



**TOWN OF ARLINGTON**

**CAPITAL PLANNING COMMITTEE**

**Report to Town Meeting**

April 2014



# CAPITAL PLANNING COMMITTEE REPORT

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# REPORT OF THE CAPITAL PLANNING COMMITTEE

## The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2013 on the five-year plan, FY2015-FY2019. The FY2015 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2014. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in March 2014.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 20 years, cost estimates have been reasonably accurate except in the case of reconstruction of school buildings, for which original cost estimates have often been significantly below final cost.

## Scope of this Report

The FY2015 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2015-FY2019 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½.

The Five Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. This Town Meeting is being asked to vote only on the FY2015 Capital Budget; the Five Year Capital Plan is presented to provide you with context and visibility into future planning. The actual vote on the Capital Budget is presented by the Finance Committee under Article 30.

## Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

**Capital Asset:** An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

**Capital Improvement:** An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

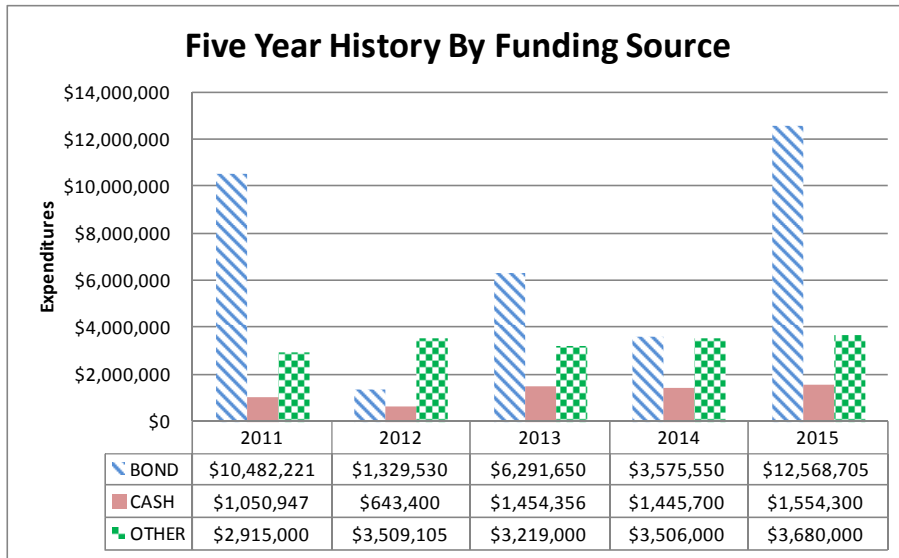
A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement or
2. For the purchase or lease of a Capital Asset or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

**Sources of Funding: Bonds, Cash, and Other**

Each year the Capital Planning Committee (the “ CPC ” or the "Committee") presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms “Cash”, “Bonds”, and “Other” to describe the sources of funding for the Capital Budget and the five-year Capital Plan. Figure 1 provides a recent history of funding sources compared to that in this year’s proposed capital budget vote.



**Figure 1 Five Year History by Funding Source**

“Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

“Bonds” refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are typically referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by:

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

“Other” refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure to last year's expenditures and their respective impact on the non-exempt budget.

**Table 1 Comparison to Prior Year Expenditure**

	Expenditure FY 2014	Expenditure FY 2015	Change	Change %
<b>Prior Debt Service</b>				
Exempt	\$3,018,625	\$2,771,358	(\$247,267)	(8.19%)
Non-Exempt	\$6,906,069	\$7,000,756	\$94,687	1.37%
Less MWRA Debt	(\$1,012,809)	(\$1,151,303)	(\$138,494)	13.67%
<b>Total Prior Debt Service</b>	\$8,911,885	\$8,620,811	(\$291,074)	(3.27%)
New Debt Service	\$83,475	\$169,722	\$86,247	103.32%
Less Ent. Fund Debt Service	(\$312,125)	(\$303,875)	\$8,250	(2.64%)
<b>Total Debt Service</b>	\$8,683,235	\$8,486,658	(\$196,577)	(2.26%)
Cash Expenditure	\$1,450,700	\$1,554,300	\$103,600	7.14%
Less Transfer from Ambulance Revolving Fund	(\$25,000)	(\$47,600)	(\$22,600)	
<b>Total Expenditure</b>	\$10,108,935	\$9,993,358	(\$115,577)	(1.14%)
Non-exempt Expenditure	\$7,090,310	\$7,222,000	\$131,690	1.86%
Less Antenna Funds	(\$277,625)	(\$25,000)	\$252,625	(91.00%)
Less Capital Carry Forward		(\$50,000)	(\$50,000)	
Less Roadway Reconstruction O/R 2012	(\$410,000)	(\$420,250)	(\$10,250)	2.50%
Adjust for Ottoson	(\$436,717)	(\$436,717)	\$0	0.00%
<b>Adjusted Non-Exempt Expenditure</b>	\$5,965,968	\$6,290,033	\$324,065	5.43%

**Vote by the Town Meeting Under Article 30**

In the vote for the capital appropriation for FY 2015, you will be asked to approve (in six separate votes):

1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
2. Acquisitions using sources of funds other than the tax levy,
3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
4. Authorization of the Town to seek external grants and funds for capital purposes,
5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years, and,
6. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose.

**Under Article 30, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee.** You are only asked to vote on the Capital Budget for FY2015 under Article 30 (Exhibit III), and not on the Five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan.

**Table 2 Summary of Article 30**

FY 2015 by Funding Source		Expenditures
Cash		\$1,554,300
Bond		\$12,568,705
Other		\$3,680,000
<b>Total</b>		<b>\$17,803,005</b>
<b>Calculation of Net Appropriation of Article 30</b>		<b>Capital and Debt Service</b>
Prior Years Non-exempt Debt Service		
	Principal	\$4,662,050
	Interest	\$966,528
<b>Total Prior Non-exempt Debt Service</b>		<b>\$5,628,578</b>
Plus Enterprise Fund Debt Svc. Appropriation		\$220,875
Plus MWRA Loan Payments		\$1,151,303
<b>Net Prior Non-Exempt Debt Service</b>		<b>\$7,000,756</b>
New Non-exempt Debt Service		\$169,722
Less Antenna Funds		(\$25,000)
Less Ed Burns Rink		(\$83,000)
Less Ambulance Revolving Fund		(\$47,600)
Less Capital Carry Forward		(\$50,000)
Current Year Cash Outlay		\$1,554,300
<b>Total Non-exempt Appropriation</b>		<b>\$8,519,178</b>
Exempt Principal		2,183,950
Total Exempt Interest		\$587,408
<b>Total Exempt Debt Service</b>		<b>\$2,771,358</b>
Less Enterprise Fund Debt Svc Approp.		(\$220,875)
Less MWRA Loan Payments		(\$1,151,303)
<b>Total Tax Rate Appropriation</b>		<b>\$9,918,358</b>

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 above. In FY 2015, Prior Non-Exempt Debt Service (\$5,628,578) comprises the current year principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Non-exempt debt service in Table 2. Cash is the amount (\$1,554,300) of directly purchased (non-bonded) acquisitions. Article 30 also authorizes \$12,568,705 in new borrowing to be repaid with interest in future years. This includes an extraordinary \$2,000,000 Water and Sewer bond issue related to the meter replacement program and supported entirely by that Enterprise Fund. \$169,722 is the estimated tax impact of interest on new borrowing for this year. These amounts are reduced by transfers from other available funds. \$2,771,358 is the amount needed to pay the principal and interest on bonds authorized by Debt Exclusion referenda and therefore exempt from the limits of Proposition 2½.

Table 3 below outlines the components of the five-year plan.

**Table 3 Components of the Total Expenditure**

Fiscal Year	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
Prior Non-Exempt Debt Service	\$5,628,578	\$4,950,769	\$4,515,115	\$3,242,221	\$2,639,659	\$20,976,341
Cash	\$1,554,300	\$1,369,400	\$1,407,525	\$1,250,963	\$1,389,577	\$6,971,765
New Non-Exempt Debt Service	\$169,722	\$1,373,214	\$2,363,953	\$2,847,532	\$3,423,041	\$10,177,462
<b>Total Non-Exempt Tax Burden</b>	<b>\$7,352,600</b>	<b>\$7,693,382</b>	<b>\$8,286,593</b>	<b>\$7,340,716</b>	<b>\$7,452,277</b>	<b>\$38,125,568</b>
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$238,000)
Adjust for Roadway Reconstruction O/R 2011	(\$420,250)	(\$430,756)	(\$441,525)	(\$452,563)	(\$463,877)	(\$2,208,972)
Capital Carry Forward	(\$50,000)	(\$100,000)	(\$100,000)			(\$250,000)
Antennae Funds	(\$25,000)	(\$192,000)	(\$200,000)			(\$417,000)
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)			(\$1,310,151)
<b>Net Non-Exempt Plan</b>	<b>\$6,290,033</b>	<b>\$6,403,309</b>	<b>\$6,977,751</b>	<b>\$6,757,553</b>	<b>\$6,857,799</b>	<b>\$33,286,445</b>



The “Adjustment for Ottoson” is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund. The Ottoson adjustment will cease after FY 2017 when the Ottoson debt is retired. The adjustments for the Enterprise, Antenna and Ambulance accounts recognize payments to the Capital Budget from those accounts. During the 2012 override referendum, voters were promised that \$400,000 of the override amount would be applied to roadway reconstruction. This offset removes that amount (increased each year by 2.5%) from the operating budget to fund the additional DPW capital expense.

**Planning and Controlling Capital Expenditures**

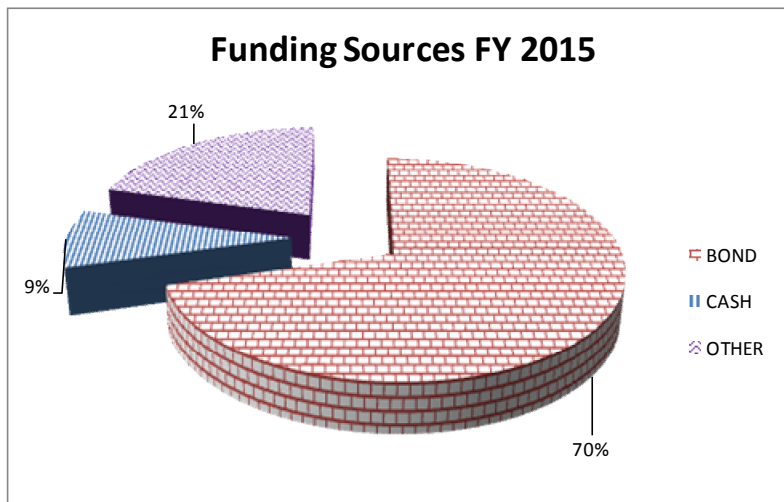
The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 demonstrates that the expenditures in Article 30 and in the Five Year Capital Plan meet the Capital Planning Committee’s 5% standard. The budget FY 2015 expenditures are 5% of the total Town revenue for FY 2015 and over five years the plan estimate averages close to 5%.

**Table 4 Capital Planning and 5% Limit**

Fiscal Year	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
<b>Net Non-Exempt Plan</b>	\$6,290,033	\$6,403,309	\$6,977,751	\$6,757,553	\$6,857,799	\$33,286,445
<b>Pro Forma Budget</b>	\$125,914,613	\$128,199,369	\$134,382,692	\$140,005,623	\$142,956,474	\$671,458,771
<b>Budget For Plan at 5%</b>	\$6,295,731	\$6,409,968	\$6,719,135	\$7,000,281	\$7,147,824	\$31,986,152
<b>Plan as % of Revenues</b>	5.00%	4.99%	5.19%	4.83%	4.80%	4.96%
<b>Variance From Budget</b>	\$5,698	\$6,659	(\$258,616)	\$242,728	\$290,024	\$286,493

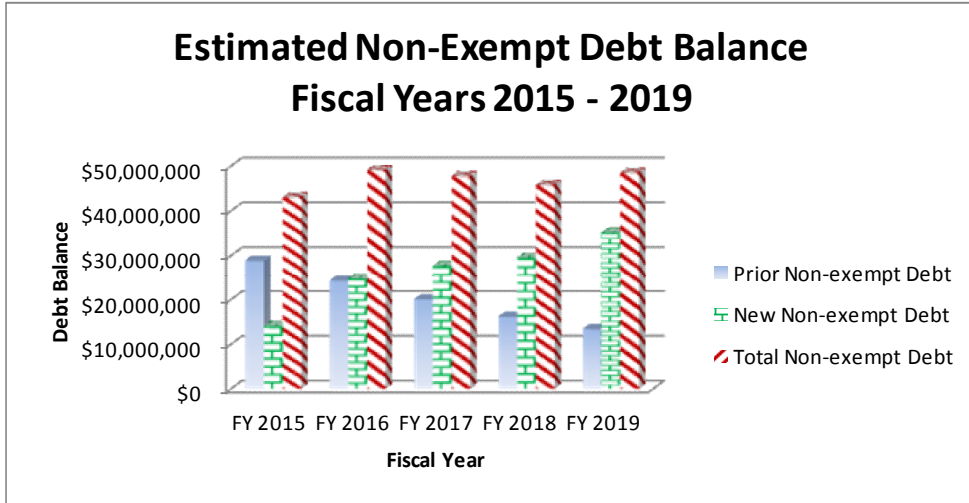
**An Overview of the Impact of Capital Spending**

As seen in Figure 2, 70% of the planned acquisitions in FY2015 are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.



