



**TOWN OF ARLINGTON**

**CAPITAL PLANNING COMMITTEE**

**Report to Town Meeting**

May 2004

# CAPITAL PLANNING COMMITTEE REPORT

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## REPORT OF THE CAPITAL PLANNING COMMITTEE

The FY 2005 Capital Budget and the five-year Capital Plan are presented to you in this report. The recommended vote includes both “Non-Exempt” and “Exempt” debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as Exempt, and traditional capital spending debt and debt service as “Non-Exempt”, because it remains within (is not exempt from) the spending limits of Proposition 2½. The Finance Committee and the Capital Planning Committee have agreed to budget Non-Exempt capital spending at 5% of the Town’s annual revenues.

### Sources of Funding: Bonds, Cash And Other

Each year, the Capital Planning Committee (the “CPC” or the “Committee”) presents to Town Meeting the following fiscal year’s Capital Budget and a five-year Capital Plan, the first year of which is the Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the acronyms “Bonds”, “Cash” and “Other” to describe the sources of funding for the capital budget and plan. “Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. “Bonds” refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as “debt service”. “Other” refers to those expenditures that are financed from sources that do not arise directly from the Town’s tax levy; these sources may be state or federal grants, user fees, private donations, trust funds and other non-tax sources. In the vote for the capital appropriation for FY 2005, you will be asked to approve 1) payments for the debt service on capital acquisitions of prior years that are financed through bonds, 2) payments for the current year acquisition for new projects using funds obtained directly from the tax levy, 3) authorize the issuance of bonds to finance new acquisitions that will be paid for in future fiscal years, and 4) authorize acquisitions using sources of funds other than the tax levy. You are only asked to vote on the budget for this year under Article 57, and not the five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings.

**Table I Expenditure Comparison FY 2005 vs. FY 2004**

<b>Expenditure FY 2005 vs. FY 2004</b>				
	<b>Expenditure FY 2004</b>	<b>Expenditure FY 2005</b>	<b>Change Amount FY 05 - FY 04</b>	<b>Change % FY 05 - FY 04</b>
<b>Prior Debt Service</b>				
Exempt	\$2,882,866	\$2,986,027	\$103,161	3.58%
Non-Exempt	\$3,116,689	\$3,727,206	\$610,517	19.59%
Less MWRA Debt				
<i>Total Prior Debt Service</i>	\$5,999,555	\$6,713,233	\$713,678	11.90%
<b>New Debt Service</b>	\$200,000	\$67,897	(\$132,103)	(66.05%)
<i>Total Debt Service</i>	\$6,199,555	\$6,781,130	\$581,575	9.38%
<i>Cash Expenditure</i>	\$757,120	\$626,000	(\$131,120)	(17.32%)
<b>Total Expenditure</b>	\$6,956,675	\$7,407,130	\$450,455	6.48%
<b>Non-exempt Expenditure</b>				
<i>Non-exempt Expenditure</i>	\$4,073,809	\$4,421,103	\$347,294	8.53%
<b>Less Antenna Funds</b>	(\$150,000)	(\$100,000)	\$50,000	(33.33%)
<i>Less Capital Carry Forward</i>	(\$7,900)		\$7,900	(100.00%)
<i>Less SBAB Reimbursement for Ottoson</i>	(\$436,717)	(\$436,717)	\$0	0.00%
<i>Adjusted Non-Exempt Expenditure</i>	\$3,479,192	\$3,884,386	\$405,194	11.65%

The proposed FY2005 budget of \$7,407,130 consists of Exempt Debt Service, Non-Exempt debt service and direct cash outlays as outlined in Table I Expenditure Comparison FY 2005 vs. FY 2004 . The total Capital Budget has increased by \$450,455, or 6.48% over last year. The Non-Exempt portion has increased 8.53%. However, this does not take into consideration SBAB reimbursement of \$436,717, which goes directly into the General Fund. Adjusted for this reimbursement, and excluding the Exempt debt service, this year's Capital Budget is \$3,884,386, or 11.6% higher than last year. The detailed vote of Article 57 is provided at the end of this report as Exhibit I.

The cash expenditure decrease in FY 2005 is principally due to lower outlays and a comparison to an exceptional cash outlay in the prior year, adjusted to take advantage of specific types of funding.

As a result of the efforts of the Capital Planning Committee and its close cooperation with the Town Manager, the Finance Committee, and the Treasurer, Town Meeting in recent years has approved continued road improvements, new data processing equipment, renovation of Town Hall, improvements to Robbins Farm and Spy Pond Shores, replacement of critical fire equipment and many other capital projects essential to Town services and Arlington's future. A description of the Capital Planning Process and the Committee's evaluation criteria are included in Exhibit II. at the end of this report.

### 2003 TOWN MEETING: CAPITAL BUDGET AND PLAN FISCAL YEARS 2004 - 2008

The 2003 Town Meeting received a five-year capital program for fiscal years 2004 through 2008, and approved a capital budget for 2004 of \$4,073,809 before \$437,000 in SBAB reimbursement and \$157,900 offset in Antenna and other funds, or \$3,479,192 net. Total recommended new capital acquisitions were \$5,477,776: \$2,602,256 (or 47%) funded by sources other than local tax revenues including enterprise funds, \$2,118,400 (or 39%) funded by new bonding, and \$757,120 (or 14%) funded by direct appropriation. Of the total direct appropriation of \$6,498,775, \$5,999,555 was to fund pre-2004 debt, and \$757,120 was to fund capital acquisitions directly. Portions of the proposed outside source expenditures were proposed to be funded by CDBG funds, which are allocated at the discretion of the Board of Selectmen and Town Manager.

Figure 1 Funding Source History FY 2001 – FY 2005 shows the capital expenditures by funding source for FY 2001 through FY 2004 which are actual, as well as the proposed levels for FY 2005.

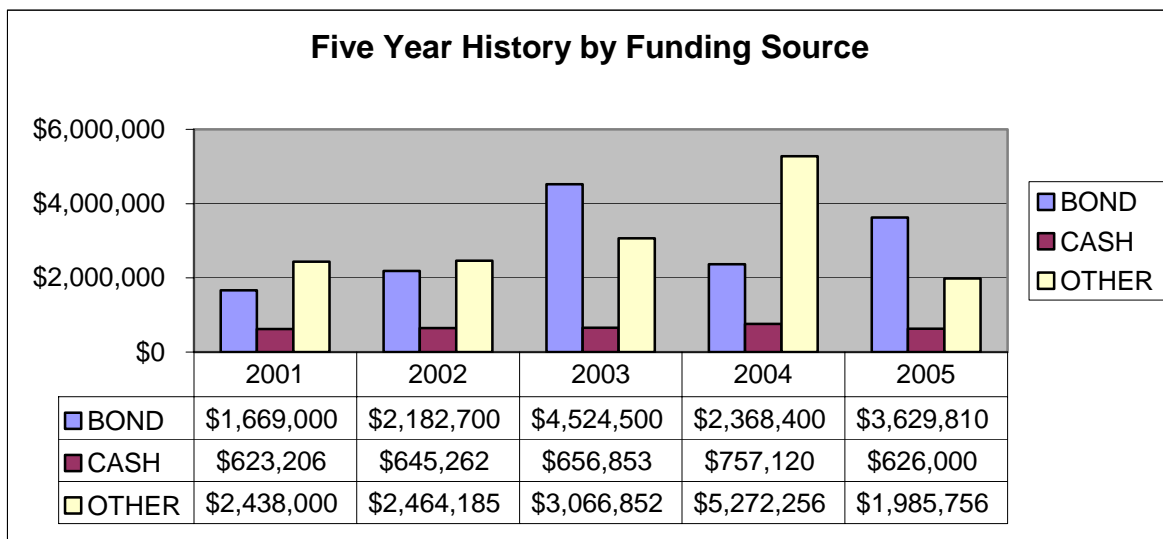


Figure 1 Funding Source History FY 2001 – FY 2005

Many of the items approved by the 2003 Town Meeting have been acquired and put in service. Progress on these acquisitions is monitored by the Comptroller and reported to the Capital Planning Committee.

The Jaws of Life have been acquired, Community Safety Building repairs are in process, and various School and Town infrastructure improvements that were funded are underway. Construction of the Robbins Farm project is underway.

## CAPITAL BUDGET AND PLAN FISCAL YEARS 2005-2009

### Financing Capital Improvements

Exhibit III is the proposed capital budget for FY 2005, indicating the source of funding for each expenditure. Exhibit IV is the five-year capital plan for FY 2005 through FY 2009. The expenditures planned for FY 2005 are the proposed budget for FY 2005 as well.

Exhibit V is a model of the estimated debt service for all of the bonded items in the capital plan. Exhibit V. gives added visibility to those items that affect the Town's rate of debt retirement in any given year. The principal factors affecting the debt retirement schedule are the amount of each item bonded, the payment term in years and the interest rate, which is conservatively estimated at 4%-5%. Data in this report uses actual debt service amounts for previously issued debt, and estimated purchase costs and interest rates for forecasts of future borrowing costs. Allowed lifetimes, or retirement terms, are set by statute for classes of assets. This report generally follows those guidelines.

The Ottoson school project and the first three elementary school projects were planned and have been undertaken with consideration of 63% reimbursement by the Commonwealth. However, the full cost of the Ottoson debt service (principal and interest) is reflected in the capital budget, but the reimbursement is reflected in Town receipts. In addition, bonds for the Brackett, Bishop, Hardy and Peirce schools (and in the future Dallin, Stratton and Thompson) are Exempt from the limitations of Proposition 2½; however, the debt service for these bonds is reflected in the vote in Article 57

Where possible we draw attention to the cash flows for reimbursement, and to the different impacts of "Exempt" and "Non-Exempt" expenditures, debt levels and debt service. The current planning agreement with the Finance Committee is to maintain the impact of 'Non-Exempt' capital spending under 5% of Town Revenues.

Financing long-term assets via bonding is both legitimate and desirable. The direct benefit is to level, over longer time periods, the effect on the tax rate of large capital acquisitions or projects that would otherwise severely impact individual tax years. A well-constructed and balanced capital plan, such as Arlington's, optimizes the effects of direct tax base, bonded, and externally-funded expenditures. Retirement of earlier bond issues allows continued investment in Arlington's capital base without disruptive tax rate effects. Table II. below illustrates the composition of each forecast capital vote over the next five-years, including both Exempt and Non-Exempt debt. The use of stabilization funds are shown as a one-time facility employed this year (again) to help the Town balance its overall budget. They are not proposed as a permanent element of the Capital Plan.

**Table II Composition of Capital Appropriation FY 2005 - 2009**

	2005	2006	2007	2008	2009	Grand Total
Prior Non-Exempt Debt	\$3,727,206	\$3,520,818	\$2,967,166	\$2,836,488	\$2,429,254	\$15,480,932
Cash Expenditures	626,000	743,502	754,550	746,796	685,650	3,556,498
New Non-Exempt Debt Service	67,897	684,850	1,261,603	1,704,439	2,122,842	5,841,631
<b>Total Non-Exempt Tax Burden</b>	<b>4,421,103</b>	<b>4,949,170</b>	<b>4,983,319</b>	<b>5,287,723</b>	<b>5,237,746</b>	<b>24,879,061</b>
Adjust for Antenna Funds	(100,000)					(100,000)
Exempt Debt Service	\$2,986,027	\$2,913,899	\$2,834,918	\$2,748,750	\$2,533,477	\$14,017,071
Stabilization	(\$1,000,000)					(\$1,000,000)
Capital Plan Carryover						
<b>Net Appropriation</b>	<b>\$6,307,130</b>	<b>\$7,863,069</b>	<b>\$7,818,237</b>	<b>\$8,036,473</b>	<b>\$7,771,223</b>	<b>\$37,796,132</b>

A critical planning issue is how to arrive at a plan of future capital expenditures based on estimates of the debt service and other factors but still keep within the constraints of the current Town budget and future forecasts. State funding this year is essentially flat with respect to last year. As our economy improves the Committee is anticipating annual growth of about 1.5% in the near future, principally because of lower local receipts and little or no growth in state aid. Forecasts of future Town revenues are subject to high variability. Some scenarios indicate that Town revenue may require an override in the next eighteen months. In addition, the Town does not have an indefinite supply of reserves to meet its obligations.

