



SECTION VI

CAPITAL IMPROVEMENT PROGRAM



Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent, or his representative and the Town Manager, or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town is of vital importance to the delivery of the quality services for which the Town has been known. The following are the objectives :

- to review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule
- to insure that, given limited resources, the capital needs of the community are met
- to present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements
- to insure wider community participation in the planning of projects and to reduce the pressure to fund a project which may not present as great a need as another project
- to promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments but also among other local and state agencies and private enterprises such as the gas and electric companies.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.

The relationship of the project to other town projects and needs are also be considered in the review and prioritization.

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**Program Description (continued)****The Capital Planning Process:**

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer term planning for departmental needs, of planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information technology requests are expected to have passed through the master planning process coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a town wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to get a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a "Microsoft Access" spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five (5) percent of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY 2007 and the Capital Plan for FY 2007—2012 are presented on the following pages. The terms "Bonds", "Cash" and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service". "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds and other non-tax sources.



Capital Budget FY 2007 and Capital Plan FY 2007—2012

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and proposition 2 ½ debt exclusion projects.

For FY 2007, funding for the capital budget is as follows:

Bonding -	\$2,100,555
Cash -	637,458
Other -	4,873,000

Our existing non-exempt debt is \$4,344,721 of which \$111,877 is paid by the water/sewer enterprise fund. The additional new non-exempt debt service is estimated at \$47,262. The total capital budget for FY2007 is estimated at \$4,917,564.

Major projects to be funded in FY2007 include \$230,000 for public safety vehicles and equipment, \$341,000 for public works vehicles and equipment, \$680,000 for building repairs, \$1,300,000 for roads, sidewalks, and culvert, \$425,000 for park renovations including \$235,000 for Menotomy Rocks Park, and \$259,000 for town and school technology software and hardware. Also included from the water and sewer enterprise fund is \$2,000,000 for the installation of a new remote automated meter reader system, \$1,000,000 for water system rehabilitation and \$748,000 for sewer system rehabilitation. Two studies proposed for funding include \$25,000 for additional study related to the renovation/reconstruction of the Highland and Center Fire Stations and \$20,000 to explore options for acquisition of additional land for the cemetery.

Major capital expenditures in our 5-year plan include the fire station renovations and a commitment to upgrade our rink including replacement of the rink floor and boards.



Capital Budget Fiscal Year 2007

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease		\$5,500		\$5,500
BOARD OF ASSESSORS Total				\$5,500		\$5,500
BOARD OF SELECTMEN	EQUIPMENT REPLACEMENT	Voting Booths	\$50,000			\$50,000
	PHOTOCOPIER PROGRAM	Photocopier lease		\$6,500		\$6,500
BOARD OF SELECTMEN Total			\$50,000	\$6,500		\$56,500
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Protective Gear Replacement	\$40,000			\$40,000
	INFRASTRUCTURE IMPROVEMENT	Highland -Bldg. Location Study		\$25,000		\$25,000
COMMUNITY SAFETY - FIRE SERVICES Total			\$40,000	\$25,000		\$65,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar		\$3,500		\$3,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$29,000		\$29,000
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
	VEHICLE REPLACEMENT	Vehicle Replacement Program		\$128,000		\$128,000
COMMUNITY SAFETY - POLICE SERVICES Total				\$165,000		\$165,000
COMMUNITY SAFETY - SUPPORT SERVICES	DEPARTMENTAL PROJECT	Mall Lights		\$17,000		\$17,000
		Traffic Light Update Program		\$17,000		\$17,000
COMMUNITY SAFETY - SUPPORT SERVICES Total				\$34,000		\$34,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program			\$10,000	\$10,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total					\$10,000	\$10,000
DATA PROCESSING	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000			\$125,000
		Library MLN Equipment	\$17,300			\$17,300
		Software Upgrades & Standardization	\$30,000			\$30,000
		Town-Microcomputer Program	\$65,000			\$65,000
		MUNIS Platform migration	\$17,400			\$17,400
		DPW - Engineering Autocad Module	\$4,500			\$4,500
DATA PROCESSING Total			\$259,200			\$259,200



