \$806,708
		<b>Total Non-exempt Appropriation \$5,238,650</b>
		Exempt Principal 2,019,445
		Exempt Interest Bonds 1,094,651
		<b>Total Exempt Debt Service \$3,114,096</b>
		<b>Total Tax Rate Appropriation \$8,352,746</b>
		Veterans Rink \$2,250
		W/S Debt Service Appropriation \$634,143
		<b>Grand Total \$8,986,889</b>

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 Summary of Article 45 above. In the 2008 column, Prior Non-Exempt Debt Service (\$5,021,425) is comprised of the current principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category also includes money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. Cash is the amount (\$806,708) of directly purchase (non-bonded) acquisitions. Article 45 also authorizes \$3,082,660 in new borrowing. \$72,060 is the tax impact of interest this year for that borrowing. These amounts are reduced by transfers from other available funds, such as Water and Sewer, and for Cemetery accounts. These funds may only be spent for acquisitions or projects related to school renovation or infrastructure improvement. \$3,128,946 is the amount need to pay the principal and interest on bonds that have been authorized by Debt Exclusion referenda and that are exempt from the limits of Proposition 2½.

**Table 3 Components of the Total Expenditure**

Fiscal Year	2008	2009	2010	2011	2012	Total
Prior Non-Exempt Debt	\$5,036,275	\$4,566,539	\$4,212,146	\$3,828,357	\$3,301,152	\$20,944,969
Cash	\$806,708	\$864,250	\$854,750	\$883,927	\$891,700	\$4,301,335
New Non-Exempt Debt Service	\$72,060	\$629,391	\$1,246,607	\$2,037,181	\$2,608,205	\$6,593,444
Less Rink Bonds	(\$2,250)	(\$36,500)	(\$123,275)	(\$120,350)	(\$117,425)	(\$399,800)
Less Transfer from Cemetery Accounts	(\$40,000)					
Water Sewer Bonds	(\$634,143)	(\$624,143)	(\$615,393)	(\$565,141)	(\$524,595)	(\$2,963,415)
<b>Total Non-Exempt Tax Burden</b>	<b>\$5,238,650</b>	<b>\$5,399,537</b>	<b>\$5,574,835</b>	<b>\$6,064,474</b>	<b>\$6,159,037</b>	<b>\$28,476,533</b>



**Planning and Controlling Capital Expenditures**

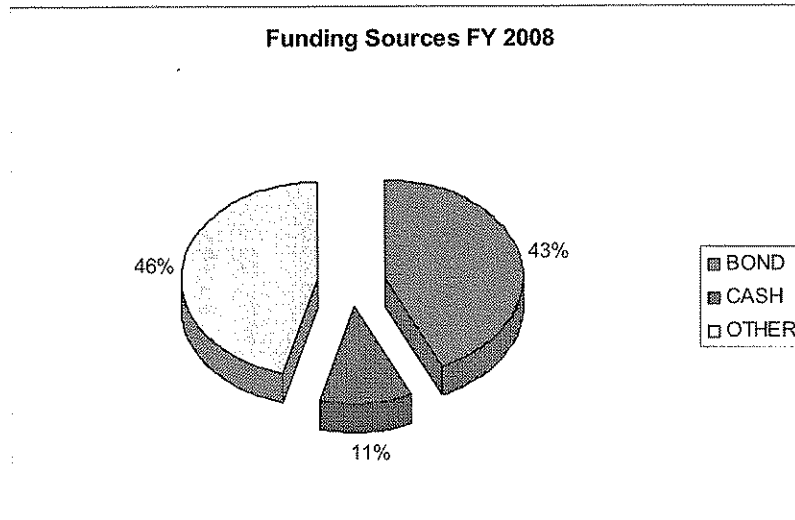
Town and School Management are committed to a strict five-year financial plan, adopted as part of the 2005 Override Proposal. The Capital Planning Committee has long practiced five-year planning, and with the support of the Finance Committee and Town Meeting has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 Capital Planning and 5% Limit demonstrates that the expenditures in Article 45 and in the Five year Capital Plan meet the Capital planning Committee’s 5% standard.

**Table 4 Capital Planning and 5% Limit**

Fiscal Year	2008	2009	2010	2011	2012	Total
Prior Non-Exempt Debt	\$5,036,275	\$4,566,539	\$4,212,146	\$3,828,857	\$3,301,152	\$20,944,969
Cash	\$806,708	\$864,250	\$854,750	\$883,927	\$891,700	\$4,301,335
New Non-Exempt Debt Service	\$72,060	\$629,391	\$1,246,607	\$2,037,181	\$2,608,205	\$6,593,444
Less Rink Bonds	(\$2,250)	(\$36,500)	(\$123,275)	(\$120,350)	(\$117,425)	(\$399,800)
Less Transfer from Cemetery Accounts	(\$40,000)					
Water Sewer Bonds	(\$634,143)	(\$624,143)	(\$615,393)	(\$565,141)	(\$524,595)	(\$2,963,415)
Total Non-Exempt Tax Burden	\$5,238,650	\$5,399,537	\$5,574,835	\$6,064,474	\$6,159,037	\$28,436,533
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$2,183,588)
<b>Net Non-Exempt Plan</b>	<b>\$4,801,933</b>	<b>\$4,962,820</b>	<b>\$5,138,118</b>	<b>\$5,627,757</b>	<b>\$5,722,320</b>	<b>\$26,252,948</b>
<b>Pro Forma Budget</b>	<b>\$ 97,075,295</b>	<b>\$ 100,712,296</b>	<b>\$ 105,471,588</b>	<b>\$ 106,103,845</b>	<b>\$ 107,562,261</b>	<b>\$516,925,285</b>
Budget For Plan at 5%	\$4,853,765	\$5,035,615	\$5,273,579	\$5,305,192	\$5,378,113	\$25,846,264
Plan as % of Revenues	4.95%	4.93%	4.87%	5.30%	5.32%	5.08%
Variance From Budget	\$51,832	\$72,795	\$135,462	(\$322,564)	(\$344,207)	(\$406,684)

The “Adjustment for Ottoson” is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund. The current year expenditures are 4.95% of the total Town revenue, and over five years average 5.08%.

**An Overview of the Impact of Capital Spending**



**Figure 2 Funding Sources 2008**

In Fiscal 2008, as seen in Figure 2, 43% of the planned acquisitions are funded by borrowing through the sale of municipal bonds. The Town has sold bonds for both exempt and non-exempt projects, and as a result the Town carries long-term debt from year to year.

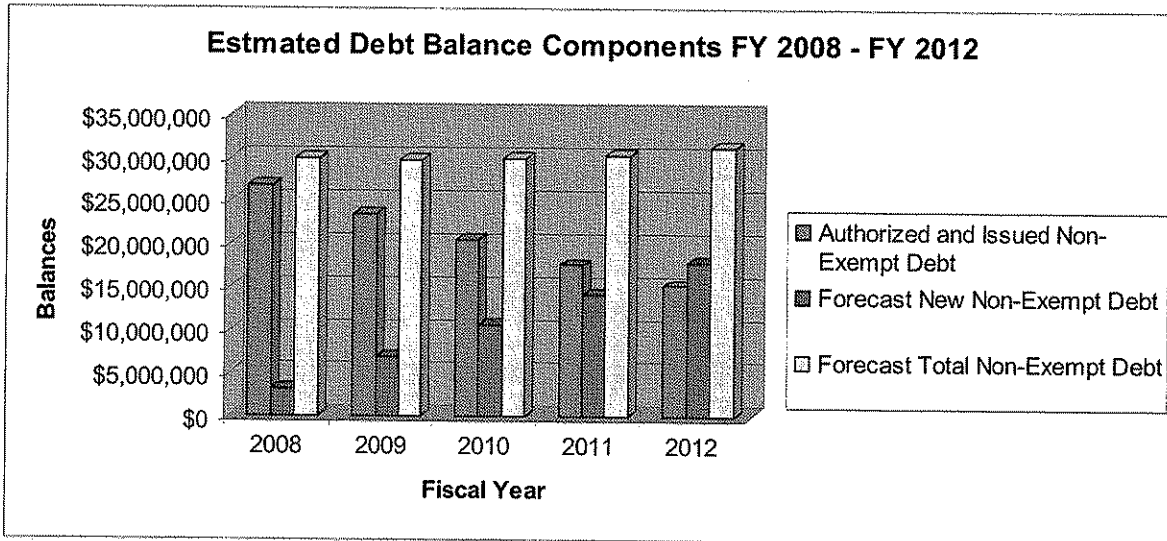


Figure 3 Forecast of Non-Exempt Debt Balance

Figure 3 Forecast of Non-Exempt Debt Balance shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding Non-Exempt Debt can affect the Town's ability to meet its operating budget requirements. That this forecast shows a slight rise and then a decline represents favorable future conditions for Arlington.

The non-exempt debt is projected to be \$34,704,865 on June 30, 2007 and \$30,521,722 on June 30, 2008. Interest Payments on non-exempt debt for FY 2008 (July 1, 2007 to June 30, 2008) are projected to be \$1,052,577. Therefore, the average rate of interest on non-exempt debt is projected to be about 3.2 % in FY2008.

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. Figure 4 forecasts total outstanding debt. As can be seen from this chart, both exempt debt and non-exempt debt are reasonably level over the next five years.

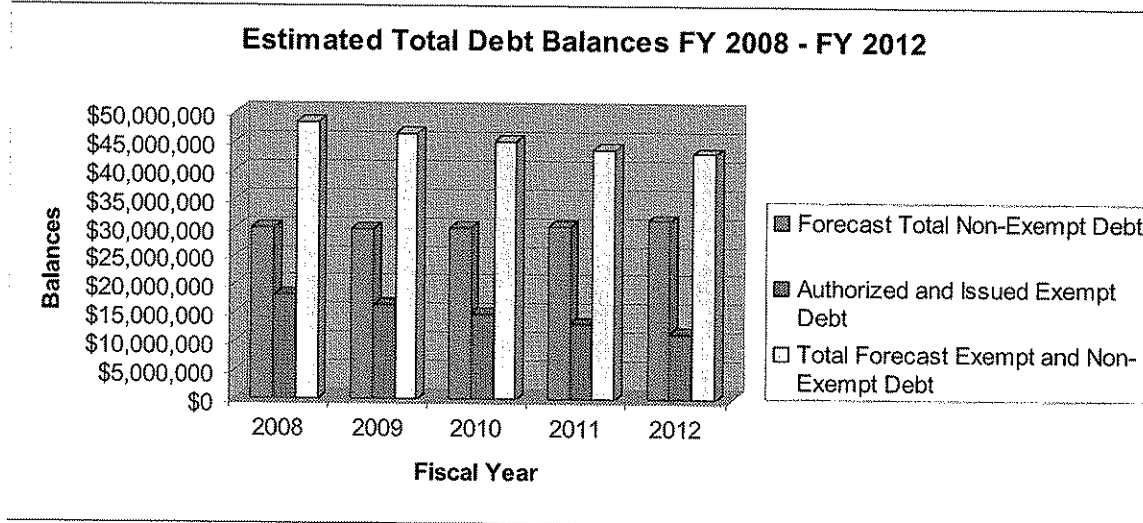


Figure 4 Total Debt Forecast

**Implementing Previous Capital Plans**

Town Meeting in recent years has approved continued road improvements, new data processing equipment, renovation of Town Hall, improvements to Robbins Farm and Spy Pond Shores, replacement of critical fire fighting equipment, and many other capital projects essential to Town services and Arlington's future.

