



### Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee, and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent or her representative, and the Town Manager or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town are of vital importance to the delivery of the quality services for which the Town is known. The following are the objectives:

- Review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule.
- Ensure that, given limited resources, the capital needs of the community are met.
- Present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements.
- Ensure wider community participation in the planning of projects, reducing the pressure to fund some projects that do not present as great a need as others.
- Promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments, but also among other local and state agencies and private enterprises such as the gas and electric companies.

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

**Capital Asset:** An asset that (1) has an expected useful life of at least two years and (2) either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

**Capital Improvement:** An improvement to a capital asset that may reasonably be expected to either (1) adapt the capital asset to a different use or (2) appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.



### Capital Improvement Program Description (*continued*)

#### The Capital Planning Process:

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding, or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer-term planning for departmental needs, as well as planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information technology requests are expected to have passed through the master planning process, coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long-term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a Town-wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to gain a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five percent (5%) of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY2015 and the Capital Plan for FY2015 — 2019 are presented on the following pages. The terms "Bonds," "Cash," and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service." "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds, and other non-tax sources.



**Capital Budget FY2015 and Capital Plan FY2015—2019**

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and proposition 2 ½ debt exclusion projects. For FY2015 funding for the capital budget is as follows:

Bonding:	\$10,593,105
Cash:	\$1,554,300
Other:	\$5,680,000

Our existing non-exempt debt is \$5,628,578 which is consistent with prior debt service projections for FY2015. The total capital budget for FY2015, including debt, is estimated at \$9.8 million. Major projects to be funded in FY2015 include: construction of the Central Fire Station at \$6,050,000, street and sidewalk work for approximately \$1.5 million, water and sewer work for \$4.4 million (including water meter replacement), and park renovation work for \$592,500. The FY2015 budget also includes \$500,000 for a Voice over Internet Protocol (VOIP) phone system for the Town and School, and \$131,000 in funding for new police cruisers. A full list of capital projects can found beginning on page 178. The Five Year Plan can be found starting on page 185.

Arlington continues to borrow within its debt limit. The statutory debt limit is 5% of the Massachusetts Department of Revenue's Equalized Valuation (EQV) of the Town. Based on the DOR reported final 2012 EQV of \$7.53 billion, Arlington's debt limit is \$376 million. Arlington's estimated total FY2015 debt of \$67 million (including incidental short term borrowing) is a conservative 18% of the limit.



**FY2015 Proposed Capital Financing Plan**

**Non-Exempt Debt:** Debt service that is funded by the General Fund and within the limitations of Proposition 2 ½ .

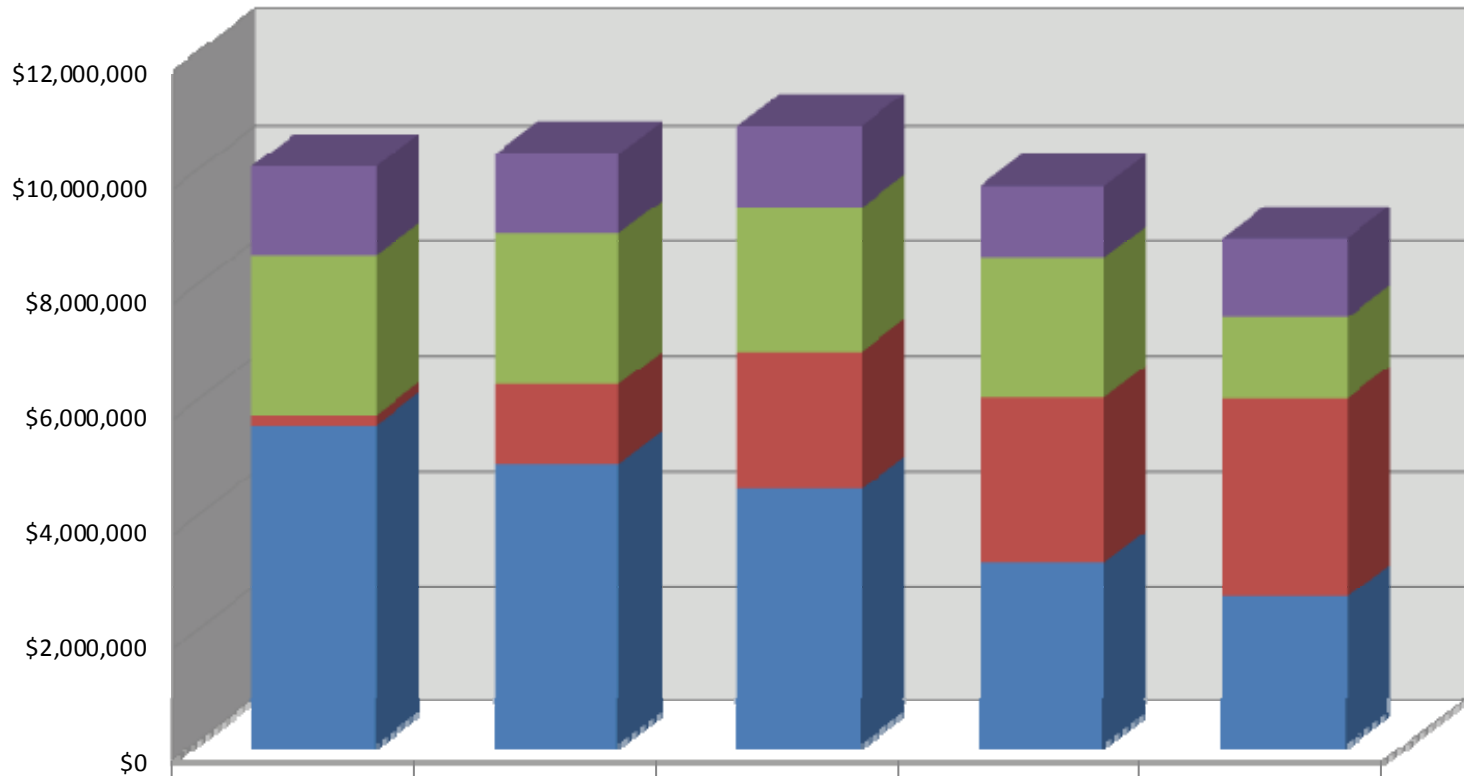
**Exempt Debt:** Debt service that is funded through a debt exclusion vote. A debt exclusion is an action taken by a community through a referendum vote to raise the funds necessary to pay debt service costs for a particular project from the property tax levy, but outside the limits under Proposition 2 ½ .

