



Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee, and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent or her representative, and the Town Manager or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town are of vital importance to the delivery of the quality services for which the Town is known. The following are the objectives:

- Review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule.
- Ensure that, given limited resources, the capital needs of the community are met.
- Present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements.
- Ensure wider community participation in the planning of projects, reducing the pressure to fund some projects that do not present as great a need as others.
- Promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments, but also among other local and state agencies and private enterprises such as the gas and electric companies.

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that (1) has an expected useful life of at least two years and (2) either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either (1) adapt the capital asset to a different use or (2) appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.



Capital Improvement Program Description (*continued*)

The Capital Planning Process:

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding, or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer-term planning for departmental needs, as well as planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information Technology requests are expected to have passed through the master planning process, coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long-term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a Town-wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to gain a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five percent (5%) of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY2016 and the Capital Plan for FY2016 — 2020 are presented on the following pages. The terms "Bonds," "Cash," and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service." "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds, and other non-tax sources.



Capital Budget FY2016 and Capital Plan FY2016—2020

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and proposition 2 ½ debt exclusion projects. For FY2016 funding for the capital budget is as follows:

Bonding:	\$13,594,350
Cash:	\$1,426,356
Other:	\$3,200,500

Our existing non-exempt debt is \$6,552,287 which is consistent with prior debt service projections for FY2016. The total capital budget for FY2016, including debt, is estimated at \$10.2 million. Major projects to be funded in FY2016 include: the third and final phase of the Community Safety Building Project, which has been budgeted at \$7.6 million, street and sidewalk work for approximately \$1.5 million, water and sewer work for \$2.4 million, and park renovation work for \$455,000. The FY2016 budget also includes \$500,000 for the replacement of the turf at Peirce Field, and \$131,000 in funding for new police cruisers.

The most significant project added to the five year capital plan is the renovation of the Stratton School. A Stratton Building Committee was convened in 2014 with the charge of working with a consultant to define the scope of a future Stratton Building Project and to recommend a cost proposal to the Capital Planning Committee. The projected construction cost for a single phased project is \$10.3 million (not including student relocation costs) and has been programmed for FY2017; \$1,085,000 has been requested in FY2016 for the design phase of the project. The Capital Planning Committee is recommending a funding strategy that includes the use of capital funds, funds from the 2000 school building debt exclusion, and funds from the sale of a Town owned asset. The total estimated cost of the project is approximately \$12 million.

Arlington continues to borrow within its debt limit. The statutory debt limit is 5% of the Massachusetts Department of Revenue's Equalized Valuation (EQV) of the Town. Based on the current DOR reported EQV of \$7.91 billion, Arlington's debt limit is \$396 million. Arlington's estimated total FY2016 debt of \$77 million is a conservative 19% of the limit.

Energy Efficiency Efforts within the Capital Budget

The Town continues to pursue opportunities to make its buildings more efficient. The primary goal of these efforts is to reduce energy use and provide relief to the operating budget. In the early months of FY2016, the Central Fire Station renovation (funded in FY2015) will be complete and designated at a minimum, LEED Silver Certified. Similarly, the Community Safety Building Renovation scheduled for FY2016 will also at a minimum be designated LEED Silver Certified. These efforts are supported by the Town's continuing investment in building systems that promote Arlington's energy and energy conservation and sustainability goals.



FY2016 Proposed Capital Financing Plan

Non-Exempt Debt: Debt service that is funded by the General Fund and within the limitations of Proposition 2 ½ .

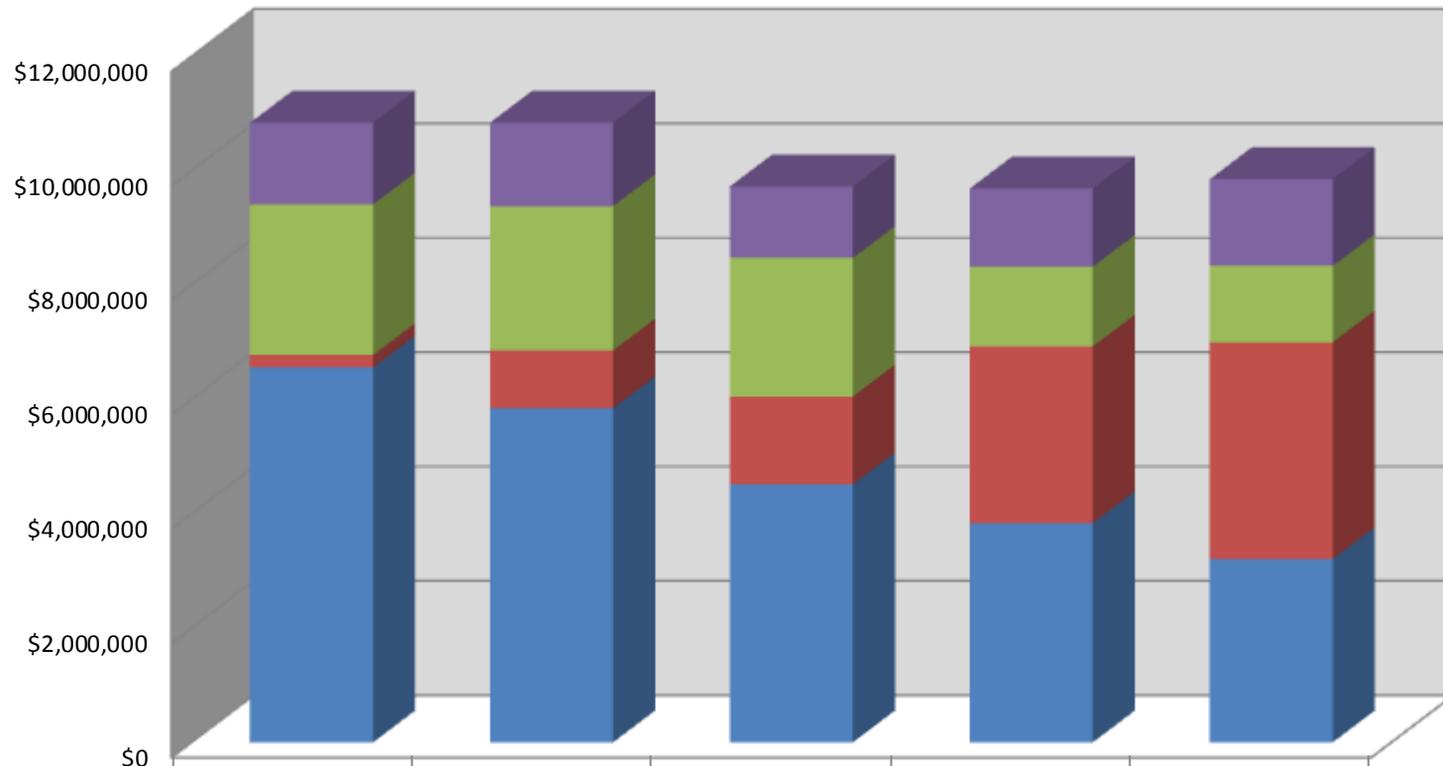
Exempt Debt: Debt service that is funded through a debt exclusion vote. A debt exclusion is an action taken by a community through a referendum vote to raise the funds necessary to pay debt service costs for a particular project from the property tax levy, but outside the limits under Proposition 2 ½ .