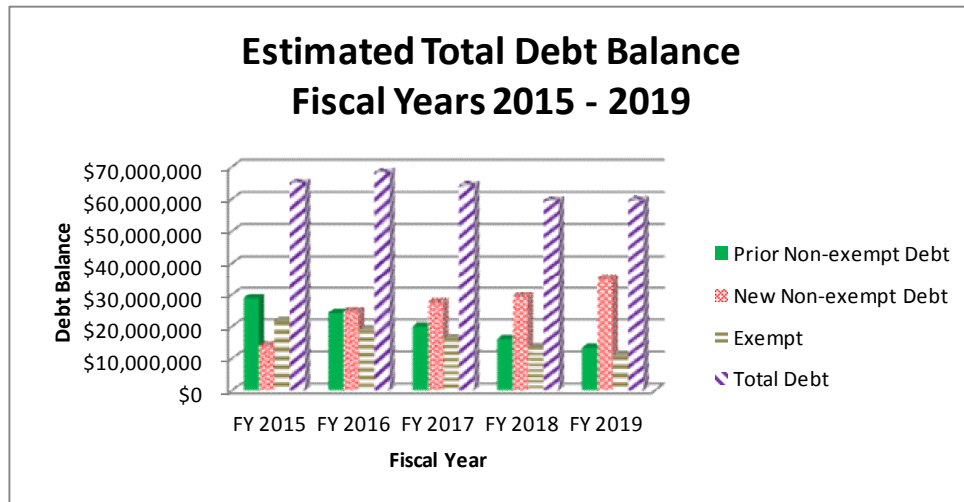
**Figure 2 Funding Sources in FY 2015**

Managing total debt is an important part of the capital planning process. Total debt includes both Non-exempt Debt and Exempt Debt. Bonded capital acquisitions increase total debt, and debt service principal payments reduce total debt.



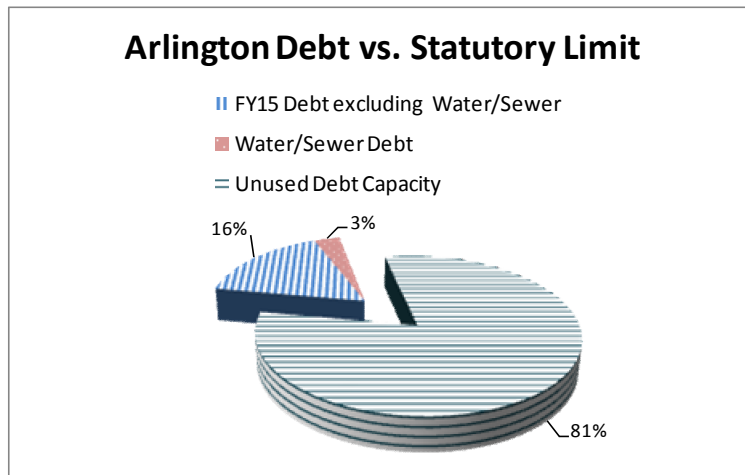
**Figure 3 Forecast of Non-Exempt Debt Balance**

Figure 3 shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding Non-Exempt Debt can affect the Town’s ability to meet its operating budget requirements. This forecast shows a rise representing the impact of the Community Safety and Fire Station infrastructure program and the non-exempt portion of the Thompson Project



**Figure 4 Estimated Total Debt**

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from Figure 4, both exempt debt and non-exempt debt are reasonably level over the next five years. Total forecast debt levels decline after 2019.



**Figure 5 Arlington Statutory Debt Capacity**

The statutory debt limit is 5% of the Mass Department of Revenue’s Equalized Valuation (EQV) of the Town. Based on the current DOR reported EQV of \$7.53 billion, the debt limit is \$376 million. As shown in [Figure 5](#), Arlington’s estimated total FY 2015 debt of \$72 million is a conservative 19% of the limit. Note that we include all water/sewer debt here including borrowing under this year’s Articles 32 and 33 for a full picture of the Town’s debt obligations, although the water/sewer debt is partially funded by sources other than tax revenue.

**Arlington’s Cultural Legacy**

Our community life has long benefitted from the political traditions, institutions and infrastructure passed to us by our predecessors. As transient custodians of our culture and environment, we share in our ancestors’ obligation to transfer equitably to the generations following the same or greater value that we ourselves have received. From an infrastructure viewpoint, in the latter part of the 20<sup>th</sup> century we enjoyed the schools, Town Hall, public buildings, library, roads and highways developed by “the Greatest Generation” and their forebears.

In the last several decades Town Meeting and the voters have faithfully continued the Town’s practice to pass to our children and grandchildren an intact municipal fabric and preserved community wealth. Under Town Meeting government, our town operates with prudence and probity; our bond rating is Triple-A; and our debt less than one-sixth of the state legislated limit. The 2011 favorable override vote and adoption by Town Management and Labor of GIC health insurance are two fiscal building blocks enabling continuation of Arlington’s strong social legacy.

**Reconstruction and Renovation of Town-owned Buildings**

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Buildings that have received substantial recent attention are the Community Safety Building, three Fire Stations, and nearly all of the Public Schools.

**Comprehensive Master Plan**

Arlington has embarked on the process of creating a comprehensive municipal master plan to serve as the Town’s primary policy statement on future physical development in Arlington. Funded through the Capital Plan, the process involves public participation to set goals and communicate a long-term shared vision, followed by a review of current trends relative to land use, economic strength, housing, open space, recreation, natural, cultural and historic resources, transportation, population, demographics, public facilities, and includes steps to implement the plan. Each element of the master plan is inter-related: economic development may depend on transportation; increased housing can lead to increased demand for services.

In Massachusetts, comprehensive municipal master plans are formally adopted by the planning board. Accordingly, the Arlington master plan process will be presented to the Arlington Redevelopment Board in 2015 for adoption, and to Town Meeting for endorsement. Specific recommended changes to the zoning bylaw arising from the plan

will then be then presented to Town Meeting no later than April 2016. In the coming decades the plan will provide a basis for decision-making regarding the long-term physical development of the Town, and with respect to municipal infrastructure it will help to inform future Capital Planning decisions.

#### **Facilities Maintenance Advisory Committee**

Upon the advice of the Capital Planning Committee, and after several years of discussion and planning, at the direction of the Board of Selectmen, the Town launched a Facilities Maintenance Advisory Committee (FMAC) last year. The FMAC will create a standard, town-wide process for departmental maintenance planning and budgeting. The committee is currently gathering baseline data, listing current maintenance expenditures by department, facility and account. The Committee will formulate a Maintenance Policy with benchmarks for estimating maintenance requirements for key Town and School assets including buildings, equipment, parks and fields, determining size, value, age and remaining life. The FMAC will assist and encourage Town and School departments to undertake rational, transparent, fiscally responsible planning for maintenance in order to achieve full potential lifetime value for these assets. In subsequent years departments will submit maintenance plans and budget requests to the FMAC which will assess and prioritize these requests and make annual recommendations to the Town Manager to be considered in compilation of the annual operating budget.

#### **Implementing Previous Capital Plans**

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased, or their purchase or implementation is in process.

Major renovations continue on the Community Safety Building and Central Fire Station, and the new Thompson School has opened. (More on these projects below.)

Streetlight conversion to LED fixtures is complete, which will result in a 50% energy savings. Both the 1892 and 1931 sections of Robbins Memorial Library have been reroofed. The historic Town Garden wall has been restored, the new Florence Avenue Playground has been built, and reconstruction of North Union Spray Park and Hibbert Street Playground are underway. Extensive roadway and sidewalk renewals have been accomplished throughout the community, and the 40-year program of replacement of our water & sewer infrastructure continues on schedule.

Progress on each of these projects is monitored by the Comptroller and reported to the Capital Planning Committee.

#### **The New Thompson School**

After more than seven years of planning and construction the new Thompson School opened for the 2013-14 school year. The project was completed on time and under budget, with minor punchlist items remaining to be completed in June. The new Thompson is the most technologically advanced school in our system.

Funding of the new Thompson included a combination of MSBA reimbursement, both exempt and non-exempt debt, and proceeds of the sale of Crosby School to long-term tenant Schools for Children.

#### **Community Safety Building**

Rehabilitation of the 1983 Community Safety Building continued this past year with Phase 2, the reconstruction of the building envelope to cure chronic water infiltration that has caused serious deterioration of the masonry. The work has proven extremely challenging, uncovering poor initial construction quality and other unforeseeable conditions and taking a year longer than originally projected. Strong project oversight has held added costs to 8% of project budget, funded by transfers from the Reserve Fund and unexpended balances of other capital projects.

With the building envelope restored, interior renovation and programmatic improvements in support of police operations can commence. Previously planned as two separate phases, they will be consolidated into a single phase, at the request of the Arlington Police Department. The accelerated program spending is budgeted at a total of \$6.75 million in FY2015 and 2016, in order to expedite completion and minimize extended disruption to department personnel.

### **Central Fire Station**

Reconstruction of the historic Central Fire Station is entering its final phase with completion of plans for interior renovation of the facility. Expected costs have increased due to general escalation in building trade pricing and the need for additional reinforcement of weight-bearing floors. A \$6.05 million projected budget is included in the FY2015 capital plan, the bid process is underway, and the contract will be awarded at the close of this Annual Town Meeting.

### **Academic IT Requirements**

APS has made a strong case to increase capital spending on IT resources to meet system-wide needs. “Baseline Edge”, “Powerschool” and other educational program management software offering increased teaching capabilities have outstripped current computing resources for over 280 teachers’ computers. Evolving 21st century educational metrics including MCAS, Common Core and PARCC are increasing the requirement for improved technology in students’ hands as well, so APS is increasing both tablet and PC resources. Therefore the Capital Planning Committee is asking your support of a \$452,000 technology line item for education in this year’s Capital Budget to support more aggressively both our teachers and students.

### **Looking Ahead**

Town Meeting’s careful evaluation of Arlington’s capital needs and its continued support of Town Management’s five-year capital planning process is a critical element of equitable intergenerational transfer of our communal heritage. As we consider the coming five years and beyond:

The Stratton School, with over \$3.3 million invested to date, is targeted for a continuing multi-year improvement plan, the final step in the elementary school rebuild program committed to the voters in 2000. A working committee of parents, educators and town officials is collaborating on refining needs and defining objectives to bring its condition in line with our other six elementary facilities. One source of funding for this effort could be the disposition of certain Town assets in a plan similar to that employed in funding the new Thompson School.

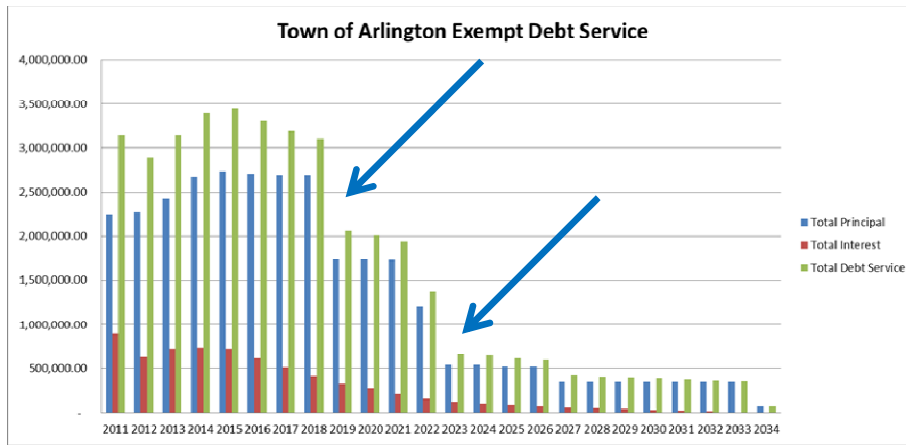
Several of our parks and playgrounds are slated for renovation including Spy Pond tennis courts, Robbins Farm playing fields, Magnolia Field basketball courts, and Reservoir Beach. Significant improvements in our town-wide Information Technology infrastructure include upgrades of teachers’ computers to accommodate system-wide attendance, evaluation and analytics software; and to increase iPad availability to students throughout the elementary schools, on a par with the new Thompson (see above).