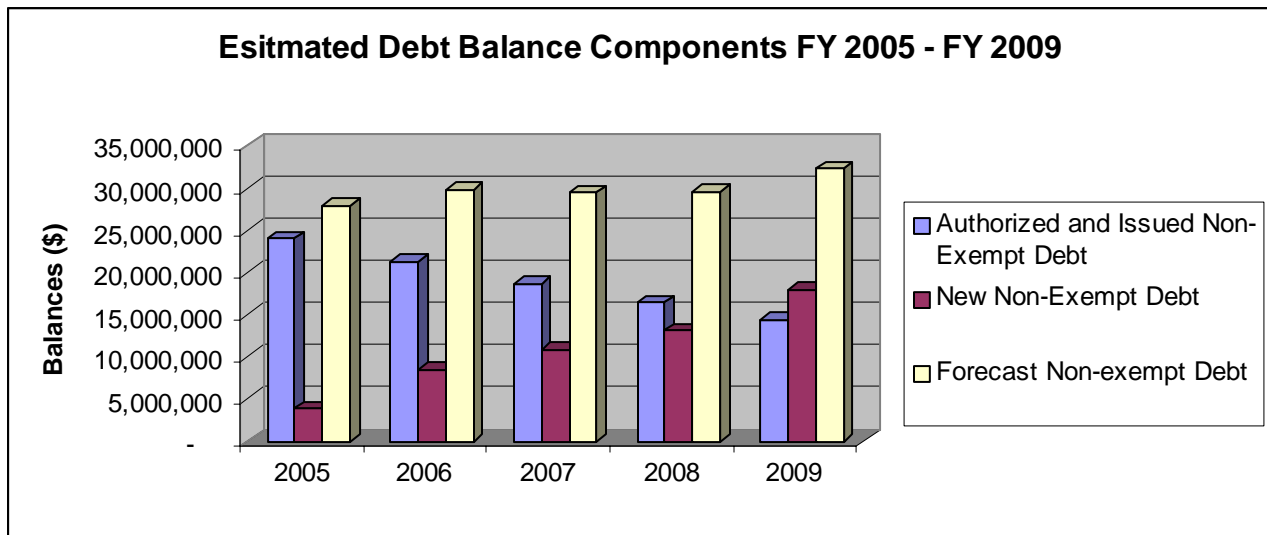
In the FY 2005 – FY 2009 Capital Plan, the Committee assumed a revenue growth of 1.5% after FY 2005, rising to 2.5% in later years. We also assumed that bond issues occur at the end of each fiscal year, shifting principal and interest payments into the next fiscal year. Interest rates are conservatively forecast at 4% to 5% depending on the year. Table III. assumes the existing Non-Exempt debt service obligations incurred by the Town, and forecasts the

future obligations that would be incurred if future Town Meetings were to vote to spend the cash and bonded expenditures shown over the next five fiscal years in the Five Year Capital Plan FY 2005 – FY 2009 as presented in Exhibit III. of this report.

**Table III Forecast of Future Capital and Debt Service Costs**

	2005	2006	2007	2008	2009	Grand Total
<b>Prior Non-Exempt Debt</b>	\$ 3,727,206	\$ 3,520,818	\$ 2,967,166	\$ 2,836,488	\$ 2,429,254	\$ 15,480,932
<b>Cash Expenditures</b>	626,000	743,502	754,550	746,796	685,650	\$ 3,556,498
<b>New Non-Exempt Debt Service</b>	67,897	684,850	1,261,603	1,704,439	2,122,842	\$ 5,841,631
<b>Total Non-Exempt Tax Burden</b>	\$ 4,421,103	\$ 4,949,170	\$ 4,983,319	\$ 5,287,723	\$ 5,237,746	\$ 24,879,061
<b>Adjust for Antenna Funds</b>	(100,000)					\$ (100,000)
<b>Capital Carry Forward</b>						\$ -
<b>Adjust for Ottoson</b>	(436,717)	(436,717)	(436,717)	(436,717)	(436,717)	\$ (2,183,585)
<b>Net Non-Exempt Plan</b>	\$ 3,884,386	\$ 4,512,453	\$ 4,546,602	\$ 4,851,006	\$ 4,801,029	\$ 22,595,476
<b>Pro Forma Budget</b>	\$ 87,754,110	\$ 89,070,422	\$ 91,297,182	\$ 93,579,612	\$ 95,919,102	\$ 457,620,428
<b>Budget For Plan at 5%</b>	\$ 4,387,706	\$ 4,453,521	\$ 4,564,859	\$ 4,678,981	\$ 4,795,955	\$ 22,881,021
<b>Plan as % of Revenues</b>	4.43%	5.07%	4.98%	5.18%	5.01%	4.94%
<b>Variance From Budget</b>	\$ 503,320	\$ (58,932)	\$ 18,257	\$ (172,025)	\$ (5,074)	\$ 285,546

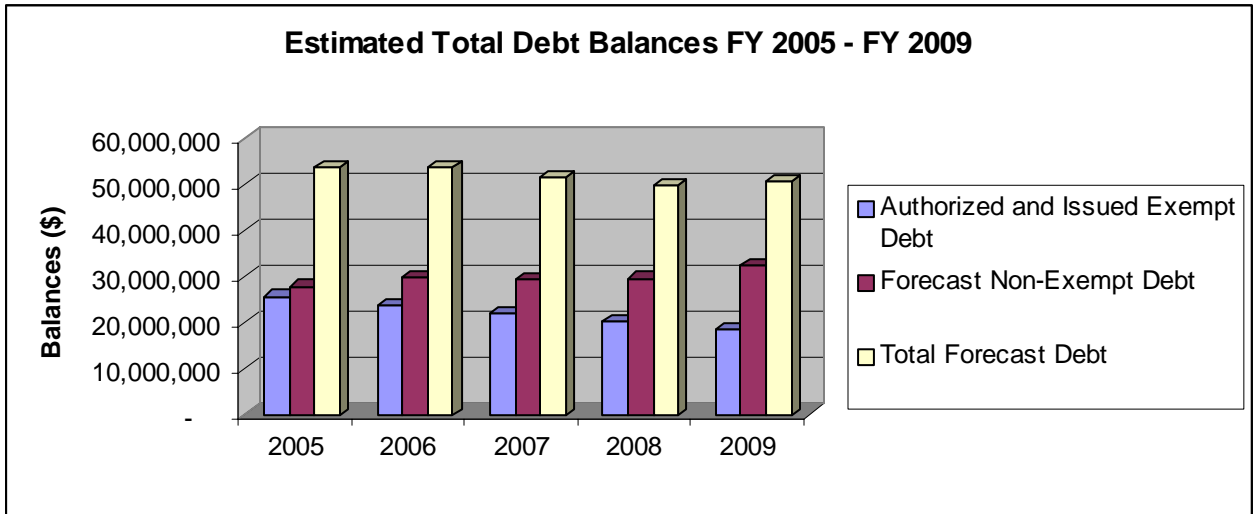
Table III Forecast of Future Capital and Debt Service Costs indicates how the Capital Plan affects expenditures and how those expenditures compare to the budget agreement with the Finance Committee. Compared to Town Revenues as currently estimated and forecast, the Capital Budget is 4.94% of revenues on an aggregate five year basis. The budget this year is 11% lower than the normal 5% of revenues target. The proposed expenditures are “under budget” in the early years and “over budget” in later years. The reason for this is that expenditures have been cut to meet fiscal constraints; even so, the Town is using scarce reserves. Expenditures rise in future years because current demand is shifted into the future to meet current financial constraints.



**Figure 2 Forecast of Debt Balance Components**

Figure 2 Forecast of Debt Balance Components shows the various components of Arlington’s debt load in future years. These debt balances are shown as of the beginning of each fiscal year.. “New debt” includes only forecast items in this FY 2005 – FY 2009 Capital Plan, except for \$250,000 voted at the Special Town Meeting in February for the culvert work at Peirce Field.

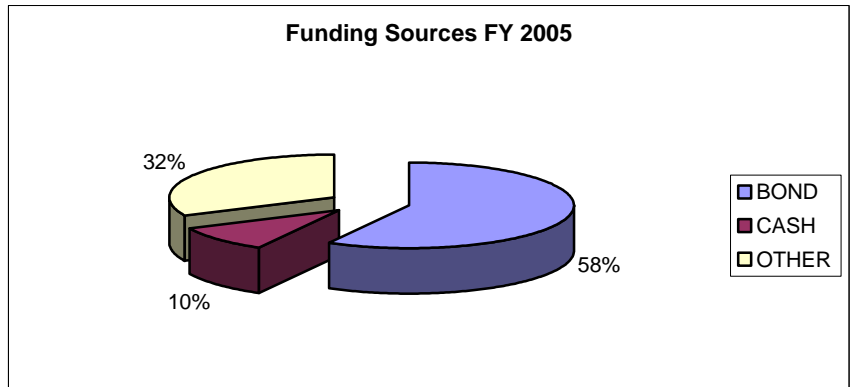
Figure 3 Estimated Total Debt Balances indicates the aggregate categories of prior Exempt, Forecast Non-Exempt and Total Debt outstanding for the Town over the five year period. The Exempt Debt balances for the Bishop, Brackett, Hardy and Peirce school projects are included in the existing Exempt Debt balances.



**Figure 3 Estimated Total Debt Balances**

The impact of the Dallin, Stratton and Thompson school projects are not in these forecasts. Please see a later discussion of the Dallin project and the SBA program. As of the preparation of this report, final bids on the Dallin project are not in. In addition, timing of state reimbursements are still unknown, so the Dallin project will likely be funded with Bond Anticipation Notes. Hence, it is difficult to predict the impact of these projects on the Exempt Debt schedule at this time.

In addition, Town Meeting has previously formed an “Infrastructure Working Group” to recommend how the school infrastructure rebuilding process should be financed. Policy recommendations on these issues are the charter of that Committee (in which the Capital Planning Committee participates); pending the Infrastructure Working Group’s recommendations on these issues, the Capital Planning Committee has not forecast the impact of the debt service and debt balances for those projects.



**Figure 4 Funding Sources**

The Capital Planning Committee, the Town Manager, the Board of Selectmen, and the Finance Committee have approved the Capital Budget for FY2005. Total recommended new capital acquisitions are \$6,241,566: \$1,985,756 (or 32%) is funded by sources other than local tax revenues including enterprise funds, \$3,629,810 (or 58%) is funded by new bonding, and \$626,000 (or 10%) is funded by direct appropriation. The total direct appropriation, before the application of the Stabilization and Antenna Funds, is \$7,407,130. Of this amount, \$6,713,233 is to fund prior debt, \$67,697 is for new debt service and \$626,000 is to fund capital acquisitions directly. Stabilization and Antenna funds reduce this amount by \$1,100,000. Portions of the proposed outside source expenditures (“Other”) may be funded by CDBG funds, which are allocated at the discretion of the Board of Selectmen and Town Manager. Table IV summarizes the details upon which Town Meeting is being asked to vote.



Table IV Summary of FY 2005 Capital Vote Article 57

FY2005		Expenditures
<b>By Funding Source</b>		
Cash		\$626,000
Bond		\$3,629,810
Other		\$1,985,756
	<b>Total</b>	<b>\$6,241,566</b>
<b>Calculation Of Net Appropriation of Article 57</b>		
FY2005		Capital and Debt Service
Prior Years Debt Service		
	Principal	\$4,562,000
	Interest	\$2,151,233
	<b>Total Prior Debt Service</b>	<b>\$6,713,233</b>
Less any MWRA Debt Service		
Net Prior Debt Service		\$6,713,233
New Non-exempt Debt Service		\$67,897
Less Transfer from Stabilization Fund		(\$1,000,000)
Less Transfer From Antenna Funds		(\$100,000)
Current Year Cash Outlay		\$626,000
	<b>Total Article 57 Appropriation</b>	<b>\$6,307,130</b>

Of the \$6,713,233 of debt service, the Town will receive \$1,343,025 in SBAB reimbursements from the state, These reimbursements go into the general fund.

