



Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee, and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent or her representative, and the Town Manager or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town is of vital importance to the delivery of the quality services for which the Town is known. The following are the objectives :

- Review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule.
- Ensure that, given limited resources, the capital needs of the community are met.
- Present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements.
- Ensure wider community participation in the planning of projects, reducing the pressure to fund some projects that do not present as great a need as others.
- Promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments, but also among other local and state agencies and private enterprises such as the gas and electric companies.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.

The relationship of the project to other Town projects and needs are also be considered in the review and prioritization.

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Capital Improvement Program Description (*continued*)

The Capital Planning Process:

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding, or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer-term planning for departmental needs, as well as planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information technology requests are expected to have passed through the master planning process, coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long-term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a Town-wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to gain a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five percent (5%) of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY 2013 and the Capital Plan for FY 2013—2017 are presented on the following pages. The terms "Bonds," "Cash," and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service." "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds, and other non-tax sources.



Capital Budget FY2013 and Capital Plan FY2013—2017

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and proposition 2 ½ debt exclusion projects. For FY2013 funding for the capital budget is as follows:

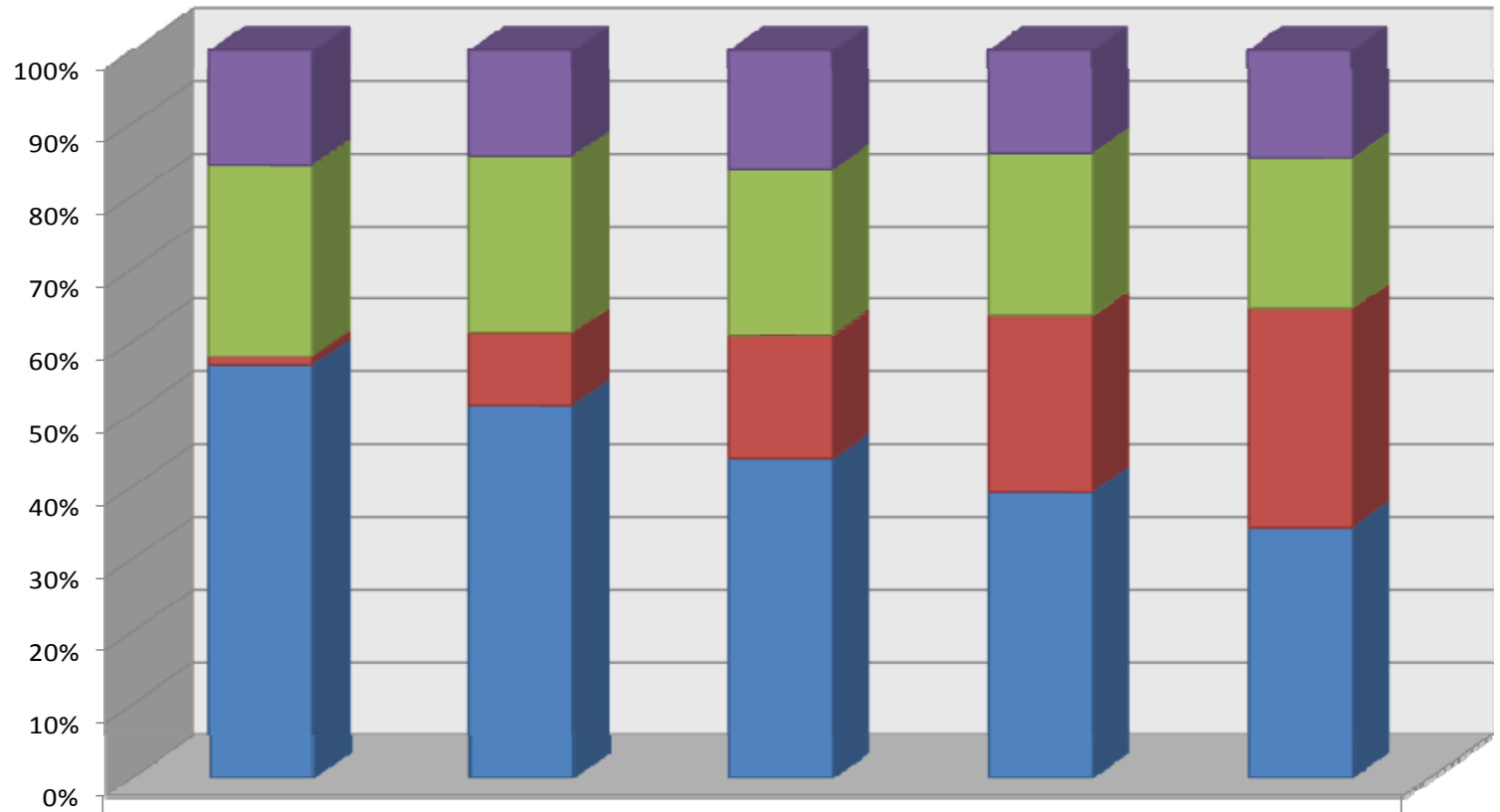
Bonding	\$ 6,476,650
Cash	\$ 1,391,682
Other	\$ 3,219,000

