



Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent, or his representative and the Town Manager, or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town is of vital importance to the delivery of the quality services for which the Town has been known. The following are the objectives :

- to review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule
- to insure that, given limited resources, the capital needs of the community are met
- to present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements
- to insure wider community participation in the planning of projects and to reduce the pressure to fund a project which may not present as great a need as another project
- to promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments but also among other local and state agencies and private enterprises such as the gas and electric companies.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.

The relationship of the project to other town projects and needs are also be considered in the review and prioritization.

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Capital Improvement Program Description (*continued*)

The Capital Planning Process:

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer term planning for departmental needs, of planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information technology requests are expected to have passed through the master planning process coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a town wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to get a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a "Microsoft Access" spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five (5) percent of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY 2008 and the Capital Plan for FY 2008—2012 are presented on the following pages. The terms "Bonds", "Cash" and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service". "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds and other non-tax sources.



Capital Budget FY 2008 and Capital Plan FY 2008—2012

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and proposition 2 ½ debt exclusion projects.

For FY 2008, funding for the capital budget is as follows:

Bonding -	\$3,202,660
Cash -	\$806,708
Other -	\$3,375,000

Our existing non-exempt debt is \$5,036,275 of which \$634,143 is paid by the water/sewer enterprise fund. The additional new non-exempt debt service is estimated at \$72,060 of which \$2,250 will be paid from the Veterans' Memorial Rink Enterprise Fund to pay for the new rink chiller. The Cemetery Funds will pay \$40,000 for replacement of fences and restoration of stones and tombs. Our existing exempt debt service is \$3,114,096. The total capital budget for FY2008 is estimated at \$8,352,746.

Major projects to be funded in FY2008 include \$828,000 for public safety vehicles and equipment including a fire engine and upgrading the radio system, \$563,000 for public works vehicles and equipment, \$412,760 for building repairs at the Town Hall, Library, Community Safety Building, and the Public Works yard, \$269,000 for repairs to facilities under the jurisdiction of the Redevelopment Board, \$580,000 for repairs and improvements to the High School, Stratton School, and Thompson School, \$900,000 for roads, sidewalks, and culvert, \$436,100 for park renovations including \$361,100 for Pheasant Ave/Stratton School field and playground, and \$298,800 for town and school technology software and hardware. Also included from the water and sewer enterprise fund is \$1,300,000 for water system rehabilitation, \$740,000 for sewer system rehabilitation, \$200,000 for lift station upgrades and \$250,000 for a jet truck.

Major capital expenditures in our 5-year plan include the fire station renovations, renovations to the community safety building, and an upgrade of our rink including replacement of the rink floor and boards.



Capital Budget Fiscal Year 2008

Sum of AMOUNT			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
BOARD OF SELECTMEN	EQUIPMENT REPLACEMENT	Voting Booths	\$26,000			\$26,000
		Board Room Chair replacement		\$5,000		\$5,000
	PHOTOCOPIER PROGRAM	Photocopier lease		\$6,500		\$6,500
BOARD OF SELECTMEN Total			\$26,000	\$11,500		\$37,500
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMEN-TAL PROJECT	Protective Gear Replacement	\$52,000			\$52,000
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras	\$18,000			\$18,000
		Upgrade Radio System	\$126,000			\$126,000
		Furniture		\$9,500		\$9,500
	INFRASTRUC-TURE IMPROVE-MENT	Building Repairs	\$12,500			\$12,500
VEHICLE RE-PLACEMENT	Replace 1 Engine (#3 or #4) Vehicle Replace-ment - Deputy Chief		\$425,000			\$425,000
				\$35,000		\$35,000
COMMUNITY SAFETY - FIRE SERVICES Total			\$633,500	\$44,500		\$678,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMEN-TAL PROJECT	Laser Radar		\$3,500		\$3,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$15,000		\$15,000
				\$4,500		\$4,500
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
	PUBLIC BUILD-ING MAINTENANCE	C.S. Building - Structural Tests		\$20,000		\$20,000
VEHICLE RE-PLACEMENT	Vehicle Replace-ment Program		\$129,000		\$129,000	
COMMUNITY SAFETY - POLICE SERVICES Total				\$172,000		\$172,000