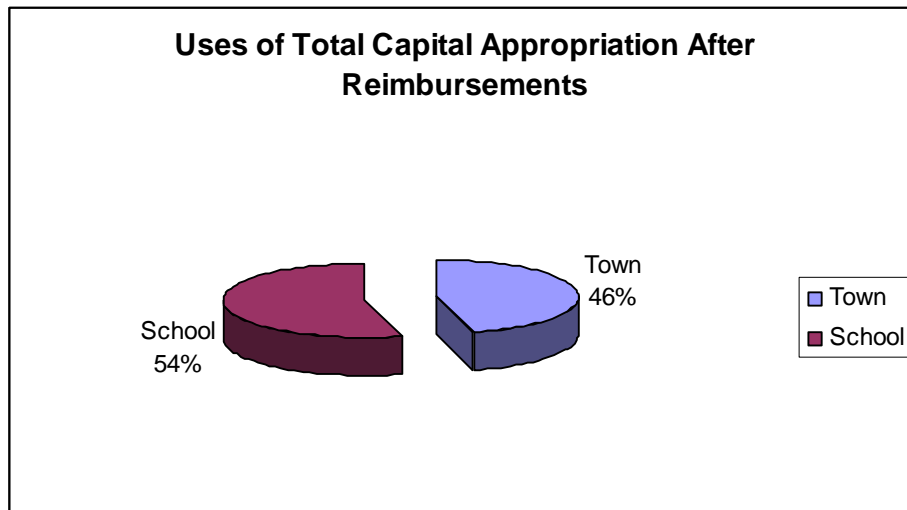


Figure 5 Uses of Appropriation Net of Reimbursements

Figure 5 above shows the general uses of the FY 2005 Exempt and Non-Exempt appropriation after the FY 2005 state SBA reimbursement. All of the Exempt debt service is used to fund school reconstruction. Of Non-Exempt debt service, approximately \$1,190,000 in FY 2005 is used to pay Ottoson debt. Of the remainder, approximately 88% funds Town projects and 12% funds school projects. Of this year's \$626,000 Cash expenditures, \$112,000 funds School projects.

## **SPECIAL ITEMS AND ANALYSES**

### Fire Station Reconstruction Program

While the plans for the Park Circle Fire Station have been developed as considered by last FY 2003 Capital Budget, on the recommendation of the Board of Selectmen and Town Manager, the Capital Planning Committee has recommended delaying the entire program for Fire Station reconstruction. Our new Town Manager and the Board of Selectmen want to consider all of the potential operational and capital budget impacts of this program. In addition, the Permanent Town Building Committee will be undertaking the Dallin School reconstruction on a tight schedule in the year ahead.

### Community Safety

The requirement for a new police, fire and emergency dispatch system was first highlighted in the Capital Plan of June 2002. The infamous events of 9/11 and the increased pressure on preparedness that followed this tragedy highlighted deficiencies in Arlington's communications system. It also became apparent that the Town's Emergency Response Center, which consisted of some borrowed space and a few telephones in a box, was inadequate to house our Fire Chief, Police Chief, Public Works Director, Town Manager, Selectmen and other critical management in the event of a community-wide emergency that is a constant threat in our war on terrorism.

The Capital Planning Committee delayed this appropriation in order to more fully understand the needs and requirements for expenditure of this size. The Committee found that our current dispatch system, using 25-year-old computer technology; is barely maintainable and lacks redundant seating as well as many of the necessities provided by twenty-first century communications systems for coordinated, rapid response police, fire and emergency services. It has become more difficult for fire, police and emergency services to coordinate their daily activities using our present system. Rapid response is the key to effective community safety, and a fully functional communications dispatch system is a gatekeeper for rapid response. The continuous threat of wide-scale terrorism heightens the demand a fully functional system.

The proposed acquisition, supported by both Chief Ryan and Chief Maimone, replaces our communications dispatch system, enhances radio communications and provides for the upgrading of the towns Emergency Response Center that serves its command-and-control hub in event of a Town-wide emergency or other broad catastrophe.

### Dallin School and School Building Assistance

The May 2003 Capital Report offers this comment:

“Due to the uncertainty in the State's funding of the SBAB reimbursement program, there are legal, political and ethical questions regarding whether and when additional school building funds may be spent given the nature of the debt-exclusion referendum of April 1, 2000. Without current reimbursement, taxpayers may bear the full burden of the projects.”

Last year, the Capital Planning Committee favored delaying reconstruction of the Dallin School because of the Town's financial condition and the uncertain availability of SBA reimbursements. In a year the situation has changed markedly for two reasons. First, the national and local economic outlooks have improved dramatically. Governor Romney is suggesting increasing spending for some programs and cutting taxes, the latter a possibility not even remotely considered last year.

The second reason is that both Governor Romney and the Legislature (jointly with State Treasurer Cahill) have proposed new SBA programs that provide for accelerated funding of the 420 approved school projects on the “waiting list”. The two plans have much in common, and some combination of the two is forecast to be approved this year. While the new SBA program is expected to offer accelerated funding providing reimbursements for the Peirce and Dallin within a few years, it will likely put additional conditions on local communities for school building maintenance; Arlington has long funded major maintenance and upkeep programs, but more rigorous reserve policies may now be required.

The Chairman of the Finance Committee, supported by the Chief Financial Officer of the School Department, has proposed floating Bond Anticipation Notes (“BAN's”) to support the Dallin project until SBA reimbursements flow again under the planned new SBA program. The Capital Planning Committee has voted to support this financing method under the assumption of reasonable bid prices for Dallin School reconstruction.

Both the Governor's and the Legislature's plans call for additional determination of the future of the SBA for those projects currently approved. It may be a year or more before that information is available. While Arlington is committed to rebuilding the Stratton and Thompson, the Capital Planning Committee recommends waiting to see the form of the future SBA program before committing any more funds to the Stratton and Thompson reconstruction. Since the School system cannot absorb additional disruption while the Dallin is being rebuilt, waiting for the new SBA program for future projects should not increase the delay in this part of the program.

Spy Pond Shores Project

Town Meeting has made two prior funding appropriations (of \$325,000 and \$175,000) for this project that in total will cost \$900,000. Previously committed funds cannot be spent without this additional funding, leaving the project on hold, with the strong possibility of additional shore damage, price escalation and increased complexity and risk for the entire project. The Committee is recommending that the remaining appropriation of \$400,000 be made this fiscal year in order to go forward with this important project.

Reservoir Dam Project

State inspectors first brought this issue to the attention of the Town five years ago. Inspection of the site by the Capital Planning Committee led to further questions. It seemed that while the sluice needed repair, most of the earthen works dam was in impressive condition. The Committee recommended that the Town seek other professional advice, which it did. The consultants also found that the extensive tree growth on the dam was a severe threat to its stability despite its apparent solidity and esthetic appeal. A committee of interested citizens has been doing exceptional work on this project, and, working with the Director of Public Works, has found a technical solution to reinforcing the dam and preserving most of the trees contributing to its beauty. Human life and safety is threatened by the condition of the dam. This funding is followed by an additional appropriation in the Plan for next year (or later, depending upon the schedule).

**PROGRAM SPENDING**

Table V Analysis of Spending by Program summarizes Non-Exempt Town expenditures by program from 2002 (2002 through 2004 are actual) through the five year capital plan. The debt-excluded elementary school projects are Exempt from Proposition 2½, and are not included in this chart.

**Table V Analysis of Spending by Program**

PROGRAM	FISCAL YEAR								
	2002	2003	2004	2005	2006	2007	2008	2009	Grand Total
DEPARTMENTAL PROJECT	\$ 204,500	\$ 604,800	\$ 304,500	\$ 648,500	\$ 383,000	\$ 1,744,000	\$ 174,500	\$ 58,500	\$ 4,122,300
EQUIPMENT REPLACEMENT	582,500	520,833	166,500	43,500	129,500	178,500	399,500	50,500	2,071,333
FIELDS	105,000	-	3,020,000	-	255,000		100,000		3,480,000
INFORMATION TECHNOLOGY	291,000	359,000	268,400	324,310	272,150	441,900	367,800	263,200	2,587,760
INFRASTRUCTURE IMPROVEMENT	1,505,000	3,935,000	1,635,000	1,476,000	3,686,000	1,900,000	2,270,000	6,427,000	22,834,000
MAJOR REPAIRS		150,000	916,000	1,180,000	800,000	60,000	600,000	50,000	3,756,000
PARKS & PLAYGROUNDS	577,185	831,596	710,000	410,000	360,000	210,000	710,000		3,808,781
PHOTOCOPIER PROGRAM	127,462	102,476	117,626	130,256	121,050	115,050	105,150	110,650	929,720
PUBLIC BUILDING MAINTENANCE	600,000	573,000	184,750	465,000	111,610	220,708	235,646	260,000	2,650,714
ROADS AND PATHS INFRASTRUCTURE	950,000	905,000	950,000	705,000	705,000	705,000	705,000	705,000	6,330,000
STUDENT TRANSPORTATION	35,000	36,500		129,000	75,000				275,500
VEHICLE REPLACEMENT	314,500	230,000	125,000	730,000	446,000	885,000	331,000	370,000	3,431,500
<b>Grand Total</b>	<b>\$ 5,292,147</b>	<b>\$ 8,248,205</b>	<b>\$ 8,397,776</b>	<b>\$ 6,241,566</b>	<b>\$ 7,344,310</b>	<b>\$ 6,460,158</b>	<b>\$ 5,998,596</b>	<b>\$ 8,294,850</b>	<b>\$ 56,277,608</b>

Respectfully submitted,

Rob Addelson  
 Stephen J. Andrew  
 John J. Bilafer  
 John A. FitzMaurice, Vice-Chairman  
 Charles T. Foskett, Chairman  
 Ruth Lewis  
 Anthony T. Lionetta, Secretary  
 Barbara Thornton

Deputy Town Manager, Nancy Galkowski attends meetings but, with the consent of the Committee, does not vote. Accordingly she does not join in signing this report.

**ARTICLE 57**

**CAPITAL BUDGET**

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the  
Town Manager and the Capital Planning Committee)

**VOTED: (1) That the sum of \$6,307,130 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:**

ITEM	AMOUNT	PROJECT	DEPARTMENT
1.	\$ 5,500	Photocopier lease	BOARD OF ASSESSORS
2.	\$ 6,500	Photocopier lease	BOARD OF SELECTMEN
3.	\$ 5,000	Bullet Proof Vest Program	COMMUNITY SAFETY - POLICE SERVICES
4.	\$ 4,500	Photocopier	COMMUNITY SAFETY - POLICE SERVICES
5.	\$ 7,500	Radio Maintenance/Update Program	COMMUNITY SAFETY - POLICE SERVICES
6.	\$ 100,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
7.	\$ 20,000	Traffic Light Update Program	COMMUNITY SAFETY - SUPPORT SERVICES
8.	\$ 15,000	Aquatic Weed Harvesting	CONSERVATION COMMISSION
9.	\$ 2,500	Photocopier Lease - Council on Aging	HUMAN SERVICES
10.	\$ 6,000	Photocopier	INSPECTIONS
11.	\$ 25,000	Vehicle - Building/Plumbing/Wire Inspectors	INSPECTIONS
12.	\$ 3,000	Photocopier	LEGAL/WORKERS' COMPENSATION
13.	\$ 7,000	Community Room Stairs Repair	LIBRARY
14.	\$ 5,000	Chimney repair	LIBRARY
15.	\$ 4,500	Photocopier	PERSONNEL
16.	\$ 3,000	Photocopier	PUBLIC WORKS ADMINISTRATION
17.	\$ 10,000	Lawn Mowers/Small Equipment	PUBLIC WORKS CEMETERY DIVISION
18.	\$ 200,000	Roadway Reconstruction	PUBLIC WORKS ENGINEERING DIVISION
19.	\$ 50,000	Sidewalks and Curbstones	PUBLIC WORKS ENGINEERING DIVISION
20.	\$ 7,500	Snow Plow -( 2 per yr.)	PUBLIC WORKS HIGHWAY DIVISION
21.	\$ 10,000	Feasibility Study	PUBLIC WORKS NATURAL RESOURCES DIVISION
22.	\$ 6,000	Small Equipment	PUBLIC WORKS NATURAL RESOURCES DIVISION
23.	\$ 5,000	Equipment Replacement	SCHOOLS
24.	\$ 82,000	Photocopier Lease Program	SCHOOLS
25.	\$ 10,000	Systemwide - Gym Floor Recoating and Remarketing	SCHOOLS
26.	\$ 10,000	Systemwide - Roof Repairs	SCHOOLS
27.	\$ 5,000	Systemwide - Parking/Roadway Resurfacing	SCHOOLS
28.	\$ 5,500	Photocopier	TOWN MANAGER
29.	\$ 5,000	Photocopier	TREASURER
30.	\$ 626,000	Acquisitions Sub-total	
31.	\$ 6,713,233	Prior Debt Service	
32.	\$ 67,897	New Debt Service	
33.	\$(1,000,000)	Less Transfer from Stabilization Fund	
34.	\$ (100,000)	Less Transfer From Antenna Fund	
	\$ 6,307,130		GRAND TOTAL

**And that the sum of \$1,000,000 be hereby transferred from the Stabilization Fund (requires a 2/3 vote), and that the sum of \$100,000 be hereby transferred from the Antenna Fund to reduce expenses under this article as indicated above.**