**Enterprise Fund Debt:** Debt service that is funded from Water & Sewer rates.

FY 2015	Expenditures
<b>By Funding Source</b>	
Cash	\$1,554,300
Bond	\$10,593,105
Other	\$5,680,000
<b>Total</b>	<b>\$17,827,405</b>
<b>Calculation of Net Appropriation of Article</b>	
<b>FY 2015</b>	<b>Capital and Debt Service</b>
Prior Years Non-exempt Debt Service	
Principal	\$4,662,050
Interest	\$966,528
<b>Total Prior Non-exempt Debt Service</b>	<b>\$5,628,578</b>
Plus Enterprise Fund Debt Svc. Appropriation	\$220,875
Plus MWRA Loan Payments	\$1,151,303
Net Prior Non-Exempt Debt Service	\$7,000,756
New Non-exempt Debt Service	\$170,114
Less Antenna Funds	(\$25,000)
Less Ed Burns Rink	(\$83,000)
Less Ambulance Revolving Fund	(\$47,600)
Less Capital Carry Forward	(\$50,000)
Current Year Cash Outlay	\$1,554,300
<b>Total Non-exempt Appropriation</b>	<b>\$8,519,570</b>
Exempt Principal	2,183,950
Total Exempt Interest	587,408
<b>Total Exempt Debt Service</b>	<b>\$2,771,358</b>
Less Enterprise Fund Debt Svc Approp.	(\$220,875)
Less MWRA Loan Payments	(\$1,151,303)
<b>Total Tax Rate Appropriation</b>	<b>\$9,918,750</b>



### Capital Plan Appropriation



	FY2015	FY2016	FY2017	FY2018	FY2019
Cash	\$1,554,300	\$1,369,400	\$1,407,525	\$1,250,963	\$1,389,577
Exempt Debt*	\$2,771,358	\$2,635,325	\$2,524,723	\$2,424,742	\$1,396,517
New Non-Exempt Debt	\$170,114	\$1,379,046	\$2,375,991	\$2,865,768	\$3,448,115
Existing Non-Exempt Debt	\$5,628,578	\$4,950,769	\$4,515,115	\$3,242,221	\$2,639,659

\*Exclusive of Symmes debt service FY2015 –2019



Capital Budget Fiscal Year 2015

Department/Program	BOND	CASH	OTHER	Grand Total
<b>BOARD OF SELECTMEN</b>		\$5,000		\$5,000
<b>PHOTOCOPIER PROGRAM</b>		\$5,000		\$5,000
Photocopier lease		\$5,000		\$5,000
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	\$6,090,000			\$6,090,000
<b>DEPARTMENTAL PROJECT</b>	\$40,000			\$40,000
Protective Gear Replacement	\$40,000			\$40,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	\$6,050,000			\$6,050,000
Fire Station - Central	\$6,050,000			\$6,050,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	\$373,505	\$217,000		\$590,505
<b>DEPARTMENTAL PROJECT</b>		\$27,500		\$27,500
Certified Patrol/Narcotic K9		\$10,000		\$10,000
Laser Radar		\$4,500		\$4,500
Radio Upgrade/Replacement Program		\$13,000		\$13,000
<b>EQUIPMENT REPLACEMENT</b>		\$53,000		\$53,000
Automated External Defibrillators		\$16,000		\$16,000
Bullet Proof Vest Program		\$17,000		\$17,000
Records Management Server Upgrade		\$15,000		\$15,000
Security System		\$5,000		\$5,000
<b>PHOTOCOPIER PROGRAM</b>		\$5,500		\$5,500
Photocopier		\$5,500		\$5,500
<b>PUBLIC BUILDING MAINTENANCE</b>	\$373,505			\$373,505
C.S. Building Renovations -5 Year plan	\$373,505			\$373,505
<b>VEHICLE REPLACEMENT</b>		\$131,000		\$131,000
Vehicle Replacement Program		\$131,000		\$131,000



Capital Budget Fiscal Year 2015 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
<b>COMPROLLER</b>	\$500,000			\$500,000
<b>DEPARTMENTAL PROJECT</b>	\$500,000			\$500,000
Replace Phone System	\$500,000			\$500,000
<b>HEALTH &amp; HUMAN SERVICES</b>		\$62,600	\$150,000	\$212,600
<b>DEPARTMENTAL PROJECT</b>		\$3,500	\$150,000	\$153,500
Design & renovate new Food Pantry Space			\$150,000	\$150,000
Install card access system Whittemore Robbins House		\$3,500		\$3,500
<b>INFRASTRUCTURE IMPROVEMENT</b>		\$53,500		\$53,500
Whittemore Robbins Carriage House & Garage		\$25,000		\$25,000
Whittemore Robbins House - Exterior & Interior		\$10,000		\$10,000
Whittemore Robbins House Window Replacement		\$15,000		\$15,000
Whittemore, Carriage & Cottage repoint foundations		\$3,500		\$3,500
<b>PHOTOCOPIER PROGRAM</b>		\$5,600		\$5,600
AYCC Photocopier		\$2,800		\$2,800
Photocopier Lease - BOH/COA		\$2,800		\$2,800
<b>INFORMATION TECHNOLOGY</b>	\$886,400	\$30,000		\$916,400
<b>INFORMATION TECHNOLOGY</b>	\$886,400	\$30,000		\$916,400
Library MLN Equipment	\$19,300			\$19,300
Library -PC Vend Printing/Photocopier Project	\$5,100			\$5,100
Replacement Air Conditioning Unit		\$30,000		\$30,000
SCHOOL - Replacement academic PC's district wide	\$452,000			\$452,000
School - Software Licensing	\$40,000			\$40,000
School Dept. Admin Computers	\$40,000			\$40,000
School Dept-Admin Micro Program	\$40,000			\$40,000
Software Upgrades & Standardization - Town	\$30,000			\$30,000
Town Network Infrastructure	\$200,000			\$200,000
Town-Microcomputer Program	\$60,000			\$60,000