The ongoing commitment to steady upgrading of our water & sewer and roadway infrastructure continues, including town-wide water meter replacement. Extensive renovation of the Town DPW complex is slated for 2019.

### **Arlington High School**

Our high school complex was built between 1914 and 1980 and last upgraded 34 years ago. A 1993 School Infrastructure Study projected renovation to be needed after the year 2000. A recent evaluation of mechanical systems identified \$35 million in needed infrastructure improvements. Our student population is growing, and we face potential loss of accreditation for substandard facilities.

The School Department has prepared and is submitting a Statement of Interest to the Massachusetts School Building Authority (MSBA), the agency controlling state funding of school buildings. The Statement of Interest is the first step in a lengthy process of collaboration with MSBA to arrive at a plan for renovation or reconstruction of the facility, and a sharing of the cost which could exceed \$100 million.



**Figure 6 Town of Arlington Exempt Debt Service**

Figure 6 above indicates how exempt debt from earlier school projects is retired over time. There are two inflection points at which this debt drops off sharply: one in 2018-2019 and the other in 2023 and beyond. This debt retirement provides a timely opportunity to integrate plans for AHS while holding the exempt burden on taxpayers at levels similar to today's, and avoiding direct competition with operating budget requirements.

**Table 5 Implied Debt Capacity**

<b>Capacity 2023</b>	
Payment	\$3,000,000
Interest	3%
Years	30
Capacity	\$58,801,324
<b>Demand</b>	
Project	\$120,000,000
MSBA %	50%
Amount	\$60,000,000
Years	30
Annual Interest	3%
Debt Service	\$3,061,156

As shown in Figure 6, annual service of exempt debt drops by about \$3 million between 2018 and 2024. Table 5 demonstrates how this added capacity can amortize borrowing of \$59 million over 30 years at a 3% interest rate. If an AHS project were to receive an MSBA reimbursement rate similar to that of the Thompson School, then a project on the order of \$100 million could be financed through a debt exclusion vote structured to use this freed capacity. With coordination by the School Department, MSBA and the Town, and the support of the voters, we have the potential to fund a renewed high school facility without substantially increasing exempt taxes beyond FY2015 levels.

### **Minuteman Regional Vocation High School**

Also in need of renovation, the Minuteman facility presents a governance challenge for Arlington and its fellow member communities. The agreement under which member Towns operate is especially problematic with respect to allocation of capital expenditures. Proposed modifications to the agreement will be put before this Town Meeting and those of our partner communities, and we hope the resulting agreement will allow us to support this important educational resource while achieving a fair allocation of costs.

**Program Spending Summary**

Table 6 summarizes Non-Exempt Town expenditures by program from 2012 (2012 through 2014 are actual) through the five year capital plan. The debt-excluded elementary school projects are exempt from Proposition 2½, and are not included in this chart.

**Table 6 Analysis of Spending By Program**

Program	2012	2013	2014	2015	2016	2017	2018	2019	Grand Total
Departmental Project	\$16,000	\$165,500	\$256,500	\$3,212,250	\$116,500	\$791,500	\$28,500	\$8,330,500	\$12,917,250
Equipment Replacement	\$562,105	\$402,500	\$516,000	\$510,000	\$216,500	\$202,000	\$451,000	\$320,000	\$3,180,105
Information Technology	\$376,700	\$479,200	\$450,300	\$924,300	\$505,760	\$692,100	\$451,900	\$404,100	\$4,284,360
Infrastructure Improvement	\$2,523,000	\$3,742,000	\$3,776,500	\$9,198,500	\$4,684,000	\$2,935,000	\$2,960,000	\$2,450,000	\$32,269,000
Major Repairs	\$30,000	\$45,000	\$230,000	\$195,000	\$5,000	\$55,000	\$505,000	\$90,000	\$1,155,000
Parks & Playgrounds	\$50,000	\$445,750	\$526,250	\$602,500	\$516,000	\$504,000	\$660,000	\$820,700	\$4,125,200
Photocopier Program	\$95,400	\$150,006	\$150,100	\$164,400	\$157,100	\$159,100	\$146,800	\$148,100	\$1,171,006
Public Building Maintenance	\$526,830	\$2,784,050	\$244,600	\$416,805	\$6,960,011	\$182,300	\$163,200	\$185,000	\$11,462,796
Roads And Paths Infrastructure	\$1,054,000	\$1,490,000	\$1,500,000	\$1,740,250	\$1,435,000	\$1,406,525	\$1,417,563	\$1,428,877	\$11,472,215
Student Transportation		\$125,000	\$35,000	\$65,000	\$225,000	\$130,000	\$95,000	\$55,000	\$730,000
Vehicle Replacement	\$248,000	\$1,019,000	\$847,000	\$774,000	\$484,000	\$1,495,000	\$1,461,000	\$319,000	\$6,647,000
<b>Grand Total</b>	<b>\$5,482,035</b>	<b>\$10,848,006</b>	<b>\$8,532,250</b>	<b>\$17,803,005</b>	<b>\$15,304,871</b>	<b>\$8,552,525</b>	<b>\$8,339,963</b>	<b>\$14,551,277</b>	<b>\$89,413,932</b>

The Capital Planning Committee requests that you support its recommendations on Article 30 of the Annual Town Meeting.

Respectfully submitted by

Stephen J. Andrew – Moderator Appointee  
 Andrew Flanagan – Deputy Town Manager  
 Charles T. Foskett, Chairman – FinCom Designee  
 Paul Olsen – Town Treasurer Designee  
 Ruth Lewis – Town Comptroller  
 Anthony T. Lionetta, Secretary – Moderator Appointee  
 Diane Johnson – School Superintendent’s Designee  
 Brian H. Rehrig, Vice-Chairman – Moderator Appointee  
 Barbara Thornton – Moderator Appointee





	BOND	CASH	OTHER	Grand Total
<b>BOARD OF SELECTMEN</b>		<b>\$5,000</b>		<b>\$5,000</b>
Photocopier lease		\$5,000		\$5,000
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	<b>\$6,090,000</b>			<b>\$6,090,000</b>
Fire Station - Central	\$6,050,000			\$6,050,000
Protective Gear Replacement	\$40,000			\$40,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	<b>\$373,505</b>	<b>\$217,000</b>		<b>\$590,505</b>
Automated External Defibrillators		\$16,000		\$16,000
Bullet Proof Vest Program		\$17,000		\$17,000
C.S. Building Renovations -5 Year plan	\$373,505			\$373,505
Certified Patrol/Narcotic K9		\$10,000		\$10,000
Laser Radar		\$4,500		\$4,500
Photocopier		\$5,500		\$5,500
Radio Upgrade/Replacement Program		\$13,000		\$13,000
Records Management Server Upgrade		\$15,000		\$15,000
Security System		\$5,000		\$5,000
Vehicle Replacement Program		\$131,000		\$131,000
<b>COMPROLLER</b>	<b>\$500,000</b>			<b>\$500,000</b>
Replace Phone System	\$500,000			\$500,000
<b>HEALTH &amp; HUMAN SERVICES</b>		<b>\$62,600</b>	<b>\$150,000</b>	<b>\$212,600</b>
AYCC Photocopier		\$2,800		\$2,800
Design & renovate new Food Pantry Space			\$150,000	\$150,000
Install card access system Whittemore Robbins House		\$3,500		\$3,500
Photocopier Lease - BOH/COA		\$2,800		\$2,800
Whittemore Robbins Carriage House & Garage		\$25,000		\$25,000
Whittemore Robbins House - Exterior & Interior		\$10,000		\$10,000
Whittemore Robbins House Window Replacement		\$15,000		\$15,000
Whittemore, Carriage & Cottage repoint foundations		\$3,500		\$3,500
<b>INFORMATION TECHNOLOGY</b>	<b>\$862,000</b>	<b>\$30,000</b>		<b>\$892,000</b>
Replacement Air Conditioning Unit		\$30,000		\$30,000
SCHOOL - Replacement academic PC's district wide	\$452,000			\$452,000
School - Software Licensing	\$40,000			\$40,000
School Dept. Admin Computers	\$40,000			\$40,000
School Dept-Admin Micro Program	\$40,000			\$40,000
Software Upgrades & Standardization - Town	\$30,000			\$30,000
Town Network Infrastructure	\$200,000			\$200,000
Town-Microcomputer Program	\$60,000			\$60,000
<b>INSPECTIONS</b>		<b>\$5,000</b>		<b>\$5,000</b>
Photocopier lease		\$5,000		\$5,000
<b>LEGAL/WORKERS' COMPENSATION</b>		<b>\$5,000</b>		<b>\$5,000</b>
Photocopier		\$5,000		\$5,000
<b>LIBRARY</b>	<b>\$175,700</b>	<b>\$19,950</b>		<b>\$195,650</b>
Evaluation & Replacement Reserve Analysis		\$6,250		\$6,250
Exhaust fans		\$5,800		\$5,800
MLN Computer Project	\$27,200			\$27,200
PC Vend Printing/Photocopier Project		\$5,100		\$5,100
Photocopier		\$2,800		\$2,800
Repointing - 1992 Addition	\$22,500			\$22,500
RFID Project - Radio Frequency ID system	\$126,000			\$126,000
<b>PLANNING</b>	<b>\$15,000</b>	<b>\$74,500</b>		<b>\$89,500</b>
BOS - Parmenter Oil Tank Removal	\$15,000			\$15,000
Broadway Plaza Phase I		\$20,000		\$20,000
Gateways Improvements		\$40,000		\$40,000
Photocopier/Equipment		\$2,500		\$2,500
Senior Center - Assessment & Develop Plans		\$12,000		\$12,000
<b>PUBLIC WORKS ADMINISTRATION</b>		<b>\$34,000</b>		<b>\$34,000</b>

	BOND	CASH	OTHER	Grand Total
Mall Lights		\$32,000		\$32,000
Photocopier		\$2,000		\$2,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$340,000</b>		<b>\$235,000</b>	<b>\$575,000</b>
Backhoe	\$110,000			\$110,000
Columbarium Construction			\$225,000	\$225,000
Headstone Cleaning & Repair			\$10,000	\$10,000
Roadway Improvements	\$230,000			\$230,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	<b>\$125,000</b>			<b>\$125,000</b>
Flood Mitigation Grant FEMA Millbrook	\$125,000			\$125,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$607,000</b>	<b>\$837,250</b>	<b>\$625,000</b>	<b>\$2,069,250</b>
1 Ton Dump Truck w/Plow/Sander (2)	\$90,000			\$90,000
3/4 Ton Pick-up, 4wd w/Plow (2)	\$80,000			\$80,000
4WD Truck w/Sander	\$140,000			\$140,000
Chapter 90 Roadway			\$500,000	\$500,000
Install Sidewalk Ramps	\$65,000			\$65,000
Install Sidewalk Ramps CDBG			\$125,000	\$125,000
Loader 3CY Capacity	\$165,000			\$165,000
MER - Vehicle Lift	\$50,000			\$50,000
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$420,250		\$420,250
Sander Body	\$17,000			\$17,000
Sidewalks and Curbstones		\$50,000		\$50,000
Small equipment		\$5,000		\$5,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$190,000</b>			<b>\$190,000</b>
1 Ton Utility Truck w/Gate	\$45,000			\$45,000
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower	\$145,000			\$145,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>		<b>\$28,000</b>		<b>\$28,000</b>
Van		\$28,000		\$28,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$2,000,000</b>		<b>\$2,440,000</b>	<b>\$4,440,000</b>
Drainage Rehab-Regulatory Compliance (Ch-308)			\$150,000	\$150,000
Hydrant replacement program			\$100,000	\$100,000
Sewer System Rehabilitation			\$1,300,000	\$1,300,000
Small equipment			\$5,000	\$5,000
Small Utility Pickup			\$35,000	\$35,000
Water Meter Replacement	\$2,000,000			\$2,000,000
Water System Rehabilitation			\$850,000	\$850,000
<b>RECREATION</b>	<b>\$592,500</b>	<b>\$10,000</b>		<b>\$602,500</b>
ADA Study Implementation Program	\$50,000			\$50,000
Feasibility Study		\$10,000		\$10,000
Magnolia Field Basketball Court Renovation	\$75,000			\$75,000
Spy Pond Tennis Courts	\$467,500			\$467,500
<b>REDEVELOPMENT BOARD</b>	<b>\$120,000</b>		<b>\$230,000</b>	<b>\$350,000</b>
ARB - 23 Maple Roof/Gutter Downspout/chimney			\$40,000	\$40,000
ARB - Central Mechanical/Electrical/Plumbing/Elevator			\$55,000	\$55,000
ARB - Central Parking Lot Replacement	\$120,000			\$120,000
ARB - Central School baths, halls, lobby			\$15,000	\$15,000
ARB - Central School Site Improvements/walkway			\$80,000	\$80,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows			\$10,000	\$10,000
ARB - Jefferson Cutter House - Bldg Assessment			\$10,000	\$10,000
ARB - Jefferson Cutter House - Hearth Supports			\$20,000	\$20,000
<b>SCHOOLS</b>	<b>\$525,000</b>	<b>\$205,000</b>		<b>\$730,000</b>
AHS Exterior Doors		\$30,000		\$30,000
Asbestos Abatement - Remove Tiles		\$5,000		\$5,000
Asbestos abatement High School		\$30,000		\$30,000