The 2004 Town Meeting voted to provide our Police Department with equipment for a modern Dispatch Center with communications capabilities adequate for response to a major disaster as well as to more common police and fire department activities. This equipment has been purchased and is now in 24-7 use in the Community Safety Building.

The Locke and Waldo and Spy Pond (including irrigation system) are complete. The Fire budget included an ambulance for 2006 which we have had for the past 9 months. One third of the department has new protective gear as part of a three year replacement program. Public Works did acquire a new trash packer and it is used to clean up the parks and Mass Ave. Natural Resources has the new aerial lift. Police portable radios have now been upgraded to "APCO" compliant providing interoperability digital portable radios; this means that they can communicate with outside agencies in an emergency. Many others of the items approved by the 2006 Town Meeting are being acquired and put in service. Progress on these acquisitions is monitored by the Comptroller and reported to the Capital Planning Committee.

### **Reconstruction and Renovation of Town-owned Buildings**

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Buildings that have received substantial recent attention are the Community Safety Building, Fire Stations, and the Public Schools. The Community Safety Building (built in 1983) needs major renovation.

### **Fire Station Reconstruction Program**

The five-year Capital Plan calls for an expenditure of \$520,000 in FY2009 for construction plans for renovation or replacement of the Central Fire Station (built in 1926) and \$320,000 in FY2011 for construction plans for renovation or replacement of the Highland Fire Station (built in 1929). The Capital Planning Committee is planning for a construction cost of \$5,200,000 in FY2010 for the Central Fire Station and \$3,200,000 in FY2012 for construction of the Highland Fire Station. Thus, the current estimate of the total cost for this program is **\$9,240,000**.

Although the Capital Planning Committee has included an estimate of the effect of **inflation** in these costs, we expect that the estimates will change when the specifications and planned locations of the two stations have been settled. These matters are being studied by the **Fire Station Study Committee**. We expect that the Fire Chief and his staff will be relocated to a new top floor of the Central Fire Station if that is structurally feasible. Otherwise they will be relocated to a new top floor of the Highland Fire Station.

### **School Building Assistance (SBA)**

The major issues relating to school construction are

- (a) state reimbursement and
- (b) the fact that we have overrun the prior debt-exclusion-per-school budgets.

Town Meeting previously formed an "School Facilities Working Group" to recommend how the school infrastructure rebuilding process should be financed. Policy recommendations on these issues are the charter of that Committee (in which the Capital Planning Committee participates). The Working Group is independently reporting to Town Meeting, but their findings and recommendations have informed and shaped the direction of the Capital Planning Committee.

The Capital Planning Committee has considered the following issues:

1. If the Town utilizes the post-reimbursement amount (37% to 50%) of the authorized debt exclusion for reconstruction of schools, we do not have enough funds left to reconstruct one school.
2. Under the new SBA rules, the state decides which schools get rebuilt or renovated and has classified schools in different categories to indicate priorities. The state must also approve the major design features of each school.
3. The SBA has classified the Thompson School (built in 1956) in the second worst category. We have heard unofficially that there is a reasonable chance that Arlington will get reimbursement for a major renovation or rebuild of the Thompson School in five to seven years.

4. The Stratton School (built in 1962) is classified as in much better condition than the Thompson. We have been told that it is unlikely that Arlington would get funding from the Commonwealth to renovate or rebuild the Stratton School in the near term; funding is unlikely in less than 15 or 20 years from now.
5. We CANNOT begin a renovation or rebuild in FY2008 and then expect to receive a reimbursement later.

While Arlington has committed to renovation of the Stratton and Thompson Schools, the Capital Planning Committee believes it would be prudent to wait to see the form of the future SBA program before committing to the major expenditures for Thompson reconstruction. However, we have put a “place holder” of \$50,000 per year into the Capital Plan to allow for urgent (but non-reimbursable) renovations such as the restrooms. Following the requests of the School Department and the recommendations of the School Facilities Working Group, the Committee is planning a future expenditures level of \$150,000 per year, principally for the Stratton, to insure a long term program to maintain and upgrade this capital asset. Specific detailed requests for both the Stratton and Thompson will be reviewed by the Capital Planning Committee and presented to Town Meeting for approval on an annual basis. As the policy and direction of the SBA becomes clear, the Town will be able to prepare a more definite plan for rebuilding the Thompson School.

**Program Spending**

Table 5 summarizes Non-Exempt Town expenditures by program from 2005 (2005 through 2006 are actual) through the five year capital plan. The debt-excluded elementary school projects are exempt from Proposition 2½, and are not included in this chart.

**Table 5 Analysis of Spending By Program**

AMOUNT PROGRAM	FISCAL YEAR								Grand Total
	2005	2006	2007	2008	2009	2010	2011	2012	
DEPARTMENTAL PROJECT	\$640,500	\$433,000	\$382,500	\$130,500	\$146,500	\$69,500	\$53,500	\$25,500	\$1,889,500
EQUIPMENT REPLACEMENT	\$43,500	\$230,000	\$192,000	\$375,500	\$110,000	\$171,000	\$92,000	\$197,000	\$1,411,000
FIELDS		\$80,000							\$80,000
INFORMATION TECHNOLOGY	\$324,310	\$412,250	\$384,200	\$298,800	\$271,000	\$272,500	\$308,100	\$550,000	\$2,821,160
INFRASTRUCTURE IMPROVEMENT	\$1,408,500	\$4,640,051	\$3,973,000	\$2,697,500	\$3,870,000	\$7,245,000	\$3,267,000	\$6,212,500	\$33,313,551
MAJOR REPAIRS	\$1,180,000	\$589,968		\$110,000	\$45,000	\$50,000	\$35,000		\$2,019,968
PARKS & PLAYGROUNDS	\$410,000	\$300,000							\$710,000
PHOTOCOPIER PROGRAM	\$130,256	\$119,958	\$69,958	\$94,708	\$105,250	\$115,750	\$141,500	\$89,000	\$866,380
PUBLIC BUILDING MAINTENANCE	\$492,500	\$188,810	\$730,355	\$1,054,260	\$790,222	\$1,883,790	\$433,656	\$1,384,680	\$6,956,273
ROADS AND PATHS INFRASTRUCTURE	\$705,000	\$735,000	\$1,050,000	\$875,000	\$1,250,000	\$975,000	\$1,030,000	\$1,034,000	\$7,654,000
STUDENT TRANSPORTATION	\$129,000		\$143,000		\$112,000		\$47,000		\$431,000
VEHICLE REPLACEMENT	\$730,000	\$502,000	\$393,000	\$1,312,000	\$365,000	\$619,500	\$840,000	\$1,385,000	\$6,146,500
PARKS PLAYGROUNDS & FIELDS			\$425,000	\$436,100	\$375,300	\$356,000	\$496,600	\$152,000	\$2,241,000
<b>Grand Total</b>	<b>\$6,201,566</b>	<b>\$8,209,037</b>	<b>\$7,743,033</b>	<b>\$7,384,368</b>	<b>\$7,440,272</b>	<b>\$11,758,040</b>	<b>\$6,744,356</b>	<b>\$11,054,680</b>	<b>\$66,565,332</b>

Respectfully submitted by

- Stephen J. Andrew — Moderator Appointee
- John A. FitzMaurice, Vice-Chairman — Moderator Appointee
- Charles T. Foskett, Chairman — FinCom Designee
- Nancy Galkowski— Town Manager’s Designee
- Stephen J. Gilligan—Town Treasurer
- Ruth Lewis—Town Comptroller
- Anthony T. Lionetta, Secretary — Moderator Appointee
- Susan Mazzarella—School Superintendent’s Designee
- Barbara Thornton — Moderator Appointee

Deputy Town Manager Nancy Galkowski attends meetings but, with the consent of the Committee, does not vote. Accordingly she does not join in signing this report.

**Town of Arlington  
Capital Budget FY 2008**

Sum of AMOUNT			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
BOARD OF SELECTMEN	EQUIPMENT REPLACEMENT	Voting Booths	\$26,000			\$26,000
		Board Room Chair replacement		\$5,000		\$5,000
	PHOTOCOPIER PROGRAM	Photocopier lease		\$6,500		\$6,500
<b>BOARD OF SELECTMEN Total</b>			<b>\$26,000</b>	<b>\$11,500</b>		<b>\$37,500</b>
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Protective Gear Replacement	\$52,000			\$52,000
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras	\$18,000			\$18,000
		Upgrade Radio System	\$126,000			\$126,000
		Furniture			\$9,500	
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$12,500			\$12,500
VEHICLE REPLACEMENT	Replace 1 Engine (#3 or #4)	\$425,000			\$425,000	
		Vehicle Replacement - Deputy Chief		\$35,000		\$35,000
<b>COMMUNITY SAFETY - FIRE SERVICES Total</b>			<b>\$633,500</b>	<b>\$44,500</b>		<b>\$678,000</b>
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar		\$3,500		\$3,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$15,000		\$15,000
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
	PUBLIC BUILDING MAINTENANCE	C.S. Building - Structural Tests		\$20,000		\$20,000
	VEHICLE REPLACEMENT	Vehicle Replacement Program		\$129,000		\$129,000
<b>COMMUNITY SAFETY - POLICE SERVICES Total</b>				<b>\$172,000</b>		<b>\$172,000</b>
COMMUNITY SAFETY - SUPPORT SERVICES	EQUIPMENT REPLACEMENT	Four post vehicle lift	\$20,000			\$20,000
<b>COMMUNITY SAFETY - SUPPORT SERVICES Total</b>			<b>\$20,000</b>			<b>\$20,000</b>
DATA PROCESSING	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000			\$125,000
		Library MLN Equipment	\$21,800			\$21,800
		School Dept-Admin Micro Program	\$40,000			\$40,000
		Software Upgrades & Standardization	\$30,000			\$30,000
		Town-Microcomputer Program	\$63,000			\$63,000
	Firehouse software	\$19,000			\$19,000	
	PHOTOCOPIER PROGRAM	Photocopier		\$2,250		\$2,250
<b>DATA PROCESSING Total</b>			<b>\$298,800</b>	<b>\$2,250</b>		<b>\$301,050</b>
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000			\$30,000
<b>FINANCING Total</b>			<b>\$30,000</b>			<b>\$30,000</b>
HEALTH & HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging		\$2,000		\$2,000
		Photocopier Lease - Robbins House		\$1,518		\$1,518
	VEHICLE REPLACEMENT	Cargo Van		\$16,000		\$16,000
<b>HEALTH &amp; HUMAN SERVICES Total</b>				<b>\$19,518</b>		<b>\$19,518</b>
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier		\$5,940		\$5,940
<b>LEGAL/WORKERS' COMPENSATION Total</b>				<b>\$5,940</b>		<b>\$5,940</b>
LIBRARY	PUBLIC BUILDING MAINTENANCE	Slate Repairs		\$6,000		\$6,000
		Carpet replacement	\$29,260			\$29,260
		Moistureproofing basement periodical room	\$104,000			\$104,000
		Ramp Lighting		\$6,000		\$6,000
<b>LIBRARY Total</b>			<b>\$133,260</b>	<b>\$12,000</b>		<b>\$145,260</b>
PLANNING	PUBLIC BUILDING MAINTENANCE	Gibbs School- repair and modification of entrances	\$45,000		\$25,000	\$70,000
		Maple St. electrical system replacement			\$50,000	\$50,000
		Maple Street exterior renovation			\$100,000	\$100,000
		Gibbs School - Energy Management System		\$19,000		\$19,000
		Maple Street heating and cooling systems replacement			\$30,000	\$30,000
<b>PLANNING Total</b>			<b>\$45,000</b>	<b>\$19,000</b>	<b>\$205,000</b>	<b>\$269,000</b>
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Replacement of Fences			\$30,000	\$30,000
	MAJOR REPAIRS	Stones/ Tombs -Clean,restore,repair			\$10,000	\$10,000
<b>PUBLIC WORKS CEMETERY DIVISION Total</b>					<b>\$40,000</b>	<b>\$40,000</b>
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway consultant services		\$25,000		\$25,000