Capital Budget Fiscal Year 2007 (continued)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000			\$30,000
FINANCING Total			\$30,000			\$30,000
HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging		\$2,000		\$2,000
		Photocopier Lease - Robbins House		\$1,518		\$1,518
HUMAN SERVICES Total				\$3,518		\$3,518
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier		\$5,940		\$5,940
LEGAL/WORKERS' COMPENSATION Total				\$5,940		\$5,940
LIBRARY	PUBLIC BUILDING MAINTENANCE	Slate Repairs		\$6,000		\$6,000
		Carpet replacement	\$77,655			\$77,655
		Entry steps repair	\$8,700			\$8,700
		Microform Reader/Printer	\$10,000			\$10,000
LIBRARY Total			\$96,355	\$6,000		\$102,355
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000
PERSONNEL Total				\$3,000		\$3,000
PLANNING	INFRASTRUCTURE IMPROVEMENT	Town Garden Wall repair	\$65,000		\$65,000	\$130,000
	PUBLIC BUILDING MAINTENANCE	Central School Gutters and Soffits			\$100,000	\$100,000
PLANNING Total			\$65,000		\$165,000	\$230,000
PUBLIC WORKS ADMINISTRATION	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000
PUBLIC WORKS ADMINISTRATION Total				\$3,000		\$3,000
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Cemetery Expansion program		\$20,000		\$20,000
PUBLIC WORKS CEMETERY DIVISION Total				\$20,000		\$20,000
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT ROADS AND PATHS INFRASTRUCTURE	Roadway consultant services		\$25,000		\$25,000
		Chapter 90 Roadway			\$800,000	\$800,000
		Roadway Reconstruction		\$200,000		\$200,000
		Sidewalks and Curbstones		\$50,000		\$50,000
PUBLIC WORKS ENGINEERING DIVISION Total				\$275,000	\$800,000	\$1,075,000



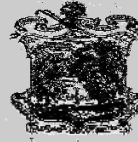
Capital Budget Fiscal Year 2007 (continued)

			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS HIGHWAY DIVISION	DEPARTMENTAL PROJECT	Mill Lane culvert	\$250,000			\$250,000
	EQUIPMENT REPLACEMENT	Sander Body	\$12,000			\$12,000
		Roller (2 ton) w/trailer	\$17,000			\$17,000
		Snow Plow -(1 per yr.)			\$10,000	\$10,000
VEHICLE REPLACEMENT	33,000 gvw dump truck	\$65,000			\$65,000	
PUBLIC WORKS HIGHWAY DIVISION Total			\$344,000	\$10,000		\$354,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment		\$6,000		\$6,000
		Riding mower, 72" cut	\$15,000			\$15,000
		Leaf vacuum			\$6,000	\$6,000
	VEHICLE REPLACEMENT	Bucket/ Aerial Lift Truck	\$125,000			\$125,000
PARKS PLAYGROUNDS & FIELDS	Buzzell	\$90,000			\$90,000	
	Bishop	\$100,000			\$100,000	
	Menotomy Rocks Park	\$235,000			\$235,000	
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$565,000	\$12,000		\$577,000
PUBLIC WORKS PROPERTIES DIVISION	PUBLIC BUILDING MAINTENANCE	Town Hall - replace AC units	\$10,000			\$10,000
		Grove Street, replace HVAC unit, access ramp	\$190,000			\$190,000
		Salt Shed	\$130,000			\$130,000
		Town Hall - Renovations	\$100,000			\$100,000
		Ouellette Building flashing	\$13,000			\$13,000
		"D" Building elevator	\$45,000			\$45,000
PUBLIC WORKS PROPERTIES DIVISION Total			\$488,000			\$488,000