Capital Budget Fiscal Year 2008 (continued)

Sum of AMOUNT			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
COMMUNITY SAFETY - SUPPORT SERVICES	EQUIPMENT REPLACEMENT	Four post vehicle lift	\$20,000			\$20,000
COMMUNITY SAFETY - SUPPORT SERVICES Total			\$20,000			\$20,000
DATA PROCESSING	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000			\$125,000
		Library MLN Equipment	\$21,800			\$21,800
		School Dept-Admin Micro Program	\$40,000			\$40,000
		Software Upgrades & Standardization	\$30,000			\$30,000
		Town-Microcomputer Program	\$63,000			\$63,000
	Firehouse software	\$19,000			\$19,000	
	PHOTOCOPIER PROGRAM	Photocopier		\$2,250		\$2,250
DATA PROCESSING Total			\$298,800	\$2,250		\$301,050
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000			\$30,000
FINANCING Total			\$30,000			\$30,000
HEALTH & HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging		\$2,000		\$2,000
		Photocopier Lease - Robbins House		\$1,518		\$1,518
	VEHICLE REPLACEMENT	Cargo Van		\$16,000		\$16,000
HEALTH & HUMAN SERVICES Total				\$19,518		\$19,518
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier		\$5,940		\$5,940
LEGAL/WORKERS' COMPENSATION Total				\$5,940		\$5,940



Capital Budget Fiscal Year 2008 (continued)

Sum of AMOUNT			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
LIBRARY	PUBLIC BUILDING MAINTENANCE	Slate Repairs		\$6,000		\$6,000
		Carpet replacement	\$29,260			\$29,260
		Moistureproofing basement periodical room	\$104,000			\$104,000
		Ramp Lighting		\$6,000		\$6,000
LIBRARY Total			\$133,260	\$12,000		\$145,260
PLANNING	PUBLIC BUILDING MAINTENANCE	Gibbs School- repair and modification of entrances	\$45,000		\$25,000	\$70,000
		Maple St. electrical system replacement			\$50,000	\$50,000
		Maple Street exterior renovation- Gibbs School - Energy Management System			\$100,000	\$100,000
		Maple Street heating and cooling systems replacement		\$19,000		\$19,000
PLANNING Total			\$45,000	\$19,000	\$205,000	\$269,000
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Replacement of Fences			\$30,000	\$30,000
	MAJOR REPAIRS	Stones/ Tombs - Clean, restore, repair			\$10,000	\$10,000
PUBLIC WORKS CEMETERY DIVISION Total					\$40,000	\$40,000
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT ROADS AND PATHS INFRASTRUCTURE	Roadway consultant services		\$25,000		\$25,000
		Chapter 90 Roadway			\$500,000	\$500,000
		Roadway Reconstruction		\$300,000		\$300,000
	Sidewalks and Curbstones		\$75,000		\$75,000	
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4	\$27,000			\$27,000
PUBLIC WORKS ENGINEERING DIVISION Total			\$27,000	\$400,000	\$500,000	\$927,000



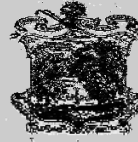
Capital Budget Fiscal Year 2008 (continued)