**Town of Arlington  
Capital Budget FY 2008**

Sum of AMOUNT			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS ENGINEERING DIVISION	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway Roadway Reconstruction		\$300,000	\$500,000	\$500,000
		Sidewalks and Curbstones		\$75,000		\$300,000
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4				\$75,000
<b>PUBLIC WORKS ENGINEERING DIVISION Total</b>			<b>\$27,000</b>	<b>\$400,000</b>	<b>\$500,000</b>	<b>\$927,000</b>
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Sander Body	\$13,000			\$13,000
		VEHICLE REPLACEMENT	1 ton Dump Truck	\$45,000		\$45,000
		4WD Truck w/Sander	\$120,000			\$120,000
		Street sweeper	\$140,000			\$140,000
<b>PUBLIC WORKS HIGHWAY DIVISION Total</b>			<b>\$318,000</b>			<b>\$318,000</b>
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment		\$6,000		\$6,000
		Wood chipper	\$30,000			\$30,000
	VEHICLE REPLACEMENT	Grappler attachment		\$7,000		\$7,000
	VEHICLE REPLACEMENT	33,000 GVW Specialty Truck	\$85,000			\$85,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION Total</b>			<b>\$115,000</b>	<b>\$13,000</b>		<b>\$128,000</b>
PUBLIC WORKS PROPERTIES DIVISION	EQUIPMENT REPLACEMENT	Fuel system upgrade	\$90,000			\$90,000
		PUBLIC BUILDING MAINTENANCE	Town Hall - replace AC units	\$20,000		\$20,000
		Town Hall - Renovations	\$100,000		\$100,000	
		Grove St. Boiler Replacements (2)	\$45,000		\$45,000	
		Grove Street Fire Alarm system	\$25,000		\$25,000	
		Town Hall - Electrical Upgrade / Generator	\$45,000		\$45,000	
		"D" Building roof	\$105,000		\$105,000	
<b>PUBLIC WORKS PROPERTIES DIVISION Total</b>			<b>\$430,000</b>			<b>\$430,000</b>
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment			\$5,000	\$5,000
		INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation		\$740,000	\$740,000
		Water System Rehabilitation		\$1,300,000	\$1,300,000	
		Hydrant replacement program		\$50,000	\$50,000	
		Lift Station upgrade		\$200,000	\$200,000	
		Telemetry System		\$85,000	\$85,000	
	VEHICLE REPLACEMENT	Jet Truck		\$250,000	\$250,000	
<b>PUBLIC WORKS WATER/SEWER DIVISION Total</b>				<b>\$2,630,000</b>		<b>\$2,630,000</b>
RECREATION	PARKS PLAYGROUNDS & FIELDS	Thorndike Field parking expansion Pheasant Ave/Stratton School Field & Playground	\$75,000			\$75,000
<b>RECREATION Total</b>			<b>\$361,100</b>			<b>\$361,100</b>
SCHOOLS	DEPARTMENTAL PROJECT	High School Security System		\$20,000		\$20,000
	EQUIPMENT REPLACEMENT	Equipment Replacement		\$5,000		\$5,000
	INFRASTRUCTURE IMPROVEMENT	School Improvements	\$280,000			\$280,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$60,000		\$60,000
	PUBLIC BUILDING MAINTENANCE	Systemwide - Roof Repairs		\$10,000		\$10,000
		Stratton Refurbish Rest Rooms	\$150,000			\$150,000
	Thompson Refurbish Rest Rooms	\$120,000			\$120,000	
	VEHICLE REPLACEMENT	Food Service Van	\$40,000			\$40,000
<b>SCHOOLS Total</b>			<b>\$590,000</b>	<b>\$95,000</b>		<b>\$685,000</b>
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier		\$6,000		\$6,000
<b>TOWN MANAGER Total</b>				<b>\$6,000</b>		<b>\$6,000</b>
TREASURER	PHOTOCOPIER PROGRAM	Photocopier		\$6,000		\$6,000
<b>TREASURER Total</b>				<b>\$6,000</b>		<b>\$6,000</b>
VETERANS' MEMORIAL RINK ENTERPRISE FUND	MAJOR REPAIRS	Chiller replacement	\$100,000			\$100,000
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND Total</b>			<b>\$100,000</b>			<b>\$100,000</b>
<b>Grand Total</b>			<b>\$3,202,660</b>	<b>\$806,708</b>	<b>\$3,375,000</b>	<b>\$7,384,368</b>

### Town of Arlington Five Year Capital Plan FY2008 - FY2012

Sum of AMOUNT	FISCAL YEAR						Grand Total
	2008	2009	2010	2011	2012		
DEPARTMENT	EXPENDITURE						
BOARD OF SELECTION	Records Retention Program		\$25,000				\$25,000
DEPARTMENTAL PROJECT	Voting Booths	\$28,000					\$28,000
EQUIPMENT REPLACEMENT	Board Room Chair replacement	\$5,000					\$5,000
PHOTOCOPIER PROGRAM	Photocopier lease	\$6,500					\$6,500
<b>BOARD OF SELECTION Total</b>		<b>\$37,500</b>	<b>\$25,000</b>				<b>\$62,500</b>
COMMUNITY SAFETY	Automatic Diffusers		\$18,000				\$18,000
FIRE SERVICES	Protective Gear Replacement	\$62,000	\$45,000				\$97,000
DEPARTMENTAL PROJECT	Thermal Imaging Cameras	\$18,000			\$18,000		\$36,000
EQUIPMENT REPLACEMENT	Upgrade Radio System	\$128,000	\$125,000				\$251,000
	Furniture	\$9,500					\$9,500
INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$12,500	\$15,000	\$17,000	\$17,500		\$77,000
	Fire Station Plan - Central Station		\$520,000				\$520,000
	Fire Station - Highland			\$5,200,000	\$3,200,000		\$3,200,000
	Fire Station - Central					\$5,200,000	\$5,200,000
	Fire Station Plan - Highland			\$320,000			\$320,000
VEHICLE REPLACEMENT	Ambulance replacement		\$150,000				\$150,000
	Vehicle Replacement - Deputy Chief	\$35,000					\$35,000
	Vehicle Replacement- Chief			\$40,000			\$40,000
	Fire prevention vehicle		\$37,500				\$37,500
	Ladder 1			\$500,000			\$500,000
	Replace 1 Engine (#3 or #4)	\$425,000			\$425,000		\$850,000
<b>COMMUNITY SAFETY FIRE SERVICES Total</b>		<b>\$678,000</b>	<b>\$580,000</b>	<b>\$5,543,500</b>	<b>\$377,000</b>	<b>\$4,160,500</b>	<b>\$11,339,000</b>
COMMUNITY SAFETY	Laser Radar	\$3,500	\$3,500	\$3,500	\$3,500		\$17,500
POLICE SERVICES	Bullet Proof Vest Program	\$15,000	\$15,000	\$15,000	\$15,000		\$75,000
DEPARTMENTAL PROJECT	Photocopier	\$4,500	\$4,500	\$4,500	\$4,500		\$22,500
EQUIPMENT REPLACEMENT	C.S. Building Renovations -5 Year plan		\$933,403			\$1,034,150	\$1,967,553
PHOTOCOPIER PROGRAM	C.S. Building - Structural Tests	\$20,000					\$20,000
PUBLIC BUILDING MAINTENANCE	Animal Control Van	\$129,000	\$130,000	\$131,000	\$133,000	\$135,000	\$658,000
VEHICLE REPLACEMENT	Vehicle Replacement Program					\$25,000	\$25,000
EQUIPMENT	Digital fingerprint imaging machine	\$172,000	\$153,000	\$1087,403	\$186,000	\$1,217,150	\$2,815,553
<b>COMMUNITY SAFETY POLICE SERVICES Total</b>		<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>
COMMUNITY SAFETY	Four post vehicle lift						
SUPPORT SERVICES	Pick-up Truck - Mechanics			\$40,000			\$40,000
EQUIPMENT REPLACEMENT							
VEHICLE REPLACEMENT	Van Replacement Program					\$40,000	\$60,000
<b>COMMUNITY SAFETY SUPPORT SERVICES Total</b>				<b>\$40,000</b>	<b>\$40,000</b>		<b>\$80,000</b>
COUNCIL ON AGING							
TRANSPORTATION							
ENTERPRISE FUND			\$10,000				\$10,000
VEHICLE REPLACEMENT							