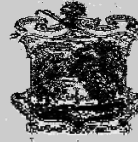


Capital Budget Fiscal Year 2007 (continued)

			FUNDING SOURCE				
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total	
PUBLIC WORKS WATER/ SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment			\$5,000	\$5,000	
		Telemetry System upgrade			\$15,000	\$15,000	
	INFRASTRUCTURE IM- PROVEMENT	Sewer System Rehabilitation				\$748,000	\$748,000
		Water Meter Program				\$2,000,000	\$2,000,000
		Water System Rehabilitation				\$1,000,000	\$1,000,000
	Hydrant replacement program				\$50,000	\$50,000	
	VEHICLE REPLACEMENT	33,000 GVW Truck			\$65,000	\$65,000	
PUBLIC WORKS WATER/SEWER DIVISION Total					\$3,883,000	\$3,883,000	
SCHOOLS	EQUIPMENT REPLACEMENT	Equipment Replacement		\$5,000		\$5,000	
		Pierce Field - Field Turf Groomer & Tractor		\$10,000		\$10,000	
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$38,000		\$38,000	
	PUBLIC BUILDING MAINTENANCE	Systemwide - Roof Repairs			\$10,000		\$10,000
		Thompson/Stratton Infrastructure Improvements		\$20,000			\$20,000
STUDENT TRANSPORTATION	School Bus Replacement		\$143,000			\$143,000	
SCHOOLS Total			\$163,000	\$63,000		\$226,000	
VETERANS' MEMORIAL RINK ENTERPRISE FUND	EQUIPMENT REPLACEMENT	Scissor Lift			\$15,000	\$15,000	
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total					\$15,000	\$15,000	
Grand Total			\$2,100,555	\$637,458	\$4,873,000	\$7,611,013	

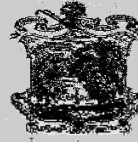


			CAPITAL PLAN FY 2007—2011						
			FISCAL YEAR						
DEPARTMENT	PROGRAM	EXPENDITURE	2007	2008	2009	2010	2011	Grand Total	
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease	\$5,500					\$5,500	
BOARD OF ASSESSORS Total			\$5,500					\$5,500	
BOARD OF SELECTMEN	DEPARTMENTAL PROJECT	Records Retention Program			\$25,000			\$25,000	
	EQUIPMENT REPLACEMENT	Voting Booths	\$50,000	\$26,000				\$76,000	
	PHOTOCOPIER PROGRAM	Photocopier lease	\$6,500	\$6,500				\$13,000	
BOARD OF SELECTMEN Total			\$56,500	\$32,500	\$25,000			\$114,000	
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Difibrillators		\$16,000		\$16,000		\$32,000	
		Protective Gear Replacement	\$40,000	\$42,000	\$45,000			\$127,000	
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras		\$18,000		\$18,000		\$36,000	
	INFRA-STRUCTURE IMPROVEMENT	Fire Station Plan - Central Station	Fire Station - Central		\$480,000				\$480,000
			Fire Station - Central			\$4,800,000			\$4,800,000
			Fire Station Plan - Highland					\$290,000	\$290,000
			Highland -Bldg. Location Study	\$25,000					\$25,000
	VEHICLE REPLACEMENT		Ambulance replacement				\$150,000		\$150,000
			Vehicle Replacement - Deputy Chief		\$25,000				\$25,000
			Vehicle Replacement- Chief				\$25,000		\$25,000
Ladder Truck 2 Replacement with Quint				\$950,000				\$950,000	
Replace Engine 4							\$300,000	\$300,000	
Fire prevention vehicle						\$40,000	\$40,000		
COMMUNITY SAFETY - FIRE SERVICES Total			\$65,000	\$1,531,000	\$4,845,000	\$209,000	\$630,000	\$7,280,000	



CAPITAL PLAN FY 2007 –2011 (CONTINUED)