**(2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.**

<b>ITEM</b>	<b>AMOUNT</b>	<b>PROJECT</b>	<b>DEPARTMENT</b>
1.	\$ 10,000	Van Replacement Program	COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND
2.	\$ 70,000	1Ton Dump Truck 4X4 W/Plow	PUBLIC WORKS CEMETERY DIVISION
3.	\$ 450,000	Chapter 90 Roadway	PUBLIC WORKS ENGINEERING DIVISION
4.	\$ 673,500	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
5.	\$ 5,000	Small equipment	PUBLIC WORKS WATER/SEWER DIVISION
6.	\$ 30,000	Utility truck, 1 ton	PUBLIC WORKS WATER/SEWER DIVISION
7.	\$ 25,000	Water Meter Program	PUBLIC WORKS WATER/SEWER DIVISION
8.	\$ 700,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$ 2,256	Photocopier lease	VETERANS' MEMORIAL RINK ENTERPRISE FUND
10.	\$ 20,000	Boiler & Hot Water Storage Tank	VETERANS' MEMORIAL RINK ENTERPRISE FUND
	\$ 1,985,756		GRAND TOTAL

(This Space Intentionally Blank)

**(3) That the sum of \$3,629,810 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:**

ITEM	AMOUNT	PROJECT	DEPARTMENT	(Statutory Citation, Chapter 44, Section (), or any enabling authority)
1.	\$ 10,000	Building Repairs	COMMUNITY SAFETY - FIRE SERVICES	-7(3A)
2.	\$ 30,000	Vehicle Replacement - Fire Prevention	COMMUNITY SAFETY - FIRE SERVICES	-7(9)
3.	\$ 576,000	9-1-1 Center Improvements	COMMUNITY SAFETY - POLICE SERVICES	-7(3A)
4.	\$ 25,000	C.S. Building - Repair of Administrative offices	COMMUNITY SAFETY - POLICE SERVICES	-7(3A)
5.	\$ 50,000	Mobil Air Supply Vehicle	COMMUNITY SAFETY - SUPPORT SERVICES	-7(9)
6.	\$ 125,000	Educational IT Program	DATA PROCESSING	-7(28&29)
7.	\$ 17,400	Library MLN Equipment	DATA PROCESSING	-7(28&29)
8.	\$ 40,000	School Dept-Admin Micro Program	DATA PROCESSING	-7(28&29)
9.	\$ 25,000	Software Upgrades & Standardization	DATA PROCESSING	-7(28&29)
10.	\$ 60,000	Town-Microcomputer Program	DATA PROCESSING	-7(28&29)
11.	\$ 56,910	Mitel Telephone Upgrade	DATA PROCESSING	-7(28&29)
12.	\$ 30,000	Cost of Financing	FINANCING	-7(3A)
13.	\$ 30,500	Window - wood frame repair	LIBRARY	-7(3A)
14.	\$ 1,160,000	Reservoir Dam Repair	PUBLIC WORKS ENGINEERING DIVISION	-7 or -8
15.	\$ 40,000	1 ton Dump Truck	PUBLIC WORKS HIGHWAY DIVISION	-7(9)
16.	\$ 115,000	4WD Truck w/Sander	PUBLIC WORKS HIGHWAY DIVISION	-7(9)
17.	\$ 5,000	Cement mixer	PUBLIC WORKS HIGHWAY DIVISION	-7(9)
18.	\$ 70,000	Pickup Truck	PUBLIC WORKS HIGHWAY DIVISION	-7(9)
19.	\$ 100,000	Street sweeper	PUBLIC WORKS HIGHWAY DIVISION	-7(9)
20.	\$ 25,000	Skid Steer Loader	PUBLIC WORKS HIGHWAY DIVISION	-7(9)
21.	\$ 35,000	Pickup Truck,3/4 ton, 2X4	PUBLIC WORKS NATURAL RESOURCES DIVISION	-7(9)
22.	\$ 400,000	Spy Pond Shore	PUBLIC WORKS NATURAL RESOURCES DIVISION	-7(25)
23.	\$ 65,000	Fox Library, new roof	PUBLIC WORKS PROPERTIES DIVISION	-7(3A)
24.	\$ 75,000	Grove Street Garage doors	PUBLIC WORKS PROPERTIES DIVISION	-7(3A)
25.	\$ 75,000	Town Hall , convert to natural gas, replace boiler	PUBLIC WORKS PROPERTIES DIVISION	-7(3A)
26.	\$ 35,000	Pickup 4X4 w/plow	PUBLIC WORKS PROPERTIES DIVISION	-7(9)
27.	\$ 150,000	AHS Roof	SCHOOLS	-7(3A)
28.	\$ 24,000	School Van - Athletics	SCHOOLS	-7(9)
29.	\$ 70,000	Bus -77 Passenger	SCHOOLS	-7(9)
30.	\$ 80,000	Thompson/Stratton Infrastructure Improvements	SCHOOLS	-7(3A)
31.	\$ 30,000	Pick-up 4x4 with Plow	SCHOOLS	-7(9)
	\$ 3,629,810		GRAND TOTAL	

**And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$3,629,810 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.**

**(4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**

**(5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law.**

## **Exhibit II The Capital Planning Process and Evaluation Criteria**

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a long-range capital improvement plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee and four registered voters of the town appointed by the Moderator.

A capital improvement program is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and town buildings, recreational facilities, heavy machinery and office, data processing and telecommunication equipment. It includes the facilities, the pathways and the machinery for government services.

Your Capital Planning Committee begins work in late summer on the five-year plan, FY2005-2009, and the FY2005 Budget. Request forms were reviewed and department heads met with the Committee through the month of March. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager in time for submittal with the operating budget. The Committee met with the Finance Committee in March.

The six Criteria used by the Capital Planning Committee to help prioritize capital requests are listed below:

1. Imminent threat to health and safety of citizens, employees or property (police cruisers and radios, SCBA –self contained breathing apparatus),
2. Maintenance and improvement of capital assets (major repairs of buildings, replacement of vehicles and equipment, park and play area renovations),
3. Requirement of state or federal law (asbestos cleanup program mandated by federal law in 1986, removal of gas tanks, etc),
4. Improvement of the infrastructure (streets and sidewalks, water and sewer programs),
5. Improvement of productivity (equipment replacement, microcomputer program) and
6. Improvement of an overburdened situation (Town Hall renovations, cemetery expansion program).

Exhibit III

Town of Arlington  
Capital Budget FY 2005

Sum of AMOUNT			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease		\$5,500		\$5,500
<b>BOARD OF ASSESSORS Total</b>				<b>\$5,500</b>		<b>\$5,500</b>
BOARD OF SELECTMEN	PHOTOCOPIER PROGRAM	Photocopier lease		\$6,500		\$6,500
<b>BOARD OF SELECTMEN Total</b>				<b>\$6,500</b>		<b>\$6,500</b>
COMMUNITY SAFETY - FIRE SERVICES	INFRASTRUCTURE IMPROV	Building Repairs	\$10,000			\$10,000
	VEHICLE REPLACEMENT	Vehicle Replacement - Fire Prevention	\$30,000			\$30,000
<b>COMMUNITY SAFETY - FIRE SERVICES Total</b>			<b>\$40,000</b>			<b>\$40,000</b>
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Radio Maintenance/Update Program 9-1-1 Center Improvements	\$576,000	\$7,500		\$583,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$5,000		\$5,000
	INFRASTRUCTURE IMPROVEMENT	C.S. Building - Repair of Administrative offices	\$25,000			\$25,000
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
	VEHICLE REPLACEMENT	Vehicle Replacement Program		\$100,000		\$100,000
<b>COMMUNITY SAFETY - POLICE SERVICES Total</b>			<b>\$601,000</b>	<b>\$117,000</b>		<b>\$718,000</b>
COMMUNITY SAFETY - SUPPORT SERVICES	DEPARTMENTAL PROJECT	Traffic Light Update Program		\$20,000		\$20,000
	VEHICLE REPLACEMENT	Mobil Air Supply Vehicle	\$50,000			\$50,000
<b>COMMUNITY SAFETY - SUPPORT SERVICES Total</b>			<b>\$50,000</b>	<b>\$20,000</b>		<b>\$70,000</b>
CONSERVATION COMMISSION	DEPARTMENTAL PROJECT	Aquatic Weed Harvesting		\$15,000		\$15,000
<b>CONSERVATION COMMISSION Total</b>				<b>\$15,000</b>		<b>\$15,000</b>
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program			\$10,000	\$10,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total</b>					<b>\$10,000</b>	<b>\$10,000</b>
DATA PROCESSING	INFORMATION TECHNOLOGY	Educational IT Program Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Mitel Telephone Upgrade	\$125,000 \$17,400 \$40,000 \$25,000 \$60,000 \$56,910			\$125,000 \$17,400 \$40,000 \$25,000 \$60,000 \$56,910
<b>DATA PROCESSING Total</b>			<b>\$324,310</b>			<b>\$324,310</b>
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000			\$30,000
<b>FINANCING Total</b>			<b>\$30,000</b>			<b>\$30,000</b>
HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging		\$2,500		\$2,500
<b>HUMAN SERVICES Total</b>				<b>\$2,500</b>		<b>\$2,500</b>
INSPECTIONS	PHOTOCOPIER PROGRAM	Photocopier		\$6,000		\$6,000
	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors		\$25,000		\$25,000
<b>INSPECTIONS Total</b>				<b>\$31,000</b>		<b>\$31,000</b>
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000
<b>LEGAL/WORKERS' COMPENSATION Total</b>				<b>\$3,000</b>		<b>\$3,000</b>
LIBRARY	INFRASTRUCTURE IMPROV	Community Room Stairs Repair Chimney repair Window - wood frame repair	\$30,500	\$7,000 \$5,000		\$37,500 \$5,000 \$30,500
<b>LIBRARY Total</b>			<b>\$30,500</b>	<b>\$12,000</b>		<b>\$42,500</b>
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
<b>PERSONNEL Total</b>				<b>\$4,500</b>		<b>\$4,500</b>
PUBLIC WORKS ADMINISTRATION	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000
<b>PUBLIC WORKS ADMINISTRATION Total</b>				<b>\$3,000</b>		<b>\$3,000</b>
PUBLIC WORKS CEMETERY DIVISION	EQUIPMENT REPLACEMENT	Lawn Mowers/Small Equipment		\$10,000		\$10,000
	VEHICLE REPLACEMENT	1Ton Dump Truck 4X4 W/Plow			\$70,000	\$70,000
<b>PUBLIC WORKS CEMETERY DIVISION Total</b>				<b>\$10,000</b>	<b>\$70,000</b>	<b>\$80,000</b>
PUBLIC WORKS ENGINEERING DIVISION	MAJOR REPAIRS	Reservoir Dam Repair	\$1,160,000			\$1,160,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway Roadway Reconstruction Sidewalks and Curbstones		\$200,000 \$50,000	\$450,000	\$450,000 \$200,000 \$50,000
<b>PUBLIC WORKS ENGINEERING DIVISION Total</b>			<b>\$1,160,000</b>	<b>\$250,000</b>	<b>\$450,000</b>	<b>\$1,860,000</b>
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Snow Plow -( 2 per yr.) Cement mixer	\$5,000	\$7,500		\$12,500
	VEHICLE REPLACEMENT	1 ton Dump Truck Skid Steer Loader	\$40,000 \$25,000			\$40,000 \$25,000