**Town of Arlington  
Five Year Capital Plan FY2008- FY2012**

Sum of AMOUNT	DEPARTMENT	PROGRAM	FISCAL YEAR					Grand Total
			2008	2009	2010	2011	2012	
		<b>EXPENDITURE</b>						
	COUNCIL ON AGING	TRANSPORTATION			\$10,000		\$10,000	
		ENTERPRISE FUND						
		Total						
	DATA PROCESSING	INFORMATION TECHNOLOGY	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	
		Educational IT Program						
		Library MLN Equipment	\$21,800	\$16,000	\$17,500	\$22,200	\$97,500	
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	
		Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	
		Town-Microcomputer Program	\$63,000	\$60,000	\$60,000	\$60,000	\$303,000	
		Firehouse software	\$19,000				\$19,000	
		Replacement of Receivable Package					\$200,000	
		Camelery - Mapping software					\$75,000	
		Fire - Telestaff scheduling software				\$30,900	\$30,900	
		Photocopier	\$2,250	\$2,250	\$2,250		\$6,750	
		Total	\$307,050	\$273,250	\$274,750	\$308,100	\$1,707,150	
	FINANCING	PHOTOCOPIER PROGRAM	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000	
		Cost of Financing						
	FINANCING Total	DEPARTMENTAL PROJECT	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000	
	HEALTH & HUMAN SERVICES	PHOTOCOPIER PROGRAM	\$2,000	\$2,500	\$2,500	\$2,500	\$9,500	
		Photocopier Lease - Council on Aging						
		Photocopier Lease - Robbins House	\$1,518	\$2,000	\$2,000	\$2,000	\$7,518	
		Cargo Van	\$16,000				\$16,000	
	HEALTH & HUMAN SERVICES Total	VEHICLE REPLACEMENT	\$19,518	\$4,500	\$4,500	\$4,500	\$33,018	
	INSPECTIONS	VEHICLE REPLACEMENT			\$25,000	\$25,000	\$50,000	
	INSPECTIONS Total	Vehicle - Building/Plumbing/Wire Inspectors			\$25,000	\$25,000	\$50,000	
	LEGAL WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	\$5,940	\$6,000	\$6,000	\$6,000	\$17,940	
	LEGAL WORKERS' COMPENSATION Total	Photocopier	\$5,940	\$6,000	\$6,000	\$6,000	\$17,940	
	LIBRARY	EQUIPMENT REPLACEMENT	\$29,260	\$38,722	\$20,387		\$88,369	
		HVAC Replacement						
		Carpet replacement						
		Public Building Maintenance	\$6,000	\$6,000	\$300,000		\$312,000	
		Slate Repairs						
		Slate Replacement - Roof				\$150,000	\$150,000	
		Repointing of 1892 Building				\$38,200	\$38,200	
		Replacement of roof covering - membrane				\$20,529	\$20,529	
		Smoke/Fire detection replacement				\$10,000	\$10,000	
		Elevator repair/upgrade				\$4,927	\$4,927	
		Exhaust fans						
		Storm Window replacement	\$104,000			\$5,200	\$109,200	
		Moistureproofing basement periodical room	\$6,000			\$35,330	\$41,330	
		Ramp Lighting						
		Parking Lot Paving				\$9,000	\$9,000	
	LIBRARY Total	ROADS AND PATHS INFRASTRUCTURE	\$145,260	\$69,722	\$320,387	\$223,656	\$808,555	
	PERSONNEL	PHOTOCOPIER PROGRAM	\$3,500	\$3,500	\$3,500	\$3,500	\$10,500	
	PERSONNEL Total	Photocopier	\$3,500	\$3,500	\$3,500	\$3,500	\$10,500	
	PLANNING	PUBLIC BUILDING MAINTENANCE	\$70,000				\$70,000	
		Gibbs School- repair and modification of entrances						
		Maple St. electrical system replacement	\$50,000				\$50,000	
		Maple Street exterior renovation	\$100,000				\$100,000	
		Gibbs School - Energy Management System	\$19,000				\$19,000	
		Maple Street heating and cooling systems replacement	\$30,000				\$30,000	



**Town of Arlington  
Five Year Capital Plan FY2008- FY2012**

Sum of AMOUNT		FISCAL YEAR					Grand Total
DEPARTMENT	PROGRAM	2008	2009	2010	2011	2012	
PLANNING	EXPENDITURE	\$269,000					\$269,000
PUBLIC WORKS ADMINISTRATION	Mail Lights		\$18,000	\$20,000	\$20,000	\$22,000	\$80,000
	PHOTOCOPIER PROGRAM		\$3,000	\$3,000	\$3,000		\$9,000
PUBLIC WORKS ADMINISTRATION			\$21,000	\$23,000	\$23,000	\$22,000	\$89,000
PUBLIC WORKS ADMINISTRATION	Water System Rehab					\$675,000	\$675,000
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
	MAJOR REPAIRS	\$10,000	\$10,000	\$10,000	\$10,000		\$40,000
	PUBLIC BUILDING MAINTENANCE		\$250,000				\$250,000
PUBLIC WORKS CEMETERY DIVISION	ROADS AND PATHS INFRASTRUCTURE	\$40,000	\$290,000	\$290,000	\$70,000	\$705,000	\$1,395,000
PUBLIC WORKS CEMETERY DIVISION		\$25,000					\$25,000
PUBLIC WORKS ENGINEERING DIVISION	ROADWAY CONSULTANT SERVICES						\$50,000
	DEPARTMENTAL PROJECT				\$40,000		\$40,000
	PHOTOCOPIER PROGRAM	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
	ROADS AND PATHS INFRASTRUCTURE	\$300,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,700,000
		\$75,000	\$100,000	\$125,000	\$150,000	\$175,000	\$625,000
	VEHICLE REPLACEMENT	\$27,000	\$300,000				\$300,000
PUBLIC WORKS ENGINEERING DIVISION	UTILITY VEHICLE, 4 X 4	\$927,000	\$1,275,000	\$375,000	\$1,067,000	\$1,025,000	\$5,269,000
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	\$13,000	\$14,000	\$15,000	\$16,000	\$17,000	\$75,000
	VEHICLE REPLACEMENT					\$130,000	\$130,000
	VEHICLE REPLACEMENT	\$45,000					\$45,000
	VEHICLE REPLACEMENT	\$120,000	\$80,000		\$85,000		\$165,000
	VEHICLE REPLACEMENT	\$140,000	\$120,000		\$125,000		\$365,000
	VEHICLE REPLACEMENT			\$35,000	\$50,000		\$85,000
	VEHICLE REPLACEMENT			\$45,000			\$45,000
PUBLIC WORKS HIGHWAY DIVISION		\$318,000	\$235,000	\$145,000	\$386,000	\$237,000	\$1,325,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	SMALL EQUIPMENT	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
	EQUIPMENT REPLACEMENT	\$30,000					\$30,000
	EQUIPMENT REPLACEMENT	\$7,000					\$7,000
	EQUIPMENT REPLACEMENT				\$35,000		\$35,000
	EQUIPMENT REPLACEMENT	\$85,000					\$85,000

**Town of Arlington  
Five Year Capital Plan FY2008 - FY2012**

Sum of AMOUNT	DEPARTMENT	PROGRAM	FISCAL YEAR					Grand Total
			2008	2009	2010	2011	2012	
	PUBLIC WORKS	VEHICLE REPLACEMENT						
		Pickup						
	NATURAL RESOURCES							
	DIVISION Total		\$128,000	\$41,000	\$35,000	\$41,000	\$86,000	\$337,000
	PUBLIC WORKS							
	PROPERTIES							
	DIVISION		\$80,000					\$80,000
		EQUIPMENT REPLACEMENT						
		INFRASTRUCTURE IMPROVEMENT						
		Fuel system upgrade						
		High School Parking lot culvert						
		Town Hall - Renovations	\$100,000			\$500,000		\$500,000
		PUBLIC BUILDING MAINTENANCE						
		Town Hall - replace AC units	\$20,000					\$20,000
		Grove St. Boiler Replacements (2)	\$45,000					\$45,000
		Fox Library - New Boiler		\$40,000				\$40,000
		Fox Library - New Windows		\$5,000				\$5,000
		Grove Street Fire Alarm system	\$25,000					\$25,000
		Robbins House - Paint/ Ext Carpentry		\$30,000				\$30,000
		Town Hall - Electrical Upgrade / Generator	\$45,000					\$45,000
		Town Hall - Annex membrane & slate roof		\$55,000				\$55,000
		"D" Building roof	\$105,000					\$255,000
		Town Hall - second boiler		\$5,500			\$100,000	\$100,000
		Town Hall building heating distribution			\$70,000			\$70,000
		Town Hall wood trim			\$100,000			\$100,000
		Grove Street Masonry repairs						
		Town Hall parking lot						
	ROADS AND PATHS							
	INFRASTRUCTURE							
	PUBLIC WORKS		\$430,000	\$285,500	\$170,000	\$500,000	\$100,000	\$1,485,500
	PROPERTIES							
	DIVISION Total		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
	PUBLIC WORKS							
	WATER/SEWER							
	DIVISION							
		EQUIPMENT REPLACEMENT						
		Small Equipment						
		Trash pump 6"	\$740,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,140,000
		Sewer System Rehabilitation						
		Water System Rehabilitation	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,500,000
		Hydrant replacement program	\$50,000	\$50,000	\$50,000	\$50,000	\$100,000	\$300,000
		Lift Station upgrade	\$200,000	\$100,000	\$50,000	\$50,000	\$50,000	\$450,000
		Telemetry System	\$85,000					\$85,000
		VEHICLE REPLACEMENT						
		Catch Basin Cleaner		\$250,000				\$250,000
		Utility Truck			\$75,000			\$75,000
		33,000 GVW Truck						
		Jet Truck						
		Pickup	\$250,000					\$250,000
			\$2,630,000	\$2,070,000	\$2,080,000	\$2,255,000	\$2,145,000	\$11,180,000
	PUBLIC WORKS							
	WATER/SEWER							
	DIVISION Total		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$30,000
	RECREATION							
		PARKS PLAYGROUNDS & FIELDS						
		Feasibility Study						
		Summer Street Playground		\$365,300				\$365,300
		Spy Pond Tennis Courts			\$261,000			\$261,000
		Wellington Park playground and tennis court				\$496,600		\$496,600
		Summer Street Parking Expansion						\$85,000
		Thorndike Field parking expansion						\$75,000
		North Union - Basketball Courts	\$75,000					\$67,000