			FISCAL YEAR						
DEPARTMENT	PROGRAM	EXPENDITURE	2007	2008	2009	2010	2011	Grand Total	
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$17,500	
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program	\$29,000	\$15,000	\$15,000	\$15,000	\$15,000	\$89,000	
		Four post vehicle lift		\$20,000				\$20,000	
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500	
	PUBLIC BUILDING MAINTENANCE	Records Room renovations			\$60,000				\$60,000
		Criminal Investigations Bureau renovations				\$60,000			\$60,000
Roll Call Room Renovations						\$60,000		\$60,000	
VEHICLE REPLACEMENT	Animal Control Van					\$30,000		\$30,000	
	Vehicle Replacement Program		\$128,000	\$129,000	\$130,000	\$131,000	\$133,000	\$651,000	
COMMUNITY SAFETY - POLICE SERVICES Total			\$165,000	\$172,000	\$213,000	\$214,000	\$246,000	\$1,010,000	
COMMUNITY SAFETY - SUPPORT SERVICES	DEPARTMENTAL PROJECT	Mall Lights	\$17,000	\$17,000	\$18,000	\$20,000	\$20,000	\$92,000	
		Traffic Light Update Program	\$17,000	\$17,000				\$34,000	
COMMUNITY SAFETY - SUPPORT SERVICES Total			\$34,000	\$34,000	\$18,000	\$20,000	\$20,000	\$126,000	
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program	\$10,000			\$10,000		\$20,000	
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total			\$10,000			\$10,000		\$20,000	
DATA PROCESSING	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	
		Library MLN Equipment	\$17,300	\$21,800	\$16,000	\$17,500		\$72,600	
		School Dept-Admin Micro Program		\$40,000	\$40,000	\$40,000	\$40,000	\$160,000	
		Software Upgrades & Standardization	\$30,000	\$25,000	\$25,000	\$25,000	\$25,000	\$130,000	
		Town-Microcomputer Program	\$65,000	\$63,000	\$60,000	\$60,000	\$60,000	\$308,000	
		DPW - Engineering Autocad Module	\$4,500					\$4,500	
		Firehouse software		\$19,000				\$19,000	
		MUNIS Platform migration	\$17,400					\$17,400	
DATA PROCESSING Total			\$259,200	\$293,800	\$266,000	\$267,500	\$450,000	\$1,536,500	



CAPITAL PLAN FY 2007 –2011 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2007	2008	2009	2010	2011	Grand Total
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
FINANCING Total			\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
HUMAN SERVICES	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging Photocopier Lease - Robbins House	\$2,000 \$1,518	\$2,000 \$1,518		\$2,000 \$1,518	\$2,000	\$8,000 \$4,554
HUMAN SERVICES Total			\$3,518	\$3,518		\$3,518	\$2,000	\$12,554
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$5,940	\$5,940		\$6,000	\$6,000	\$23,880
LEGAL/WORKERS' COMPENSATION Total			\$5,940	\$5,940		\$6,000	\$6,000	\$23,880
LIBRARY	PUBLIC BUILDING MAINTENANCE	Carpet replacement Slate Repairs Entry steps repair Slate Replacement - Roof Repointing of 1892 Building Microform Reader/Printer Replacement of roof covering - membrane Smoke/Fire detection replacement Elevator repair/upgrade Exhaust fans Replacement of Service Door	\$77,655 \$6,000 \$8,700	\$29,260 \$6,000	\$38,722 \$6,000	\$20,387 \$300,000	\$150,000 \$38,200 \$20,529 \$10,000 \$4,927 \$3,000	\$166,024 \$18,000 \$8,700 \$300,000 \$150,000 \$10,000 \$38,200 \$20,529 \$10,000 \$4,927 \$3,000
LIBRARY Total			\$102,355	\$35,260	\$44,722	\$320,387	\$226,656	\$729,380
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier	\$3,000		\$3,500	\$3,500	\$3,500	\$13,500
PERSONNEL Total			\$3,000		\$3,500	\$3,500	\$3,500	\$13,500