Sum of AMOUNT			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Sander Body	\$13,000			\$13,000
		VEHICLE REPLACEMENT				
		1 ton Dump Truck	\$45,000			\$45,000
		4WD Truck w/Sander	\$120,000			\$120,000
		Street sweeper	\$140,000			\$140,000
PUBLIC WORKS HIGHWAY DIVISION Total			\$318,000			\$318,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment		\$6,000		\$6,000
		Wood chipper	\$30,000			\$30,000
		Grappler attachment		\$7,000		\$7,000
	VEHICLE REPLACEMENT	33,000 GVW Specialty Truck	\$85,000			\$85,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$115,000	\$13,000		\$128,000
PUBLIC WORKS PROPERTIES DIVISION	EQUIPMENT REPLACEMENT	Fuel system upgrade	\$90,000			\$90,000
	PUBLIC BUILDING MAINTENANCE	Town Hall - replace AC units	\$20,000			\$20,000
		Town Hall - Renovations	\$100,000			\$100,000
		Grove St. Boiler Replacements (2)	\$45,000			\$45,000
		Grove Street Fire Alarm system	\$25,000			\$25,000
		Town Hall - Electrical Upgrade / Generator	\$45,000			\$45,000
		"D" Building roof	\$105,000			\$105,000
PUBLIC WORKS PROPERTIES DIVISION Total			\$430,000			\$430,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment			\$5,000	\$5,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation			\$740,000	\$740,000
		Water System Rehabilitation			\$1,300,000	\$1,300,000
		Hydrant replacement program			\$50,000	\$50,000
		Lift Station upgrade			\$200,000	\$200,000
		Telemetry System			\$85,000	\$85,000
	VEHICLE REPLACEMENT	Jet Truck			\$250,000	\$250,000
PUBLIC WORKS WATER/SEWER DIVISION Total					\$2,630,000	\$2,630,000



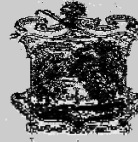
Capital Budget Fiscal Year 2008 (continued)

Sum of AMOUNT			FUNDING SOURCE				
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total	
RECREATION	PARKS PLAYGROUNDS & FIELDS	Thorndike Field parking expansion	\$75,000			\$75,000	
		Pheasant Ave/Stratton School Field & Playground	\$361,100			\$361,100	
RECREATION Total			\$436,100			\$436,100	
SCHOOLS	DEPARTMENTAL PROJECT	High School Security System		\$20,000		\$20,000	
	EQUIPMENT REPLACEMENT	Equipment Replacement		\$5,000		\$5,000	
	INFRASTRUCTURE IMPROVEMENT	School Improvements	\$280,000			\$280,000	
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$60,000		\$60,000	
	PUBLIC BUILDING MAINTENANCE	Systemwide - Roof Repairs			\$10,000		\$10,000
			Stratton Refurbish Rest Rooms	\$150,000			\$150,000
	Thompson Refurbish Rest Rooms	\$120,000				\$120,000	
VEHICLE REPLACEMENT	Food Service Van	\$40,000			\$40,000		
SCHOOLS Total			\$590,000	\$95,000		\$685,000	
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier		\$6,000		\$6,000	
TOWN MANAGER Total				\$6,000		\$6,000	
TREASURER	PHOTOCOPIER PROGRAM	Photocopier		\$6,000		\$6,000	
TREASURER Total				\$6,000		\$6,000	
VETERANS' MEMORIAL RINK ENTERPRISE FUND	MAJOR REPAIRS	Chiller replacement	\$100,000			\$100,000	
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total			\$100,000			\$100,000	
Grand Total			\$3,202,660	\$806,708	\$3,375,000	\$7,384,368	



CAPITAL PLAN FY 2008—2012

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					GRAND TOTAL
			2008	2009	2010	2011	2012	
BOARD OF SELECTMEN	DEPARTMENTAL PROJECT	Records Retention Program		\$25,000				\$25,000
	EQUIPMENT REPLACEMENT	Voting Booths	\$26,000					\$26,000
		Board Room Chair replacement	\$5,000					\$5,000
	PHOTOCOPIER PROGRAM	Photocopier lease	\$6,500					\$6,500
BOARD OF SELECTMEN Total			\$37,500	\$25,000				\$62,500
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Difibrillators			\$16,000			\$16,000
		Protective Gear Replacement	\$52,000	\$45,000				\$97,000
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras	\$18,000				\$18,000	\$36,000
		Upgrade Radio System	\$126,000		\$125,000			\$251,000
		Furniture	\$9,500					\$9,500
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$12,500	\$15,000	\$15,000	\$17,000	\$17,500	\$77,000
		Fire Station Plan - Central Station		\$520,000				\$520,000
		Fire Station - Highland					\$3,200,000	\$3,200,000
		Fire Station - Central			\$5,200,000			\$5,200,000
		Fire Station Plan - Highland				\$320,000		\$320,000
	VEHICLE REPLACEMENT	Ambulance replacement			\$150,000			\$150,000
		Vehicle Replacement - Deputy Chief	\$35,000					\$35,000
		Vehicle Replacement- Chief				\$40,000		\$40,000
Fire prevention vehicle				\$37,500			\$37,500	
Ladder 1						\$500,000	\$500,000	
Replace 1 Engine (#3 or #4)		\$425,000				\$425,000	\$850,000	
COMMUNITY SAFETY - FIRE SERVICES Total			\$678,000	\$580,000	\$5,543,500	\$377,000	\$4,160,500	\$11,339,000