**Town of Arlington  
Five Year Capital Plan FY2008- FY2012**

Sum of AMOUNT DEPARTMENT		FISCAL YEAR						Grand Total
		2008	2009	2010	2011	2012		
RECREATION	PROGRAM	EXPENDITURE						
	PARKS PLAYGROUNDS & FIELDS	North Union - Spray Pool Pheasant Ave/Stratton School Field & Playground						\$75,000 \$361,100
		\$361,100	\$375,300	\$356,000	\$496,600	\$152,000	\$1,816,000	
SCHOOLS	RECREATION Total	\$20,000					\$20,000	
	DEPARTMENTAL PROJECT	High School Security System Equipment Replacement.						\$26,000
	EQUIPMENT REPLACEMENT	\$5,000	\$5,000	\$5,000	\$5,000	\$6,000	\$26,000	
	INFRASTRUCTURE IMPROVEMENT	AHS Millbrook Parking						\$240,000
		\$280,000					\$280,000	
	MAJOR REPAIRS	School Improvements HV system - High School Lowe Auditorium Rugs and Chairs Asbestos Abatement - Remove Tiles AHS Flag Pole Replacement & Illumination AHS Lowe Auditorium Bldg B Steps						\$280,000 \$30,000 \$25,000 \$25,000 \$10,000 \$40,000 \$380,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program Systemwide - Roof Repairs						\$150,000 \$10,000
	PUBLIC BUILDING MAINTENANCE	Stratton Refurbish Rest Rooms Stratton/High School Infrastructure Improvements Thompson Refurbish Rest Rooms Thompson Infrastructure Bus 65 & 35 Passenger						\$150,000 \$150,000 \$50,000 \$112,000 \$47,000
	STUDENT TRANSPORTATION	Bus -20 Passenger						\$26,000
	VEHICLE REPLACEMENT	Maintenance Dept. Van Food Service Van						\$40,000 \$40,000
		\$685,000	\$497,000	\$361,000	\$367,000	\$536,000	\$2,446,000	
SCHOOLS Total		\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$18,000	
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier						\$18,000
	Total	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$18,000	
TREASURER	PHOTOCOPIER PROGRAM	Photocopier						\$18,000
	Total	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$18,000	
VETERANS		Rink Renovations						\$1,600,000
MEMORIAL RINK ENTERPRISE FUND								
	INFRASTRUCTURE IMPROVEMENT	Chiller replacement						\$100,000
	MAJOR REPAIRS							
		\$100,000	\$1,200,000		\$400,000		\$1,700,000	
VETERANS MEMORIAL RINK ENTERPRISE FUND Total		\$1,304,368	\$7,440,272	\$1,758,040	\$6,744,356	\$1,054,680	\$44,381,716	
Grand Total								
		\$3,202,660	\$3,666,022	\$8,273,290	\$2,635,429	\$6,737,980	\$24,515,381	
	FUNDING SOURCE	\$906,708	\$864,250	\$854,750	\$883,927	\$891,700	\$4,301,335	
	BOND	\$3,375,000	\$2,910,000	\$2,630,000	\$3,225,000	\$3,425,000	\$15,565,000	
	CASH	\$7,384,368	\$7,440,272	\$11,758,040	\$6,744,356	\$11,054,680	\$44,381,716	
	OTHER							
	Grand Total	\$7,384,368	\$7,440,272	\$11,758,040	\$6,744,356	\$11,054,680	\$44,381,716	

**ARTICLE 45**

**CAPITAL BUDGET**

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the  
Town Manager and the Capital Planning Committee)

**VOTED: (1) That the sum of \$8,352,746 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:**

Item	Amount	Project	Department
1.	\$ 5,000	Board Room Chair replacement	BOARD OF SELECTMEN
2.	\$ 6,500	Photocopier Lease	BOARD OF SELECTMEN
3.	\$ 9,500	Furniture	COMMUNITY SAFETY - FIRE SERVICES
4.	\$ 35,000	Vehicle Replacement - Deputy Chief	COMMUNITY SAFETY - FIRE SERVICES
5.	\$ 15,000	Bullet Proof Vest Program	COMMUNITY SAFETY - POLICE SERVICES
6.	\$ 20,000	C.S. Building - Structural Tests	COMMUNITY SAFETY - POLICE SERVICES
7.	\$ 3,500	Laser Radar	COMMUNITY SAFETY - POLICE SERVICES
8.	\$ 4,500	Photocopier	COMMUNITY SAFETY - POLICE SERVICES
9.	\$ 129,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
10.	\$ 2,250	Photocopier	DATA PROCESSING
11.	\$ 16,000	Cargo Van	HEALTH & HUMAN SERVICES
12.	\$ 2,000	Photocopier Lease - Council on Aging	HEALTH & HUMAN SERVICES
13.	\$ 1,518	Photocopier Lease - Robbins House	HEALTH & HUMAN SERVICES
14.	\$ 5,940	Photocopier	LEGAL/WORKERS' COMPENSATION
15.	\$ 6,000	Ramp Lighting	LIBRARY
16.	\$ 6,000	State Repairs	LIBRARY
17.	\$ 19,000	Gibbs School - Energy Management System	PLANNING
18.	\$ 25,000	Roadway Consultant Services	PUBLIC WORKS ENGINEERING DIVISION
19.	\$ 300,000	Roadway Reconstruction	PUBLIC WORKS ENGINEERING DIVISION
20.	\$ 75,000	Sidewalks and Curbstones	PUBLIC WORKS ENGINEERING DIVISION
21.	\$ 7,000	Grappler Attachment	PUBLIC WORKS NATURAL RESOURCES DIVISION
22.	\$ 6,000	Small Equipment	PUBLIC WORKS NATURAL RESOURCES DIVISION
23.	\$ 5,000	Equipment Replacement	SCHOOLS
24.	\$ 20,000	High School Security System	SCHOOLS
25.	\$ 60,000	Photocopier Lease Program	SCHOOLS
26.	\$ 10,000	Systemwide - Roof Repairs	SCHOOLS
27.	\$ 6,000	Photocopier	TOWN MANAGER
28.	\$ 6,000	Photocopier	TREASURER
29.	<u>\$ 806,708</u>	<u>Acquisitions Sub-total</u>	
30.	\$8,150,371	Prior Debt Service	
31.	\$72,060	New Debt Service	
32.	(\$634,143)	Less MWRA	
33.	(\$2,250)	Less Veteran's Rink Interest	
34.	(\$40,000)	Less Cemetery Funds Transferred	
	<b>\$ 8,352,746</b>		<b>Grand Total</b>

**And that the sum of \$40,000 transferred from the Cemetery Funds be appropriated to reduce expenses under this article as indicated above.**

Exhibit III

- (2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.

Item	Amount	Project	Department
1.	\$ 25,000	Gibbs School- Repair And Modification Of Entrances	PLANNING
2.	\$ 50,000	Maple St. Electrical System Replacement	PLANNING
3.	\$ 100,000	Maple Street Exterior Renovation	PLANNING
4.	\$ 30,000	Maple Street Heating And Cooling Systems Replacement	PLANNING
5.	\$ 10,000	Stones/ Tombs -Clean,Restore,Repair	PUBLIC WORKS CEMETERY DIVISION
6.	\$ 30,000	Replacement Of Fences	PUBLIC WORKS CEMETERY DIVISION
7.	\$ 500,000	Chapter 90 Roadway	PUBLIC WORKS ENGINEERING DIVISION
8.	\$ 740,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$ 1,300,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
10.	\$ 5,000	Small Equipment	PUBLIC WORKS WATER/SEWER DIVISION
11.	\$ 250,000	Jet Truck	PUBLIC WORKS WATER/SEWER DIVISION
12.	\$ 50,000	Hydrant Replacement Program	PUBLIC WORKS WATER/SEWER DIVISION
13.	\$ 200,000	Lift Station Upgrade	PUBLIC WORKS WATER/SEWER DIVISION
14.	\$ 85,000	Telemetry System	PUBLIC WORKS WATER/SEWER DIVISION
	<b>\$ 3,375,000</b>		<b>Grand Total</b>

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Exhibit III

(3) That the sum of \$3,202,660 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

Item	Amount	Project	Department	Statutory Citation, Chapter 44 Section(), or any enabling Authority
1.	\$ 26,000	Voting Booths	BOARD OF SELECTMEN	7(9)
2.	\$ 425,000	Replace 1 Engine (#3 Or #4)	COMMUNITY SAFETY - FIRE SERVICES	7(9A)
3.	\$ 12,500	Building Repairs	COMMUNITY SAFETY - FIRE SERVICES	7(3A)
4.	\$ 52,000	Protective Gear Replacement	COMMUNITY SAFETY - FIRE SERVICES	7(9A)
5.	\$ 18,000	Thermal Imaging Cameras	COMMUNITY SAFETY - FIRE SERVICES	7(9A)
6.	\$ 126,000	Upgrade Radio System	COMMUNITY SAFETY - FIRE SERVICES	7(9A)
7.	\$ 20,000	Four Post Vehicle Lift	COMMUNITY SAFETY - SUPPORT SERVICES	7(9)
8.	\$ 125,000	Educational It Program	DATA PROCESSING	-7(28&29)
9.	\$ 19,000	Firehouse Software	DATA PROCESSING	-7(28&29)
10.	\$ 21,800	Library Min Equipment	DATA PROCESSING	-7(28&29)
11.	\$ 40,000	School Dept-Admin Micro Program	DATA PROCESSING	-7(28&29)
12.	\$ 30,000	Software Upgrades & Standardization	DATA PROCESSING	-7(28&29)
13.	\$ 63,000	Town-Microcomputer Program	DATA PROCESSING	-7(28&29)
14.	\$ 30,000	Cost Of Financing	FINANCING	-7(3A)
15.	\$ 29,260	Carpet Replacement	LIBRARY	7(3A)
16.	\$ 104,000	Moistureproofing Basement Periodical Room	LIBRARY	7(3A)
17.	\$ 45,000	Gibbs School- Repair And Modification Of Entrances	PLANNING	7(3A)
18.	\$ 27,000	Utility Vehicle, 4 X 4	PUBLIC WORKS ENGINEERING DIVISION	7(9)
19.	\$ 45,000	1 Ton Dump Truck	PUBLIC WORKS HIGHWAY DIVISION	7(9)
20.	\$ 120,000	4wd Truck W/Sander	PUBLIC WORKS HIGHWAY DIVISION	7(9)
21.	\$ 13,000	Sander Body	PUBLIC WORKS HIGHWAY DIVISION	7(9)
22.	\$ 140,000	Street Sweeper	PUBLIC WORKS HIGHWAY DIVISION	7(9)
23.	\$ 85,000	33,000 Gw Specialty Truck	PUBLIC WORKS NATURAL RESOURCES DIVISION	7(9)
24.	\$ 30,000	Wood Chipper	PUBLIC WORKS NATURAL RESOURCES DIVISION	7(9)
25.	\$ 105,000	D Building Roof	PUBLIC WORKS PROPERTIES DIVISION	7(3A)
26.	\$ 35,000	Fuel System Upgrade	PUBLIC WORKS PROPERTIES DIVISION	7(3B)
27.	\$ 55,000	Fuel System Upgrade	PUBLIC WORKS PROPERTIES DIVISION	7(3B)
28.	\$ 45,000	Grove St. Boiler Replacements (2)	PUBLIC WORKS PROPERTIES DIVISION	7(3A)
29.	\$ 25,000	Grove Street Fire Alarm System	PUBLIC WORKS PROPERTIES DIVISION	7(3A)
30.	\$ 45,000	Town Hall - Electrical Upgrade / Generator	PUBLIC WORKS PROPERTIES DIVISION	7(3A)
31.	\$ 100,000	Town Hall - Renovations	PUBLIC WORKS PROPERTIES DIVISION	7(3A)
32.	\$ 20,000	Town Hall - Replace AC Units	PUBLIC WORKS PROPERTIES DIVISION	7(3A)
33.	\$ 361,100	Pheasant Ave/Stratton School Field & Playground	RECREATION	7(25)
34.	\$ 75,000	Thorndike Field Parking Expansion	RECREATION	7(25)
35.	\$ 40,000	Food Service Van	SCHOOLS	7(9)
36.	\$ 280,000	School Improvements	SCHOOLS	7(3A)
37.	\$ 150,000	Stratton Refurbish Rest Rooms	SCHOOLS	7(3A)
38.	\$ 120,000	Thompson Refurbish Rest Rooms	SCHOOLS	7(3A)
	\$ 3,102,660	Sub-Total General Fund		
39.	\$ 100,000	Chiller Replacement, Rink Enterprise Fund	VETERANS' MEMORIAL RINK ENTERPRISE FUND	
	\$ 3,202,660		Grand Total	

And that the Treasurer, with the approval of the Board of Selectmen, is hereby authorized to borrow not exceeding the sum of \$3,202,660 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

(4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.