Our existing non-exempt debt is \$5.1million, which is virtually level as compared to FY2012. The total capital budget for FY2013, including debt, is estimated at \$9.1 million. Major projects to be funded in FY2013 include: phase 2 renovation of the Community Safety Building for \$2.2 million, replacement of the 1892 and 1931 roofs on the Robbins Library for \$406,000, purchase and installation of energy efficient LED streetlights for \$625,000, streets and sidewalks work for approximately \$1.5 million, water and sewer work for \$2.5 million, and parks renovation work for \$445,750. The FY2013 budget also includes \$600,000 for a new Fire Engine, and \$131,000 in funding for new police cruisers.

The renovation/rebuild of the Thompson School has been approved by the MSBA and funding was appropriated by Town Meeting in the spring of 2011. The total project budget for the Thompson Rebuild is \$20,773,363. This project total is funded via both exempt and non-exempt borrowing, MSBA reimbursements, and revenues associated with the sale of the Crosby School and the lease increases for the Parmenter School.



Capital Plan Appropriation



- Cash
- Exempt Debt*
- New Non-exempt Debt
- Existing Non-Exempt Debt

	FY2013	FY2014	FY2015	FY2016	FY2017
Cash	1,391,682	1,329,606	1,528,637	1,296,956	1,390,625
Exempt Debt*	2,366,366	2,258,368	2,174,357	2,077,461	1,982,521
New Non-exempt Debt	109,291	922,942	1,603,650	2,261,244	2,868,981
Existing Non-Exempt Debt	5,078,607	4,758,429	4,172,038	3,646,875	3,288,471

*Exclusive of Thompson rebuild

*Exclusive of Symmes debt service FY2013 –2017



Capital Budget Fiscal Year 2013

Department/Program	BOND	CASH	OTHER	Grand Total
BOARD OF SELECTMEN		\$5,000		\$5,000
COMMUNITY SAFETY - FIRE SERVICES	\$632,000	\$26,000		\$658,000
DEPARTMENTAL PROJECT				
Protective Gear Replacement	\$32,000			\$32,000
EQUIPMENT REPLACEMENT				
Radio Upgrade		\$10,000		\$10,000
Replace LDH		\$16,000		\$16,000
VEHICLE REPLACEMENT				
Replace 1 Engine	\$600,000			\$600,000
COMMUNITY SAFETY - POLICE SERVICES	\$2,270,000	\$169,000		\$2,439,000
DEPARTMENTAL PROJECT				
Laser Radar		\$3,500		\$3,500
EQUIPMENT REPLACEMENT				
Bullet Proof Vest Program		\$23,000		\$23,000
Security System		\$7,000		\$7,000
PHOTOCOPIER PROGRAM				
Photocopier		\$4,500		\$4,500
PUBLIC BUILDING MAINTENANCE				
C.S. Building Renovations -5 Year plan	\$2,240,000			\$2,240,000
VEHICLE REPLACEMENT				
Animal Control Van	\$30,000			\$30,000
Vehicle Replacement Program		\$131,000		\$131,000
COMMUNITY SAFETY - SUPPORT SERVICES		\$25,500		\$25,500
EQUIPMENT REPLACEMENT				
High Speed Tire Balance Machine		\$10,500		\$10,500
Tire Changing Machine		\$15,000		\$15,000
HEALTH & HUMAN SERVICES	\$15,000	\$34,800		\$49,800
INFRASTRUCTURE IMPROVEMENT				
Whittemore Robbins House Window Replacement		\$8,000		\$8,000
PHOTOCOPIER PROGRAM				
Photocopier Lease - BOH/COA		\$2,800		\$2,800