Capital Budget Fiscal Year 2015 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
<b>INSPECTIONS</b>		\$5,000		\$5,000
<b>PHOTOCOPIER PROGRAM</b>		\$5,000		\$5,000
Photocopier lease		\$5,000		\$5,000
<b>LEGAL/WORKERS' COMPENSATION</b>		\$5,000		\$5,000
<b>PHOTOCOPIER PROGRAM</b>		\$5,000		\$5,000
Photocopier		\$5,000		\$5,000
<b>LIBRARY</b>	\$175,700	\$19,950		\$195,650
<b>DEPARTMENTAL PROJECT</b>	\$126,000	\$6,250		\$132,250
Evaluation & Replacement Reserve Analysis		\$6,250		\$6,250
RFID Project - Radio Frequency ID system	\$126,000			\$126,000
<b>INFORMATION TECHNOLOGY</b>	\$27,200	\$5,100		\$32,300
MLN Computer Project	\$27,200			\$27,200
PC Vend Printing/Photocopier Project		\$5,100		\$5,100
<b>PHOTOCOPIER PROGRAM</b>		\$2,800		\$2,800
Photocopier		\$2,800		\$2,800
<b>PUBLIC BUILDING MAINTENANCE</b>	\$22,500	\$5,800		\$28,300
Exhaust fans		\$5,800		\$5,800
Repointing - 1992 Addition	\$22,500			\$22,500
<b>PLANNING</b>	\$15,000	\$74,500		\$89,500
<b>DEPARTMENTAL PROJECT</b>		\$52,000		\$52,000
Gateways Improvements		\$40,000		\$40,000
Senior Center - Assessment & Develop Plans		\$12,000		\$12,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	\$15,000	\$20,000		\$35,000
BOS - Parmenter Oil Tank Removal	\$15,000			\$15,000
Broadway Plaza Phase I		\$20,000		\$20,000
<b>PHOTOCOPIER PROGRAM</b>		\$2,500		\$2,500
Photocopier/Equipment		\$2,500		\$2,500





Capital Budget Fiscal Year 2015 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
<b>PUBLIC WORKS ADMINISTRATION</b>		\$34,000		\$34,000
<b>DEPARTMENTAL PROJECT</b>		\$32,000		\$32,000
Mall Lights		\$32,000		\$32,000
<b>PHOTOCOPIER PROGRAM</b>		\$2,000		\$2,000
Photocopier		\$2,000		\$2,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	\$340,000		\$235,000	\$575,000
<b>DEPARTMENTAL PROJECT</b>			\$235,000	\$235,000
Headstone Cleaning & Repair			\$10,000	\$10,000
Columbarium Construction			\$225,000	\$225,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	\$230,000			\$230,000
Roadway Improvements	\$230,000			\$230,000
<b>VEHICLE REPLACEMENT</b>	\$110,000			\$110,000
Backhoe	\$110,000			\$110,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	\$125,000			\$125,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	\$125,000			\$125,000
Flood Mitigation Grant FEMA Millbrook	\$125,000			\$125,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	\$607,000	\$837,250	\$625,000	\$2,069,250
<b>EQUIPMENT REPLACEMENT</b>	\$157,000	\$17,000		\$174,000
1 Ton Dump Truck w/Plow/Sander (2)	\$90,000			\$90,000
MER - Vehicle Lift	\$50,000			\$50,000
Sander Body	\$17,000			\$17,000
Small equipment		\$5,000		\$5,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	\$65,000	\$820,250	\$625,000	\$1,510,250
Chapter 90 Roadway			\$500,000	\$500,000
Install Sidewalk Ramps	\$65,000			\$65,000
Install Sidewalk Ramps CDBG			\$125,000	\$125,000



Capital Budget Fiscal Year 2015 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$420,250		\$420,250
Sidewalks and Curbstones		\$50,000		\$50,000
<b>VEHICLE REPLACEMENT</b>	<b>\$385,000</b>			<b>\$385,000</b>
3/4 Ton Pick-up, 4wd w/Plow (2)	\$80,000			\$80,000
4WD Truck w/Sander	\$140,000			\$140,000
Loader 3CY Capacity	\$165,000			\$165,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$190,000</b>			<b>\$190,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$145,000</b>			<b>\$145,000</b>
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower	\$145,000			\$145,000
<b>VEHICLE REPLACEMENT</b>	<b>\$45,000</b>			<b>\$45,000</b>
1 Ton Utility Truck w/Gate	\$45,000			\$45,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>		<b>\$28,000</b>		<b>\$28,000</b>
<b>VEHICLE REPLACEMENT</b>		<b>\$28,000</b>		<b>\$28,000</b>
Van		\$28,000		\$28,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>			<b>\$4,440,000</b>	<b>\$4,440,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$2,000,000</b>	<b>\$2,000,000</b>
Water Meter Replacement			\$2,000,000	\$2,000,000
<b>EQUIPMENT REPLACEMENT</b>			<b>\$5,000</b>	<b>\$5,000</b>
Small equipment			\$5,000	\$5,000
<b>INFRASTRUCTURE IMPROVEMENT</b>			<b>\$2,400,000</b>	<b>\$2,400,000</b>
Drainage Rehab-Regulatory Compliance (Ch-308)			\$150,000	\$150,000
Hydrant replacement program			\$100,000	\$100,000
Sewer System Rehabilitation			\$1,300,000	\$1,300,000
Water System Rehabilitation			\$850,000	\$850,000
<b>VEHICLE REPLACEMENT</b>			<b>\$35,000</b>	<b>\$35,000</b>
Small Utility Pickup			\$35,000	\$35,000