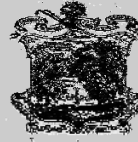
CAPITAL PLAN FY 2008 –2012 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					GRAND TOTAL	
			2008	2009	2010	2011	2012		
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$17,500	
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500	
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan				\$933,403		\$1,034,150	\$1,967,553
			C.S. Building - Structural Tests	\$20,000					\$20,000
	VEHICLE REPLACEMENT	Animal Control Van Vehicle Replacement Program					\$30,000		\$30,000
			\$129,000	\$130,000	\$131,000	\$133,000	\$135,000	\$658,000	
EQUIPMENT	Digital fingerprint imaging machine					\$25,000	\$25,000		
COMMUNITY SAFETY - POLICE SERVICES Total			\$172,000	\$153,000	\$1,087,403	\$186,000	\$1,217,150	\$2,815,553	
COMMUNITY SAFETY - SUPPORT SERVICES	EQUIPMENT REPLACEMENT	Four post vehicle lift	\$20,000					\$20,000	
	VEHICLE REPLACEMENT	Pick-up Truck - Mechanics					\$40,000	\$40,000	
COMMUNITY SAFETY - SUPPORT SERVICES Total			\$20,000				\$40,000	\$60,000	
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program			\$10,000			\$10,000	
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total					\$10,000			\$10,000	
DATA PROCESSING	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	
		Library MLN Equipment	\$21,800	\$16,000	\$17,500	\$22,200	\$20,000	\$97,500	
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	
		Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	
		Town-Microcomputer Program	\$63,000	\$60,000	\$60,000	\$60,000	\$60,000	\$303,000	
		Firehouse software	\$19,000					\$19,000	
		Replacement of Receivable Package					\$200,000	\$200,000	
		Cemetery - Mapping software					\$75,000	\$75,000	
	Fire - Telestaff scheduling software				\$30,900		\$30,900		
PHOTOCOPIER PROGRAM	Photocopier	\$2,250	\$2,250	\$2,250			\$6,750		
DATA PROCESSING Total			\$301,050	\$273,250	\$274,750	\$308,100	\$550,000	\$1,707,150	



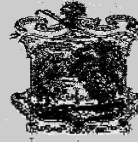
CAPITAL PLAN FY 2008 –2012 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					GRAND TOTAL
			2008	2009	2010	2011	2012	
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000	\$30,000	\$30,000	\$30,000		\$120,000
FINANCING Total			\$30,000	\$30,000	\$30,000	\$30,000		\$120,000
HEALTH & HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging	\$2,000		\$2,500	\$2,500	\$2,500	\$9,500
		Photocopier Lease - Robbins House	\$1,518		\$2,000	\$2,000	\$2,000	\$7,518
	VEHICLE REPLACEMENT	Cargo Van	\$16,000					\$16,000
HEALTH & HUMAN SERVICES Total			\$19,518		\$4,500	\$4,500	\$4,500	\$33,018
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors			\$25,000		\$25,000	\$50,000
INSPECTIONS Total					\$25,000		\$25,000	\$50,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$5,940		\$6,000	\$6,000		\$17,940
LEGAL/WORKERS' COMPENSATION Total			\$5,940		\$6,000	\$6,000		\$17,940
LIBRARY	EQUIPMENT REPLACEMENT	HVAC Replacement		\$25,000				\$25,000
	PUBLIC BUILDING MAINTENANCE	Carpet replacement	\$29,260	\$38,722	\$20,387			\$88,369
		Slate Repairs	\$6,000	\$6,000				\$12,000
		Slate Replacement - Roof			\$300,000			\$300,000
		Repointing of 1892 Building				\$150,000		\$150,000
		Replacement of roof covering - membrane				\$38,200		\$38,200
		Smoke/Fire detection replacement				\$20,529		\$20,529
		Elevator repair/upgrade				\$10,000		\$10,000
		Exhaust fans				\$4,927	\$5,200	\$10,127
		Storm Window replacement					\$35,330	\$35,330
	Moistureproofing basement periodical room	\$104,000					\$104,000	
Ramp Lighting	\$6,000					\$6,000		
ROADS AND PATHS INFRASTRUCTURE		Parking Lot Paving				\$9,000	\$9,000	
LIBRARY Total			\$145,260	\$69,722	\$320,387	\$223,656	\$49,530	\$808,555