Capital Budget Fiscal Year 2013 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
PUBLIC BUILDING MAINTENANCE				
Robbins House Cottage beams, sill, siding	\$15,000			\$15,000
Whittemore Robbins House - Stairwell 1st fl to Basement		\$4,000		\$4,000
VEHICLE REPLACEMENT				
Replace Hybrid vehicle		\$20,000		\$20,000
INFORMATION TECHNOLOGY	\$699,200			\$699,200
EQUIPMENT REPLACEMENT				
MUNIS Production Enviroment Server	\$50,000			\$50,000
Ottoson Upgrade Phone	\$120,000			\$120,000
INFORMATION TECHNOLOGY				
Building Security Elements	\$25,000			\$25,000
Educational IT Program	\$125,000			\$125,000
Library MLN Equipment	\$19,100			\$19,100
Library -PC Vend Printing/Photocopier Project	\$5,100			\$5,100
Network Performance/Wireless	\$25,000			\$25,000
School - Software Licensing	\$40,000			\$40,000
School Dept-Admin Micro Program	\$40,000			\$40,000
Software Upgrades & Standardization	\$30,000			\$30,000
Town Network Infrastructure	\$60,000			\$60,000
Town-Microcomputer Program	\$60,000			\$60,000
Wireless Assessments, 8 Schools Continue Upgrade	\$100,000			\$100,000
INSPECTIONS	\$25,000			\$25,000
VEHICLE REPLACEMENT				
Vehicle - Building/Plumbing/Wire Inspectors	\$25,000			\$25,000
LEGAL/WORKERS' COMPENSATION		\$5,000		\$5,000
PHOTOCOPIER PROGRAM				
Photocopier		\$5,000		\$5,000



Capital Budget Fiscal Year 2013 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
LIBRARY	\$493,700	\$5,350		\$499,050
PUBLIC BUILDING MAINTENANCE				
Exhaust fans		\$5,350		\$5,350
Replace roofs 1892 & 1931 buildings	\$406,000			\$406,000
Replacement of roof covering - membrane	\$78,000			\$78,000
Roof Drainage	\$3,200			\$3,200
Roof Repairs - 1992 Addition	\$6,500			\$6,500
PLANNING	\$50,000	\$77,500		\$127,500
DEPARTMENTAL PROJECT				
Comprehensive Master Plan		\$75,000		\$75,000
INFRASTRUCTURE IMPROVEMENT				
Retaining Wall adj to Town Hall & Library	\$50,000			\$50,000
PHOTOCOPIER PROGRAM				
Photocopier/Equipment		\$2,500		\$2,500
PUBLIC WORKS ADMINISTRATION	\$30,000			\$30,000
VEHICLE REPLACEMENT				
Utility vehicle, 4 X 4	\$30,000			\$30,000
PUBLIC WORKS HIGHWAY DIVISION	\$837,000	\$827,000	\$625,000	\$2,289,000
DEPARTMENTAL PROJECT				
GPS Truck Tracking		\$15,000		\$15,000
EQUIPMENT REPLACEMENT				
Sander Body	\$17,000			\$17,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000
INFRASTRUCTURE IMPROVEMENT				
Street Light Replacement - LED	\$625,000			\$625,000



Capital Budget Fiscal Year 2013 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
ROADS AND PATHS INFRASTRUCTURE				
Chapter 90 Roadway			\$500,000	\$500,000
Install Sidewalk Ramps	\$65,000			\$65,000
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$400,000		\$400,000
Sidewalks and Curbstones		\$50,000		\$50,000
Install Sidewalk Ramps CDBG			\$125,000	\$125,000
VEHICLE REPLACEMENT				
33,000 gvw dump truck	\$85,000			\$85,000
Pickup 4WD w/ plow	\$45,000			\$45,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$58,000			\$58,000
VEHICLE REPLACEMENT				
Landscaping Multi-Purpose Tractor, 4wd	\$58,000			\$58,000
PUBLIC WORKS PROPERTIES DIVISION	\$225,000			\$225,000
INFRASTRUCTURE IMPROVEMENT				
High School Parking lot culvert	\$225,000			\$225,000
PUBLIC WORKS WATER/SEWER DIVISION			\$2,500,000	\$2,500,000
EQUIPMENT REPLACEMENT				
Drainage Rehab-Regulatory Compliance (Ch-308)			\$100,000	\$100,000
Small Equipment			\$5,000	\$5,000
INFRASTRUCTURE IMPROVEMENT				
Hydrant replacement program			\$100,000	\$100,000
Lift Station upgrade			\$100,000	\$100,000
Sewer System Rehabilitation			\$1,200,000	\$1,200,000
Water System Rehabilitation			\$950,000	\$950,000
VEHICLE REPLACEMENT				
Pickup			\$45,000	\$45,000