	BOND	CASH	OTHER	Grand Total
Bus 105 - 8 7-D Tahoe	\$40,000			\$40,000
Custodial/maint. Equip. replacement program		\$5,000		\$5,000
Hardy School Windows	\$250,000			\$250,000
High School - HVAC steam trap replacement	\$10,000			\$10,000
Maintenance Service Van	\$40,000			\$40,000
Ottoson - Light & Stage Equipment & Lockers	\$60,000			\$60,000
Photocopier Lease Program		\$120,000		\$120,000
Stratton Building Improvements	\$100,000			\$100,000
Stratton Furniture & Classroom Improvements		\$15,000		\$15,000
Van 110 - 8 passenger 7-D minivan	\$25,000			\$25,000
<b>TOWN MANAGER</b>		<b>\$5,000</b>		<b>\$5,000</b>
Photocopier		\$5,000		\$5,000
<b>TREASURER</b>	<b>\$53,000</b>	<b>\$16,000</b>		<b>\$69,000</b>
Office Security Analysis		\$10,000		\$10,000
Photocopier		\$6,000		\$6,000
Replace 4 Digital Pymt Parking Meters	\$53,000			\$53,000
<b>Grand Total</b>	<b>\$12,568,705</b>	<b>\$1,554,300</b>	<b>\$3,680,000</b>	<b>\$17,803,005</b>

	2015	2016	2017	2018	2019	Grand Total
<b>BOARD OF SELECTMEN</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>		<b>\$20,000</b>
Photocopier lease	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	<b>\$6,090,000</b>		<b>\$925,000</b>	<b>\$820,000</b>	<b>\$80,000</b>	<b>\$7,915,000</b>
Exercise Equipment & Furniture - Cardio					\$40,000	\$40,000
Fire Station - Central	\$6,050,000					\$6,050,000
Ladder 1 #1009			\$925,000			\$925,000
Protective Gear Replacement	\$40,000					\$40,000
Purchase new Engine/Pump - replace #1007				\$600,000		\$600,000
Purchase new F250 for M1 replacing #1019					\$40,000	\$40,000
Rescue/Ambulance 2008 Ford Osage				\$220,000		\$220,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	<b>\$590,505</b>	<b>\$6,685,811</b>	<b>\$182,500</b>	<b>\$179,000</b>	<b>\$230,000</b>	<b>\$7,867,816</b>
ATAC RAIDS Software		\$14,700				\$14,700
Automated External Defibrillators	\$16,000					\$16,000
AVL Automatic Vehicle Location System			\$6,000			\$6,000
Bullet Proof Vest Program	\$17,000	\$17,000	\$15,000	\$17,000	\$17,000	\$83,000
C.S. Building Renovations -5 Year plan	\$373,505	\$6,381,611				\$6,755,116
Certified Patrol/Narcotic K9	\$10,000					\$10,000
Evidence Processing Equipment					\$20,000	\$20,000
Fitness Equipment		\$5,000				\$5,000
Glock Service Weapons					\$30,000	\$30,000
Laser Radar	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500
Photocopier	\$5,500	\$6,000	\$6,000	\$6,500	\$6,500	\$30,500
Radio Upgrade/Replacement Program	\$13,000	\$14,000	\$14,000	\$14,000	\$14,000	\$69,000
Records Management Server Upgrade	\$15,000					\$15,000
Security System	\$5,000	\$6,000	\$6,000	\$6,000	\$7,000	\$30,000
Speed Trailer Replacement		\$15,000				\$15,000
Tablet Personnel Computers		\$63,000				\$63,000
Vehicle Replacement Program	\$131,000	\$159,000	\$131,000	\$131,000	\$131,000	\$683,000
<b>COMPROLLER</b>	<b>\$500,000</b>					<b>\$500,000</b>
Replace Phone System	\$500,000					\$500,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>			<b>\$11,000</b>			<b>\$11,000</b>
Van Replacement Program			\$11,000			\$11,000
<b>HEALTH &amp; HUMAN SERVICES</b>	<b>\$212,600</b>	<b>\$214,800</b>	<b>\$97,800</b>	<b>\$12,800</b>	<b>\$5,600</b>	<b>\$543,600</b>
AYCC Photocopier	\$2,800	\$2,400	\$2,800		\$2,800	\$10,800
Design & renovate new Food Pantry Space	\$150,000					\$150,000
Install card access system Whittemore Robbins House	\$3,500					\$3,500

	2015	2016	2017	2018	2019	Grand Total
Photocopier Lease - BOH/COA	\$2,800	\$2,400		\$2,800	\$2,800	\$10,800
Whittemore Robbins - Basement Waterproofing			\$60,000			\$60,000
Whittemore Robbins Carriage House & Garage	\$25,000	\$50,000	\$25,000			\$100,000
Whittemore Robbins House - Exterior & Interior	\$10,000	\$10,000	\$10,000	\$10,000		\$40,000
Whittemore Robbins House - Kitchen		\$150,000				\$150,000
Whittemore Robbins House Window Replacement	\$15,000					\$15,000
Whittemore, Carriage & Cottage repoint foundations	\$3,500					\$3,500
<b>INFORMATION TECHNOLOGY</b>	<b>\$892,000</b>	<b>\$455,000</b>	<b>\$655,000</b>	<b>\$410,000</b>	<b>\$370,000</b>	<b>\$2,782,000</b>
Building Security Elements		\$20,000	\$20,000			\$40,000
Document Management System		\$25,000				\$25,000
Replacement Air Conditioning Unit	\$30,000					\$30,000
Replacement of Receivable Package			\$200,000			\$200,000
SCHOOL - Replacement academic PC's district wide	\$452,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,252,000
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept. Admin Computers	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000		\$160,000
Software Upgrades & Standardization - Town	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Town Network Infrastructure	\$200,000		\$25,000			\$225,000
Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
<b>INSPECTIONS</b>	<b>\$5,000</b>	<b>\$30,000</b>	<b>\$5,000</b>			<b>\$40,000</b>
Photocopier lease	\$5,000	\$5,000	\$5,000			\$15,000
Vehicle - Plumbing		\$25,000				\$25,000
<b>LEGAL/WORKERS' COMPENSATION</b>	<b>\$5,000</b>		<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$20,000</b>
Photocopier	\$5,000		\$5,000	\$5,000	\$5,000	\$20,000
<b>LIBRARY</b>	<b>\$195,650</b>	<b>\$99,260</b>	<b>\$122,200</b>	<b>\$87,100</b>	<b>\$119,100</b>	<b>\$623,310</b>
Doors			\$38,000			\$38,000
Elevator - Overhaul					\$85,000	\$85,000
Evaluation & Replacement Reserve Analysis	\$6,250					\$6,250
Exhaust fans	\$5,800	\$5,800	\$5,800			\$17,400
Heating/Cooling Water Pumps		\$21,400				\$21,400
Hot Water Heater		\$6,000				\$6,000
HVAC Blowers			\$8,500			\$8,500
HVAC Coil/Air Handler Unit			\$17,000			\$17,000
Library Van		\$20,000				\$20,000
MLN Computer Project	\$27,200	\$30,960	\$32,000	\$36,800	\$29,000	\$155,960
PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500

	2015	2016	2017	2018	2019	Grand Total
Photocopier	\$2,800	\$2,800	\$2,800			\$8,400
Ramp and Stairs			\$13,000			\$13,000
Repair Honeywell 3 way valves & controller		\$7,200				\$7,200
Repointing - 1992 Addition	\$22,500					\$22,500
RFID Project - Radio Frequency ID system	\$126,000					\$126,000
Windows- 1892 Building				\$45,200		\$45,200
<b>PLANNING</b>	<b>\$89,500</b>	<b>\$22,500</b>	<b>\$62,500</b>	<b>\$2,500</b>	<b>\$60,000</b>	<b>\$237,000</b>
BOS - Parmenter Oil Tank Removal	\$15,000					\$15,000
Broadway Plaza Phase I	\$20,000					\$20,000
Dallin Library Exterior Painting			\$20,000			\$20,000
Gateways Improvements	\$40,000					\$40,000
MGR - Gibbs oil tank removal		\$20,000				\$20,000
MGR - Gibbs School - Roof Replacement					\$60,000	\$60,000
MGR - Parmenter - Roof Replacement & Gutter Repairs			\$20,000			\$20,000
Parmenter roof repairs for slate & gutters			\$20,000			\$20,000
Photocopier/Equipment	\$2,500	\$2,500	\$2,500	\$2,500		\$10,000
Senior Center - Assessment & Develop Plans	\$12,000					\$12,000
<b>PUBLIC WORKS ADMINISTRATION</b>	<b>\$34,000</b>	<b>\$2,000</b>	<b>\$57,000</b>		<b>\$32,000</b>	<b>\$125,000</b>
Mall Lights	\$32,000		\$32,000		\$32,000	\$96,000
Photocopier	\$2,000	\$2,000				\$4,000
Roadway Consulting Services			\$25,000			\$25,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$575,000</b>	<b>\$260,000</b>	<b>\$55,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$910,000</b>
1 Ton Truck			\$45,000			\$45,000
Backhoe	\$110,000					\$110,000
Columbarium Construction	\$225,000					\$225,000
Garage Renovation/ Rehab Chapel/HVAC		\$250,000				\$250,000
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Roadway Improvements	\$230,000					\$230,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	<b>\$125,000</b>	<b>\$300,000</b>	<b>\$30,000</b>			<b>\$455,000</b>
Flood Mitigation Grant FEMA Millbrook	\$125,000	\$300,000				\$425,000
Utility Vehicle			\$30,000			\$30,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$2,069,250</b>	<b>\$1,771,000</b>	<b>\$1,678,525</b>	<b>\$1,909,563</b>	<b>\$1,702,877</b>	<b>\$9,131,215</b>
1 Ton Dump Truck w/Plow/Sander			\$47,000			\$47,000
1 Ton Dump Truck w/Plow/Sander (2)	\$90,000					\$90,000
1 Ton Utility w/Gate Lift			\$47,000			\$47,000
3/4 Ton Pick-up, 4wd w/Plow (2)	\$80,000			\$85,000		\$165,000