(5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law.

Exhibit IV

**Buildings Owned by the Town of Arlington in 2007**

<u>Building</u>	<u>Square Feet</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
<b>Fire Stations</b>				
Park Circle Fire Station	2,706	1926		2007
Highland Fire Station	6,503	1929		2017
Central Fire Station	12,738	1926		2013
<b>Arlington Public Schools</b>				
Bishop School	51,367	1950	2002	
Brackett School	57,670	2000		
Dallin School	68,578	1956	2005	
Hardy School	55,107	1926	2001	
Peirce School	48,500	2002		
Stratton School	63,300	1962		???
Thompson School	59,000	1956		???
Ottoson Middle School	154,380	1920	1998	
Arlington High School	394,106	1915 to 1980		
<b>Arlington Libraries</b>				
Robbins Library	46,003	1892	1992	
Fox Library	1,759	1940	1952	
<b>Managed by Arlington Redevelopment Board</b>				
Central School	18,746	1902	1985	
Crosby School	40,167	1895	1991	
Gibbs School	53,769	1928	1972	
Jefferson Cutter House	3,444	1817	1989	
Parmenter School	27,616	1926	1988	
Dallin Library Bldg.	4,164	1937	1999	
23 Maple St. (Group Home)	4,760	1901		
<b>Other Town-owned Bldgs.</b>				
Arlington Town Hall & Annex	45,612 (see above)	1913 1955	2005? 2004?	
Cemetery Bldg.-A	1,800	1931		
Cemetery Bldg.-B	480	1955		
Community Safety Bldg.	20,780	1983		
DPW Bldg.-A	16,608	1920	1987?	
DPW Bldg.-B	8,568	1950	1987?	
Jarvis House	2,809	1815		
Ryder Street Property	5,292	1950		
Sports Center Rink	25,680	1969		
Mt. Gilboa House	1,960	1924		
Robbins House	1,236	1790	1995	
Symmes Hospital Bldg.	155,595	1910	Acq. 2002	In Sale Process
Symmes Nurses Quarters	18,935	1910	Acq. 2002	In Sale Process

Town of Arlington  
Capital Plan History FY2005 - FY2008

Sum of AMOUNT			FISCAL YEAR				
DEPARTMENT	PROGRAM	EXPENDITURE	2005	2006	2007	2008	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease	\$5,500	\$5,500	\$5,500		\$16,500
BOARD OF ASSESSORS Total			\$5,500	\$5,500	\$5,500		\$16,500
BOARD OF SELECTMEN	DEPARTMENTAL PROJECT	Records Retention Program					
	EQUIPMENT REPLACEMENT	Voting Booths			\$50,000	\$26,000	\$76,000
		Board Room Chair replacement				\$5,000	\$5,000
	PHOTOCOPIER PROGRAM	Photocopier lease	\$6,500		\$6,500	\$6,500	\$19,500
BOARD OF SELECTMEN Total			\$6,500		\$56,500	\$37,500	\$100,500
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Protective Gear Replacement			\$40,000	\$52,000	\$92,000
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras				\$18,000	\$18,000
		Upgrade Radio System				\$126,000	\$126,000
		Furniture				\$9,500	\$9,500
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$10,000			\$12,500	\$22,500
		Fire Station - Park Circle		\$2,300,000			\$2,300,000
		SCBA - Spare Cylinders		\$24,000			\$24,000
	Highland - Bldg. Location Study			\$25,000		\$25,000	
PUBLIC BUILDING MAINTENANCE	Building Repairs		\$10,000			\$10,000	
	Vehicle Replacement - Deputy Chief				\$35,000	\$35,000	
	Replace 1 Engine (#3 or #4)				\$425,000	\$425,000	
COMMUNITY SAFETY - FIRE SERVICES Total			\$40,000	\$2,484,000	\$65,000	\$678,000	\$3,267,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	9-1-1 Center Improvements	\$576,000				\$576,000
		Laser Radar		\$3,500	\$3,500	\$3,500	\$10,500
		Portable Radio Purchase		\$100,000			\$100,000
		Radio Maintenance/Update Program	\$7,500	\$7,500			\$15,000
		Cell Block Cameras		\$10,000			\$10,000
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program	\$5,000	\$5,000	\$29,000	\$15,000	\$54,000
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500	\$4,500	\$18,000
	PUBLIC BUILDING MAINTENANCE	C.S. Building - Repair of Administrative offices	\$25,000				\$25,000
		C.S. Building - Repair of police operations				\$20,000	\$20,000
	VEHICLE REPLACEMENT	Prisoner Transport Van		\$28,000			\$28,000
Vehicle Replacement Program		\$100,000	\$127,000	\$128,000	\$129,000	\$484,000	
COMMUNITY SAFETY - POLICE SERVICES Total			\$718,000	\$285,500	\$165,000	\$172,000	\$1,340,500
COMMUNITY SAFETY - SUPPORT SERVICES	DEPARTMENTAL PROJECT	Mall Lights			\$17,000		\$17,000
		Traffic Light Update Program	\$20,000	\$20,000	\$17,000		\$57,000
	EQUIPMENT REPLACEMENT	Exhaust Extractor		\$6,000			\$6,000
		Four post vehicle lift				\$20,000	\$20,000
VEHICLE REPLACEMENT	Mobil Air Supply Vehicle	\$50,000				\$50,000	
COMMUNITY SAFETY - SUPPORT SERVICES Total			\$70,000	\$26,000	\$34,000	\$20,000	\$150,000
CONSERVATION COMMISSION	DEPARTMENTAL PROJECT	Aquatic Weed Harvesting	\$15,000				\$15,000
		Cooke's Hollow Bank Stabilization		\$20,000			\$20,000
CONSERVATION COMMISSION Total			\$15,000	\$20,000			\$35,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total			\$10,000		\$10,000		\$20,000
		School Dept-Admin Micro Program	\$40,000	\$40,000		\$40,000	\$120,000
		Town-Microcomputer Program	\$60,000	\$63,000	\$65,000	\$63,000	\$251,000
		Mitel Telephone Upgrade	\$56,910				\$56,910
		DPW - Engineering Autocad Module			\$4,500		\$4,500
		Student Information System		\$140,000			\$140,000
		MUNIS Platform migration			\$17,400		\$17,400
		Firehouse software				\$19,000	\$19,000
PHOTOCOPIER PROGRAM	Photocopier				\$2,250	\$2,250	
DATA PROCESSING Total			\$324,310	\$498,250	\$384,200	\$301,050	\$1,507,810
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
FINANCING Total			\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging	\$2,500	\$2,500	\$2,000		\$7,000
		Photocopier Lease - Robbins House		\$1,518	\$1,518		\$3,036
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$3,000	\$5,940	\$5,940	\$5,940	\$20,820
LEGAL/WORKERS' COMPENSATION Total			\$3,000	\$5,940	\$5,940	\$5,940	\$20,820
LIBRARY	PUBLIC BUILDING MAINTENANCE	Carpet replacement			\$77,655	\$29,260	\$106,915
		Slate Repairs		\$6,000	\$6,000	\$6,000	\$18,000
		Community Room Stairs Repair	\$7,000				\$7,000
		Chimney repair	\$5,000				\$5,000
		Window - wood frame repair	\$30,500				\$30,500
		Air conditioning and ventilation repair		\$40,158			\$40,158
		Exterior stair repair 1931 wing		\$12,500			\$12,500
		Hot water heater replacement		\$3,952			\$3,952
		Entry steps repair			\$8,700		\$8,700
		Microform Reader/Printer			\$10,000		\$10,000
		Moistureproofing basement periodical room				\$104,000	\$104,000
			Ramp Lighting				\$6,000
LIBRARY Total			\$42,500	\$62,610	\$102,355	\$145,260	\$352,725
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$3,000		\$12,000
PERSONNEL Total			\$4,500	\$4,500	\$3,000		\$12,000
PLANNING	INFRASTRUCTURE IMPROVEMENT	Town Garden Wall repair			\$130,000		\$130,000
	PUBLIC BUILDING MAINTENANCE	Gibbs School- repair and modification of entrances				\$70,000	\$70,000
		Maple St. electrical system replacement				\$50,000	\$50,000