Capital Budget Fiscal Year 2015 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
<b>RECREATION</b>	<b>\$592,500</b>	<b>\$10,000</b>		<b>\$602,500</b>
<b>PARKS &amp; PLAYGROUNDS</b>	<b>\$592,500</b>	<b>\$10,000</b>		<b>\$602,500</b>
ADA Study Implementation Program	\$50,000			\$50,000
Feasibility Study		\$10,000		\$10,000
Magnolia Field Basketball Court Renovation	\$75,000			\$75,000
Spy Pond Tennis Courts	\$467,500			\$467,500
<b>REDEVELOPMENT BOARD</b>	<b>\$120,000</b>		<b>\$230,000</b>	<b>\$350,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$30,000</b>	<b>\$30,000</b>
ARB - Jefferson Cutter House - Bldg Assessment			\$10,000	\$10,000
ARB - Jefferson Cutter House - Hearth Supports			\$20,000	\$20,000
<b>INFRASTRUCTURE IMPROVEMENT</b>			<b>\$185,000</b>	<b>\$185,000</b>
ARB - 23 Maple Roof/Gutter Downspout/chimney			\$40,000	\$40,000
ARB - Central Mechanical/Electrical/Plumbing/Elevator			\$55,000	\$55,000
ARB - Central School Site Improvements/walkway			\$80,000	\$80,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows			\$10,000	\$10,000
<b>MAJOR REPAIRS</b>	<b>\$120,000</b>			<b>\$120,000</b>
ARB - Central Parking Lot Replacement	\$120,000			\$120,000
<b>PUBLIC BUILDING MAINTENANCE</b>			<b>\$15,000</b>	<b>\$15,000</b>
ARB - Central School baths, halls, lobby			\$15,000	\$15,000
<b>SCHOOLS</b>	<b>\$525,000</b>	<b>\$205,000</b>		<b>\$730,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$60,000</b>	<b>\$20,000</b>		<b>\$80,000</b>
Custodial/maint. Equip. replacement program		\$5,000		\$5,000
Ottoson - Light & Stage Equipment & Lockers	\$60,000			\$60,000
Stratton Furniture & Classroom Improvements		\$15,000		\$15,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$350,000</b>			<b>\$350,000</b>
Hardy School Windows	\$250,000			\$250,000
Stratton Building Improvements	\$100,000			\$100,000



Capital Budget Fiscal Year 2015 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
<b>MAJOR REPAIRS</b>	<b>\$10,000</b>	<b>\$65,000</b>		<b>\$75,000</b>
AHS Exterior Doors		\$30,000		\$30,000
Asbestos Abatement - Remove Tiles		\$5,000		\$5,000
Asbestos abatement High School		\$30,000		\$30,000
High School - HVAC steam trap replacement	\$10,000			\$10,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$120,000</b>		<b>\$120,000</b>
Photocopier Lease Program		\$120,000		\$120,000
<b>STUDENT TRANSPORTATION</b>	<b>\$65,000</b>			<b>\$65,000</b>
Bus 105 - 8 7-D Tahoe	\$40,000			\$40,000
Van 110 - 8 passenger 7-D minivan	\$25,000			\$25,000
<b>VEHICLE REPLACEMENT</b>	<b>\$40,000</b>			<b>\$40,000</b>
Maintenance Service Van	\$40,000			\$40,000
<b>TOWN MANAGER</b>		<b>\$5,000</b>		<b>\$5,000</b>
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,000</b>		<b>\$5,000</b>
Photocopier		\$5,000		\$5,000
<b>TREASURER</b>	<b>\$53,000</b>	<b>\$16,000</b>		<b>\$69,000</b>
<b>DEPARTMENTAL PROJECT</b>		<b>\$10,000</b>		<b>\$10,000</b>
Office Security Analysis		\$10,000		\$10,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$53,000</b>			<b>\$53,000</b>
Replace 4 Digital Pymt Parking Meters	\$53,000			\$53,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$6,000</b>		<b>\$6,000</b>
Photocopier		\$6,000		\$6,000
<b>GRAND TOTAL</b>	<b>\$10,593,105</b>	<b>\$1,554,300</b>	<b>\$5,680,000</b>	<b>\$17,827,405</b>



**CAPITAL PLAN FY2015—2019**

Department/Program	2015	2016	2017	2018	2019	Grand Total
<b>BOARD OF SELECTMEN</b>	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
<b>PHOTOCOPIER PROGRAM</b>	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
Photocopier lease	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	\$6,090,000		\$925,000	\$820,000	\$80,000	\$7,915,000
<b>DEPARTMENTAL PROJECT</b>	\$40,000					\$40,000
Protective Gear Replacement	\$40,000					\$40,000
<b>EQUIPMENT REPLACEMENT</b>					\$40,000	\$40,000
Exercise Equipment & Furniture - Cardio					\$40,000	\$40,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	\$6,050,000					\$6,050,000
Fire Station - Central	\$6,050,000					\$6,050,000
<b>VEHICLE REPLACEMENT</b>			\$925,000	\$820,000	\$40,000	\$1,785,000
Ladder 1 #1009			\$925,000			\$925,000
Purchase new Engine/Pump - replace #1007				\$600,000		\$600,000
Purchase new F250 for M1 replacing #1019					\$40,000	\$40,000
Rescue/Ambulance 2008 Ford Osage				\$220,000		\$220,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	\$590,505	\$6,685,811	\$182,500	\$179,000	\$230,000	\$7,867,816
<b>DEPARTMENTAL PROJECT</b>	\$27,500	\$81,500	\$24,500	\$18,500	\$38,500	\$190,500
AVL Automatic Vehicle Location System			\$6,000			\$6,000
Certified Patrol/Narcotic K9	\$10,000					\$10,000
Evidence Processing Equipment					\$20,000	\$20,000
Laser Radar	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500
Radio Upgrade/Replacement Program	\$13,000	\$14,000	\$14,000	\$14,000	\$14,000	\$69,000
Tablet Personnel Computers		\$63,000				\$63,000