Exhibit III

Town of Arlington  
Capital Budget FY 2005

Sum of AMOUNT			FUNDING SOURCE				
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total	
DIVISION	VEHICLE REPLACEMENT	4WD Truck w/Sander Pickup Truck Street sweeper	\$115,000 \$70,000 \$100,000			\$115,000 \$70,000 \$100,000	
<b>PUBLIC WORKS HIGHWAY DIVISION Total</b>			<b>\$355,000</b>	<b>\$7,500</b>		<b>\$362,500</b>	
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment		\$6,000		\$6,000	
	PARKS & PLAYGROUNDS	Feasibility Study Spy Pond Shore		\$10,000		\$10,000	
	STUDENT TRANSPORTATION	Pickup Truck, 3/4 ton, 2X4	\$400,000 \$35,000			\$400,000 \$35,000	
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION Total</b>			<b>\$435,000</b>	<b>\$16,000</b>		<b>\$451,000</b>	
PUBLIC WORKS PROPERTIES DIVISION	PUBLIC BUILDING MAINTENANCE	Grove Street Garage doors	\$75,000			\$75,000	
		Town Hall , convert to natural gas, replace boiler	\$75,000			\$75,000	
		Fox Library, new roof	\$65,000			\$65,000	
	VEHICLE REPLACEMENT	Pickup 4X4 w/plow	\$35,000			\$35,000	
<b>PUBLIC WORKS PROPERTIES DIVISION Total</b>			<b>\$250,000</b>			<b>\$250,000</b>	
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment			\$5,000	\$5,000	
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation			\$673,500	\$673,500	
		Water Meter Program			\$25,000	\$25,000	
		Water System Rehabilitation			\$700,000	\$700,000	
VEHICLE REPLACEMENT	Utility truck, 1 ton			\$30,000	\$30,000		
<b>PUBLIC WORKS WATER/SEWER DIVISION Total</b>					<b>\$1,433,500</b>	<b>\$1,433,500</b>	
SCHOOLS	EQUIPMENT REPLACEMENT	Equipment Replacement		\$5,000		\$5,000	
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$82,000		\$82,000	
	PUBLIC BUILDING MAINTENANCE	AHS Roof		\$150,000			\$150,000
		Systemwide - Roof Repairs			\$10,000		\$10,000
		Thompson/Stratton Infrastructure Improvements		\$80,000			\$80,000
		Systemwide - Gym Floor Recoating and Remarketing			\$10,000		\$10,000
	ROADS AND PATHS INFRASTRUCTURE	Systemwide - Parking/Roadway Resurfacing			\$5,000	\$5,000	
VEHICLE REPLACEMENT	Pick-up 4x4 with Plow		\$30,000		\$30,000		
STUDENT TRANSPORTATION	School Van - Athletics		\$24,000			\$24,000	
	Bus -77 Passenger		\$70,000			\$70,000	
<b>SCHOOLS Total</b>			<b>\$354,000</b>	<b>\$112,000</b>		<b>\$466,000</b>	
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier		\$5,500		\$5,500	
<b>TOWN MANAGER Total</b>				<b>\$5,500</b>		<b>\$5,500</b>	
TREASURER	PHOTOCOPIER PROGRAM	Photocopier		\$5,000		\$5,000	
<b>TREASURER Total</b>				<b>\$5,000</b>		<b>\$5,000</b>	
VETERANS' MEMORIAL RINK ENTERPRISE FUND	MAJOR REPAIRS	Boiler & Hot Water Storage Tank			\$20,000	\$20,000	
	PHOTOCOPIER PROGRAM	Photocopier lease			\$2,256	\$2,256	
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND Total</b>					<b>\$22,256</b>	<b>\$22,256</b>	
<b>Grand Total</b>			<b>\$3,629,810</b>	<b>\$626,000</b>	<b>\$1,985,756</b>	<b>\$6,241,566</b>	

Exhibit IV

Town of Arlington  
Five Year Capital Plan 2005-2009

Sum of AMOUNT			FISCAL YEAR					Grand Total
DEPARTMENT	PROGRAM	EXPENDITURE	2005	2006	2007	2008	2009	
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease	\$5,500	\$5,500	\$5,500			\$16,500
<b>BOARD OF ASSESSORS Total</b>			<b>\$5,500</b>	<b>\$5,500</b>	<b>\$5,500</b>			<b>\$16,500</b>
BOARD OF SELECTMEN	DEPARTMENTAL PROJECT	Records Retention Program		\$25,000	\$25,000	\$25,000		\$75,000
	PHOTOCOPIER PROGRAM	Photocopier lease	\$6,500	\$6,500		\$6,500		\$19,500
<b>BOARD OF SELECTMEN Total</b>			<b>\$6,500</b>	<b>\$31,500</b>	<b>\$25,000</b>	<b>\$31,500</b>		<b>\$94,500</b>
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Difibrillators			\$16,000	\$16,000		\$32,000
		Protective Gear Replacement			\$25,000	\$25,000	\$25,000	\$75,000
	EQUIPMENT REPLACEMENT	SCBA - Spare Cylinders			\$24,000			\$24,000
		Fire Engine Replacement				\$250,000		\$250,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$10,000		\$10,000	\$10,000	\$10,000	\$40,000
		Fire Station Plan - Central Station				\$460,000		\$460,000
		Fire Station - Park Circle		\$2,200,000				\$2,200,000
		Fire Station - Central					\$4,600,000	\$4,600,000
	PUBLIC BUILDING MAINTENANCE	Building Repairs		\$10,000				\$10,000
	VEHICLE REPLACEMENT	Ambulance replacement			\$110,000			\$110,000
Fire Ladder Truck 2 Replacement					\$600,000		\$600,000	
		Vehicle Replacement - Fire Prever	\$30,000				\$30,000	
<b>COMMUNITY SAFETY - FIRE SERVICES Total</b>			<b>\$40,000</b>	<b>\$2,344,000</b>	<b>\$651,000</b>	<b>\$761,000</b>	<b>\$4,635,000</b>	<b>\$8,431,000</b>
COMMUNITY SAFETY - POLICE	DEPARTMENTAL PROJECT	9-1-1 Center Improvements	\$576,000					\$576,000
		Laser Radar		\$3,500	\$3,500	\$3,500	\$3,500	\$14,000
		Portable Radio Purchase		\$100,000				\$100,000
		Radio Maintenance/Update Progr	\$7,500	\$7,500	\$7,500	\$10,000	\$10,000	\$42,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program	\$5,000	\$5,000	\$58,000	\$5,000	\$5,000	\$78,000
	INFRASTRUCTURE IMPROVEMENT	C.S. Building - Repair of Administr	\$25,000					\$25,000
		C.S. Building - Repair of exercise facilities			\$50,000			\$50,000
		C.S. Building - Repair of police operations		\$50,000				\$50,000
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500
	VEHICLE REPLACEMENT	Prisoner Transport Van		\$28,000				\$28,000
		Vehicle Replacement Program	\$100,000	\$100,000	\$128,000	\$129,000	\$130,000	\$587,000
<b>COMMUNITY SAFETY - POLICE SERVICES Total</b>			<b>\$718,000</b>	<b>\$298,500</b>	<b>\$251,500</b>	<b>\$152,000</b>	<b>\$153,000</b>	<b>\$1,573,000</b>
COMMUNITY SAFETY - SUPPORT SERVICES	DEPARTMENTAL PROJECT	Mall Lights		\$17,000	\$17,000	\$17,000		\$51,000
		Traffic Light Update Program	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
	INFRASTRUCTURE IMPROVEMENT	Mall Lights					\$17,000	\$17,000
	MAJOR REPAIRS	Radio Communication maintenance		\$10,000		\$10,000		\$20,000
	VEHICLE REPLACEMENT	Mobil Air Supply Vehicle	\$50,000					\$50,000
<b>COMMUNITY SAFETY - SUPPORT SERVICES Total</b>			<b>\$70,000</b>	<b>\$47,000</b>	<b>\$37,000</b>	<b>\$47,000</b>	<b>\$37,000</b>	<b>\$238,000</b>
CONSERVATION COMMISSION	DEPARTMENTAL PROJECT	Aquatic Weed Harvesting	\$15,000					\$15,000
		Cooke's Hollow Bank Stabilization		\$20,000				\$20,000
<b>CONSERVATION COMMISSION Total</b>			<b>\$15,000</b>	<b>\$20,000</b>				<b>\$35,000</b>
COUNCIL ON AGING TRANSPORTATION	VEHICLE REPLACEMENT	Van Replacement Program	\$10,000					\$10,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total</b>			<b>\$10,000</b>					<b>\$10,000</b>
DATA PROCESSING	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
		Library MLN Equipment	\$17,400	\$19,150	\$16,900	\$14,800	\$13,200	\$81,450
		New School Student Info System				\$100,000		\$100,000
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
		Software Upgrades & Standardizat	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
		Town-Microcomputer Program	\$60,000	\$63,000	\$60,000	\$63,000	\$60,000	\$306,000

Exhibit IV

Town of Arlington  
Five Year Capital Plan 2005-2009

Sum of AMOUNT			FISCAL YEAR					Grand Total	
DEPARTMENT	PROGRAM	EXPENDITURE	2005	2006	2007	2008	2009		
DATA PROCESSING	INFORMATION TECHNOLOGY	MUNIS Tax collection / revenue system			\$175,000			\$175,000	
		Mitel Telephone Upgrade	\$56,910					\$56,910	
<b>DATA PROCESSING Total</b>			<b>\$324,310</b>	<b>\$272,150</b>	<b>\$441,900</b>	<b>\$367,800</b>	<b>\$263,200</b>	<b>\$1,669,360</b>	
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000	\$30,000	\$30,000	\$30,000		\$120,000	
<b>FINANCING Total</b>			<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>		<b>\$120,000</b>	
HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Ag	\$2,500				\$2,500	\$5,000	
		Photocopier Lease - Robbins House		\$2,500	\$2,500	\$2,500		\$7,500	
<b>HUMAN SERVICES Total</b>			<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$12,500</b>	
INSPECTIONS	PHOTOCOPIER PROGRAM	Photocopier	\$6,000		\$6,000		\$6,000	\$18,000	
	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire I	\$25,000		\$25,000	\$25,000	\$25,000	\$100,000	
<b>INSPECTIONS Total</b>			<b>\$31,000</b>		<b>\$31,000</b>	<b>\$25,000</b>	<b>\$31,000</b>	<b>\$118,000</b>	
LEGAL/WORKERS' COMPENSA	PHOTOCOPIER PROGRAM	Photocopier	\$3,000				\$3,000	\$6,000	
<b>LEGAL/WORKERS' COMPENSATION Total</b>			<b>\$3,000</b>				<b>\$3,000</b>	<b>\$6,000</b>	
LIBRARY	INFRASTRUCTURE IMPROVEMENT	Carpet replacement		\$111,000				\$111,000	
		Community Room Stairs Repair	\$7,000					\$7,000	
		Chimney repair	\$5,000					\$5,000	
		Window - wood frame repair	\$30,500					\$30,500	
	PUBLIC BUILDING MAINTENANCE	Slate Repairs					\$10,646		\$10,646
		Air conditioning and ventilation repair		\$40,158					\$40,158
		Exterior stair repair 1931 wing		\$12,500					\$12,500
		Hot water heater replacement		\$3,952					\$3,952
		Entry steps repair				\$8,774			\$8,774
		Refinishing woodwork - Reading Room				\$10,803			\$10,803
		Pointing interior marble walls				\$6,131			\$6,131
		<b>LIBRARY Total</b>			<b>\$42,500</b>	<b>\$167,610</b>	<b>\$25,708</b>	<b>\$10,646</b>	
	PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500			\$13,500
	<b>PERSONNEL Total</b>			<b>\$4,500</b>	<b>\$4,500</b>	<b>\$4,500</b>			<b>\$13,500</b>
PLANNING	MAJOR REPAIRS	Gibbs School - Replace boilers				\$350,000		\$350,000	
<b>PLANNING Total</b>						<b>\$350,000</b>		<b>\$350,000</b>	
PUBLIC WORKS ADMINISTRATION	PHOTOCOPIER PROGRAM	Photocopier	\$3,000	\$3,000	\$3,000		\$3,000	\$12,000	
<b>PUBLIC WORKS ADMINISTRATION Total</b>			<b>\$3,000</b>	<b>\$3,000</b>	<b>\$3,000</b>		<b>\$3,000</b>	<b>\$12,000</b>	
PUBLIC WORKS CEMETERY DIV	EQUIPMENT REPLACEMENT	Lawn Mowers/Small Equipment	\$10,000	\$6,000	\$6,000	\$6,000	\$6,000	\$34,000	
	INFRASTRUCTURE IMPROVEMENT	Cemetery Expansion program			\$500,000	\$500,000		\$1,000,000	
		Garage Addition/ Rehab					\$500,000	\$500,000	
		Chapel/HVAC						\$500,000	
		Front Gate Repairs			\$20,000			\$20,000	
	PUBLIC BUILDING MAINTENANCE	Chapel Renovation			\$50,000	\$50,000	\$50,000	\$150,000	
VEHICLE REPLACEMENT	1Ton Dump Truck 4X4 W/Plow		\$70,000			\$35,000		\$105,000	
	Riding Mowers (60")			\$15,000				\$15,000	
<b>PUBLIC WORKS CEMETERY DIVISION Total</b>			<b>\$80,000</b>	<b>\$21,000</b>	<b>\$576,000</b>	<b>\$591,000</b>	<b>\$556,000</b>	<b>\$1,824,000</b>	
PUBLIC WORKS ENGINEERING	DEPARTMENTAL PROJECT	Mass Ave Corridor improvements			\$100,000			\$100,000	
	MAJOR REPAIRS	Reservoir Dam Repair	\$1,160,000	\$710,000				\$1,870,000	
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway		\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$2,250,000
		Roadway Reconstruction		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
		Sidewalks and Curbstones		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4			\$27,000		\$27,000	\$54,000	
<b>PUBLIC WORKS ENGINEERING DIVISION Total</b>			<b>\$1,860,000</b>	<b>\$1,437,000</b>	<b>\$800,000</b>	<b>\$727,000</b>	<b>\$700,000</b>	<b>\$5,524,000</b>	
PUBLIC WORKS HIGHWAY DIV	DEPARTMENTAL PROJECT	Truck Wash station		\$150,000				\$150,000	