CAPITAL PLAN FY 2008 –2012 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					GRAND TOTAL	
			2008	2009	2010	2011	2012		
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier		\$3,500	\$3,500	\$3,500		\$10,500	
PERSONNEL Total				\$3,500	\$3,500	\$3,500		\$10,500	
PLANNING	PUBLIC BUILDING MAINTENANCE	Gibbs School- repair and modification of entrances	\$70,000					\$70,000	
		Maple St. electrical system replace-	\$50,000					\$50,000	
		Maple Street exterior renovation	\$100,000					\$100,000	
		Gibbs School - Energy Management System	\$19,000					\$19,000	
		Maple Street heating and cooling systems replacement	\$30,000					\$30,000	
PLANNING Total			\$269,000					\$269,000	
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights	\$0	\$18,000	\$20,000	\$20,000	\$22,000	\$80,000	
	PHOTOCOPIER PROGRAM	Photocopier		\$3,000	\$3,000	\$3,000		\$9,000	
PUBLIC WORKS ADMINISTRATION Total			\$0	\$21,000	\$23,000	\$23,000	\$22,000	\$89,000	
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Water System Rehab					\$675,000	\$675,000	
		Replacement of Fences	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	
	MAJOR REPAIRS	Stones/ Tombs -Clean,restore,repair	\$10,000	\$10,000	\$10,000	\$10,000		\$40,000	
	PUBLIC BUILDING MAINTENANCE	Garage Renovation/ Rehab Chapel/ HVAC		\$250,000	\$250,000			\$500,000	
	ROADS AND PATHS INFRASTRUCTURE	Roadway Improvements				\$30,000		\$30,000	
PUBLIC WORKS CEMETERY DIVISION Total			\$40,000	\$290,000	\$290,000	\$70,000	\$705,000	\$1,395,000	
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway consultant services	\$25,000	\$25,000				\$50,000	
	PHOTOCOPIER PROGRAM	Copier upgrade				\$40,000		\$40,000	
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway	Roadway Reconstruction	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
			Sidewalks and Curbstones	\$300,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,700,000
			Downing Square Improvements	\$75,000	\$100,000	\$125,000	\$150,000	\$175,000	\$625,000
					\$300,000				
VEHICLE REPLACEMENT	Utility vehicle, 4 X 4	\$27,000			\$27,000		\$54,000		
PUBLIC WORKS ENGINEERING DIVISION Total			\$927,000	\$1,275,000	\$975,000	\$1,067,000	\$1,025,000	\$5,269,000	