Capital Budget Fiscal Year 2013 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
RECREATION	\$435,750	\$10,000		\$445,750
PARKS & PLAYGROUNDS				
Feasibility Study		\$10,000		\$10,000
Florence Ave Tot Lot	\$435,750			\$435,750
REDEVELOPMENT BOARD	\$150,000		\$94,000	\$244,000
EQUIPMENT REPLACEMENT				
ARB - Central Boiler			\$40,000	\$40,000
INFRASTRUCTURE IMPROVEMENT				
ARB - 23 Maple Street Interior baths, halls, kitchen, stairwells			\$30,000	\$30,000
ARB - Central Exterior driveway/walkway, stairs			\$10,000	\$10,000
ARB - Central Library Mechanical/Electrical/Plumbing/Elevator			\$5,000	\$5,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows			\$9,000	\$9,000
BOS - Parmenter Boiler	\$50,000			\$50,000
Gibbs Interior Bathrooms	\$15,000			\$15,000
Gibbs Repaving parking lot	\$20,000			\$20,000
MGR - Gibbs downspouts, gutters, roof	\$65,000			\$65,000
SCHOOLS	\$276,000	\$156,326		\$432,326
EQUIPMENT REPLACEMENT				
Small Equipment and Tools		\$5,000		\$5,000
MAJOR REPAIRS				
Asbestos Abatement - Remove Tiles		\$5,000		\$5,000
AHS Auditorium Pyramid Steps	\$40,000			\$40,000
PHOTOCOPIER PROGRAM				
Photocopier Lease Program		\$146,326		\$146,326
PUBLIC BUILDING MAINTENANCE				
High School -Replace ventilating rooftop units	\$6,000			\$6,000
High School -Replace heating and ventilation units	\$20,000			\$20,000
STUDENT TRANSPORTATION				
Bus - 53 Passenger #101	\$85,000			\$85,000
Bus #109 8 passenger 7-D suburban	\$40,000			\$40,000



Capital Budget Fiscal Year 2013 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
VEHICLE REPLACEMENT				
Maintenance Bucket Truck		\$85,000		\$85,000
TOWN MANAGER		\$25,000		\$25,000
DEPARTMENTAL PROJECT				
Website CMS Upgrade		\$20,000		\$20,000
PHOTOCOPIER PROGRAM				
Photocopier		\$5,000		\$5,000
TREASURER		\$25,206		\$25,206
DEPARTMENTAL PROJECT				
Microfilm Reader		\$20,000		\$20,000
PHOTOCOPIER PROGRAM				
Photocopier		\$5,206		\$5,206
VETERANS' MEMORIAL RINK ENTERPRISE FUND	\$280,000			\$280,000
INFRASTRUCTURE IMPROVEMENT				
Rink Renovations: Roof/ceiling/dehumidification	\$280,000			\$280,000
Grand Total	\$6,476,650	\$1,391,682	\$3,219,000	\$11,087,332



CAPITAL PLAN FY2013—2017

Department/Program	2013	2014	2015	2016	2017	Grand Total
BOARD OF SELECTMEN	\$5,000	\$5,000	\$5,000	\$2,500		\$17,500
PHOTOCOPIER PROGRAM						
Photocopier lease	\$5,000	\$5,000	\$5,000	\$2,500		\$17,500
COMMUNITY SAFETY - FIRE SERVICES	\$658,000	\$696,000	\$4,170,000	\$150,000	\$925,000	\$6,599,000
DEPARTMENTAL PROJECT						
Automatic Defibrillators		\$16,000				\$16,000
Protective Gear Replacement	\$32,000	\$40,000	\$40,000	\$40,000		\$152,000
EQUIPMENT REPLACEMENT						
Breathing apparatus, SCBA		\$70,000	\$70,000	\$70,000		\$210,000
Radio Upgrade	\$10,000					\$10,000
Replace LDH	\$16,000					\$16,000
INFRASTRUCTURE IMPROVEMENT						
Fire Station - Central			\$4,000,000			\$4,000,000
Headquarters - Architectural Plans		\$400,000				\$400,000
VEHICLE REPLACEMENT						
Ambulance replacement		\$170,000				\$170,000
Fire prevention vehicle			\$30,000			\$30,000
Ladder 1 #1009					\$925,000	\$925,000
Replace 1 Engine	\$600,000					\$600,000
Replace C2				\$40,000		\$40,000
Replace- Fire Prevention C3			\$30,000			\$30,000
COMMUNITY SAFETY - POLICE SERVICES	\$2,439,000	\$180,000	\$419,000	\$2,387,500	\$162,500	\$5,588,000
DEPARTMENTAL PROJECT						
AVL Automatic Vehicle Location System					\$6,000	\$6,000
Digital fingerprint imaging machine		\$25,000				\$25,000
Laser Radar	\$3,500	\$3,500	\$4,500	\$4,500	\$4,500	\$20,500
EQUIPMENT REPLACEMENT						
Bullet Proof Vest Program	\$23,000	\$15,000	\$17,000	\$17,000	\$15,000	\$87,000
Records Management Server Upgrade			\$15,000			\$15,000
Security System	\$7,000					\$7,000
Speed Trailer Replacement				\$15,000		\$15,000