Exhibit IV

**Town of Arlington  
Five Year Capital Plan 2005-2009**

Sum of AMOUNT			FISCAL YEAR					Grand Total
DEPARTMENT	PROGRAM	EXPENDITURE	2005	2006	2007	2008	2009	
PUBLIC WORKS HIGHWAY DIVI	EQUIPMENT REPLACEMENT	33,000 gvw dump truck			\$60,000			\$60,000
		4WD Truck w/Sander				\$115,000		\$115,000
		Cement mixer	\$5,000					\$5,000
		Sander Body		\$16,000				\$16,000
		Snow Plow -( 2 per yr.)	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500
		Trash pump, 6"			\$10,000			\$10,000
	VEHICLE REPLACEMENT	1 ton Dump Truck	\$40,000					\$40,000
		33,000 gvw dump truck					\$60,000	\$60,000
		4WD Truck w/Sander	\$115,000				\$115,000	\$230,000
		Front End Loader		\$110,000				\$110,000
		Pickup Truck	\$70,000					\$70,000
		Street Sweeper	\$100,000		\$100,000			\$200,000
		Truck w/welder unit, 350 amp			\$32,000			\$32,000
		Skid Steer Loader	\$25,000					\$25,000
		Bucket Truck						
<b>PUBLIC WORKS HIGHWAY DIVISION Total</b>			<b>\$362,500</b>	<b>\$283,500</b>	<b>\$209,500</b>	<b>\$122,500</b>	<b>\$238,500</b>	<b>\$1,216,500</b>
PUBLIC WORKS NATURAL RES	EQUIPMENT REPLACEMENT	Leaf vacuum			\$6,000			\$6,000
		Riding mower, 72" cut			\$15,000			\$15,000
		Small Equipment	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
		Wood chipper		\$35,000				\$35,000
	FIELDS	Bishop		\$80,000				\$80,000
		Hurd Field		\$175,000				\$175,000
		Poets Corner Field				\$100,000		\$100,000
		Warren A. Peirce Field						
	PARKS & PLAYGROUNDS	Cutter Playground						
		Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000		\$40,000
		Florence Ave., Tot lot renovations			\$25,000			\$25,000
		Hibbert			\$100,000			\$100,000
		Menotomy Rocks Park		\$200,000				\$200,000
		Robbins Farm				\$300,000		\$300,000
Spy Pond Shore		\$400,000					\$400,000	
Summer Street Playground			\$100,000				\$100,000	
Turkey Hill				\$75,000			\$75,000	
Wellington Playground		\$50,000			\$200,000	\$250,000		
Reservoir					\$200,000	\$200,000		
STUDENT TRANSPORTATION	Pickup Truck,3/4 ton, 2X4	\$35,000					\$35,000	
VEHICLE REPLACEMENT	Utility Truck		\$30,000				\$30,000	
	Bucket/ Aerial Lift Truck					\$115,000	\$115,000	
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION Total</b>			<b>\$451,000</b>	<b>\$686,000</b>	<b>\$237,000</b>	<b>\$931,000</b>	<b>\$6,000</b>	<b>\$2,311,000</b>
PUBLIC WORKS PROPERTIES	PUBLIC BUILDING MAINTENANCE	Fox Library, new roof	\$65,000					\$65,000
		Grove Street Garage doors	\$75,000	\$25,000				\$100,000
		Grove Street, replace HVAC unit			\$125,000			\$125,000
		Town Hall - replace AC units		\$10,000	\$10,000	\$10,000		\$30,000
		Town Hall - convert to natural gas,	\$75,000					\$75,000
		Grove St. Boiler Replacements (2)					\$45,000	\$45,000
		Fox Library - New Boiler					\$40,000	\$40,000
		Fox Library - New Windows					\$5,000	\$5,000

Exhibit IV

**Town of Arlington  
Five Year Capital Plan 2005-2009**

Sum of AMOUNT			FISCAL YEAR					Grand Total	
DEPARTMENT	PROGRAM	EXPENDITURE	2005	2006	2007	2008	2009		
PUBLIC WORKS PROPERTIES	PUBLIC BUILDING MAINTENANCE	Grove Street Fire Alarm system				\$25,000		\$25,000	
		Robbins House - Paint/ Ext Carpentry				\$30,000		\$30,000	
		Salt Shed					\$200,000	\$200,000	
	VEHICLE REPLACEMENT	Pickup 4X4 w/plow	\$35,000					\$35,000	
<b>PUBLIC WORKS PROPERTIES DIVISION Total</b>			<b>\$250,000</b>	<b>\$35,000</b>	<b>\$135,000</b>	<b>\$155,000</b>	<b>\$200,000</b>	<b>\$775,000</b>	
PUBLIC WORKS WATER/SEWER	DEPARTMENTAL PROJECT	Water Meter Program			\$1,500,000			\$1,500,000	
	EQUIPMENT REPLACEMENT	Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation	\$673,500	\$600,000	\$600,000	\$600,000	\$600,000	\$3,073,500	
		Water Meter Program	\$25,000	\$25,000				\$50,000	
		Water System Rehabilitation	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$3,500,000	
VEHICLE REPLACEMENT	Utility truck, 1 ton	\$30,000					\$30,000		
<b>PUBLIC WORKS WATER/SEWER DIVISION Total</b>			<b>\$1,433,500</b>	<b>\$1,330,000</b>	<b>\$2,805,000</b>	<b>\$1,305,000</b>	<b>\$1,305,000</b>	<b>\$8,178,500</b>	
SCHOOLS	DEPARTMENTAL PROJECT	Project Adventure/Fitness		\$10,000		\$28,000		\$38,000	
	EQUIPMENT REPLACEMENT	Equipment Replacement	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	
	MAJOR REPAIRS	AHS Lighting & HVAC - Lowe Auditorium			\$30,000		\$150,000		\$180,000
		Asbestos Abatement - Remove Tiles			\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
		AHS Flag Pole Replacement & Illumination				\$10,000			\$10,000
		AHS Lowe Auditorium Bldg B Steps					\$40,000		\$40,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program	\$82,000	\$84,050	\$84,050	\$86,150	\$86,150	\$422,400	
	PUBLIC BUILDING MAINTENANCE	AHS Roof	\$150,000						\$150,000
		Systemwide - Gym Floor Recoatin	\$10,000				\$10,000		\$20,000
		Systemwide - Roof Repairs	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	
		Thompson/Stratton Infrastructure I	\$80,000						\$80,000
	ROADS AND PATHS INFRASTRUCTURE	Systemwide - Parking/Roadway R	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	
	STUDENT TRANSPORTATION	School Van - Athletics	\$24,000						\$24,000
Bus -77 Passenger		\$70,000	\$75,000					\$145,000	
VEHICLE REPLACEMENT	Maintenance Van		\$26,000				\$26,000		
	Pick-up 4x4 with Plow	\$30,000						\$30,000	
<b>SCHOOLS Total</b>			<b>\$466,000</b>	<b>\$295,050</b>	<b>\$164,050</b>	<b>\$384,150</b>	<b>\$156,150</b>	<b>\$1,465,400</b>	
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier	\$5,500	\$5,500		\$5,500	\$5,500	\$22,000	
<b>TOWN MANAGER Total</b>			<b>\$5,500</b>	<b>\$5,500</b>		<b>\$5,500</b>	<b>\$5,500</b>	<b>\$22,000</b>	
TREASURER	PHOTOCOPIER PROGRAM	Photocopier	\$5,000	\$5,000	\$5,000			\$15,000	
<b>TREASURER Total</b>			<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>			<b>\$15,000</b>	
VETERANS' MEMORIAL RINK ENTERPRISE FUND	EQUIPMENT REPLACEMENT	Upgrade bleachers and spectator viewing area		\$20,000				\$20,000	
	INFRASTRUCTURE IMPROVEMENT	Parking Study and Improvements			\$20,000			\$20,000	
	MAJOR REPAIRS	Boiler & Hot Water Storage Tank	\$20,000					\$20,000	
	PHOTOCOPIER PROGRAM	Photocopier lease	\$2,256					\$2,256	
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND Total</b>			<b>\$22,256</b>	<b>\$20,000</b>	<b>\$20,000</b>			<b>\$62,256</b>	
<b>Grand Total</b>			<b>\$6,241,566</b>	<b>\$7,344,310</b>	<b>\$6,460,158</b>	<b>\$5,998,596</b>	<b>\$8,294,850</b>	<b>\$34,339,480</b>	
Sum of AMOUNT			FISCAL YEAR					Grand Total	
FUNDING SOURCE			2005	2006	2007	2008	2009		
BOND			\$3,629,810	\$4,785,808	\$2,420,608	\$3,461,800	\$5,854,200	\$20,152,226	
CASH			\$626,000	\$743,502	\$754,550	\$746,796	\$685,650	\$3,556,498	
OTHER			\$1,985,756	\$1,815,000	\$3,285,000	\$1,790,000	\$1,755,000	\$10,630,756	
<b>Grand Total</b>			<b>\$6,241,566</b>	<b>\$7,344,310</b>	<b>\$6,460,158</b>	<b>\$5,998,596</b>	<b>\$8,294,850</b>	<b>\$34,339,480</b>	