**CAPITAL PLAN FY2015—2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
<b>EQUIPMENT REPLACEMENT</b>	<b>\$53,000</b>	<b>\$43,000</b>	<b>\$21,000</b>	<b>\$23,000</b>	<b>\$54,000</b>	<b>\$194,000</b>
Automated External Defibrillators	\$16,000					\$16,000
Bullet Proof Vest Program	\$17,000	\$17,000	\$15,000	\$17,000	\$17,000	\$83,000
Fitness Equipment		\$5,000				\$5,000
Glock Service Weapons					\$30,000	\$30,000
Records Management Server Upgrade	\$15,000					\$15,000
Security System	\$5,000	\$6,000	\$6,000	\$6,000	\$7,000	\$30,000
Speed Trailer Replacement		\$15,000				\$15,000
<b>INFORMATION TECHNOLOGY</b>		<b>\$14,700</b>				<b>\$14,700</b>
ATAC RAIDS Software		\$14,700				\$14,700
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,500</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,500</b>	<b>\$6,500</b>	<b>\$30,500</b>
Photocopier	\$5,500	\$6,000	\$6,000	\$6,500	\$6,500	\$30,500
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$373,505</b>	<b>\$6,381,611</b>				<b>\$6,755,116</b>
C.S. Building Renovations -5 Year plan	\$373,505	\$6,381,611				\$6,755,116
<b>VEHICLE REPLACEMENT</b>	<b>\$131,000</b>	<b>\$159,000</b>	<b>\$131,000</b>	<b>\$131,000</b>	<b>\$131,000</b>	<b>\$683,000</b>
Vehicle Replacement Program	\$131,000	\$159,000	\$131,000	\$131,000	\$131,000	\$683,000
<b>COMPROLLER</b>	<b>\$500,000</b>					<b>\$500,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$500,000</b>					<b>\$500,000</b>
Replace Phone System	\$500,000					\$500,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>			<b>\$11,000</b>			<b>\$11,000</b>
<b>VEHICLE REPLACEMENT</b>			<b>\$11,000</b>			<b>\$11,000</b>
Van Replacement Program			\$11,000			\$11,000
<b>HEALTH &amp; HUMAN SERVICES</b>	<b>\$212,600</b>	<b>\$214,800</b>	<b>\$97,800</b>	<b>\$12,800</b>	<b>\$5,600</b>	<b>\$543,600</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$153,500</b>					<b>\$153,500</b>
Design & renovate new Food Pantry Space	\$150,000					\$150,000
Install card access system Whittemore Robbins House	\$3,500					\$3,500



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$53,500</b>	<b>\$60,000</b>	<b>\$95,000</b>	<b>\$10,000</b>		<b>\$218,500</b>
Whittemore Robbins - Basement Waterproofing			\$60,000			\$60,000
Whittemore Robbins Carriage House & Garage	\$25,000	\$50,000	\$25,000			\$100,000
Whittemore Robbins House - Exterior & Interior	\$10,000	\$10,000	\$10,000	\$10,000		\$40,000
Whittemore Robbins House Window Replacement	\$15,000					\$15,000
Whittemore, Carriage & Cottage repoint foundations	\$3,500					\$3,500
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,600</b>	<b>\$4,800</b>	<b>\$2,800</b>	<b>\$2,800</b>	<b>\$5,600</b>	<b>\$21,600</b>
AYCC Photocopier	\$2,800	\$2,400	\$2,800		\$2,800	\$10,800
Photocopier Lease - BOH/COA	\$2,800	\$2,400		\$2,800	\$2,800	\$10,800
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$150,000</b>				<b>\$150,000</b>
Whittemore Robbins House - Kitchen		\$150,000				\$150,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$916,400</b>	<b>\$483,610</b>	<b>\$683,900</b>	<b>\$445,300</b>	<b>\$370,000</b>	<b>\$2,899,210</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$916,400</b>	<b>\$483,610</b>	<b>\$683,900</b>	<b>\$445,300</b>	<b>\$370,000</b>	<b>\$2,899,210</b>
Building Security Elements		\$20,000	\$20,000			\$40,000
Document Management System		\$25,000				\$25,000
Library MLN Equipment	\$19,300	\$23,510	\$23,800	\$30,200		\$96,810
Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100		\$20,400
Replacement Air Conditioning Unit	\$30,000					\$30,000
Replacement of Receivable Package			\$200,000			\$200,000
SCHOOL - Replacement academic PC's district wide	\$452,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,252,000
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept. Admin Computers	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000		\$160,000
Software Upgrades & Standardization - Town	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Town Network Infrastructure	\$200,000		\$25,000			\$225,000
Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
<b>INSPECTIONS</b>	\$5,000	\$30,000	\$5,000			\$40,000
<b>PHOTOCOPIER PROGRAM</b>	\$5,000	\$5,000	\$5,000			\$15,000
Photocopier lease	\$5,000	\$5,000	\$5,000			\$15,000
<b>VEHICLE REPLACEMENT</b>		\$25,000				\$25,000
Vehicle - Plumbing		\$25,000				\$25,000
<b>LEGAL/WORKERS' COMPENSATION</b>	\$5,000		\$5,000	\$5,000	\$5,000	\$20,000
<b>PHOTOCOPIER PROGRAM</b>	\$5,000		\$5,000	\$5,000	\$5,000	\$20,000
Photocopier	\$5,000		\$5,000	\$5,000	\$5,000	\$20,000
<b>LIBRARY</b>	\$195,650	\$99,260	\$122,200	\$87,100	\$119,100	\$623,310
<b>DEPARTMENTAL PROJECT</b>	\$132,250					\$132,250
Evaluation & Replacement Reserve Analysis	\$6,250					\$6,250
RFID Project - Radio Frequency ID system	\$126,000					\$126,000
<b>INFORMATION TECHNOLOGY</b>	\$32,300	\$36,060	\$37,100	\$41,900	\$34,100	\$181,460
MLN Computer Project	\$27,200	\$30,960	\$32,000	\$36,800	\$29,000	\$155,960
PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
<b>PHOTOCOPIER PROGRAM</b>	\$2,800	\$2,800	\$2,800			\$8,400
Photocopier	\$2,800	\$2,800	\$2,800			\$8,400
<b>PUBLIC BUILDING MAINTENANCE</b>	\$28,300	\$40,400	\$82,300	\$45,200	\$85,000	\$281,200
Doors			\$38,000			\$38,000
Elevator - Overhaul					\$85,000	\$85,000
Exhaust fans	\$5,800	\$5,800	\$5,800			\$17,400
Heating/Cooling Water Pumps		\$21,400				\$21,400
Hot Water Heater		\$6,000				\$6,000
HVAC Blowers			\$8,500			\$8,500
HVAC Coil/Air Handler Unit			\$17,000			\$17,000
Ramp and Stairs			\$13,000			\$13,000
Repair Honeywell 3 way valves & controller		\$7,200				\$7,200