Town of Arlington  
Capital Plan History FY2005 - FY2008

Sum of AMOUNT			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2005	2006	2007	2008	Grand Total	
PLANNING	PUBLIC BUILDING MAINTENANCE	Central School Gutters and Soffits			\$100,000		\$100,000	
		Maple Street exterior renovation				\$100,000	\$100,000	
		Gibbs School - Energy Management System					\$19,000	\$19,000
		Maple Street heating and cooling systems replacement					\$30,000	\$30,000
PLANNING Total					\$230,000	\$269,000	\$499,000	
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights						
	PHOTOCOPIER PROGRAM	Photocopier	\$3,000	\$3,000	\$3,000		\$9,000	
PUBLIC WORKS CEMETERY DIVISION	EQUIPMENT REPLACEMENT	Lawn Mowers/Small Equipment	\$10,000	\$6,000			\$16,000	
	INFRASTRUCTURE IMPROVEMENT	Cemetery Expansion program			\$20,000		\$20,000	
		Replacement of Fences				\$30,000	\$30,000	
	MAJOR REPAIRS	Stones/ Tombs -Clean,restore,repair				\$10,000	\$10,000	
	PUBLIC BUILDING MAINTENANCE	Garage Renovation/ Rehab Chapel/HVAC		\$10,000			\$10,000	
VEHICLE REPLACEMENT	1Ton Dump Truck 4X4 W/Plow	\$70,000					\$70,000	
	Riding Mowers (60")			\$15,000			\$15,000	
PUBLIC WORKS CEMETERY DIVISION Total			\$80,000	\$31,000	\$20,000	\$40,000	\$171,000	
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway consultant services			\$25,000	\$25,000	\$50,000	
	MAJOR REPAIRS	Reservoir Dam Repair	\$1,160,000	\$400,000			\$1,560,000	
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway	\$450,000	\$480,000	\$800,000	\$500,000	\$2,230,000	
		Roadway Reconstruction	\$200,000	\$200,000	\$200,000	\$300,000	\$900,000	
		Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$75,000	\$225,000	
VEHICLE REPLACEMENT	Utility vehicle, 4 X 4		\$27,000		\$27,000	\$54,000		
PUBLIC WORKS ENGINEERING DIVISION Total			\$1,860,000	\$1,157,000	\$1,075,000	\$927,000	\$5,019,000	
PUBLIC WORKS HIGHWAY DIVISION	DEPARTMENTAL PROJECT	Mill Lane culvert			\$250,000		\$250,000	
	EQUIPMENT REPLACEMENT	Cement mixer	\$5,000				\$5,000	
		Sander Body		\$16,000	\$12,000	\$13,000	\$41,000	
		Snow Plow -( 2 per yr.)	\$7,500	\$8,000			\$15,500	
		Roller (2 ton) w/trailer			\$17,000		\$17,000	
		Sidewalk Sweeper		\$20,000			\$20,000	
		Snow Plow -( 1 per yr.)			\$10,000		\$10,000	
	VEHICLE REPLACEMENT	1 ton Dump Truck	\$40,000			\$45,000	\$85,000	
		33,000 gvw dump truck			\$65,000		\$65,000	
		4WD Truck w/Sander	\$115,000			\$120,000	\$235,000	
Front End Loader			\$125,000			\$125,000		
Pickup Truck	\$70,000				\$70,000			
Street Sweeper	\$100,000			\$140,000	\$240,000			
Skid Steer Loader	\$25,000				\$25,000			
PUBLIC WORKS HIGHWAY DIVISION Total			\$362,500	\$169,000	\$354,000	\$318,000	\$1,203,500	
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Leaf vacuum			\$6,000		\$6,000	
		Riding mower, 72" cut		\$15,000	\$15,000		\$30,000	
		Small Equipment	\$6,000	\$6,000	\$6,000	\$6,000	\$24,000	
		Wood chipper		\$40,000		\$30,000	\$70,000	
		Large 3 deck mower		\$60,000			\$60,000	
		Grappler attachment				\$7,000	\$7,000	
	FIELDS	Bishop		\$60,000			\$60,000	
		Warren A. Peirce Field						
	PARKS & PLAYGROUNDS	Cutter Playground						
		Feasibility Study	\$10,000				\$10,000	
		Locke Playground		\$70,000			\$70,000	
		Menotomy Rocks Park		\$120,000			\$120,000	
		Spy Pond Shore	\$400,000				\$400,000	
		Waldo Playground		\$80,000			\$80,000	
	VEHICLE REPLACEMENT	Crosby Tennis Courts		\$30,000			\$30,000	
		Utility Truck			\$30,000		\$30,000	
	PARKS PLAYGROUNDS & FIELDS	Bucket/ Aerial Lift Truck			\$125,000		\$125,000	
Bishop				\$100,000		\$100,000		
Buzzell				\$80,000		\$80,000		
Feasibility Study Menotomy Rocks Park				\$235,000		\$235,000		
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$451,000	\$531,000	\$577,000	\$128,000	\$1,687,000	
PUBLIC WORKS PROPERTIES DIVISION	DEPARTMENTAL PROJECT	Truck Wash station		\$150,000			\$150,000	
	EQUIPMENT REPLACEMENT	Fuel system upgrade				\$90,000	\$90,000	
	PUBLIC BUILDING MAINTENANCE	Fox Library, new roof	\$65,000				\$65,000	
		Grove Street Garage doors	\$75,000				\$75,000	
		Town Hall - Renovations			\$100,000	\$100,000	\$200,000	
		Town Hall - replace AC units			\$10,000	\$10,000	\$20,000	
		Town Hall , convert to natural gas, replace boiler	\$75,000				\$75,000	
		Grove St. Boiler Replacements (2)				\$45,000	\$45,000	
		Grove Street Fire Alarm system				\$25,000	\$25,000	
		Salt Shed			\$130,000		\$130,000	
		Town Hall - Electrical Upgrade / Generator				\$45,000	\$45,000	
		Town Yard Security System		\$20,000			\$20,000	
		Grove Street, replace HVAC unit, access ramp				\$190,000	\$190,000	
Ouellette Building flashing					\$13,000	\$13,000		
"D" Building roof					\$105,000			
"D" Building elevator				\$45,000	\$45,000			

Town of Arlington  
Capital Plan History FY2005 - FY2008

Sum of AMOUNT			FISCAL YEAR				
DEPARTMENT	PROGRAM	EXPENDITURE	2005	2006	2007	2008	Grand Total
PUBLIC WORKS PROPERTIES DIVISION	VEHICLE REPLACEMENT	Pickup 4X4 w/plow	\$35,000				\$35,000
PUBLIC WORKS PROPERTIES DIVISION Total			\$250,000	\$180,000	\$488,000	\$430,000	\$1,348,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
		Telemetry System upgrade			\$15,000		\$15,000
		Water Meter Program	\$25,000	\$25,000	\$2,000,000		\$2,050,000
		Hydrant replacement program			\$60,000	\$50,000	\$100,000
		Lift Station upgrade				\$200,000	\$200,000
		Telemetry System				\$85,000	\$85,000
	VEHICLE REPLACEMENT	Utility truck, 1 ton	\$30,000				\$30,000
	Jet Truck				\$250,000	\$250,000	
PUBLIC WORKS WATER/SEWER DIVISION Total			\$1,433,500	\$1,780,300	\$3,883,000	\$2,630,000	\$9,726,800
SCHOOLS	DEPARTMENTAL PROJECT	Project Adventure/Fitness		\$10,000			\$10,000
		High School Security System				\$20,000	\$20,000
	EQUIPMENT REPLACEMENT	Equipment Replacement	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
		Pierce Field - Field Turf Groomer & Tractor			\$10,000		\$10,000
	INFRASTRUCTURE IMPROVEMENT	Pierce Field - Baseball Field Lights			\$89,728		\$89,728
		Pierce Field - Concession Stand/Storage Shed			\$57,365		\$57,365
		Pierce Field - Bleachers			\$345,658		\$345,658
		School Improvements				\$280,000	\$280,000
	MAJOR REPAIRS	AHS Lighting & HVAC - Lowe Auditorium			\$30,000		\$30,000
		Asbestos Abatement - Remove Tiles					
		AHS - Blue Gym - Gymnasium floor		\$139,968			\$139,968
	PHOTOCOPIER PROGRAM	Photocopier Lease Program	\$82,000	\$82,000	\$38,000	\$60,000	\$262,000
	PUBLIC BUILDING MAINTENANCE	AHS Roof	\$150,000				\$150,000
		Systemwide - Gym Floor Recoating and Remark	\$10,000				\$10,000
		Systemwide - Roof Repairs	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
		Thompson/Stratton Infrastructure Improvements	\$40,000		\$30,000		\$70,000
		Replace wall padding - Pit/TOZ gym			\$9,200		\$9,200
Replace Divider Curtain - TOZ gym				\$5,000		\$5,000	
Stratton Refurbish Rest Rooms					\$150,000	\$150,000	
Thompson Refurbish Rest Rooms					\$120,000	\$120,000	
ROADS AND PATHS INFRASTRUCTURE	Systemwide - Parking/Roadway Resurfacing	\$5,000	\$5,000			\$10,000	
STUDENT TRANSPORTATION	School Van - Athletics	\$24,000				\$24,000	
	Food Service Van				\$40,000	\$40,000	
TOWN MANAGER Total			\$5,500	\$5,500		\$6,000	\$17,000
TREASURER	DEPARTMENTAL PROJECT	Mailing Machine		\$30,000			\$30,000
		Parking Meters - 4		\$52,000			\$52,000
	PHOTOCOPIER PROGRAM	Photocopier	\$5,000	\$5,000		\$6,000	\$16,000
TREASURER Total			\$5,000	\$87,000		\$6,000	\$98,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND	EQUIPMENT REPLACEMENT	Scissor Lift			\$12,000		\$12,000
		Boiler & Hot Water Storage Tank	\$20,000				\$20,000
	MAJOR REPAIRS	Board System and Glass			\$30,000		\$30,000
		Chiller replacement				\$100,000	\$100,000
PHOTOCOPIER PROGRAM	Photocopier lease	\$2,256				\$2,256	
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total			\$22,256	\$30,000	\$12,000	\$100,000	\$164,256
INSPECTIONS	PHOTOCOPIER PROGRAM	Photocopier	\$6,000				\$6,000
	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors	\$25,000				\$25,000
INSPECTIONS Total			\$31,000				\$31,000
RECREATION	PARKS PLAYGROUNDS & FIELD	Thorndike Field parking expansion				\$75,000	\$75,000
		Pheasant Ave/Stratton School Field & Playground				\$361,100	\$361,100
RECREATION Total						\$436,100	\$436,100
HEALTH & HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging				\$2,000	\$2,000
		Photocopier Lease - Robbins House				\$1,518	\$1,518
	VEHICLE REPLACEMENT	Cargo Van				\$16,000	\$16,000
HEALTH & HUMAN SERVICES Total						\$19,518	\$19,518
Grand Total			\$6,201,566	\$8,239,037	\$7,743,013	\$7,384,388	\$29,567,984