CAPITAL PLAN FY 2008 –2013 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					GRAND TOTAL		
			2008	2009	2010	2011	2012			
PUBLIC WORKS HIGH-WAY DIVISION	EQUIPMENT REPLACEMENT	Sander Body	\$13,000	\$14,000	\$15,000	\$16,000	\$17,000	\$75,000		
		Snow Plow -(1 per yr.)		\$10,000		\$10,000		\$20,000		
		Vehicle lift		\$15,000				\$15,000		
		Durapatch machine					\$130,000	\$130,000		
	VEHICLE REPLACEMENT	1 ton Dump Truck	\$45,000					\$45,000		
		33,000 gvw dump truck		\$80,000		\$85,000		\$165,000		
		4WD Truck w/Sander	\$120,000	\$120,000		\$125,000		\$365,000		
		Street Sweeper	\$140,000			\$150,000		\$290,000		
		Truck w/welder unit, 350 amp			\$35,000			\$35,000		
		Utility Truck			\$50,000			\$50,000		
		Compressor Truck			\$45,000			\$45,000		
		2 Pickups 4WD w/ plow					\$90,000	\$90,000		
		PUBLIC WORKS HIGH-WAY DIVISION Total			\$318,000	\$239,000	\$145,000	\$386,000	\$237,000	\$1,325,000
		PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
Wood chipper	\$30,000							\$30,000		
Grappler attachment	\$7,000							\$7,000		
Stump Grinder						\$35,000		\$35,000		
VEHICLE REPLACEMENT	1Ton Dump Truck			\$35,000			\$40,000	\$75,000		
	33,000 GVW Specialty Truck		\$85,000					\$85,000		
	Pickup				\$35,000		\$40,000	\$75,000		
PUBLIC WORKS NATURAL RESOURCES DIVI-			\$128,000	\$41,000	\$41,000	\$41,000	\$86,000	\$337,000		



CAPITAL PLAN FY 2008 –2012 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					GRAND TOTAL
			2008	2009	2010	2011	2012	
PUBLIC WORKS PROPERTIES DIVISION	EQUIPMENT REPLACEMENT	Fuel system upgrade	\$90,000					\$90,000
	INFRASTRUCTURE IMPROVEMENT	High School Parking lot culvert				\$500,000		\$500,000
	PUBLIC BUILDING MAINTENANCE	Town Hall - Renovations	\$100,000					\$100,000
		Town Hall - replace AC units	\$20,000					\$20,000
		Grove St. Boiler Replacements (2)	\$45,000					\$45,000
		Fox Library - New Boiler		\$40,000				\$40,000
		Fox Library - New Windows		\$5,000				\$5,000
		Grove Street Fire Alarm system	\$25,000					\$25,000
		Robbins House - Paint/ Ext Carpentry		\$30,000				\$30,000
		Town Hall - Electrical Upgrade / Generator	\$45,000					\$45,000
		Town Hall - Annex membrane & slate roof		\$55,000				\$55,000
		"D" Building roof	\$105,000	\$150,000				\$255,000
		Town Hall - second boiler					\$100,000	\$100,000
		Town Hall building heating distribution		\$5,500				\$5,500
		Town Hall wood trim				\$70,000		\$70,000
Grove Street Masonry repairs				\$100,000		\$100,000		
PUBLIC WORKS PROPERTIES DIVISION Total			\$430,000	\$285,500	\$170,000	\$500,000	\$100,000	\$1,485,500
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
		Trash pump 6"		\$15,000				\$15,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation	\$740,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,140,000
		Water System Rehabilitation	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,500,000
		Hydrant replacement program	\$50,000	\$50,000	\$50,000	\$50,000	\$100,000	\$300,000
		Lift Station upgrade	\$200,000	\$100,000	\$50,000	\$50,000	\$50,000	\$450,000
Telemetry System	\$85,000					\$85,000		