	2015	2016	2017	2018	2019	Grand Total
33,000 GVW Dump Truck				\$90,000		\$90,000
33,000 GVW Dump Truck w/Plow					\$92,000	\$92,000
4WD Truck w/Sander	\$140,000	\$142,000	\$144,000		\$148,000	\$574,000
Backhoe/Loader 1.5 CY		\$113,000				\$113,000
Catch Basin Cleaner - Clam Shell				\$120,000		\$120,000
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps CDBG	\$125,000					\$125,000
Loader 3 CY Capacity				\$175,000		\$175,000
Loader 3CY Capacity	\$165,000					\$165,000
MER - Vehicle Lift	\$50,000					\$50,000
Replace Retaining Wall - Westminster Ave		\$99,000				\$99,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$420,250	\$430,000	\$441,525	\$452,563	\$463,877	\$2,208,215
Sander Body	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow - (1 per 2 yr.)	\$12,000		\$12,000		\$12,000	\$36,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$190,000</b>	<b>\$6,000</b>	<b>\$155,000</b>	<b>\$256,000</b>	<b>\$75,000</b>	<b>\$682,000</b>
1 Ton Utility Truck w/Gate	\$45,000					\$45,000
Fork Lift			\$80,000			\$80,000
Large Ride-on Mower			\$75,000			\$75,000
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower	\$145,000					\$145,000
Small equipment		\$6,000		\$6,000		\$12,000
Tree Chipper					\$75,000	\$75,000
Work Crane - 120' Boom				\$250,000		\$250,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>	<b>\$28,000</b>	<b>\$418,000</b>	<b>\$800,000</b>	<b>\$118,000</b>	<b>\$8,100,000</b>	<b>\$9,464,000</b>
Buildings Rehab consultant Services		\$18,000		\$18,000		\$36,000
DPW Facility - Architectural/Site Improvements					\$8,000,000	\$8,000,000
DPW Facility design and improvement			\$700,000			\$700,000
DPW Yard Bldg C Replace Spanish Tile Roof		\$300,000				\$300,000
Town Hall - Renovations		\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
Van	\$28,000					\$28,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$4,440,000</b>	<b>\$2,525,500</b>	<b>\$2,452,000</b>	<b>\$2,580,000</b>	<b>\$2,455,000</b>	<b>\$14,452,500</b>
3/4 Ton Pickup		\$35,000				\$35,000
Backhoe				\$125,000		\$125,000

	2015	2016	2017	2018	2019	Grand Total
Drainage Rehab-Regulatory Compliance (Ch-308)	\$150,000	\$150,000	\$150,000	\$200,000	\$200,000	\$850,000
FlatBed 8-ton Truck - Generator Mount		\$78,000				\$78,000
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sewer System Rehabilitation	\$1,300,000	\$1,000,000	\$850,000	\$850,000	\$850,000	\$4,850,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Small Utility Pickup	\$35,000					\$35,000
Trailer for Generator Mount		\$7,500				\$7,500
Utility Truck			\$47,000			\$47,000
Water Meter Replacement	\$2,000,000					\$2,000,000
Water System Rehabilitation	\$850,000	\$1,150,000	\$1,300,000	\$1,300,000	\$1,300,000	\$5,900,000
<b>RECREATION</b>	<b>\$602,500</b>	<b>\$516,000</b>	<b>\$504,000</b>	<b>\$660,000</b>	<b>\$820,700</b>	<b>\$3,103,200</b>
ADA Study Implementation Program	\$50,000					\$50,000
Bishop Playground					\$236,500	\$236,500
Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Magnolia Field Basketball Court Renovation	\$75,000					\$75,000
Poets Corner					\$574,200	\$574,200
Reservoir Beach			\$65,000	\$650,000		\$715,000
Robbins Farm		\$506,000				\$506,000
Spy Pond Tennis Courts	\$467,500					\$467,500
Wellington Playground			\$429,000			\$429,000
<b>REDEVELOPMENT BOARD</b>	<b>\$350,000</b>	<b>\$275,000</b>				<b>\$625,000</b>
ARB - 23 Maple Roof/Gutter Downspout/chimney	\$40,000					\$40,000
ARB - 23 Maple St, porches, entryways		\$130,000				\$130,000
ARB - 23 Maple Street remove oil tank		\$15,000				\$15,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs		\$20,000				\$20,000
ARB - Central Mechanical/Electrical/Plumbing/Elevator	\$55,000					\$55,000
ARB - Central Oil Tank De-commissioning		\$15,000				\$15,000
ARB - Central Parking Lot Replacement	\$120,000					\$120,000
ARB - Central School 2nd fl, interior walls, carpet, weatherproofing		\$20,000				\$20,000
ARB - Central School baths, halls, lobby	\$15,000					\$15,000
ARB - Central School Site Improvements/walkway	\$80,000					\$80,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	\$10,000					\$10,000
ARB - Jefferson Cutter House - Bldg Assessment	\$10,000					\$10,000
ARB - Jefferson Cutter House - Hearth Supports	\$20,000					\$20,000
ARB - Jefferson Cutter House - Roof Replacement & Gutters		\$60,000				\$60,000
ARB - Jefferson Cutter/Gutter Downspout/chimney		\$15,000				\$15,000



	2015	2016	2017	2018	2019	Grand Total
<b>SCHOOLS</b>	<b>\$730,000</b>	<b>\$685,000</b>	<b>\$740,000</b>	<b>\$1,280,000</b>	<b>\$475,000</b>	<b>\$3,910,000</b>
AHS Exterior Doors	\$30,000		\$30,000		\$30,000	\$90,000
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
Asbestos abatement High School	\$30,000					\$30,000
Bus #102 53 passenger bus		\$95,000				\$95,000
Bus #103 77 passenger bus			\$130,000			\$130,000
Bus 105 - 8 7-D Tahoe	\$40,000					\$40,000
Bus 106 - 53 passenger				\$95,000		\$95,000
Bus -77 Passenger #104		\$130,000				\$130,000
Custodial/maint. Equip. replacement program	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Dallin - Chiller					\$250,000	\$250,000
Exterior paving Brackett		\$40,000				\$40,000
Food Services Truck					\$55,000	\$55,000
Hardy School Windows	\$250,000					\$250,000
High School - HVAC steam trap replacement	\$10,000					\$10,000
Maintenance Service Van	\$40,000	\$25,000		\$40,000		\$105,000
Maintenance Truck w/plow			\$35,000			\$35,000
Ottoson - Light & Stage Equipment & Lockers	\$60,000					\$60,000
Peirce Field Replace Turf				\$500,000		\$500,000
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
Stratton Building Improvements	\$100,000	\$250,000	\$400,000	\$500,000		\$1,250,000
Stratton Furniture & Classroom Improvements	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
Van 110 - 8 passenger 7-D minivan	\$25,000					\$25,000
<b>TOWN MANAGER</b>	<b>\$5,000</b>	<b>\$3,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$23,000</b>
Photocopier	\$5,000	\$3,000	\$5,000	\$5,000	\$5,000	\$23,000
<b>TREASURER</b>	<b>\$69,000</b>	<b>\$31,000</b>	<b>\$5,000</b>		<b>\$6,000</b>	<b>\$111,000</b>
Office Security Analysis	\$10,000					\$10,000
Office Security Improvements		\$25,000				\$25,000
Photocopier	\$6,000	\$6,000	\$5,000		\$6,000	\$23,000
Replace 4 Digital Pymt Parking Meters	\$53,000					\$53,000
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b>		<b>\$1,000,000</b>				<b>\$1,000,000</b>
Rink Renovations:Zamboni/Locker Rooms Electrical/ Lighting		\$1,000,000				\$1,000,000
<b>Grand Total</b>	<b>\$17,803,005</b>	<b>\$15,304,871</b>	<b>\$8,552,525</b>	<b>\$8,339,963</b>	<b>\$14,551,277</b>	<b>\$64,551,641</b>

	2015	2016	2017	2018	2019	Grand Total
	2015	2016	2017	2018	2019	Grand Total
BOND	\$12,568,705	\$10,684,971	\$4,172,000	\$3,999,000	\$10,196,700	\$41,621,376
CASH	\$1,554,300	\$1,369,400	\$1,407,525	\$1,250,963	\$1,389,577	\$6,971,765
OTHER	\$3,680,000	\$3,250,500	\$2,973,000	\$3,090,000	\$2,965,000	\$15,958,500
<b>Grand Total</b>	<b>\$17,803,005</b>	<b>\$15,304,871</b>	<b>\$8,552,525</b>	<b>\$8,339,963</b>	<b>\$14,551,277</b>	<b>\$64,551,641</b>
Fiscal Year	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
Prior Non-Exempt Debt	5,628,578	4,950,769	4,515,115	3,242,221	2,639,659	20,976,341
Cash	\$1,554,300	\$1,369,400	\$1,407,525	\$1,250,963	\$1,389,577	\$6,971,765
New Non-Exempt Debt Service	\$169,722	\$1,373,214	\$2,363,953	\$2,847,532	\$3,423,041	\$10,177,462
<b>Total Non-Exempt Tax Burden</b>	<b>\$7,352,600</b>	<b>\$7,693,382</b>	<b>\$8,286,593</b>	<b>\$7,340,716</b>	<b>\$7,452,277</b>	<b>\$38,125,568</b>
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$238,000)
Adjust for Roadway Reconstruction O/R 2011	(\$420,250)	(\$430,756)	(\$441,525)	(\$452,563)	(\$463,877)	(\$2,208,972)
Capital Carry Forward	(\$50,000)	(\$100,000)	(\$100,000)			(\$250,000)
Antennae Funds	(\$25,000)	(\$192,000)	(\$200,000)			(\$417,000)
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)			(\$1,310,151)
<b>Net Non-Exempt Plan</b>	<b>\$6,290,033</b>	<b>\$6,403,309</b>	<b>\$6,977,751</b>	<b>\$6,757,553</b>	<b>\$6,857,799</b>	<b>\$33,286,445</b>
<b>Pro Forma Budget</b>	<b>\$125,914,613</b>	<b>\$128,199,369</b>	<b>\$134,382,692</b>	<b>\$140,005,623</b>	<b>\$142,956,474</b>	<b>\$671,458,771</b>
<b>Budget For Plan at 5%</b>	<b>\$6,295,731</b>	<b>\$6,409,968</b>	<b>\$6,719,135</b>	<b>\$7,000,281</b>	<b>\$7,147,824</b>	<b>\$31,986,152</b>
<b>Plan as % of Revenues</b>	<b>5.00%</b>	<b>4.99%</b>	<b>5.19%</b>	<b>4.83%</b>	<b>4.80%</b>	<b>4.96%</b>
<b>Variance From Budget</b>	<b>\$5,698</b>	<b>\$6,659</b>	<b>(\$258,616)</b>	<b>\$242,728</b>	<b>\$290,024</b>	<b>\$286,493</b>

**ARTICLE 30**

**CAPITAL BUDGET**

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the  
Town Manager and the Capital Planning Committee)

**VOTED: (1) That the sum of \$9,918,358 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:**

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Item	Amount	Project	Department
1.	\$5,000	Photocopier lease	BOARD OF SELECTMEN
2.	\$16,000	Automated External Defibrillators	COMMUNITY SAFETY - POLICE SERVICES
3.	\$17,000	Bullet Proof Vest Program	COMMUNITY SAFETY - POLICE SERVICES
4.	\$10,000	Certified Patrol/Narcotic K9	COMMUNITY SAFETY - POLICE SERVICES
5.	\$4,500	Laser Radar	COMMUNITY SAFETY - POLICE SERVICES
6.	\$5,500	Photocopier	COMMUNITY SAFETY - POLICE SERVICES
7.	\$13,000	Radio Upgrade/Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
8.	\$15,000	Records Management Server Upgrade	COMMUNITY SAFETY - POLICE SERVICES
9.	\$5,000	Security System	COMMUNITY SAFETY - POLICE SERVICES
10.	\$131,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
11.	\$2,800	AYCC Photocopier	HEALTH & HUMAN SERVICES
12.	\$3,500	Install card access system Whittemore Robbins House	HEALTH & HUMAN SERVICES
13.	\$2,800	Photocopier Lease - BOH/COA	HEALTH & HUMAN SERVICES
14.	\$25,000	Whittemore Robbins Carriage House & Garage	HEALTH & HUMAN SERVICES
15.	\$10,000	Whittemore Robbins House - Exterior & Interior	HEALTH & HUMAN SERVICES
16.	\$15,000	Whittemore Robbins House Window Replacement	HEALTH & HUMAN SERVICES
17.	\$3,500	Whittemore, Carriage & Cottage repoint foundations	HEALTH & HUMAN SERVICES
18.	\$30,000	Replacement Air Conditioning Unit	INFORMATION TECHNOLOGY
19.	\$5,000	Photocopier lease	INSPECTIONS
20.	\$5,000	Photocopier	LEGAL/WORKERS' COMPENSATION
21.	\$6,250	Evaluation & Replacement Reserve Analysis	LIBRARY
22.	\$5,800	Exhaust fans	LIBRARY
23.	\$5,100	PC Vend Printing/Photocopier Project	LIBRARY
24.	\$2,800	Photocopier	LIBRARY
25.	\$20,000	Broadway Plaza Phase I	PLANNING
26.	\$40,000	Gateways Improvements	PLANNING
27.	\$2,500	Photocopier/Equipment	PLANNING
28.	\$12,000	Senior Center - Assessment & Develop Plans	PLANNING
29.	\$32,000	Mall Lights	PUBLIC WORKS ADMINISTRATION
30.	\$2,000	Photocopier	PUBLIC WORKS ADMINISTRATION
31.	\$350,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY DIVISION
32.	\$420,250	Roadway Reconstruction Override 2011	PUBLIC WORKS HIGHWAY DIVISION
33.	\$50,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY DIVISION
34.	\$5,000	Small equipment	PUBLIC WORKS HIGHWAY DIVISION
35.	\$12,000	Snow Plow - (1 per 2 yr.)	PUBLIC WORKS HIGHWAY DIVISION
36.	\$28,000	Van	PUBLIC WORKS PROPERTIES DIVISION
37.	\$10,000	Feasibility Study	RECREATION
38.	\$30,000	AHS Exterior Doors	SCHOOLS
39.	\$5,000	Asbestos Abatement - Remove Tiles	SCHOOLS
40.	\$30,000	Asbestos abatement High School	SCHOOLS
41.	\$5,000	Custodial/maint. Equip. replacement program	SCHOOLS
42.	\$120,000	Photocopier Lease Program	SCHOOLS
43.	\$15,000	Stratton Furniture & Classroom Improvements	SCHOOLS
44.	\$5,000	Photocopier	TOWN MANAGER
45.	\$10,000	Office Security Analysis	TREASURER
46.	\$6,000	Photocopier	TREASURER
	<b>\$1,554,300</b>	<b>Acquisitions Total</b>	
	\$9,772,114	Prior Debt Service	
	\$169,722	New Debt Service	
	(\$83,000)	Less Ed Burns Rink	
	(\$47,600)	Less Ambulance Revolving Fund	
	(\$25,000)	Less Antenna Fund	
	(\$50,000)	Less Capital Carryforward	
	(\$220,875)	Less Enterprise Fund Debt Service Appropriation	
	(\$1,151,303)	Less MWRA Loan Payments	
	<b>\$9,918,358</b>		<b>Grand Total</b>