CAPITAL PLAN FY2013—2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
PHOTOCOPIER PROGRAM						
Photocopier	\$4,500	\$5,500	\$5,500	\$6,000	\$6,000	\$27,500
PUBLIC BUILDING MAINTENANCE						
C.S. Building Renovations -5 Year plan	\$2,240,000		\$246,000	\$2,214,000		\$4,700,000
VEHICLE REPLACEMENT						
Animal Control Van	\$30,000					\$30,000
Vehicle Replacement Program	\$131,000	\$131,000	\$131,000	\$131,000	\$131,000	\$655,000
COMMUNITY SAFETY - SUPPORT SERVICES	\$25,500	\$40,000				\$65,500
EQUIPMENT REPLACEMENT						
High Speed Tire Balance Machine	\$10,500					\$10,500
Tire Changing Machine	\$15,000					\$15,000
VEHICLE REPLACEMENT						
Pick-up Truck - Mechanics M2 #1014		\$40,000				\$40,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND		\$10,000				\$10,000
VEHICLE REPLACEMENT						
Van Replacement Program		\$10,000				\$10,000
HEALTH & HUMAN SERVICES	\$49,800	\$27,800	\$2,800	\$152,400		\$232,800
INFRASTRUCTURE IMPROVEMENT						
Whittemore Robbins House Window Replacement	\$8,000					\$8,000
PHOTOCOPIER PROGRAM						
Photocopier Lease - BOH/COA	\$2,800	\$2,800	\$2,800	\$2,400		\$10,800
PUBLIC BUILDING MAINTENANCE						
Robbins House Cottage beams, sill, siding	\$15,000					\$15,000
Robbins House Cottage kitchen & bath		\$25,000				\$25,000
Whittemore Robbins House - Stairwell 1st fl to Basement	\$4,000					\$4,000
Whittemore Robbins House				\$150,000		\$150,000
VEHICLE REPLACEMENT						
Replace Hybrid vehicle	\$20,000					\$20,000



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
INFORMATION TECHNOLOGY	\$699,200	\$483,700	\$394,600	\$567,750	\$300,100	\$2,445,350
EQUIPMENT REPLACEMENT						
MUNIS Production Enviroment Server	\$50,000					\$50,000
Ottoson Upgrade Phone	\$120,000					\$120,000
INFORMATION TECHNOLOGY						
Building Security Elements	\$25,000	\$25,000	\$25,000	\$25,000		\$100,000
Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Library MLN Equipment	\$19,100	\$18,600	\$19,500	\$17,650		\$74,850
Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
Network Performance/Wireless	\$25,000					\$25,000
Replacement of Receivable Package				\$200,000		\$200,000
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Town Network Infrastructure	\$60,000	\$40,000	\$25,000			\$125,000
Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
Wireless Assessments, 8 Schools Continue Upgrade	\$100,000	\$75,000				\$175,000
Document Management System		\$25,000	\$25,000	\$25,000		\$75,000
INSPECTIONS	\$25,000			\$25,000		\$50,000
VEHICLE REPLACEMENT						
Vehicle - Building/Plumbing/Wire Inspectors	\$25,000					\$25,000
Vehicle - Plumbing				\$25,000		\$25,000
LEGAL/WORKERS' COMPENSATION	\$5,000	\$5,000	\$5,000		\$5,000	\$20,000
PHOTOCOPIER PROGRAM						
Photocopier	\$5,000	\$5,000	\$5,000		\$5,000	\$20,000
LIBRARY	\$499,050	\$206,800	\$31,100	\$57,200	\$85,100	\$879,250
PHOTOCOPIER PROGRAM						
Photocopier			\$2,800	\$2,800	\$2,800	\$8,400
PUBLIC BUILDING MAINTENANCE						
Doors					\$38,000	\$38,000