CAPITAL PLAN FY 2008 –2012 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					GRAND TOTAL
			2008	2009	2010	2011	2012	
PUBLIC WORKS WATER/ SEWER DIVISION (Continued)	VEHICLE REPLACEMENT	Catch Basin Cleaner				\$250,000		\$250,000
		Utility Truck					\$50,000	\$50,000
		33,000 GVW Truck			\$75,000			\$75,000
		Jet Truck	\$250,000					\$250,000
		Pickup					\$40,000	\$40,000
PUBLIC WORKS WATER/ SEWER DIVISION Total			\$2,630,000	\$2,070,000	\$2,080,000	\$2,255,000	\$2,145,000	\$11,180,000
RECREATION	PARKS PLAY- GROUNDS & FIELDS	Feasibility Study		\$10,000	\$10,000		\$10,000	\$30,000
		Summer Street Playground		\$365,300				\$365,300
		Spy Pond Tennis Courts			\$261,000			\$261,000
		Wellington Park playground and tennis court				\$496,600		\$496,600
		Summer Street Parking Expansion			\$85,000			\$85,000
		Thorndike Field parking expansion	\$75,000					\$75,000
		North Union - Basketball Courts					\$67,000	\$67,000
		North Union - Spray Pool					\$75,000	\$75,000
		Pheasant Ave/Stratton School Field & Playground	\$361,100					\$361,100
RECREATION Total			\$436,100	\$375,300	\$356,000	\$496,600	\$152,000	\$1,816,000
SCHOOLS	DEPARTMENTAL PROJECT	High School Security System	\$20,000					\$20,000
	EQUIPMENT REPLACEMENT	Equipment Replacement	\$5,000	\$5,000	\$5,000	\$5,000	\$6,000	\$26,000
	INFRASTRUCTURE IMPROVEMENT	AHS Millbrook Parking					\$240,000	\$240,000
		School Improvements	\$280,000					\$280,000
		HV system - High School		\$30,000				\$30,000
MAJOR REPAIRS	Lowes Auditorium Rugs and Chairs		\$25,000		\$25,000		\$50,000	
	Asbestos Abatement - Remove Tiles		\$10,000				\$10,000	
	AHS Flag Pole Replacement & Illumination			\$40,000			\$40,000	
	AHS Lowes Auditorium Bldg B Steps						\$40,000	



CAPITAL PLAN FY 2008 –2012 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					GRAND TO-TAL
			2008	2009	2010	2011	2012	
SCHOOLS (continued)	PHOTOCOPIER PROGRAM	Photocopier Lease Program	\$60,000	\$80,000	\$80,000	\$80,000	\$80,000	\$380,000
	PUBLIC BUILDING MAINTENANCE	Systemwide - Roof Repairs	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
		Stratton Refurbish Rest Rooms	\$150,000					\$150,000
		Stratton/High School Infrastructure Improvements		\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
		Thompson Refurbish Rest Rooms	\$120,000					\$120,000
		Thompson Infrastructure		\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
	STUDENT TRANSPORTATION	Bus -65 & 35 Passenger		\$112,000				\$112,000
		Bus -20 Passenger				\$47,000		\$47,000
	VEHICLE REPLACEMENT	Maintenance Dept. Van			\$26,000			\$26,000
		Food Service Van	\$40,000					\$40,000
SCHOOLS Total			\$565,000	\$447,000	\$311,000	\$317,000	\$486,000	\$2,126,000
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier	\$6,000	\$6,000	\$6,000			\$18,000
TOWN MANAGER Total			\$6,000	\$6,000	\$6,000			\$18,000
TREASURER	PHOTOCOPIER PROGRAM	Photocopier	\$6,000	\$6,000	\$6,000			\$18,000
TREASURER Total			\$6,000	\$6,000	\$6,000			\$18,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND	INFRASTRUCTURE IMPROVEMENT	Rink Renovations		\$1,200,000		\$400,000		\$1,600,000
	MAJOR REPAIRS	Chiller replacement	\$100,000					\$100,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total			\$100,000	\$1,200,000		\$400,000		\$1,700,000
Grand Total			\$7,384,368	\$7,440,272	\$11,758,040	\$6,744,356	\$11,054,680	\$44,381,716

Sum of AMOUNT	FISCAL YEAR					
FUNDING SOURCE	2008	2009	2010	2011	2012	Grand Total
BOND	\$3,202,660	\$3,666,022	\$8,273,290	\$2,635,429	\$6,737,980	\$24,515,381
CASH	\$806,708	\$864,250	\$854,750	\$883,927	\$891,700	\$4,301,335
OTHER	\$3,375,000	\$2,910,000	\$2,630,000	\$3,225,000	\$3,425,000	\$15,565,000
Grand Total	\$7,384,368	\$7,440,272	\$11,758,040	\$6,744,356	\$11,054,680	\$44,381,716