Town of Arlington  
Forecast of New Debt Service

Sum of DebtServicePmt			YearInUse						Grand Total
DEPARTMENT	EXPENDITURE	LIFE (	2008	2009	2010	2011	2012		
BOARD OF SELECTMEN	Voting Booths	7	\$585	\$4,884	\$4,717	\$4,550	\$4,383	\$19,119	
BOARD OF SELECTMEN	Total		\$585	\$4,884	\$4,717	\$4,550	\$4,383	\$19,119	
COMMUNITY SAFETY	Replace 1 Engine (#3 or #4)	15	\$9,563	\$47,458	\$46,183	\$44,908	\$53,196	\$201,308	
	Ambulance replacement	5			\$3,375	\$36,750	\$35,400	\$75,525	
	Automatic Defibrillators	10			\$360	\$2,320	\$2,248	\$4,928	
	Building Repairs	10	\$281	\$2,150	\$4,269	\$6,365	\$8,650	\$21,715	
	Fire Station - Central	20			\$117,000	\$494,000	\$482,300	\$1,093,300	
	Fire Station - Highland	20					\$72,000	\$72,000	
	Fire Station Plan - Central Station	20		\$11,700	\$49,400	\$48,230	\$47,060	\$156,390	
	Fire Station Plan - Highland	20				\$7,200	\$30,400	\$37,600	
	Ladder 1	20					\$11,250	\$11,250	
	Protective Gear Replacement	10	\$1,170	\$8,553	\$13,831	\$13,395	\$12,958	\$49,906	
	Thermal Imaging Cameras	5	\$405	\$4,410	\$4,248	\$4,086	\$4,329	\$17,478	
	Upgrade Radio System	15	\$2,835	\$14,070	\$16,505	\$27,272	\$26,519	\$87,201	
COMMUNITY SAFETY - FIRE SERVICES Total			\$14,254	\$86,341	\$255,171	\$684,526	\$786,310	\$1,828,602	
COMMUNITY SAFETY	Animal Control Van	7				\$675	\$5,636	\$6,311	
	C.S. Building Renovations -5 Year plan	25			\$21,002	\$79,339	\$100,928	\$201,268	
COMMUNITY SAFETY - POLICE SERVICES Total					\$21,002	\$80,014	\$108,563	\$207,579	
COMMUNITY SAFETY	Four post vehicle lift	20	\$450	\$1,900	\$1,855	\$1,810	\$1,765	\$7,780	
COMMUNITY SAFETY - SUPPORT SERVICES Total			\$450	\$1,900	\$1,855	\$1,810	\$1,765	\$7,780	
DATA PROCESSING	Educational IT Program	3	\$2,813	\$50,104	\$95,521	\$139,063	\$139,063	\$426,563	
	Fire - Teleslaff scheduling software	5				\$695	\$7,571	\$8,266	
	Firehouse software	5	\$428	\$4,655	\$4,484	\$4,313	\$4,142	\$18,022	
	Library MLN Equipment	3	\$491	\$8,608	\$15,317	\$35,994	\$27,264	\$87,673	
	Replacement of Receivable Package	10					\$4,500	\$4,500	
	School Dept-Admin Micro Program	3	\$900	\$16,033	\$30,567	\$44,500	\$44,500	\$136,500	
	Software Upgrades & Standardization	3	\$675	\$12,025	\$22,925	\$33,375	\$33,375	\$102,375	
	Town-Microcomputer Program	3	\$1,418	\$25,185	\$46,940	\$67,795	\$66,750	\$208,088	
DATA PROCESSING Total			\$6,723	\$116,610	\$215,754	\$325,734	\$327,164	\$991,986	
FINANCING	Cost of Financing	7	\$675	\$6,311	\$11,754	\$17,004	\$21,386	\$57,129	
FINANCING Total			\$675	\$6,311	\$11,754	\$17,004	\$21,386	\$57,129	
INSPECTIONS	Vehicle - Building/Plumbing/Wire Inspect	7			\$563	\$4,696	\$5,098	\$10,357	
INSPECTIONS Total					\$563	\$4,696	\$5,098	\$10,357	
LIBRARY	Carpet replacement	10	\$658	\$5,114	\$10,184	\$12,376	\$11,978	\$40,311	
	HVAC Replacement	7		\$563	\$4,696	\$4,536	\$4,375	\$14,170	
	Moistureproofing basement periodical roof	30	\$2,340	\$8,147	\$7,991	\$7,835	\$7,679	\$33,991	
	Parking Lot Paving	10					\$203	\$203	
	Replacement of roof covering - membrane	20				\$860	\$3,629	\$4,489	
	Repainting of 1892 Building	20				\$3,375	\$14,250	\$17,625	
	Slate Replacement - Roof	20			\$6,750	\$28,500	\$27,825	\$63,075	
	Smoke/Fire detection replacement	20				\$462	\$1,950	\$2,412	
	Storm Window replacement	20					\$795	\$795	
LIBRARY Total			\$2,998	\$13,823	\$29,622	\$57,943	\$72,684	\$177,069	
PLANNING	Gibbs School- repair and modification of	20	\$1,013	\$4,275	\$4,174	\$4,073	\$3,971	\$17,505	
PLANNING Total			\$1,013	\$4,275	\$4,174	\$4,073	\$3,971	\$17,505	
PUBLIC WORKS CEM	Garage Renovation/ Rehab Chapel/HVA	25		\$5,625	\$26,875	\$42,050	\$41,150	\$115,700	
PUBLIC WORKS CEMETERY DIVISION Total				\$5,625	\$26,875	\$42,050	\$41,150	\$115,700	
PUBLIC WORKS ENG	Copier upgrade	7				\$900	\$7,514	\$8,414	
	Utility vehicle, 4 X 4	7	\$608	\$5,072	\$4,899	\$5,333	\$9,624	\$25,534	
PUBLIC WORKS ENGINEERING DIVISION Total			\$608	\$5,072	\$4,899	\$6,233	\$17,138	\$33,949	
PUBLIC WORKS HIGH	1 ton Dump Truck	5	\$1,013	\$11,025	\$10,620	\$10,215	\$9,810	\$42,683	
	2 Pickups 4WD w/ plow	7					\$2,025	\$2,025	
	33,000 gvw dump truck	5		\$1,800	\$19,600	\$20,793	\$38,985	\$81,178	
	4WD Truck w/Sander	5	\$2,700	\$32,100	\$57,720	\$58,373	\$84,025	\$234,918	
	Compressor Truck	10			\$1,013	\$6,525	\$6,323	\$13,860	
	Durapatch machine	10					\$2,925	\$2,925	
	Sander Body	5	\$293	\$3,500	\$6,836	\$10,673	\$17,637	\$38,938	
	Street sweeper	5	\$3,150	\$34,300	\$33,040	\$35,155	\$67,270	\$172,915	
	Truck w/welder unit, 350 amp	7			\$788	\$6,575	\$6,350	\$13,713	
	Utility Truck	7			\$1,125	\$9,393	\$9,071	\$19,589	
PUBLIC WORKS HIGHWAY DIVISION Total			\$7,155	\$82,725	\$130,741	\$157,700	\$244,421	\$622,742	
PUBLIC WORKS NAT	1Ton Dump Truck	10		\$788	\$5,075	\$4,918	\$5,660	\$16,440	
	33,000 GVW Specialty Truck	5	\$1,913	\$20,825	\$20,060	\$19,295	\$18,530	\$80,623	
	Pickup	7			\$788	\$6,575	\$7,250	\$14,613	
	Stump Grinder	7				\$788	\$6,575	\$7,363	
	Wood chipper	10	\$675	\$4,350	\$4,215	\$4,080	\$3,945	\$17,265	
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$2,588	\$25,963	\$30,138	\$35,655	\$41,960	\$136,303	
PUBLIC WORKS PRO	"D" Building roof	20	\$2,363	\$13,350	\$23,989	\$23,415	\$22,841	\$85,958	
	Fox Library - New Boiler	7		\$900	\$7,514	\$7,257	\$7,000	\$22,671	
	Fox Library - New Windows	7		\$113	\$939	\$907	\$875	\$2,834	
	Fuel system upgrade	7	\$2,025	\$16,907	\$16,329	\$15,750	\$15,171	\$66,182	
	Grove St. Boiler Replacements (2)	7	\$1,013	\$8,454	\$8,164	\$7,875	\$7,586	\$33,091	
	Grove Street Fire Alarm system	7	\$563	\$4,696	\$4,536	\$4,375	\$4,214	\$18,384	
	Grove Street Masonry repairs	20			\$2,250	\$9,500	\$9,275	\$21,025	
	High School Parking lot culvert	20				\$11,250	\$47,500	\$58,750	
	Robbins House - Pain/ Ext Carpentry	7		\$675	\$5,636	\$5,443	\$5,250	\$17,004	
	Town Hall - Annex membrane & slate roof	20		\$1,238	\$5,225	\$5,101	\$4,978	\$16,541	
	Town Hall - Electrical Upgrade / Generator	20	\$1,013	\$4,275	\$4,174	\$4,073	\$3,971	\$17,505	
	Town Hall - Renovations	20	\$2,250	\$9,500	\$9,275	\$9,050	\$8,825	\$38,900	
	Town Hall - replace AC units	15	\$450	\$2,233	\$2,173	\$2,113	\$2,053	\$9,023	
	Town Hall - second boiler	20					\$2,250	\$2,250	
	Town Hall wood trim	20			\$1,575	\$6,650	\$6,493	\$14,718	

Town of Arlington  
Forecast of New Debt Service

Sum of Debt/Service/Pmt			Year in Use					Grand Total
DEPARTMENT	EXPENDITURE	LIFE (Y)	2008	2009	2010	2011	2012	
PUBLIC WORKS PROPERTIES DIVISION Total			\$9,675	\$62,340	\$91,779	\$112,759	\$148,282	\$424,836
RECREATION	Florence Field and Playground	10					\$6,840	\$6,840
	North Union - Basketball Courts	10					\$1,508	\$1,508
	North Union - Spray Pool	10					\$1,688	\$1,688
	Pheasant Ave/Stratton School Field & Pl	10	\$8,125	\$52,360	\$50,735	\$49,110	\$47,485	\$207,813
	Spy Pond Tennis Courts	10			\$5,873	\$37,845	\$36,671	\$80,388
	Summer Street Parking Expansion	10			\$1,913	\$12,325	\$11,943	\$26,180
	Summer Street Playground	10		\$8,219	\$52,989	\$51,325	\$49,681	\$162,193
	Thorndike Field parking expansion	20	\$1,688	\$7,125	\$6,956	\$6,788	\$6,619	\$29,175
	Wellington Park playground and tennis c	10				\$11,174	\$72,007	\$83,181
RECREATION Total			\$9,812	\$67,704	\$118,444	\$168,565	\$234,439	\$598,965
SCHOOLS	AHS Flag Pole Replacement & Illuminati	7		\$225	\$1,879	\$1,814	\$1,750	\$5,668
	AHS Lowe Auditorium Bldg B Steps	10			\$900	\$5,800	\$5,620	\$12,320
	AHS Millbrook Parking	20					\$5,400	\$5,400
	Bus -20 Passenger	5				\$1,058	\$11,515	\$12,573
	Bus -65 & 35 Passenger	5		\$2,520	\$27,440	\$26,432	\$25,424	\$81,816
	Field House - Peirce Field	20					\$163,193	\$163,193
	Field House - Peirce Field Plans	20					\$11,250	\$11,250
	Food Service Van	7	\$900	\$7,514	\$7,257	\$7,000	\$6,743	\$29,414
	HV system - High School	10		\$675	\$4,350	\$4,215	\$4,080	\$13,320
	Lowe Auditorium Rugs and Chairs	10		\$563	\$3,625	\$3,513	\$3,400	\$11,100
	School Improvements	10	\$6,300	\$40,800	\$39,340	\$38,080	\$36,820	\$161,140
	Stratton Refurbish Rest Rooms	7	\$3,375	\$28,179	\$27,214	\$26,250	\$25,286	\$110,304
	Stratton/High School Infrastructure Imprc	7		\$3,375	\$31,554	\$58,768	\$85,018	\$178,714
	Thompson Infrastructure	7		\$1,125	\$10,518	\$19,589	\$28,339	\$59,571
	Thompson Refurbish Rest Rooms	7	\$2,700	\$22,543	\$21,771	\$21,000	\$20,229	\$88,243
SCHOOLS Total			\$13,275	\$107,318	\$175,848	\$213,518	\$434,066	\$944,025
VETERANS' MEMORI	Chiller replacement	20	\$2,250	\$9,500	\$9,275	\$9,050	\$8,825	\$38,900
	Rink Renovations	20		\$27,000	\$114,000	\$111,300	\$108,600	\$360,900
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total			\$2,250	\$36,500	\$123,275	\$120,350	\$117,425	\$399,800
Grand Total			\$72,060	\$629,391	\$1,246,607	\$2,037,181	\$2,608,205	\$6,593,444