CAPITAL PLAN FY 2007 –2011 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2007	2008	2009	2010	2011	
PLANNING	INFRASTRUCTURE IMPROVEMENT	Town Garden Wall repair	\$130,000					\$130,000
	PUBLIC BUILDING MAINTENANCE	Gibbs School- repair and modification of entrances		\$70,000				\$70,000
		Maple St. electrical system replacement			\$50,000			\$50,000
		Central School Gutters and Soffits	\$100,000					\$100,000
PLANNING Total			\$230,000	\$120,000				\$350,000
PUBLIC WORKS ADMINISTRATION	PHOTOCOPIER PROGRAM	Photocopier	\$3,000		\$3,000	\$3,000	\$3,000	\$12,000
PUBLIC WORKS ADMINISTRATION Total			\$3,000		\$3,000	\$3,000	\$3,000	\$12,000
PUBLIC WORKS CEMETERY DIVISION	EQUIPMENT REPLACEMENT	Lawn Mowers/Small Equipment				\$6,000	\$6,000	\$12,000
	INFRASTRUCTURE IMPROVEMENT	Cemetery Expansion program	\$20,000					\$20,000
		Front Gate Repairs				\$20,000		\$20,000
	PUBLIC BUILDING MAINTENANCE	Garage Renovation/ Rehab Chapel/HVAC		\$250,000	\$250,000			\$500,000
PUBLIC WORKS CEMETERY DIVISION Total			\$20,000	\$250,000	\$250,000	\$26,000	\$6,000	\$552,000
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway consultant services	\$25,000	\$25,000	\$25,000			\$75,000
	PHOTOCOPIER PROGRAM	Copier upgrade					\$40,000	\$40,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway	\$800,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,800,000
		Roadway Reconstruction	\$200,000	\$300,000	\$350,000	\$350,000	\$350,000	\$1,550,000
		Sidewalks and Curbstones	\$50,000	\$75,000	\$100,000	\$125,000	\$150,000	\$500,000
VEHICLE REPLACEMENT	Utility vehicle, 4 X 4		\$27,000				\$27,000	\$54,000
PUBLIC WORKS ENGINEERING DIVISION Total			\$1,075,000	\$927,000	\$975,000	\$975,000	\$1,067,000	\$5,019,000



CAPITAL PLAN FY 2007 –2011 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2007	2008	2009	2010	2011	Grand Total
PUBLIC WORKS HIGHWAY DIVISION	DEPARTMEN- TAL PROJECT	Mill Lane culvert	\$250,000					\$250,000
	EQUIPMENT REPLACE- MENT	Sander Body	\$12,000	\$12,000	\$12,000	\$13,000	\$13,000	\$62,000
		Roller (2 ton) w/trailer	\$17,000					\$17,000
		Snow Plow -(1 per yr.)	\$10,000		\$10,000		\$10,000	\$30,000
		Vehicle lift			\$15,000			\$15,000
	VEHICLE REPLACE- MENT	1 ton Dump Truck			\$40,000			\$40,000
		33,000 gvw dump truck	\$65,000		\$65,000		\$70,000	\$200,000
		4WD Truck w/Sander		\$115,000	\$115,000		\$120,000	\$350,000
		Street Sweeper		\$135,000				\$135,000
		Truck w/welder unit, 350 amp				\$32,000		\$32,000
Compressor Truck					\$40,000		\$40,000	
PUBLIC WORKS HIGHWAY DIVISION Total			\$354,000	\$302,000	\$217,000	\$85,000	\$213,000	\$1,171,000
PUBLIC WORKS NATURAL RE- SOURCES DIVISION	EQUIPMENT REPLACE- MENT	Leaf vacuum	\$6,000					\$6,000
		Riding mower, 72" cut	\$15,000					\$15,000
		Small Equipment	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
		Wood chipper		\$40,000				\$40,000
		Grappler attachment		\$7,000				\$7,000
	VEHICLE REPLACE- MENT	Bucket/ Aerial Lift Truck	\$125,000					\$125,000
		1Ton Dump Truck			\$35,000			\$35,000
		33,000 GVW Specialty Truck		\$85,000				\$85,000