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
Exhaust fans	\$5,350	\$5,600	\$5,800	\$5,800	\$5,800	\$28,350
Heating/Cooling Water Pumps				\$21,400		\$21,400
Hot Water Heater		\$6,000				\$6,000
HVAC Blowers					\$8,500	\$8,500
HVAC Coil/Air Handler Unit					\$17,000	\$17,000
Ramp and Stairs					\$13,000	\$13,000
Repair Honeywell 3 way valves & controller				\$7,200		\$7,200
Replace roofs 1892 & 1931 buildings	\$406,000					\$406,000
Replacement of roof covering - membrane	\$78,000					\$78,000
Repointing - 1992 Addition			\$22,500			\$22,500
Repointing of 1892 Building		\$150,000				\$150,000
Roof Drainage	\$3,200					\$3,200
Roof Repairs - 1992 Addition	\$6,500					\$6,500
Windows- 1892 Building		\$45,200				\$45,200
VEHICLE REPLACEMENT						
Library Van				\$20,000		\$20,000
PLANNING	\$127,500	\$125,000				\$252,500
DEPARTMENTAL PROJECT						
Comprehensive Master Plan	\$75,000	\$75,000				\$150,000
INFRASTRUCTURE IMPROVEMENT						
Retaining Wall adj to Town Hall & Library	\$50,000	\$50,000				\$100,000
PHOTOCOPIER PROGRAM						
Photocopier/Equipment	\$2,500					\$2,500
PUBLIC WORKS ADMINISTRATION		\$2,000	\$34,000	\$2,000	\$32,000	\$70,000
DEPARTMENTAL PROJECT						
Mall Lights			\$32,000		\$32,000	\$64,000
PHOTOCOPIER PROGRAM						
Photocopier		\$2,000	\$2,000	\$2,000		\$6,000



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
PUBLIC WORKS CEMETERY DIVISION		\$675,000	\$340,000	\$250,000		\$1,265,000
INFRASTRUCTURE IMPROVEMENT						
Water System Rehab		\$675,000				\$675,000
PUBLIC BUILDING MAINTENANCE						
Garage Renovation/ Rehab Chapel/HVAC				\$250,000		\$250,000
ROADS AND PATHS INFRASTRUCTURE						
Roadway Improvements			\$230,000			\$230,000
VEHICLE REPLACEMENT						
Backhoe			\$110,000			\$110,000
PUBLIC WORKS ENGINEERING DIVISION	\$30,000	\$25,000			\$55,000	\$110,000
DEPARTMENTAL PROJECT						
Roadway Consulting Services		\$25,000			\$25,000	\$50,000
VEHICLE REPLACEMENT						
Utility vehicle, 4 X 4	\$30,000					\$30,000
Utility Vehicle					\$30,000	\$30,000
PUBLIC WORKS HIGHWAY DIVISION	\$2,289,000	\$1,647,000	\$1,964,250	\$1,926,756	\$1,676,525	\$9,503,531
DEPARTMENTAL PROJECT						
GPS Truck Tracking	\$15,000					\$15,000
EQUIPMENT REPLACEMENT						
Backhoe/Loader 1.5 CY				\$113,000		\$113,000
Sander Body	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
Snow Plow - (1 per 2 yr.)	\$12,000		\$12,000		\$12,000	\$36,000
INFRASTRUCTURE IMPROVEMENT						
Replace Retaining Wall - Westminster Ave				\$99,000		\$99,000
Street Light Replacement - LED	\$625,000					\$625,000
ROADS AND PATHS INFRASTRUCTURE						
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Sidewalks and Curbstones	\$50,000	\$70,000	\$75,000	\$50,000	\$100,000	\$345,000
Roadway Reconstruction Override 2011	\$400,000	\$410,000	\$420,250	\$430,756	\$441,525	\$2,102,531



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
Install Sidewalk Ramps CDBG	\$125,000	\$125,000	\$125,000			\$375,000
VEHICLE REPLACEMENT						
33,000 gvw dump truck	\$85,000					\$85,000
4WD Truck w/Sander			\$140,000	\$142,000	\$144,000	\$426,000
Compressor Truck		\$20,000				\$20,000
Loader				\$160,000		\$160,000
Street sweeper			\$170,000			\$170,000
Truck w/welder unit, 350 amp		\$90,000				\$90,000
1 Ton Utility w/Gate Lift					\$47,000	\$47,000
3/4 Pickup - 2 w/ plow			\$90,000			\$90,000
Pickup 4WD w/ plow	\$45,000					\$45,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$58,000	\$91,000	\$45,000	\$141,000	\$80,000	\$415,000
EQUIPMENT REPLACEMENT						
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower				\$135,000		\$135,000
Small Equipment		\$6,000		\$6,000		\$12,000
VEHICLE REPLACEMENT						
1 Ton Dump Truck w/Plow		\$50,000				\$50,000
Landscaping Multi-Purpose Tractor, 4wd	\$58,000					\$58,000
Pickup		\$35,000				\$35,000
1 Ton Utility Truck w/Gate			\$45,000			\$45,000
Fork Lift					\$80,000	\$80,000
PUBLIC WORKS PROPERTIES DIVISION	\$225,000	\$248,000	\$28,000	\$514,000	\$100,000	\$1,115,000
INFRASTRUCTURE IMPROVEMENT						
DPW Yard Bldg C Replace Spanish Tile Roof				\$396,000		\$396,000
High School Parking lot culvert	\$225,000	\$225,000				\$450,000
Town Hall Renovation Program				\$100,000	\$100,000	\$200,000
PUBLIC BUILDING MAINTENANCE						
Buildings Rehab consultant Services		\$18,000		\$18,000		\$36,000
Fox Library Windows		\$5,000				\$5,000