**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
Repointing - 1992 Addition	\$22,500					\$22,500
Windows- 1892 Building				\$45,200		\$45,200
<b>VEHICLE REPLACEMENT</b>		<b>\$20,000</b>				<b>\$20,000</b>
Library Van		\$20,000				\$20,000
<b>PLANNING</b>	<b>\$89,500</b>	<b>\$22,500</b>	<b>\$62,500</b>	<b>\$2,500</b>	<b>\$60,000</b>	<b>\$237,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$52,000</b>					<b>\$52,000</b>
Gateways Improvements	\$40,000					\$40,000
Senior Center - Assessment & Develop Plans	\$12,000					\$12,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$35,000</b>	<b>\$20,000</b>	<b>\$40,000</b>			<b>\$95,000</b>
BOS - Parmenter Oil Tank Removal	\$15,000					\$15,000
Broadway Plaza Phase I	\$20,000					\$20,000
Dallin Library Exterior Painting			\$20,000			\$20,000
MGR - Gibbs oil tank removal		\$20,000				\$20,000
Parmenter roof repairs for slate & gutters			\$20,000			\$20,000
<b>MAJOR REPAIRS</b>			<b>\$20,000</b>		<b>\$60,000</b>	<b>\$80,000</b>
MGR - Gibbs School - Roof Replacement					\$60,000	\$60,000
MGR - Parmenter - Roof Replacement & Gutter Repairs			\$20,000			\$20,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>		<b>\$10,000</b>
Photocopier/Equipment	\$2,500	\$2,500	\$2,500	\$2,500		\$10,000
<b>PUBLIC WORKS ADMINISTRATION</b>	<b>\$34,000</b>	<b>\$2,000</b>	<b>\$57,000</b>		<b>\$32,000</b>	<b>\$125,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$32,000</b>		<b>\$57,000</b>		<b>\$32,000</b>	<b>\$121,000</b>
Mall Lights	\$32,000		\$32,000		\$32,000	\$96,000
Roadway Consulting Services			\$25,000			\$25,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$2,000</b>	<b>\$2,000</b>				<b>\$4,000</b>
Photocopier	\$2,000	\$2,000				\$4,000



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$575,000</b>	<b>\$260,000</b>	<b>\$55,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$910,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$235,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$275,000</b>
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Columbarium Construction	\$225,000					\$225,000
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$250,000</b>				<b>\$250,000</b>
Garage Renovation/ Rehab Chapel/HVAC		\$250,000				\$250,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$230,000</b>					<b>\$230,000</b>
Roadway Improvements	\$230,000					\$230,000
<b>VEHICLE REPLACEMENT</b>	<b>\$110,000</b>		<b>\$45,000</b>			<b>\$155,000</b>
1 Ton Truck			\$45,000			\$45,000
Backhoe	\$110,000					\$110,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	<b>\$125,000</b>	<b>\$300,000</b>	<b>\$30,000</b>			<b>\$455,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$125,000</b>	<b>\$300,000</b>				<b>\$425,000</b>
Flood Mitigation Grant FEMA Millbrook	\$125,000	\$300,000				\$425,000
<b>VEHICLE REPLACEMENT</b>			<b>\$30,000</b>			<b>\$30,000</b>
Utility Vehicle			\$30,000			\$30,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$2,069,250</b>	<b>\$1,771,000</b>	<b>\$1,678,525</b>	<b>\$1,909,563</b>	<b>\$1,702,877</b>	<b>\$9,131,215</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$174,000</b>	<b>\$135,000</b>	<b>\$81,000</b>	<b>\$22,000</b>	<b>\$126,000</b>	<b>\$538,000</b>
1 Ton Dump Truck w/Plow/Sander			\$47,000			\$47,000
1 Ton Dump Truck w/Plow/Sander (2)	\$90,000					\$90,000
33,000 GVW Dump Truck w/Plow					\$92,000	\$92,000
Backhoe/Loader 1.5 CY		\$113,000				\$113,000
MER - Vehicle Lift	\$50,000					\$50,000
Sander Body	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow - (1 per 2 yr.)	\$12,000		\$12,000		\$12,000	\$36,000



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$99,000</b>				<b>\$99,000</b>
Replace Retaining Wall - Westminster Ave		\$99,000				\$99,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$1,510,250</b>	<b>\$1,395,000</b>	<b>\$1,406,525</b>	<b>\$1,417,563</b>	<b>\$1,428,877</b>	<b>\$7,158,215</b>
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps CDBG	\$125,000					\$125,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$420,250	\$430,000	\$441,525	\$452,563	\$463,877	\$2,208,215
Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>VEHICLE REPLACEMENT</b>	<b>\$385,000</b>	<b>\$142,000</b>	<b>\$191,000</b>	<b>\$470,000</b>	<b>\$148,000</b>	<b>\$1,336,000</b>
1 Ton Utility w/Gate Lift			\$47,000			\$47,000
3/4 Ton Pick-up, 4wd w/Plow (2)	\$80,000			\$85,000		\$165,000
33,000 GVW Dump Truck				\$90,000		\$90,000
4WD Truck w/Sander	\$140,000	\$142,000	\$144,000		\$148,000	\$574,000
Catch Basin Cleaner - Clam Shell				\$120,000		\$120,000
Loader 3 CY Capacity				\$175,000		\$175,000
Loader 3CY Capacity	\$165,000					\$165,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$190,000</b>	<b>\$6,000</b>	<b>\$155,000</b>	<b>\$256,000</b>	<b>\$75,000</b>	<b>\$682,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$145,000</b>	<b>\$6,000</b>	<b>\$75,000</b>	<b>\$256,000</b>	<b>\$75,000</b>	<b>\$557,000</b>
Large Ride-on Mower			\$75,000			\$75,000
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower	\$145,000					\$145,000
Small equipment		\$6,000		\$6,000		\$12,000
Tree Chipper					\$75,000	\$75,000
Work Crane - 120' Boom				\$250,000		\$250,000
<b>VEHICLE REPLACEMENT</b>	<b>\$45,000</b>		<b>\$80,000</b>			<b>\$125,000</b>
1 Ton Utility Truck w/Gate	\$45,000					\$45,000
Fork Lift			\$80,000			\$80,000