CAPITAL PLAN FY 2007 –2011 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2007	2008	2009	2010	2011	
	PARKS PLAY- GROUNDS & FIELDS	Bishop	\$100,000					\$100,000
		Buzzell	\$90,000					\$90,000
		Feasibility Study		\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
		Hibbert				\$256,000		\$256,000
		Hurd Field					\$402,000	\$402,000
		Menotomy Rocks Park	\$235,000					\$235,000
		Summer Street Playground		\$232,000				\$232,000
		Reservoir Beach			\$600,000			\$600,000
		Spy Pond Tennis Courts		\$261,000				\$261,000
		Florence Field and Playground					\$304,000	\$304,000
		Wellington Park playground and tennis court				\$396,000		\$396,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$577,000	\$641,000	\$651,000	\$668,000	\$722,000	\$3,259,000
PUBLIC WORKS PROPERTIES DIVI- SION	EQUIPMENT REPLACE- MENT	Fuel system upgrade		\$90,000				\$90,000
	PUBLIC BUILDING MAINTENANCE	Town Hall - Renovations	\$100,000	\$100,000				\$200,000
		Town Hall - replace AC units	\$10,000	\$10,000				\$20,000
		Grove St. Boiler Replacements (2)		\$45,000				\$45,000
		Fox Library - New Boiler			\$40,000			\$40,000
		Fox Library - New Windows			\$5,000			\$5,000
		Grove Street Fire Alarm system		\$25,000				\$25,000
		Robbins House - Paint/ Ext Carpentry			\$30,000			\$30,000
		Salt Shed	\$130,000					\$130,000
		Town Hall - Electrical Upgrade / Generator		\$45,000				\$45,000
		High School Parking lot culvert				\$500,000		\$500,000



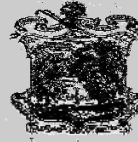
CAPITAL PLAN FY 2007 –2011 (CONTINUED)

			FISCAL YEAR						
DEPARTMENT	PROGRAM	EXPENDITURE	2007	2008	2009	2010	2011	Grand Total	
		Grove Street, replace HVAC unit, access ramp	\$190,000					\$190,000	
		Town Hall - Annex membrane & slate roof			\$55,000			\$55,000	
		Ouellette Building flashing	\$13,000					\$13,000	
		"D" Building roof		\$105,000	\$150,000			\$255,000	
		"D" Building elevator	\$45,000					\$45,000	
		Town Hall - second boiler					\$100,000	\$100,000	
		Town Hall building heating distribution					\$5,500	\$5,500	
	ROADS AND PATHS INFRASTRUCTURE								
		Town Hall parking lot					\$7,500	\$7,500	
PUBLIC WORKS PROPERTIES DIVISION Total			\$488,000	\$420,000	\$280,000	\$500,000	\$113,000	\$1,801,000	
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	
		Telemetry System upgrade	\$15,000					\$15,000	
		Trash pump 6"			\$15,000			\$15,000	
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation	\$748,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,148,000	
		Water Meter Program	\$2,000,000					\$2,000,000	
		Water System Rehabilitation	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000	
		Hydrant replacement program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	
		Lift Station upgrade			\$100,000	\$50,000	\$50,000	\$200,000	
	VEHICLE REPLACEMENT	Catch Basin Cleaner					\$250,000	\$250,000	
		33,000 GVW Truck	\$65,000			\$75,000		\$140,000	
		Jet Truck		\$200,000				\$200,000	
	PUBLIC WORKS WATER/SEWER DIVISION Total			\$3,883,000	\$1,855,000	\$1,770,000	\$1,780,000	\$1,955,000	\$11,243,000



CAPITAL PLAN FY 2007 –2011 (CONTINUED)