**(2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.**

Item	Amount	Project	Department
1.	\$150,000	Design and Renovate New Food Pantry Space	HEALTH & HUMAN SERVICES
2.	\$10,000	Headstone Cleaning and Repair	PUBLIC WORKS CEMETERY DIVISION
3.	\$225,000	Columbarium Construction	PUBLIC WORKS CEMETERY DIVISION
4.	\$500,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY DIVISION
5.	\$125,000	Install Sidewalk Ramps CDBG	PUBLIC WORKS HIGHWAY DIVISION
6.	\$150,000	Drainage Rehab-Regulatory Compliance (Ch-308)	PUBLIC WORKS WATER/SEWER DIVISION
7.	\$100,000	Hydrant Replacement Program	PUBLIC WORKS WATER/SEWER DIVISION
8.	\$1,300,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$5,000	Small Equipment	PUBLIC WORKS WATER/SEWER DIVISION
10.	\$850,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
11.	\$35,000	Small Utility Pickup	PUBLIC WORKS WATER/SEWER DIVISION
12.	\$40,000	ARB - 23 Maple Roof/Gutter Downspout/chimney	REDEVELOPMENT BOARD
13.	\$55,000	ARB - Central Mechanical/Electrical/Plumbing/Elevator	REDEVELOPMENT BOARD
14.	\$15,000	ARB - Central School baths, halls, lobby	REDEVELOPMENT BOARD
15.	\$80,000	ARB - Central School Site Improvements/walkway	REDEVELOPMENT BOARD
16.	\$10,000	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	REDEVELOPMENT BOARD
17.	\$10,000	ARB - Jefferson Cutter House - Bldg Assessment	REDEVELOPMENT BOARD
18.	\$20,000	ARB - Jefferson Cutter House - Hearth Supports	REDEVELOPMENT BOARD
	<b>\$3,680,000</b>		<b>Grand Total</b>

**(3) That the sum of \$12,568,705 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:**

(This space intentionally blank)

Item	Amount	Project	Department	Statutory Citation, Chapter 44, Sec (), or Any Enabling Authority
1.	\$6,050,000	Fire Station - Central	COMMUNITY SAFETY - FIRE SERVICES	7(3A&22)
2.	\$40,000	Protective Gear Replacement	COMMUNITY SAFETY - FIRE SERVICES	7(9)
3.	\$373,505	C.S. Building Renovations -5 Year plan	COMMUNITY SAFETY - POLICE SERVICES	7(3A&22)
4.	\$500,000	Replace Phone System	COMPTRROLLER	7(9)
5.	\$452,000	SCHOOL - Replacement academic PC's district wide	INFORMATION TECHNOLOGY	7(28&29)
6.	\$40,000	School - Software Licensing	INFORMATION TECHNOLOGY	7(28&29)
7.	\$40,000	School Dept. Admin Computers	INFORMATION TECHNOLOGY	7(28&29)
8.	\$40,000	School Dept-Admin Micro Program	INFORMATION TECHNOLOGY	7(28&29)
9.	\$30,000	Software Upgrades & Standardization - Town	INFORMATION TECHNOLOGY	7(28&29)
10.	\$200,000	Town Network Infrastructure	INFORMATION TECHNOLOGY	7(28&29)
11.	\$60,000	Town-Microcomputer Program	INFORMATION TECHNOLOGY	7(28&29)
12.	\$27,200	MLN Computer Project	LIBRARY	7(28&29)
13.	\$22,500	Repointing - 1992 Addition	LIBRARY	7(3A&22)
14.	\$126,000	RFID Project - Radio Frequency ID system	LIBRARY	7(9)
15.	\$15,000	BOS - Parmenter Oil Tank Removal	PLANNING	7(3A&22)
16.	\$110,000	Backhoe	PUBLIC WORKS CEMETERY DIVISION	7(9)
17.	\$230,000	Roadway Improvements	PUBLIC WORKS CEMETERY DIVISION	7(6)
18.	\$125,000	Flood Mitigation Grant FEMA Millbrook	PUBLIC WORKS ENGINEERING DIVISION	7(7)
19.	\$90,000	1 Ton Dump Truck w/Plow/Sander (2)	PUBLIC WORKS HIGHWAY DIVISION	7(9)
20.	\$80,000	3/4 Ton Pick-up, 4wd w/Plow (2)	PUBLIC WORKS HIGHWAY DIVISION	7(9)
21.	\$140,000	4WD Truck w/Sander	PUBLIC WORKS HIGHWAY DIVISION	7(9)
22.	\$65,000	Install Sidewalk Ramps	PUBLIC WORKS HIGHWAY DIVISION	7(6)
23.	\$165,000	Loader 3CY Capacity	PUBLIC WORKS HIGHWAY DIVISION	7(9)
24.	\$50,000	MER - Vehicle Lift	PUBLIC WORKS HIGHWAY DIVISION	7(9)
25.	\$17,000	Sander Body	PUBLIC WORKS HIGHWAY DIVISION	7(9)
26.	\$45,000	1 Ton Utility Truck w/Gate	PUBLIC WORKS NATURAL RESOURCES DIVISION	7(9)
27.	\$145,000	Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower	PUBLIC WORKS NATURAL RESOURCES DIVISION	7(9)
28.	\$50,000	ADA Study Implementation Program	RECREATION	7(25)
29.	\$75,000	Magnolia Field Basketball Court Renovation	RECREATION	7(25)
30.	\$467,500	Spy Pond Tennis Courts	RECREATION	7(23&25)
31.	\$120,000	ARB - Central Parking Lot Replacement	REDEVELOPMENT BOARD	7(6)
32.	\$40,000	Bus 105 - 8 7-D Tahoe	SCHOOLS	7(9)
33.	\$250,000	Hardy School Windows	SCHOOLS	7(3A&22)
34.	\$10,000	High School - HVAC steam trap replacement	SCHOOLS	7(3A&22)
35.	\$40,000	Maintenance Service Van	SCHOOLS	7(9)
36.	\$60,000	Ottoson - Light & Stage Equipment & Lockers	SCHOOLS	7(3A&22)
37.	\$100,000	Stratton Building Improvements	SCHOOLS	7(3A&22)
38.	\$25,000	Van 110 - 8 passenger 7-D minivan	SCHOOLS	7(9)
39.	\$53,000	Replace 4 Digital Pymt Parking Meters	TREASURER	7(9)
40.	\$10,568,705	Subtotal General Fund		
41.	\$2,000,000	Water Meter Replacement	PUBLIC WORKS WATER/SEWER DIVISION (WATER/SEWER ENTERPRISE FUND)	7(9)
42.	\$12,568,705		Grand Total	

**And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$12,568,705 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.**

**(4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**

- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,**
- (6) That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.**

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
<b>Community Safety Buildings</b>				
Tower Fire Station (Park Circle)	2,700	2007		
Highland Fire Station	6,503	1929	2011	
Central Fire Station (Headquarters)	12,738	1926		2016
Community Safety Bldg. (95% Police)	20,780	1983		2017
Dog Pound	1,214 (a)			
<b>Public School Buildings</b>				
Bishop Elem. School	51,367	1950	2002	
Brackett Elem. School	57,670	2000		
Dallin Elem. School	68,578	2005		
Hardy Elem. School	55,107	1926	2001	
Peirce Elem. School	48,500	2002		
Stratton Elem. School	63,300	1962	1968 & 2011	2017
Thompson Elem. School	59,000	2013		
Ottoson Middle School	154,380	1920	1998	
Arlington High School (4 buildings)	394,106	1914 to 1980		
Pierce Field "Snack Shack"		2007		
Spy Pond Field House	870 (a)			
<b>Libraries</b>				
Robbins Library	46,003	1892	1992	
Fox Library	6,683	1940	1952	
<b>Managed by Arlington Redevelopment Board</b>				
Former Central School Bldg.	18746 (a)	1894 (d)	1985	
Former Crosby School Bldg.	40167 (a)	1895	1991	Sold 2012
Former Gibbs School Bldg.	53769 (a)	1928	1972	
Jefferson Cutter House	3,444	1817 (W)	1989 (W)	
Former Parmenter School Bldg.	27616 (a)	1926	1988	
Former Dallin Library Bldg.	4164(a)	1937	1999	
23 Maple St. (Group Home)	4,760	1862	2008	
<b>Dept. of Public Works</b>				
Bldg.-A (Director/Engineer/Inspection)	16608 (a)	1920	1987?	2019
Bldg.-B (Assembly Hall)	8568 (a)	1950	1987?	2019
Bldg.-C (Maintenance Garage)	40000 (a)			2019
Bldg.-D (Snow Fighting Garage)	6402 (a)			2019
Bldg.-E (Small Salt Shed)	2304 (a)			2019
Bldg.-G (Large Salt Shed)				2019
Transfer Station	1332 (a)			
Ryder Street Garage	5292 (a)	1950	???	
<b>Cemetery Dept.</b>				
Cem. Bldg.-A (Chapel & Office)	2016 (m)	1903		2016
Cem. Garage	825 (m)	c. 1952		



<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
<b>Parks &amp; Recreation</b>				
Sports Center Rink	25,680	1969		2016
Bath House at Arlington Reservoir	815 (a)			2018
Pump House at Arlington Reservoir				2018
<b>Other Town-owned Bldgs.</b>				
Arlington Town Hall & Annex	45,612 (see above)	1913 1955	2011 2011	In Process In Process
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