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
<b>PUBLIC WORKS PROPERTIES DIVISION</b>	<b>\$28,000</b>	<b>\$418,000</b>	<b>\$800,000</b>	<b>\$118,000</b>	<b>\$8,100,000</b>	<b>\$9,464,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$700,000</b>		<b>\$8,000,000</b>	<b>\$8,700,000</b>
DPW Facility - Architectural/Site Improvements					\$8,000,000	\$8,000,000
DPW Facility design and improvement			\$700,000			\$700,000
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$300,000</b>				<b>\$300,000</b>
DPW Yard Bldg C Replace Spanish Tile Roof		\$300,000				\$300,000
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$436,000</b>
Buildings Rehab consultant Services		\$18,000		\$18,000		\$36,000
Town Hall - Renovations		\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
<b>VEHICLE REPLACEMENT</b>	<b>\$28,000</b>					<b>\$28,000</b>
Van	\$28,000					\$28,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$4,440,000</b>	<b>\$2,525,500</b>	<b>\$2,452,000</b>	<b>\$2,580,000</b>	<b>\$2,455,000</b>	<b>\$14,452,500</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$2,000,000</b>					<b>\$2,000,000</b>
Water Meter Replacement	\$2,000,000					\$2,000,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$5,000</b>	<b>\$12,500</b>	<b>\$5,000</b>	<b>\$130,000</b>	<b>\$5,000</b>	<b>\$157,500</b>
Backhoe				\$125,000		\$125,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Trailer for Generator Mount		\$7,500				\$7,500
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$2,400,000</b>	<b>\$2,400,000</b>	<b>\$2,400,000</b>	<b>\$2,450,000</b>	<b>\$2,450,000</b>	<b>\$12,100,000</b>
Drainage Rehab-Regulatory Compliance (Ch-308)	\$150,000	\$150,000	\$150,000	\$200,000	\$200,000	\$850,000
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sewer System Rehabilitation	\$1,300,000	\$1,000,000	\$850,000	\$850,000	\$850,000	\$4,850,000
Water System Rehabilitation	\$850,000	\$1,150,000	\$1,300,000	\$1,300,000	\$1,300,000	\$5,900,000
<b>VEHICLE REPLACEMENT</b>	<b>\$35,000</b>	<b>\$113,000</b>	<b>\$47,000</b>			<b>\$195,000</b>
3/4 Ton Pickup		\$35,000				\$35,000
FlatBed 8-ton Truck - Generator Mount		\$78,000				\$78,000



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
Utility Truck			\$47,000			\$47,000
Small Utility Pickup	\$35,000					\$35,000
<b>RECREATION</b>	<b>\$602,500</b>	<b>\$516,000</b>	<b>\$504,000</b>	<b>\$660,000</b>	<b>\$820,700</b>	<b>\$3,103,200</b>
<b>PARKS &amp; PLAYGROUNDS</b>	<b>\$602,500</b>	<b>\$516,000</b>	<b>\$504,000</b>	<b>\$660,000</b>	<b>\$820,700</b>	<b>\$3,103,200</b>
ADA Study Implementation Program	\$50,000					\$50,000
Bishop Playground					\$236,500	\$236,500
Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Magnolia Field Basketball Court Renovation	\$75,000					\$75,000
Reservoir Beach			\$65,000	\$650,000		\$715,000
Robbins Farm		\$506,000				\$506,000
Spy Pond Tennis Courts	\$467,500					\$467,500
Wellington Playground			\$429,000			\$429,000
Poets Corner					\$574,200	\$574,200
<b>REDEVELOPMENT BOARD</b>	<b>\$350,000</b>	<b>\$275,000</b>				<b>\$625,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$30,000</b>					<b>\$30,000</b>
ARB - Jefferson Cutter House - Bldg Assessment	\$10,000					\$10,000
ARB - Jefferson Cutter House - Hearth Supports	\$20,000					\$20,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$185,000</b>	<b>\$255,000</b>				<b>\$440,000</b>
ARB - 23 Maple Roof/Gutter Downspout/chimney	\$40,000					\$40,000
ARB - 23 Maple St, porches, entryways		\$130,000				\$130,000
ARB - 23 Maple Street remove oil tank		\$15,000				\$15,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs		\$20,000				\$20,000
ARB - Central Mechanical/Electrical/Plumbing/Elevator	\$55,000					\$55,000
ARB - Central Oil Tank De-commissioning		\$15,000				\$15,000
ARB - Central School Site Improvements/walkway	\$80,000					\$80,000