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
VEHICLE REPLACEMENT						
Van			\$28,000			\$28,000
PUBLIC WORKS WATER/SEWER DIVISION	\$2,500,000	\$2,700,000	\$2,405,000	\$2,483,000	\$2,452,000	\$12,540,000
EQUIPMENT REPLACEMENT						
Drainage Rehab-Regulatory Compliance (Ch-308)	\$100,000	\$100,000	\$150,000	\$150,000	\$150,000	\$650,000
Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
INFRASTRUCTURE IMPROVEMENT						
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Lift Station upgrade	\$100,000	\$50,000				\$150,000
Sewer System Rehabilitation	\$1,200,000	\$1,400,000	\$1,300,000	\$850,000	\$850,000	\$5,600,000
Water System Rehabilitation	\$950,000	\$750,000	\$850,000	\$1,300,000	\$1,300,000	\$5,150,000
VEHICLE REPLACEMENT						
Catch basin cleaner		\$295,000				\$295,000
FlatBed 8-ton Truck - Generator Mount				\$78,000		\$78,000
Pickup	\$45,000					\$45,000
Utility Truck					\$47,000	\$47,000
RECREATION	\$445,750	\$525,000	\$531,250	\$483,000	\$437,624	\$2,422,624
PARKS & PLAYGROUNDS						
Feasibility Study	\$10,000		\$10,000		\$10,000	\$30,000
Florence Ave Tot Lot	\$435,750					\$435,750
Hibbert		\$288,750				\$288,750
Magnolia Field Basketball Court Renovation			\$75,000			\$75,000
North Union		\$236,250				\$236,250
Robbins Farm				\$483,000		\$483,000
Spy Pond Tennis Courts			\$446,250			\$446,250
Wellington Playground					\$427,624	\$427,624
REDEVELOPMENT BOARD	\$244,000	\$88,000	\$120,000	\$85,000	\$40,000	\$577,000
EQUIPMENT REPLACEMENT						
ARB - Central Boiler	\$40,000					\$40,000



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
INFRASTRUCTURE IMPROVEMENT						
ARB - 23 Maple Roof/Gutter Downspout/chimney			\$40,000			\$40,000
ARB - 23 Maple Street Exterior, repair paved walkways/landscape		\$3,000				\$3,000
ARB - 23 Maple Street Interior baths, halls, kitchen, stairwells	\$30,000					\$30,000
ARB - 23 Maple Street Mechanical/Electrical/Plumbing		\$10,000				\$10,000
ARB - 23 Maple Street remove oil tank				\$15,000		\$15,000
ARB - Central Exterior driveway/walkway, stairs	\$10,000					\$10,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs		\$20,000		\$20,000		\$40,000
ARB - Central Interior baths, halls, lobby		\$15,000				\$15,000
ARB - Central Library Mechanical/Electrical/Plumbing/Elevator	\$5,000	\$25,000				\$30,000
ARB - Central Mechanical/Electrical/Plumbing/Elevator			\$55,000			\$55,000
ARB - Central Oil Tank De-commissioning				\$15,000		\$15,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	\$9,000		\$10,000			\$19,000
ARB - Jefferson Cutter Interior baths, halls, stairwells		\$15,000				\$15,000
ARB - Jefferson Cutter/Gutter Downspout/chimney				\$15,000		\$15,000
BOS - Parmenter Boiler	\$50,000					\$50,000
BOS - Parmenter Oil Tank Removal			\$15,000			\$15,000
Dallin Library Exterior Painting					\$20,000	\$20,000
Gibbs Interior Bathrooms	\$15,000					\$15,000
Gibbs Repaving parking lot	\$20,000					\$20,000
MGR - Gibbs downspouts, gutters, roof	\$65,000					\$65,000
MGR - Gibbs oil tank removal				\$20,000		\$20,000
Parmenter roof repairs for slate & gutters					\$20,000	\$20,000