Exhibit V

Town of Arlington  
Five Year New Debt Service 2005-2009

Sum of DebtServicePmt		YearInUse					Grand Total	
DEPARTMENT	EXPENDITURE	LIFE (YRS)	2005	2006	2007	2008		2009
COMMUNITY SAFETY - FIRE SERVICES	Ambulance replacement	5		\$2,475	\$26,950	\$25,960	\$24,970	\$80,355
	Automatic Difibrillators	10			\$360	\$2,720	\$4,648	\$7,728
	Fire Ladder Truck 2 Replacement	15			\$13,500	\$67,000	\$65,200	\$145,700
	Fire Station - Central	20					\$115,000	\$115,000
	Fire Station - Park Circle	20		\$49,500	\$209,000	\$204,050	\$199,100	\$661,650
	Fire Station Plan - Central Station	20				\$11,500	\$46,000	\$57,500
	Protective Gear Replacement	10			\$563	\$4,250	\$7,263	\$12,075
	Vehicle Replacement - Fire Prevention	5	\$525	\$7,050	\$6,840	\$6,630	\$6,420	\$27,465
	Building Repairs	10	\$175	\$1,575	\$2,990	\$4,385	\$5,760	\$14,885
	Fire Engine Replacement	20				\$6,250	\$25,000	\$31,250
COMMUNITY SAFETY - FIRE SERVICES Total			\$700	\$60,600	\$260,203	\$332,745	\$499,361	\$1,153,608
COMMUNITY SAFETY - POLICE SERVICES	9-1-1 Center Improvements	10	\$10,080	\$77,760	\$75,744	\$73,728	\$71,712	\$309,024
	C.S. Building - Repair of Administrative offices	10	\$438	\$3,375	\$3,288	\$3,200	\$3,113	\$13,413
	C.S. Building - Repair of exercise facilities	5			\$1,125	\$12,250	\$11,800	\$25,175
	C.S. Building - Repair of police operations	10		\$1,125	\$7,250	\$7,025	\$6,800	\$22,200
	Portable Radio Purchase	10		\$2,250	\$14,500	\$14,050	\$13,600	\$44,400
	Prisoner Transport Van	5		\$630	\$6,860	\$6,608	\$6,356	\$20,454
COMMUNITY SAFETY - POLICE SERVICES Total			\$10,518	\$85,140	\$108,767	\$116,861	\$113,381	\$434,666
COMMUNITY SAFETY - SUPPORT SERVICES	Mobil Air Supply Vehicle	10	\$875	\$6,750	\$6,575	\$6,400	\$6,225	\$26,825
COMMUNITY SAFETY - SUPPORT SERVICES Total			\$875	\$6,750	\$6,575	\$6,400	\$6,225	\$26,825
DATA PROCESSING	Educational IT Program	3	\$2,188	\$48,854	\$94,688	\$138,958	\$140,000	\$424,688
	Library MLN Equipment	3	\$305	\$6,840	\$13,831	\$19,725	\$18,814	\$59,515
	Mitel Telephone Upgrade	3	\$996	\$20,962	\$20,298	\$19,634		\$61,890
	MUNIS Tax collection / revenue system	5			\$3,938	\$42,875	\$41,300	\$88,113
	New School Student Info System	7				\$2,500	\$19,286	\$21,786
	School Dept-Admin Micro Program	3	\$700	\$15,633	\$30,300	\$44,467	\$44,800	\$135,900
	Software Upgrades & Standardization	3	\$438	\$9,771	\$18,938	\$27,792	\$28,000	\$84,938
	Town-Microcomputer Program	3	\$1,050	\$23,518	\$46,585	\$67,865	\$69,395	\$208,413
DATA PROCESSING Total			\$5,675	\$125,578	\$228,577	\$363,815	\$361,595	\$1,085,240
FINANCING	Cost of Financing	7	\$525	\$6,011	\$11,496	\$16,864	\$21,364	\$56,261
FINANCING Total			\$525	\$6,011	\$11,496	\$16,864	\$21,364	\$56,261
LIBRARY	Carpet replacement	10		\$2,498	\$16,095	\$15,596	\$15,096	\$49,284
	Window - wood frame repair	15	\$534	\$3,101	\$3,030	\$2,959	\$2,887	\$12,510
	Air conditioning and ventilation repair	7		\$904	\$7,544	\$7,286	\$7,028	\$22,761
	Exterior stair repair 1931 wing	7		\$281	\$2,348	\$2,268	\$2,188	\$7,085
	Entry steps repair	7			\$197	\$1,648	\$1,592	\$3,438
	Refinishing woodwork - Reading Room	7			\$243	\$2,029	\$1,960	\$4,232
	Pointing interior marble walls	7			\$138	\$1,152	\$1,112	\$2,402
LIBRARY Total			\$534	\$6,783	\$29,595	\$32,937	\$31,863	\$101,712
PLANNING	Gibbs School - Replace boilers	10				\$8,750	\$52,500	\$61,250
PLANNING Total						\$8,750	\$52,500	\$61,250
PUBLIC WORKS CEMETERY DIVISION	Cemetery Expansion program	20			\$11,250	\$60,000	\$96,375	\$167,625
	Garage Addition/ Rehab Chapel/HVAC	7					\$12,500	\$12,500
PUBLIC WORKS CEMETERY DIVISION Total					\$11,250	\$60,000	\$108,875	\$180,125
PUBLIC WORKS ENGINEERING DIVISION	Reservoir Dam Repair	20	\$20,300	\$114,575	\$164,020	\$160,393	\$156,765	\$616,053
	Mass Ave Corridor improvements	7			\$2,250	\$18,786	\$18,143	\$39,179
PUBLIC WORKS ENGINEERING DIVISION Total			\$20,300	\$114,575	\$166,270	\$179,178	\$174,908	\$655,231
PUBLIC WORKS HIGHWAY DIVISION	1 ton Dump Truck	5	\$700	\$9,400	\$9,120	\$8,840	\$9,560	\$37,620
	33,000 gvw dump truck	5			\$1,350	\$14,700	\$15,660	\$31,710
	4WD Truck w/Sander	5	\$2,013	\$27,025	\$26,220	\$28,290	\$56,235	\$139,783
	Cement mixer	5	\$88	\$1,175	\$1,140	\$1,105	\$1,070	\$4,578
	Front End Loader	5		\$2,475	\$26,950	\$25,960	\$24,970	\$80,355
	Pickup Truck	5	\$1,225	\$16,450	\$15,960	\$15,470	\$14,980	\$64,085
	Sander Body	5		\$360	\$3,920	\$3,776	\$4,032	\$12,088
	Skid Steer Loader	5	\$438	\$5,875	\$5,700	\$5,525	\$5,350	\$22,888
	Street sweeper	5	\$1,750	\$23,500	\$25,050	\$46,600	\$45,000	\$141,900
	Truck w/welder unit, 350 amp	7			\$720	\$6,011	\$5,806	\$12,537
	Truck Wash station	10				\$3,750	\$22,500	\$26,250
	WA Peirce Field Culvert Improvement	20	\$4,375	\$21,250	\$20,813	\$20,375	\$19,938	\$86,750
PUBLIC WORKS HIGHWAY DIVISION Total			\$10,588	\$107,510	\$136,943	\$180,402	\$225,100	\$660,543
PUBLIC WORKS NATURAL RESOURCES DIVISION	Bishop	10		\$1,800	\$11,600	\$11,240	\$10,880	\$35,520
	Bucket/ Aerial Lift Truck	7				\$2,875	\$22,179	\$25,054
	Florence Ave., Tot lot renovations	10			\$563	\$3,625	\$3,513	\$7,700
	Hibbert	10			\$2,250	\$14,500	\$14,050	\$30,800
	Hurd Field	10		\$3,938	\$25,375	\$24,588	\$23,800	\$77,700
	Menotomy Rocks Park	10		\$4,500	\$29,000	\$28,100	\$27,200	\$88,800
	Pickup Truck, 3/4 ton, 2X4	5	\$613	\$8,225	\$7,980	\$7,735	\$7,490	\$32,043
	Poets Corner Field	10			\$2,250	\$14,500	\$19,050	\$35,800
	Reservoir	10				\$5,000	\$30,000	\$35,000
	Riding mower, 72" cut	5			\$338	\$3,675	\$3,540	\$7,553
	Robbins Farm	10			\$6,750	\$43,500	\$42,150	\$92,400
	Spy Pond Shore	10	\$7,000	\$54,000	\$52,600	\$51,200	\$49,800	\$214,600
	Summer Street Playground	10		\$2,250	\$14,500	\$14,050	\$13,600	\$44,400
	Turkey Hill	10			\$1,688	\$10,875	\$10,538	\$23,100
	Utility Truck	5		\$675	\$7,350	\$7,080	\$6,810	\$21,915
	Wellington Playground	10		\$1,125	\$7,250	\$12,025	\$36,800	\$57,200

Exhibit V

Town of Arlington  
Five Year New Debt Service 2005-2009

Sum of DebtServicePmt		YearInUse						Grand Total
DEPARTMENT	EXPENDITURE	LIFE (YRS)	2005	2006	2007	2008	2009	
RESOURCES DIVISION	Wood chipper	7		\$788	\$6,575	\$6,350	\$6,125	\$19,838
RESOURCES DIVISION Total			\$7,613	\$77,300	\$176,068	\$260,918	\$327,524	\$849,421
PUBLIC WORKS NATURAL RESOURCES DIVISION								
	Fox Library - New Boiler	7				\$1,000	\$7,714	\$8,714
	Fox Library - New Windows	7				\$125	\$964	\$1,089
	Fox Library, new roof	10	\$1,138	\$8,775	\$8,548	\$8,320	\$8,093	\$34,873
	Grove St. Boiler Replacements (2)	7				\$1,125	\$8,679	\$9,804
	Grove Street Fire Alarm system	7				\$625	\$4,821	\$5,446
	Grove Street Garage doors	10	\$1,313	\$10,688	\$13,488	\$13,113	\$12,738	\$51,338
	Grove Street, replace HVAC unit	15			\$2,813	\$13,958	\$13,583	\$30,354
	Pickup 4X4 w/plow	5	\$613	\$8,225	\$7,980	\$7,735	\$7,490	\$32,043
	Robbins House - Paint/ Ext Carpentry	7				\$750	\$5,786	\$6,536
	Salt Shed	20					\$5,000	\$5,000
	Town Hall - replace AC units	10		\$225	\$1,675	\$2,855	\$2,765	\$7,520
		15				\$250	\$1,167	\$1,417
	Town Hall , convert to natural gas, replace boiler	15	\$1,313	\$7,625	\$7,450	\$7,275	\$7,100	\$30,763
PUBLIC WORKS PROPERTIES DIVISION Total			\$4,375	\$35,538	\$41,953	\$57,131	\$85,899	\$224,895
SCHOOLS								
	AHS Flag Pole Replacement & Illumination	7			\$225	\$1,879	\$1,814	\$3,918
	AHS Lighting & HVAC - Lowe Auditorium	10		\$675	\$4,350	\$7,965	\$26,580	\$39,570
	AHS Lowe Auditorium Bldg B Steps	10				\$1,000	\$6,000	\$7,000
	AHS Roof	20	\$2,625	\$12,750	\$12,488	\$12,225	\$11,963	\$52,050
	Bus -77 Passenger	5	\$1,225	\$18,138	\$34,335	\$33,170	\$32,005	\$118,873
	Maintenance Van	5		\$585	\$6,370	\$6,136	\$5,902	\$18,993
	Pick-up 4x4 with Plow	5	\$525	\$7,050	\$6,840	\$6,630	\$6,420	\$27,465
	Project Adventure/Fitness	7				\$700	\$5,400	\$6,100
	School Van - Athletics	5	\$420	\$5,640	\$5,472	\$5,304	\$5,136	\$21,972
	Thompson/Stratton Infrastructure Improvements	7	\$1,400	\$14,229	\$13,829	\$13,429	\$13,029	\$55,914
SCHOOLS Total			\$6,195	\$59,066	\$83,908	\$88,437	\$114,248	\$351,855
Grand Total			\$67,897	\$684,850	\$1,261,603	\$1,704,439	\$2,122,842	\$5,841,631