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	\$10,000					\$10,000
ARB - Jefferson Cutter House - Roof Replacement & Gutters		\$60,000				\$60,000
ARB - Jefferson Cutter/Gutter Downspout/chimney		\$15,000				\$15,000
<b>MAJOR REPAIRS</b>	<b>\$120,000</b>					<b>\$120,000</b>
ARB - Central Parking Lot Replacement	\$120,000					\$120,000
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$15,000</b>	<b>\$20,000</b>				<b>\$35,000</b>
ARB - Central School 2nd fl, interior walls, carpet, weatherproofing		\$20,000				\$20,000
ARB - Central School baths, halls, lobby	\$15,000					\$15,000
<b>SCHOOLS</b>	<b>\$730,000</b>	<b>\$685,000</b>	<b>\$740,000</b>	<b>\$1,280,000</b>	<b>\$475,000</b>	<b>\$3,910,000</b>
<b>DEPARTMENTAL PROJECT</b>					<b>\$250,000</b>	<b>\$250,000</b>
Dallin - Chiller					\$250,000	\$250,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$80,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$160,000</b>
Custodial/maint. Equip. replacement program	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Ottoson - Light & Stage Equipment & Lockers	\$60,000					\$60,000
Stratton Furniture & Classroom Improvements	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$350,000</b>	<b>\$250,000</b>	<b>\$400,000</b>	<b>\$500,000</b>		<b>\$1,500,000</b>
Hardy School Windows	\$250,000					\$250,000
Stratton Building Improvements	\$100,000	\$250,000	\$400,000	\$500,000		\$1,250,000
<b>MAJOR REPAIRS</b>	<b>\$75,000</b>	<b>\$5,000</b>	<b>\$35,000</b>	<b>\$505,000</b>	<b>\$30,000</b>	<b>\$650,000</b>
AHS Exterior Doors	\$30,000		\$30,000		\$30,000	\$90,000
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
Asbestos abatement High School	\$30,000					\$30,000
High School - HVAC steam trap replacement	\$10,000					\$10,000
Peirce Field Replace Turf				\$500,000		\$500,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$600,000</b>
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Department/Program	2015	2016	2017	2018	2019	Grand Total
<b>ROADS AND PATHS INFRASTRUCTURE</b>		\$40,000				\$40,000
Exterior paving Brackett		\$40,000				\$40,000
<b>STUDENT TRANSPORTATION</b>	\$65,000	\$225,000	\$130,000	\$95,000	\$55,000	\$570,000
Bus #102 53 passenger bus		\$95,000				\$95,000
Bus #103 77 passenger bus			\$130,000			\$130,000
Bus 105 - 8 7-D Tahoe	\$40,000					\$40,000
Bus 106 - 53 passenger				\$95,000		\$95,000
Bus -77 Passenger #104		\$130,000				\$130,000
Food Services Truck					\$55,000	\$55,000
Van 110 - 8 passenger 7-D minivan	\$25,000					\$25,000
<b>VEHICLE REPLACEMENT</b>	\$40,000	\$25,000	\$35,000	\$40,000		\$140,000
Maintenance Service Van	\$40,000	\$25,000		\$40,000		\$105,000
Maintenance Truck w/plow			\$35,000			\$35,000
<b>TOWN MANAGER</b>	\$5,000	\$3,000	\$5,000	\$5,000	\$5,000	\$23,000
<b>PHOTOCOPIER PROGRAM</b>	\$5,000	\$3,000	\$5,000	\$5,000	\$5,000	\$23,000
Photocopier	\$5,000	\$3,000	\$5,000	\$5,000	\$5,000	\$23,000
<b>TREASURER</b>	\$69,000	\$31,000	\$5,000		\$6,000	\$111,000
<b>DEPARTMENTAL PROJECT</b>	\$10,000	\$25,000				\$35,000
Office Security Analysis	\$10,000					\$10,000
Office Security Improvements		\$25,000				\$25,000
<b>EQUIPMENT REPLACEMENT</b>	\$53,000					\$53,000
Replace 4 Digital Pymt Parking Meters	\$53,000					\$53,000
<b>PHOTOCOPIER PROGRAM</b>	\$6,000	\$6,000	\$5,000		\$6,000	\$23,000
Photocopier	\$6,000	\$6,000	\$5,000		\$6,000	\$23,000
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b>		\$1,000,000				\$1,000,000
<b>INFRASTRUCTURE IMPROVEMENT</b>		\$1,000,000				\$1,000,000
Rink Renovations:Zamboni/Locker Rooms Electrical/ Lighting		\$1,000,000				\$1,000,000
<b>Grand Total</b>	\$17,827,405	\$15,333,481	\$8,581,425	\$8,375,263	\$14,551,277	\$64,668,851



**CAPITAL PLAN FY2015 –2019 (CONTINUED)**

Funding Source	2015	2016	2017	2018	2019	Grand Total
BOND	\$10,593,105	\$10,713,581	\$4,200,900	\$4,034,300	\$10,196,700	\$39,738,586
CASH	\$1,554,300	\$1,369,400	\$1,407,525	\$1,250,963	\$1,389,577	\$6,971,765
OTHER	\$5,680,000	\$3,250,500	\$2,973,000	\$3,090,000	\$2,965,000	\$17,958,500
<b>Grand Total</b>	<b>\$17,827,405</b>	<b>\$15,333,481</b>	<b>\$8,581,425</b>	<b>\$8,375,263</b>	<b>\$14,551,277</b>	<b>\$64,668,851</b>

Fiscal Year	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
Prior Non-Exempt Debt	5,628,578	4,950,769	4,515,115	3,242,221	2,639,659	20,976,341
Cash	\$1,554,300	\$1,369,400	\$1,407,525	\$1,250,963	\$1,389,577	\$6,971,765
New Non-Exempt Debt Service	\$170,114	\$1,379,046	\$2,375,991	\$2,865,768	\$3,448,115	\$10,239,034
Water Sewer Bonds						
Total Non-Exempt Tax Burden	\$7,352,992	\$7,699,214	\$8,298,631	\$7,358,952	\$7,477,350	\$38,187,140
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$238,000)
Adjust for Roadway Reconstruction O/R 2011	(\$420,250)	(\$430,756)	(\$441,525)	(\$452,563)	(\$463,877)	(\$2,208,972)
Capital Carry Forward	(\$50,000)	(\$100,000)	(\$100,000)			(\$250,000)
Antenae Funds	(\$25,000)	(\$192,000)	(\$200,000)			(\$417,000)
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)			(\$1,310,151)
Net Non-Exempt Plan	\$6,290,425	\$6,409,141	\$6,989,789	\$6,775,789	\$6,882,873	\$33,348,017
Pro Forma Budget	\$125,914,613	\$128,199,369	\$134,382,692	\$140,005,623	\$142,956,474	\$671,458,771
Budget For Plan at 5%	\$6,295,731	\$6,409,968	\$6,719,135	\$7,000,281	\$7,147,824	\$31,986,152
Plan as % of Revenues	5.00%	5.00%	5.20%	4.84%	4.81%	4.97%
Variance From Budget	\$5,306	\$828	(\$270,655)	\$224,492	\$264,951	\$224,922