DEPARTMENT	PROGRAM	EXPENDITURE	FISCAL YEAR					Grand Total
			2007	2008	2009	2010	2011	
SCHOOLS	EQUIPMENT REPLACE- MENT	Equipment Replacement	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
		Pierce Field - Field Turf Groomer & Tractor	\$10,000					\$10,000
	INFRA- STRUCTURE IMPROVE- MENT	Bishop School Parking Lot Flood Control		\$110,000				\$110,000
		AHS Millbrook Parking				\$240,000		\$240,000
	MAJOR RE- PAIRS	AHS Lighting & HVAC - Lowe Auditorium		\$150,000				\$150,000
		Asbestos Abatement - Remove Tiles		\$25,000	\$25,000	\$25,000	\$25,000	\$100,000
		AHS Flag Pole Replacement & Illumination		\$10,000				\$10,000
		AHS Lowe Auditorium Bldg B Steps			\$40,000			\$40,000
	PHOTOCOP- IER PRO- GRAM	Photocopier Lease Program	\$38,000	\$80,000	\$80,000	\$80,000	\$80,000	\$358,000
	PUBLIC BUILDING MAINTEN- ANCE	Systemwide - Roof Repairs	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
		Thompson/Stratton Infrastructure Improve- ments	\$20,000	\$40,000	\$40,000	\$40,000	\$40,000	\$180,000
	ROADS AND PATHS IN- FRASTRUCT URE	Systemwide - Parking/Roadway Resurfacing						
	STUDENT TRANSPOR- TATION	Bus -65 & 35 Passenger			\$101,000			\$101,000
		Bus -2 -35 Passenger		\$114,000				\$114,000
Bus -20 Passenger						\$40,000	\$40,000	
School Bus Replacement		\$143,000					\$143,000	
VEHICLE REPLACE- MENT	Maintenance Dept. Van			\$26,000			\$26,000	
SCHOOLS Total			\$226,000	\$544,000	\$327,000	\$400,000	\$200,000	\$1,697,000



CAPITAL PLAN FY 2007 –2011 (CONTINUED)

			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2007	2008	2009	2010	2011	Grand Total
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier		\$5,500	\$5,500	\$6,000		\$17,000
TOWN MANAGER Total				\$5,500	\$5,500	\$6,000		\$17,000
TREASURER	PHOTOCOPIER PROGRAM	Photocopier		\$5,000	\$5,000	\$5,000		\$15,000
TREASURER Total				\$5,000	\$5,000	\$5,000		\$15,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND	EQUIPMENT REPLACEMENT	Scissor Lift	\$15,000					\$15,000
	INFRA-STRUCTURE IMPROVEMENT	Rink Floor & Boards			\$1,216,000			\$1,216,000
	MAJOR REPAIRS	Compressor					\$50,000	\$50,000
		Boiler Replacement		\$35,000				\$35,000
		Glycol Pump#2				\$23,000		\$23,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total			\$15,000	\$35,000	\$1,216,000	\$23,000	\$50,000	\$1,339,000
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors		\$25,000		\$25,000		\$50,000
INSPECTIONS Total				\$25,000		\$25,000		\$50,000
Grand Total			\$7,611,013	\$7,267,518	\$11,144,722	\$5,579,905	\$5,943,156	\$37,546,314

Sum of AMOUNT	FISCAL YEAR					
FUNDING SOURCE	2007	2008	2009	2010	2011	Grand Total
BOND	\$2,100,555	\$3,698,060	\$6,518,722	\$2,398,887	\$2,427,729	\$17,143,953
CASH	\$637,458	\$854,458	\$890,000	\$868,018	\$1,010,427	\$4,260,361
OTHER	\$4,873,000	\$2,715,000	\$3,736,000	\$2,313,000	\$2,505,000	\$16,142,000
Grand Total	\$7,611,013	\$7,267,518	\$11,144,722	\$5,579,905	\$5,943,156	\$37,546,314