**Town of Arlington  
Three Year Capital Budget History**

Sum of AMOUNT DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR				
			2002	2003	2004	2005	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier	\$5,500				\$5,500
		Photocopier lease		\$5,500		\$5,500	\$11,000
BOARD OF SELECTMEN	DEPARTMENTAL PROJECT	Records Retention Program		\$15,000			\$15,000
	PHOTOCOPIER PROGRAM	Photocopier	\$5,300				\$5,300
		Photocopier lease			\$6,500	\$6,500	\$13,000
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Jaws of Life Replacement			\$25,000		\$25,000
		Protective Gear Replacement	\$20,000	\$20,000			\$40,000
		SCBA	\$82,000				\$82,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs				\$10,000	\$10,000
		FIRE STATION PLANS- Park Circle		\$220,000			\$220,000
	VEHICLE REPLACEMENT	Vehicle Replacement - Deputy Chief	\$35,000				\$35,000
		Vehicle Replacement - Fire Preventor				\$30,000	\$30,000
		Vehicle Replacement- Chief		\$30,000			\$30,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	9-1-1 Center Analysis		\$20,000			\$20,000
		9-1-1 Center Improvements				\$576,000	\$576,000
		Firearm Replacement Program			\$40,000		\$40,000
		Laser Radar					
		Radio Maintenance/Update Program	\$5,500	\$7,500	\$7,500	\$7,500	\$28,000
		Traffic Safety Measuring System					
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$13,333	\$5,000	\$5,000	\$23,333
		Police Facility Video Security			\$20,000		\$20,000
	INFRASTRUCTURE IMPROVEMENT	C.S. Building - general repair due to roof leaks		\$50,000			\$50,000
		C.S. Building - Repair of Administrative office:				\$25,000	\$25,000
		C.S. Building - Repair of bathrooms & locker room facilitiesg			\$60,000		\$60,000
	PHOTOCOPIER PROGRAM	Photocopier	\$3,000	\$4,500	\$4,500	\$4,500	\$16,500
	PUBLIC BUILDING MAINTENANCE	Roof - Community Safety Building	\$115,000				\$115,000
	VEHICLE REPLACEMENT	Animal Control Van	\$24,500				\$24,500
		Vehicle Replacement Program	\$118,000	\$103,000	\$100,000	\$100,000	\$421,000
COMMUNITY SAFETY - SUPPORT SERVICES	DEPARTMENTAL PROJECT	Mall Lights	\$15,000	\$15,000	\$12,000		\$42,000
		Mobil Radios	\$15,000				\$15,000
		Repeater for Fire & Police Radio Communications			\$15,000		\$15,000
		Traffic Light Update Program	\$17,000	\$10,000	\$20,000	\$20,000	\$67,000
	EQUIPMENT REPLACEMENT	Pick-up Replacement w/plow		\$35,000			\$35,000
	PHOTOCOPIER PROGRAM	Photocopier			\$4,000		\$4,000
	VEHICLE REPLACEMENT	Mobil Air Supply Vehicle				\$50,000	\$50,000
		Vehicle - Building/Plumbing/Wire Inspector	\$30,000				\$30,000
CONSERVATION COMMISSION	DEPARTMENTAL PROJECT	Aquatic Weed Harvesting		\$12,300	\$15,000	\$15,000	\$42,300
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	EQUIPMENT REPLACEMENT	Van Replacement Program	\$10,000		\$10,000		\$20,000
	VEHICLE REPLACEMENT	Van Replacement Program				\$10,000	\$10,000
DATA PROCESSING	INFORMATION TECHNOLOGY	CAD 97 enhancement to QED		\$21,000			\$21,000
		Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$500,000
		High School I-Net Maintenance Contract		\$9,000			\$9,000
		Library - Wireless Training Center		\$7,500	\$7,000		\$14,500
		Library MLN Equipment	\$17,200	\$16,500	\$11,400	\$17,400	\$62,500
		QED Server Upgrade	\$13,800				\$13,800
		School Dept-Admin Micro Program	\$50,000	\$40,000	\$40,000	\$40,000	\$170,000
		Software Upgrades & Standardization	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000
		Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
		Upgrade to MUNIS financial software		\$20,000			\$20,000
		Mitel Telephone Upgrade				\$56,910	\$56,910
ENGINEERING, ZONING BOARD & INSPECTIONS DIVISIONS	PHOTOCOPIER PROGRAM	Photocopier	\$5,000	\$5,000			\$10,000
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing		\$30,000	\$30,000	\$30,000	\$90,000
HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging	\$2,500		\$2,500	\$2,500	\$7,500
		Photocopier Lease - Robbins House	\$2,800	\$2,220	\$2,220		\$7,240
		Photocopier Lease -Fox Community Centre	\$2,112				\$2,112
	VEHICLE REPLACEMENT	Vehicle - Board of Health	\$20,000				\$20,000
INSPECTIONS	PHOTOCOPIER PROGRAM	Photocopier			\$5,400	\$6,000	\$11,400
	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspector				\$25,000	\$25,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$2,750		\$2,750	\$3,000	\$8,500
LIBRARY	EQUIPMENT REPLACEMENT	Library Van replacement		\$20,000			\$20,000
	INFRASTRUCTURE IMPROVEMENT	Community Room Stairs Repair				\$7,000	\$7,000
		Chimney repair				\$5,000	\$5,000
		Window - wood frame repair				\$30,500	\$30,500
	PUBLIC BUILDING MAINTENANCE	Outside Cleaning or equivalent program		\$20,000	\$34,750		\$54,750
		Repainting interior wall		\$3,000			\$3,000
PERSONNEL PLANNING	PHOTOCOPIER PROGRAM	Photocopier	\$5,000			\$4,500	\$9,500
	PARKS & PLAYGROUNDS	Robbins Memorial Garden renovator	\$207,185	\$346,596	\$200,000		\$753,781
	PUBLIC BUILDING MAINTENANCE	Central School - Soffits and gutter repair & replacement		\$140,000			\$140,000
		Parmenter School - Roof repairs		\$25,000			\$25,000
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Move administration to Grove Street	\$20,000				\$20,000
		Safety Equipment	\$5,000	\$5,000	\$5,000		\$15,000
	PHOTOCOPIER PROGRAM	Photocopier	\$3,000	\$3,000		\$3,000	\$9,000
	VEHICLE REPLACEMENT	Sedan	\$22,000				\$22,000
PUBLIC WORKS CEMETERY DIVISION	EQUIPMENT REPLACEMENT	Compressor		\$5,000			\$5,000



**Town of Arlington  
Three Year Capital Budget History**

Sum of AMOUNT		FISCAL YEAR					Grand Total
DEPARTMENT	PROGRAM	EXPENDITURE	2002	2003	2004	2005	
PUBLIC WORKS	EQUIPMENT REPLACEMENT	Lawn Mowers/Small Equipment	\$6,000	\$6,000	\$6,000	\$10,000	\$28,000
	INFRASTRUCTURE IMPROVEMENT	Cemetery Expansion program	\$100,000				\$100,000
	VEHICLE REPLACEMENT	1Ton Dump Truck 4X4 W/Plow				\$70,000	\$70,000
		3/4 Ton Pick Up 4X4 W/Plow			\$25,000		\$25,000
		Backhoe	\$40,000	\$40,000			\$80,000
		Riding Mowers (60")		\$12,000			\$12,000
PUBLIC WORKS ENGINEERING DIVISION	MAJOR REPAIRS	Reservoir Dam Repair			\$482,000	\$1,160,000	\$1,642,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway	\$700,000	\$700,000	\$700,000	\$450,000	\$2,550,000
		Roadway Reconstruction	\$200,000	\$180,000	\$200,000	\$200,000	\$780,000
		Sidewalks and Curbstones	\$50,000	\$25,000	\$50,000	\$50,000	\$175,000
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	1 ton trash packer body and chassis			\$72,000		\$72,000
		33,000 gvw dump truck	\$35,000				\$35,000
		Cement mixer				\$5,000	\$5,000
		Compressor		\$10,000			\$10,000
		Front End Loader	\$130,000				\$130,000
		Heavy duty vehicle lif	\$28,000				\$28,000
		Lighting unit, portable			\$10,000		\$10,000
		Replace truck scale	\$40,000				\$40,000
		Sander Body	\$8,000	\$8,000			\$16,000
		Snow Plow - ( 2 per yr.)	\$7,500	\$7,500	\$7,500	\$7,500	\$30,000
		Street Sweeper	\$85,000				\$85,000
		Ten wheel Dump truck, over road hauler		\$95,000			\$95,000
		Truck Tractor - used					
	INFRASTRUCTURE IMPROVEMENT	WA Peirce Field Culvert Improvement			\$250,000		\$250,000
	VEHICLE REPLACEMENT	1 ton Dump Truck				\$40,000	\$40,000
		4WD Truck w/Sander				\$115,000	\$115,000
		Pickup Truck				\$70,000	\$70,000
		Street Sweeper				\$100,000	\$100,000
		Skid Steer Loader				\$25,000	\$25,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	DEPARTMENTAL PROJECT	Dump Truck w/ plow			\$35,000		\$35,000
		Minuteman Bikeway Improvement	\$10,000	\$10,000			\$20,000
	EQUIPMENT REPLACEMENT	Pickup Truck,3/4 ton, 2X4	\$21,000				\$21,000
		Pickup Truck,3/4 ton, 4X4		\$25,000			\$25,000
		Small Equipmen	\$6,000	\$6,000	\$6,000	\$6,000	\$24,000
		Tractor Mower		\$60,000			\$60,000
		Truck, knuckle boom tree log loader	\$70,000				\$70,000
	FIELDS	Buzzel			\$200,000		\$200,000
		Hills Hill Field					
		Summer Street Field (Kenny)	\$105,000				\$105,000
		Warren A. Peirce Field					
		Crosby - Playground & Tennis			\$150,000		\$150,000
	PARKS & PLAYGROUNDS	Crosby					
		Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
		Locke Playgrounc			\$175,000		\$175,000
		Menotomy Rocks Park	\$60,000				\$60,000
		Project Adventure Menotomy Rocks Park					
		Robbins Farm	\$300,000	\$150,000			\$450,000
		Spy Pond Shore		\$325,000	\$175,000	\$400,000	\$900,000
		Waldo Playgrounc			\$150,000		\$150,000
		Warren A. Peirce Field					
	STUDENT TRANSPORTATION	Pickup Truck,3/4 ton, 2X4				\$35,000	\$35,000
PUBLIC WORKS PROPERTIES DIVISION	INFRASTRUCTURE IMPROVEMENT	Facilities Inventory Project	\$50,000				\$50,000
	PUBLIC BUILDING MAINTENANCE	Engineering Building-Roof/Pointing	\$75,000				\$75,000
		Fox Library, new roof				\$65,000	\$65,000
		Grove Street Garage doors				\$75,000	\$75,000
		Grove Street masonry and brickwork		\$20,000			\$20,000
		Jarvis House					
		Mount Gilboa House	\$2,000				\$2,000
		Town Hall - Renovations	\$258,000	\$122,000			\$380,000
		Town Hall , convert to natural gas, replace boiler				\$75,000	\$75,000
		Town Yard Garage - Doors					
	VEHICLE REPLACEMENT	Pick-up Truck		\$25,000			\$25,000
		Van 3/4 ton		\$20,000			\$20,000
		Pickup 4X4 w/plow				\$35,000	\$35,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Backhoe	\$95,000				\$95,000
		Pickup Truck, 3/4 ton, 4X4			\$25,000		\$25,000
		Sewer vacuum truck		\$200,000			\$200,000
		Small Equipmen	\$10,000	\$5,000	\$5,000	\$5,000	\$25,000
		Utility truck, 1 ton	\$26,000				\$26,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation	\$600,000	\$600,000	\$600,000	\$673,500	\$2,473,500
		Water Meter Program	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000
		Water System Rehabilitation	\$700,000	\$700,000	\$700,000	\$700,000	\$2,800,000
	VEHICLE REPLACEMENT	Utility truck, 1 ton				\$30,000	\$30,000
SCHOOLS	DEPARTMENTAL PROJECT	Security Entrance & Intercom Systems - Various Schools		\$10,000			\$10,000
	EQUIPMENT REPLACEMENT	Equipment Replacement	\$5,000			\$5,000	\$10,000
	FIELDS	Peirce Field Remediation and Upgrade					
		Peirce Field Surface Improvements			\$2,670,000		\$2,670,000
	INFORMATION TECHNOLOGY	Ottoson - Telephone Replacement		\$35,000			\$35,000
	MAJOR REPAIRS	AHS - Red Gym - Gymnasium floor			\$72,000		\$72,000
		AHS Convert Boilers to Natural Gas			\$225,000		\$225,000
		AHS Repoint and Waterproof Masonry - 1980 Bldg Addition		\$150,000			\$150,000
		Asbestos Abatement - Remove Tiles			\$13,000		\$13,000

**Town of Arlington  
Three Year Capital Budget History**

Sum of AMOUNT			FISCAL YEAR				Grand Total	
DEPARTMENT	PROGRAM	EXPENDITURE	2002	2003	2004	2005		
SCHOOLS	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles-AHS						
		AHS - Blue Gym - Gymnasium floor			\$34,000		\$34,000	
		AHS Window Replacemen			\$25,000		\$25,000	
			Thompson/Stratton Infrastructure Improvements			\$40,000		\$40,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program	\$80,000	\$80,000	\$82,000	\$82,000	\$324,000	
	PUBLIC BUILDING MAINTENANCE	AHS Roof	\$150,000			\$150,000	\$300,000	
		Systemwide - Gym Floor Recoating and Remarking				\$10,000	\$10,000	
		Systemwide - Roof Repairs				\$10,000	\$10,000	
		Thompson/Stratton Infrastructure Improvements				\$80,000	\$80,000	
		Ottoson Roof and Plaza Deck			\$150,000		\$150,000	
	Peirce School		\$173,000			\$173,000		
	Hardy School		\$70,000			\$70,000		
ROADS AND PATHS INFRASTRUCTURE	Systemwide - Parking/Roadway Resurfacing				\$5,000	\$5,000		
STUDENT TRANSPORTATION	Mini - bus (18 - 20 passenger)			\$36,500		\$36,500		
	School Van - Athletics				\$24,000	\$24,000		
	Suburban Type Vehicle	\$35,000				\$35,000		
	Bus -77 Passenger				\$70,000	\$70,000		
VEHICLE REPLACEMENT	Pick-up 4x4 with Plow				\$30,000	\$30,000		
TOWN MANAGER	DEPARTMENTAL PROJECT	Streetlight Replacement Program		\$350,000	\$100,000		\$450,000	
		Photocopier	\$5,000		\$5,500		\$16,000	
	VEHICLE REPLACEMENT	Replacement of Town Manager's vehicle	\$25,000				\$25,000	
TREASURER	DEPARTMENTAL PROJECT	Postal Stuffing Machine		\$100,000			\$100,000	
		Photocopier	\$5,500			\$5,000	\$10,500	
VETERANS' MEMORIAL RINK ENTERPRISE FUND	DEPARTMENTAL PROJECT	Building Expansion Feasibility Study	\$15,000				\$15,000	
		EQUIPMENT REPLACEMENT	Compressor Cooling Tower		\$25,000		\$25,000	
	INFRASTRUCTURE IMPROVEMENT	2 Locker Rooms	\$30,000				\$30,000	
	MAJOR REPAIRS	Beam cleaning			\$25,000		\$25,000	
		Boiler & Hot Water Storage Tank				\$20,000	\$20,000	
	PHOTOCOPIER PROGRAM	Photocopier lease		\$2,256	\$2,256	\$2,256	\$6,768	
Grand Total			\$5,292,147	\$5,908,205	\$8,397,776	\$6,241,566	\$25,839,694	