**Sources:** (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

**Note 1:** This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

		2013	2014	2015	Grand Total
<b>BOARD OF SELECTMEN</b>	Photocopier lease	\$5,000		\$5,000	\$10,000
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	Ambulance replacement		\$200,000		\$200,000
	Automatic Defibrillators		\$16,000		\$16,000
	Breathing apparatus, SCBA		\$70,000		\$70,000
	Fire Station - Central			\$6,050,000	\$6,050,000
	Headquarters - Architectural Plans		\$450,000		\$450,000
	Protective Gear Replacement	\$32,000	\$40,000	\$40,000	\$112,000
	Radio Upgrade	\$10,000			\$10,000
	Replace 1 Engine	\$550,000			\$550,000
	Replace LDH	\$16,000			\$16,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	Animal Control Van	\$30,000			\$30,000
	Automated External Defibrillators			\$16,000	\$16,000
	Bullet Proof Vest Program	\$23,000	\$15,000	\$17,000	\$55,000
	C.S. Building Renovations -5 Year plan	\$2,240,000		\$373,505	\$2,613,505
	Certified Patrol/Narcotic K9			\$10,000	\$10,000
	Digital fingerprint imaging machine		\$25,000		\$25,000
	Laser Radar	\$3,500	\$3,500	\$4,500	\$11,500
	Online Reporting System		\$19,000		\$19,000
	Parking Hand Held Ticket Machines		\$10,000		\$10,000
	Photocopier	\$4,500	\$5,500	\$5,500	\$15,500
	Radio Upgrade	\$12,000			\$12,000
	Radio Upgrade/Replacement Program			\$13,000	\$13,000
	Records Management Server Upgrade			\$15,000	\$15,000
	Security System	\$7,000	\$7,000	\$5,000	\$19,000
	Universal Forensic Extraction Device		\$4,500		\$4,500
	Vehicle Replacement Program	\$131,000	\$131,000	\$131,000	\$393,000
	Window Treatments		\$16,500		\$16,500
<b>COMMUNITY SAFETY - SUPPORT SERVICES</b>	High Speed Tire Balance Machine	\$10,500			\$10,500
	Tire Changing Machine	\$15,000			\$15,000
<b>COMPROLLER</b>	Replace Phone System			\$500,000	\$500,000
<b>COUNCIL ON AGING TRANSPORTATION</b>	Van Replacement Program				
<b>ENTERPRISE FUND</b>			\$11,000		\$11,000
<b>HEALTH &amp; HUMAN SERVICES</b>	AYCC Photocopier		\$2,800		\$5,600
	Design & renovate new Food Pantry Space			\$150,000	\$150,000
	Install card access system Whittemore Robbins House			\$3,500	\$3,500
	Photocopier Lease - BOH/COA	\$2,800	\$2,800	\$2,800	\$8,400
	Replace Hybrid vehicle	\$20,000			\$20,000
	Robbins House Cottage beams, sill, siding	\$15,000			\$15,000
	Robbins House Cottage kitchen & bath INCREASE		\$50,000		\$50,000
	Whittemore Robbins Carriage House & Garage			\$25,000	\$25,000
	Whittemore Robbins House - Exterior & Interior			\$10,000	\$10,000
	Whittemore Robbins House - Stairwell 1st fl to Basement	\$4,000			\$4,000
	Whittemore Robbins House - Window Replacement	\$8,000			\$8,000
	Whittemore Robbins House HVAC System		\$20,000		\$20,000
	Whittemore Robbins House Window Replacement			\$15,000	\$15,000
	Whittemore, Carriage & Cottage repoint foundations			\$3,500	\$3,500
<b>INFORMATION TECHNOLOGY</b>	Building Security Elements	\$20,000	\$20,000		\$40,000
	Document Management System		\$25,000		\$25,000
	Educational IT Program	\$125,000			\$125,000
	Library MLN Equipment	\$19,100	\$30,200		\$49,300
	Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100		\$10,200
	MUNIS Production Environment Server	\$50,000			\$50,000
	Network Performance/Wireless	\$25,000			\$25,000
	Ottoson Upgrade Phone	\$120,000			\$120,000
	Replacement Air Conditioning Unit			\$30,000	\$30,000
	School - Educational IT Program		\$125,000		\$125,000
	SCHOOL - Replacement academic PC's district wide			\$452,000	\$452,000
	School - Software Licensing	\$40,000	\$40,000	\$40,000	\$120,000
	School Dept. Admin Computers			\$40,000	\$40,000
	School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$120,000
	Software Upgrades & Standardization	\$30,000	\$30,000		\$60,000
	Software Upgrades & Standardization - Town			\$30,000	\$30,000
	Town Network Infrastructure	\$40,000	\$25,000	\$200,000	\$265,000
	Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$180,000
	Wireless Assessments, 8 Schools Continue Upgrade	\$75,000	\$50,000		\$125,000
<b>INSPECTIONS</b>	Photocopier lease			\$5,000	\$5,000
	Vehicle - Building/Plumbing/Wire Inspectors	\$25,000			\$25,000
<b>LEGAL/WORKERS' COMPENSATION</b>	Photocopier	\$5,000	\$5,000	\$5,000	\$15,000
<b>LIBRARY</b>	Evaluation & Replacement Reserve Analysis			\$6,250	\$6,250
	Exhaust fans	\$5,350	\$5,600	\$5,800	\$16,750
	MLN Computer Project			\$27,200	\$27,200
	PC Vend Printing/Photocopier Project			\$5,100	\$5,100
	Photocopier			\$2,800	\$2,800
	Replace roofs 1892 & 1931 buildings	\$406,000			\$406,000
	Replacement of roof covering - membrane	\$78,000			\$78,000
	Repointing - 1992 Addition			\$22,500	\$22,500

	2013	2014	2015	Grand Total
		\$150,000		\$150,000
			\$126,000	\$126,000
	\$3,200			\$3,200
	\$6,500			\$6,500
<b>PLANNING</b>	\$50,000			\$50,000
			\$15,000	\$15,000
			\$20,000	\$20,000
	\$75,000	\$75,000		\$150,000
		\$8,000		\$8,000
			\$40,000	\$40,000
		\$10,000		\$10,000
		\$25,000		\$25,000
		\$20,000		\$20,000
		\$15,000		\$15,000
	\$15,000			\$15,000
	\$20,000			\$20,000
	\$65,000			\$65,000
		\$30,000		\$30,000
	\$2,500	\$2,500	\$2,500	\$7,500
	\$50,000			\$50,000
			\$12,000	\$12,000
<b>PUBLIC WORKS ADMINISTRATION</b>			\$32,000	\$32,000
		\$2,000	\$2,000	\$4,000
		\$25,000		\$25,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>			\$110,000	\$110,000
			\$225,000	\$225,000
		\$10,000	\$10,000	\$20,000
			\$230,000	\$230,000
		\$400,000		\$400,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>		\$100,000	\$125,000	\$225,000
		\$70,000		\$70,000
	\$30,000			\$30,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>			\$90,000	\$90,000
			\$80,000	\$80,000
	\$85,000			\$85,000
			\$140,000	\$140,000
		\$20,000		\$20,000
	\$500,000	\$500,000	\$500,000	\$1,500,000
	\$15,000			\$15,000
	\$65,000	\$65,000	\$65,000	\$195,000
	\$125,000	\$125,000	\$125,000	\$375,000
			\$165,000	\$165,000
			\$50,000	\$50,000
	\$45,000			\$45,000
	\$350,000	\$350,000	\$350,000	\$1,050,000
	\$400,000	\$410,000	\$420,250	\$1,230,250
	\$17,000	\$17,000	\$17,000	\$51,000
	\$50,000	\$50,000	\$50,000	\$150,000
		\$5,000	\$5,000	\$10,000
	\$12,000		\$12,000	\$24,000
	\$625,000			\$625,000
		\$90,000		\$90,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>			\$50,000	\$50,000
			\$45,000	\$45,000
	\$58,000			\$58,000
			\$145,000	\$145,000
		\$35,000		\$35,000
		\$6,000		\$6,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>		\$18,000		\$18,000
		\$5,000		\$5,000
	\$225,000	\$225,000		\$450,000
			\$28,000	\$28,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>		\$330,000		\$330,000
	\$100,000	\$100,000	\$150,000	\$350,000
	\$100,000	\$100,000	\$100,000	\$300,000
	\$100,000	\$50,000		\$150,000
	\$45,000			\$45,000
	\$1,200,000	\$1,400,000	\$1,300,000	\$3,900,000
	\$5,000	\$5,000	\$5,000	\$15,000
			\$35,000	\$35,000
			\$2,000,000	\$2,000,000
	\$950,000	\$750,000	\$850,000	\$2,550,000
<b>RECREATION</b>		\$40,000		\$40,000
			\$50,000	\$50,000
	\$10,000		\$10,000	\$20,000

	2013	2014	2015	Grand Total
Florence Ave Tot Lot	\$435,750			\$435,750
Hibbert		\$288,750		\$288,750
Magnolia Field Basketball Court Renovation			\$75,000	\$75,000
North Union		\$197,500		\$197,500
Spy Pond Tennis Courts			\$467,500	\$467,500
<b>REDEVELOPMENT BOARD</b>			\$40,000	\$40,000
ARB - 23 Maple Roof/Gutter Downspout/chimney			\$40,000	\$40,000
ARB - 23 Maple Street Exterior, repair paved walkways/landscape		\$3,000		\$3,000
ARB - 23 Maple Street Interior baths, halls, kitchen, stairwells	\$30,000			\$30,000
ARB - 23 Maple Street Mechanical/Electrical/Plumbing		\$10,000		\$10,000
ARB - Central Boiler		\$40,000		\$40,000
ARB - Central Exterior driveway/walkway, stairs	\$10,000			\$10,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs		\$20,000		\$20,000
ARB - Central Interior baths, halls, lobby		\$15,000		\$15,000
ARB - Central Library Mechanical/Electrical/Plumbing/Elevator	\$5,000			\$5,000
ARB - Central Mechanical/Electrical/Plumbing/Elevator			\$55,000	\$55,000
ARB - Central Parking Lot Replacement			\$120,000	\$120,000
ARB - Central School baths, halls, lobby			\$15,000	\$15,000
ARB - Central School Site Improvements/walkway			\$80,000	\$80,000
ARB - Central Two Security Cameras		\$12,000		\$12,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	\$9,000		\$10,000	\$19,000
ARB - Jefferson Cutter House - Bldg Assessment			\$10,000	\$10,000
ARB - Jefferson Cutter House - Hearth Supports			\$20,000	\$20,000
ARB - Jefferson Cutter Interior baths, halls, stairwells		\$10,000		\$10,000
ARB - Jefferson New Fire Alarm Panel		\$15,000		\$15,000
ARB Central Boiler	\$40,000			\$40,000
<b>SCHOOLS</b>	\$40,000			\$40,000
AHS Auditorium Pyramid Steps	\$40,000			\$40,000
AHS Exterior Doors			\$30,000	\$30,000
AHS F Building Boiler		\$225,000		\$225,000
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$15,000
Asbestos abatement High School			\$30,000	\$30,000
Athletics Van - 8 passenger		\$35,000		\$35,000
Bus - 53 Passenger #101	\$85,000			\$85,000
Bus #109 8 passenger 7-D suburban	\$40,000			\$40,000
Bus 105 - 8 7-D Tahoe			\$40,000	\$40,000
Chiller - Pierce School		\$150,000		\$150,000
Custodial/maint. Equip. replacement program			\$5,000	\$5,000
Furnishings World Language Lab at HS		\$12,000		\$12,000
Hardy School Windows			\$250,000	\$250,000
Heating & Ventilation units High School		\$10,000		\$10,000
High School - HVAC steam trap replacement			\$10,000	\$10,000
High School -Replace heating and ventilation units	\$20,000	\$10,000		\$30,000
High School -Replace ventilating rooftop units	\$6,000	\$6,000		\$12,000
Maintenance Bucket Truck	\$85,000			\$85,000
Maintenance Service Van			\$40,000	\$40,000
Major Equip for Music Department		\$3,500		\$3,500
Ottoson - Light & Stage Equipment & Lockers			\$60,000	\$60,000
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$360,000
Replace Fire Control Inst. Alarm Panels HS		\$20,000		\$20,000
Replace ventilating rooftop units		\$6,000		\$6,000
Small Equipment and Tools	\$5,000	\$5,000		\$10,000
Stratton Building Improvements		\$10,000	\$100,000	\$110,000
Stratton Facilities Plan		\$15,000		\$15,000
Stratton Furniture & Classroom Improvements		\$15,000	\$15,000	\$30,000
Van 110 - 8 passenger 7-D minivan			\$25,000	\$25,000
Window replacement on 5th fl AHS		\$15,000		\$15,000
<b>TOWN MANAGER</b>	\$5,000	\$5,000	\$5,000	\$15,000
Photocopier	\$5,000	\$5,000	\$5,000	\$15,000
Website CMS Upgrade	\$20,000			\$20,000
<b>TREASURER</b>	\$20,000			\$20,000
Microfilm Reader	\$20,000			\$20,000
Office Security Analysis			\$10,000	\$10,000
Photocopier	\$5,206	\$4,500	\$6,000	\$15,706
Replace 4 Digital Pymt Parking Meters			\$53,000	\$53,000
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b>				
Rink Renovations: Roof/ceiling/dehumidification	\$280,000			\$280,000
<b>Grand Total</b>	<b>\$10,973,006</b>	<b>\$8,532,250</b>	<b>\$17,803,005</b>	<b>\$37,308,261</b>

Town of Arlington  
 Forecast of New Non-Exempt Debt Service  
 FY 2015 - FY 2019