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
SCHOOLS	\$432,326	\$761,000	\$890,000	\$995,000	\$950,000	\$4,028,326
EQUIPMENT REPLACEMENT						
AHS Auditorium chairs		\$50,000				\$50,000
Chiller - Pierce School		\$150,000				\$150,000
Replace Fire Control Inst. Alarm Panels HS		\$20,000				\$20,000
Small Equipment and Tools	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Stratton Furniture		\$15,000	\$15,000	\$15,000	\$15,000	\$60,000
INFRASTRUCTURE IMPROVEMENT						
AHS Central Air Cond Lowe Auditorium			\$100,000			\$100,000
Stratton Exterior Paving					\$80,000	\$80,000
MAJOR REPAIRS						
AHS 6th floor Central Air Conditioning		\$80,000				\$80,000
AHS Boiler Room Repair					\$500,000	\$500,000
AHS Exterior Doors			\$30,000		\$30,000	\$60,000
AHS F Building Boiler		\$225,000				\$225,000
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
High School - HVAC steam trap replacement			\$10,000			\$10,000
Peirce Field Replace Turf			\$500,000			\$500,000
AHS Auditorium Pyramid Steps	\$40,000					\$40,000
PHOTOCOPIER PROGRAM						
Photocopier Lease Program	\$146,326	\$160,000	\$160,000	\$160,000	\$160,000	\$786,326
PUBLIC BUILDING MAINTENANCE						
AHS - Locker Room Replacement				\$500,000		\$500,000
Brackett School - exterior paving				\$40,000		\$40,000
High School -Replace ventilating rooftop units	\$6,000	\$6,000				\$12,000
High School -Replace heating and ventilation units	\$20,000	\$10,000				\$30,000
STUDENT TRANSPORTATION						
Athletics Van - 8 passenger		\$35,000				\$35,000
Bus 09 - 8 Passenger 7-D surburban				\$40,000		\$40,000
Bus - 53 Passenger #101	\$85,000					\$85,000



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Department/Program	2013	2014	2015	2016	2017	Grand Total
Bus #102 53 passenger bus				\$85,000		\$85,000
Bus #103 77 passenger bus					\$120,000	\$120,000
Bus #109 8 passenger 7-D suburban	\$40,000					\$40,000
Bus 105 - 8 7-D Tahoe			\$40,000			\$40,000
Bus -77 Passenger #104				\$120,000		\$120,000
Van 110 - 8 passenger 7-D minivan			\$25,000			\$25,000
VEHICLE REPLACEMENT						
Maintenance Bucket Truck	\$85,000					\$85,000
Maintenance Service Van				\$25,000		\$25,000
Maintenance Truck w/plow					\$35,000	\$35,000
TOWN MANAGER	\$25,000	\$5,000	\$5,000	\$31,000		\$66,000
DEPARTMENTAL PROJECT						
Website CMS Upgrade	\$20,000					\$20,000
PHOTOCOPIER PROGRAM						
Photocopier	\$5,000	\$5,000	\$5,000	\$3,000		\$18,000
VEHICLE REPLACEMENT						
Vehicle Replacement Program - Hybrid - Town Manager				\$28,000		\$28,000
TREASURER	\$25,206	\$5,206			\$3,500	\$33,912
DEPARTMENTAL PROJECT						
Microfilm Reader	\$20,000					\$20,000
PHOTOCOPIER PROGRAM						
Photocopier	\$5,206	\$5,206			\$3,500	\$13,912
VETERANS' MEMORIAL RINK ENTERPRISE FUND	\$280,000		\$265,000	\$110,000		\$655,000
INFRASTRUCTURE IMPROVEMENT						
Rink Renovations: Electrical/ Lighting				\$110,000		\$110,000
Rink Renovations: Roof/ceiling/dehumidification	\$280,000					\$280,000
Rink Renovations: Zamboni room/Locker rooms			\$265,000			\$265,000
Grand Total	\$11,087,332	\$8,551,506	\$11,655,000	\$10,363,106	\$7,304,349	\$48,961,293



CAPITAL PLAN FY2013 –2017 (CONTINUED)

Funding Source	2013	2014	2015	2016	2017	Grand Total
BOND	\$6,476,650	\$3,123,900	\$6,806,350	\$6,018,150	\$2,961,724	\$25,386,774
CASH	\$1,391,682	\$1,329,606	\$1,603,650	\$1,296,956	\$1,390,625	\$7,012,519
OTHER	\$3,219,000	\$4,098,000	\$3,245,000	\$3,048,000	\$2,952,000	\$16,562,000
Grand Total	\$11,087,332	\$8,551,506	\$11,655,000	\$10,363,106	\$7,304,349	\$48,961,293