	2015	2016	2017	2018	2019	Grand Total
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	\$97,799	\$502,098	\$507,108	\$571,537	\$645,446	\$2,323,987
Exercise Equipment & Furniture - Cardio					\$642	\$642
Fire Station - Central	\$97,156	\$496,813	\$487,097	\$477,382	\$467,666	\$2,026,114
Ladder 1 #1009			\$14,854	\$75,959	\$74,474	\$165,287
Protective Gear Replacement	\$642	\$5,285	\$5,156	\$5,028	\$4,899	\$21,010
Purchase new Engine/Pump - replace #1007				\$9,635	\$59,271	\$68,906
Rescue/Ambulance 2008 Ford Osage				\$3,533	\$38,494	\$42,027
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	\$5,998	\$134,406	\$567,764	\$556,558	\$545,352	\$1,810,077
C.S. Building Renovations -5 Year plan	\$5,998	\$133,153	\$554,115	\$543,267	\$532,420	\$1,768,954
Speed Trailer Replacement		\$241	\$2,625	\$2,556	\$2,487	\$7,908
Tablet Personnel Computers		\$1,012	\$11,023	\$10,734	\$10,445	\$33,215
<b>COMPROLLER</b>	\$8,029	\$87,487	\$85,193	\$82,899	\$80,605	\$344,215
Replace Phone System	\$8,029	\$87,487	\$85,193	\$82,899	\$80,605	\$344,215
<b>HEALTH &amp; HUMAN SERVICES</b>		\$3,212	\$35,959	\$44,576	\$43,383	\$127,129
Whittemore Robbins - Basement Waterproofing			\$964	\$10,498	\$10,223	\$21,685
Whittemore Robbins Carriage House & Garage		\$803	\$8,749	\$8,519	\$8,290	\$26,361
Whittemore Robbins House - Kitchen		\$2,409	\$26,246	\$25,558	\$24,870	\$79,083
<b>INFORMATION TECHNOLOGY</b>	\$13,843	\$218,630	\$341,653	\$480,385	\$527,234	\$1,581,745
Building Security Elements		\$321	\$3,821	\$6,907	\$6,724	\$17,773
Document Management System		\$401	\$4,374	\$4,260	\$4,145	\$13,180
Replacement of Receivable Package			\$3,212	\$26,424	\$25,781	\$55,417
SCHOOL - Replacement academic PC's district wide	\$7,259	\$108,129	\$151,649	\$193,885	\$234,835	\$695,757
School - Software Licensing	\$642	\$15,260	\$29,450	\$43,212	\$43,212	\$131,777
School Dept. Admin Computers	\$642	\$9,927	\$18,955	\$27,726	\$36,240	\$93,489
School Dept-Admin Micro Program	\$642	\$15,260	\$29,450	\$43,212	\$42,569	\$131,134
Software Upgrades & Standardization - Town	\$482	\$11,445	\$22,088	\$32,409	\$32,409	\$98,832
Town Network Infrastructure	\$3,212	\$34,995	\$34,479	\$37,534	\$36,502	\$146,721
Town-Microcomputer Program	\$964	\$22,891	\$44,175	\$64,818	\$64,818	\$197,665
<b>LIBRARY</b>	\$2,822	\$29,591	\$39,459	\$52,959	\$62,236	\$187,067
Doors			\$610	\$6,649	\$6,475	\$13,734
Elevator - Overhaul					\$1,365	\$1,365
Heating/Cooling Water Pumps		\$344	\$3,744	\$3,646	\$3,548	\$11,282
Hot Water Heater		\$96	\$1,050	\$1,022	\$995	\$3,163
MLN Computer Project	\$437	\$5,257	\$10,566	\$15,975	\$21,875	\$54,109
Ramp and Stairs			\$209	\$2,275	\$2,215	\$4,698
Repointing - 1992 Addition	\$361	\$1,848	\$1,812	\$1,775	\$1,739	\$7,535
RFID Project - Radio Frequency ID system	\$2,023	\$22,047	\$21,469	\$20,891	\$20,312	\$86,742
Windows- 1892 Building				\$726	\$3,712	\$4,438

Town of Arlington  
Forecast of New Non-Exempt Debt Service  
FY 2015 - FY 2019

	2015	2016	2017	2018	2019	Grand Total
<b>PLANNING</b>	\$241	\$1,553	\$3,492	\$6,412	\$7,244	\$18,942
BOS - Parmenter Oil Tank Removal	\$241	\$1,232	\$1,208	\$1,184	\$1,160	\$5,023
Dallin Library Exterior Painting			\$321	\$1,642	\$1,610	\$3,574
MGR - Gibbs oil tank removal		\$321	\$1,642	\$1,610	\$1,578	\$5,152
MGR - Gibbs School - Roof Replacement					\$964	\$964
Parmenter roof repairs for slate & gutters			\$321	\$1,976	\$1,933	\$4,230
<b>PUBLIC WORKS CEMETERY DIVISION</b>	\$5,460	\$37,601	\$51,611	\$57,713	\$56,457	\$208,842
1 Ton Truck			\$723	\$7,874	\$7,667	\$16,264
Backhoe	\$1,766	\$10,866	\$10,631	\$10,395	\$10,160	\$43,818
Garage Renovation/ Rehab Chapel/HVAC		\$4,015	\$18,029	\$17,708	\$17,387	\$57,140
Roadway Improvements	\$3,694	\$22,720	\$22,228	\$21,735	\$21,243	\$91,620
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	\$2,007	\$26,690	\$74,273	\$77,090	\$75,002	\$255,062
Flood Mitigation Grant FEMA Millbrook	\$2,007	\$26,690	\$73,791	\$71,841	\$69,891	\$244,219
Utility Vehicle			\$482	\$5,249	\$5,112	\$10,843
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	\$9,748	\$107,176	\$168,132	\$217,572	\$295,055	\$797,683
1 Ton Dump Truck w/Plow/Sander			\$755	\$8,224	\$8,008	\$16,987
1 Ton Dump Truck w/Plow/Sander (2)	\$1,445	\$15,748	\$15,335	\$14,922	\$14,509	\$61,959
1 Ton Utility w/Gate Lift			\$755	\$8,224	\$8,008	\$16,987
3/4 Ton Pick-up, 4wd w/Plow (2)	\$1,285	\$13,998	\$13,631	\$14,629	\$27,770	\$71,312
33,000 GVW Dump Truck				\$1,445	\$11,891	\$13,336
33,000 GVW Dump Truck w/Plow					\$1,477	\$1,477
4WD Truck w/Sander	\$2,248	\$26,777	\$51,013	\$72,603	\$73,025	\$225,666
Backhoe/Loader 1.5 CY		\$1,815	\$14,929	\$14,566	\$14,203	\$45,514
Catch Basin Cleaner - Clam Shell				\$1,927	\$20,997	\$22,924
Install Sidewalk Ramps	\$1,044	\$6,381	\$11,615	\$16,744	\$21,768	\$57,552
Loader 3 CY Capacity				\$2,810	\$30,621	\$33,431
Loader 3CY Capacity	\$2,650	\$28,871	\$28,114	\$27,357	\$26,600	\$113,591
MER - Vehicle Lift	\$803	\$8,749	\$8,519	\$8,290	\$8,061	\$34,421
Replace Retaining Wall - Westminster Ave		\$1,590	\$17,323	\$16,868	\$16,414	\$52,195
Sander Body	\$273	\$3,248	\$6,144	\$8,963	\$11,703	\$30,331
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	\$3,051	\$31,317	\$32,996	\$60,833	\$100,245	\$228,442
1 Ton Utility Truck w/Gate	\$723	\$5,945	\$5,801	\$5,656	\$5,512	\$23,637
Fork Lift			\$1,285	\$13,998	\$13,631	\$28,914
Large Ride-on Mower			\$1,204	\$13,123	\$12,779	\$27,107
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower	\$2,329	\$25,371	\$24,706	\$24,041	\$23,375	\$99,822
Tree Chipper					\$1,204	\$1,204
Work Crane - 120' Boom				\$4,015	\$43,744	\$47,758
<b>PUBLIC WORKS PROPERTIES DIVISION</b>		\$6,424	\$54,980	\$117,778	\$261,223	\$440,405

Town of Arlington  
Forecast of New Non-Exempt Debt Service  
FY 2015 - FY 2019

	2015	2016	2017	2018	2019	Grand Total
DPW Facility - Architectural/Site Improvements					\$128,471	\$128,471
DPW Facility design and improvement			\$11,241	\$57,482	\$56,358	\$125,082
DPW Yard Bldg C Replace Spanish Tile Roof		\$4,818	\$24,635	\$24,154	\$23,672	\$77,278
Town Hall - Renovations		\$1,606	\$19,103	\$36,142	\$52,722	\$109,573
<b>RECREATION</b>	<b>\$9,515</b>	<b>\$70,465</b>	<b>\$118,866</b>	<b>\$167,697</b>	<b>\$230,955</b>	<b>\$597,498</b>
ADA Study Implementation Program	\$803	\$8,749	\$8,519	\$8,290	\$8,061	\$34,421
Bishop Playground					\$3,798	\$3,798
Magnolia Field Basketball Court Renovation	\$1,204	\$7,409	\$7,248	\$7,088	\$6,927	\$29,876
Poets Corner					\$9,221	\$9,221
Reservoir Beach			\$1,044	\$16,859	\$70,492	\$88,395
Robbins Farm		\$8,126	\$49,985	\$48,901	\$47,818	\$154,830
Spy Pond Tennis Courts	\$7,508	\$46,182	\$45,181	\$44,180	\$43,179	\$186,229
Wellington Playground			\$6,889	\$42,379	\$41,460	\$90,728
<b>REDEVELOPMENT BOARD</b>	<b>\$1,927</b>	<b>\$21,961</b>	<b>\$30,945</b>	<b>\$30,119</b>	<b>\$29,293</b>	<b>\$114,245</b>
ARB - Central Parking Lot Replacement	\$1,927	\$20,997	\$20,446	\$19,896	\$19,345	\$82,612
ARB - Jefferson Cutter House - Roof Replacement & Gutters		\$964	\$10,498	\$10,223	\$9,948	\$31,633
<b>SCHOOLS</b>	<b>\$8,431</b>	<b>\$69,272</b>	<b>\$143,707</b>	<b>\$217,975</b>	<b>\$360,263</b>	<b>\$799,648</b>
Bus #102 53 passenger bus		\$1,526	\$16,623	\$16,187	\$15,751	\$50,086
Bus #103 77 passenger bus			\$2,088	\$22,747	\$22,150	\$46,985
Bus 105 - 8 7-D Tahoe	\$642	\$6,999	\$6,815	\$6,632	\$6,448	\$27,537
Bus 106 - 53 passenger				\$1,526	\$16,623	\$18,148
Bus -77 Passenger #104		\$2,088	\$22,747	\$22,150	\$21,554	\$68,538
Dallin - Chiller					\$4,015	\$4,015
Exterior paving Brackett		\$642	\$6,999	\$6,815	\$6,632	\$21,089
Food Services Truck					\$883	\$883
Hardy School Windows	\$4,015	\$20,529	\$20,128	\$19,727	\$19,325	\$83,724
High School - HVAC steam trap replacement	\$161	\$1,321	\$1,289	\$1,257	\$1,225	\$5,253
Maintenance Service Van	\$642	\$7,400	\$11,190	\$11,534	\$17,592	\$48,359
Maintenance Truck w/plow			\$562	\$6,124	\$5,964	\$12,650
Ottoson - Light & Stage Equipment & Lockers	\$964	\$10,498	\$10,223	\$9,948	\$9,673	\$41,306
Peirce Field Replace Turf				\$8,029	\$87,487	\$95,517
Stratton Building Improvements	\$1,606	\$13,893	\$40,784	\$81,154	\$120,911	\$258,349
Van 110 - 8 passenger 7-D minivan	\$401	\$4,374	\$4,260	\$4,145	\$4,030	\$17,211
<b>TREASURER</b>	<b>\$851</b>	<b>\$9,274</b>	<b>\$9,030</b>	<b>\$8,787</b>	<b>\$8,544</b>	<b>\$36,487</b>
Replace 4 Digital Pymt Parking Meters	\$851	\$9,274	\$9,030	\$8,787	\$8,544	\$36,487
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b>		<b>\$16,059</b>	<b>\$98,784</b>	<b>\$96,643</b>	<b>\$94,502</b>	<b>\$305,989</b>
Rink Renovations:Zamboni/Locker Rooms Electrical/ Lighting		\$16,059	\$98,784	\$96,643	\$94,502	\$305,989
<b>Grand Total</b>	<b>\$169,722</b>	<b>\$1,373,214</b>	<b>\$2,363,953</b>	<b>\$2,847,532</b>	<b>\$3,423,041</b>	<b>\$10,177,462</b>