Enterprise Fund Debt: Debt service that is funded from Water & Sewer rates.

FY 2016	Expenditures
By Funding Source	
Cash	\$1,426,356
Bond	\$13,594,350
Other	\$3,200,500
Total	\$18,221,206
Calculation of Net Appropriation of Article	
FY 2016	Capital and Debt Service
Prior Years Non-exempt Debt Service	
Principal	\$5,235,000
Interest	\$1,317,287
Total Prior Non-exempt Debt Service	\$6,552,287
Plus Enterprise Fund Debt Svc. Appropriation	\$212,625
Plus MWRA Loan Payments	\$1,232,035
Net Prior Non-Exempt Debt Service	\$7,996,947
New Non-exempt Debt Service	\$218,600
Less Antenna Funds	(\$326,000)
Less Ed Burns Rink	(\$83,000)
Less Ambulance Revolving Fund	(\$51,506)
Less Capital Carry Forward	(\$120,000)
Less Urban Renewal	(\$20,962)
Current Year Cash Outlay	\$1,426,356
Total Non-exempt Appropriation	\$9,040,435
Exempt Principal	\$2,148,000
Total Exempt Interest	\$487,326
Total Exempt Debt Service	\$2,635,326
Less Enterprise Fund Debt Svc Approp.	(\$212,625)
Less MWRA Loan Payments	(\$1,232,035)
Total Tax Rate Appropriation	\$10,231,101



Capital Plan Appropriation Summary



	FY2016	FY2017	FY2018	FY2019	FY2020
Cash	\$1,426,356	\$1,460,725	\$1,250,963	\$1,365,277	\$1,517,278
Exempt Debt*	\$2,635,325	\$2,524,723	\$2,424,741	\$1,396,516	\$1,335,235
New Non-Exempt Debt	\$218,600	\$1,008,627	\$1,536,809	\$3,088,824	\$3,789,797
Existing Non-Exempt Debt	\$6,552,287	\$5,840,389	\$4,508,096	\$3,832,234	\$3,204,224

*Exclusive of Symmes debt service FY2016 –2020



Capital Budget Fiscal Year 2016

Department/Program	BOND	CASH	OTHER	Grand Total
BOARD OF SELECTMEN		\$16,400		\$16,400
DEPARTMENTAL PROJECT		\$8,000		\$8,000
Carpet Replacement - Selectmen Chambers		\$8,000		\$8,000
EQUIPMENT REPLACEMENT		\$3,200		\$3,200
Voting Machine Replacement		\$3,200		\$3,200
PHOTOCOPIER PROGRAM		\$5,200		\$5,200
Photocopier lease		\$5,200		\$5,200
COMMUNITY SAFETY - POLICE SERVICES	\$7,647,000	\$207,200		\$7,854,200
DEPARTMENTAL PROJECT		\$18,500		\$18,500
Laser Radar		\$4,500		\$4,500
Radio Upgrade/Replacement Program		\$14,000		\$14,000
EQUIPMENT REPLACEMENT		\$37,000		\$37,000
Bullet Proof Vest Program		\$17,000		\$17,000
Fitness Equipment		\$5,000		\$5,000
Speed Trailer Replacement		\$15,000		\$15,000
INFORMATION TECHNOLOGY		\$14,700		\$14,700
ATAC RAIDS Software		\$14,700		\$14,700
PHOTOCOPIER PROGRAM		\$6,000		\$6,000
Photocopier		\$6,000		\$6,000
PUBLIC BUILDING MAINTENANCE	\$7,647,000			\$7,647,000
Phase 3 - Comm. Safety Building Renovations	\$7,647,000			\$7,647,000
VEHICLE REPLACEMENT		\$131,000		\$131,000
Vehicle Replacement Program		\$131,000		\$131,000
ED BURNS ARENA	\$275,000			\$275,000
INFRASTRUCTURE IMPROVEMENT	\$275,000			\$275,000
Rink Renovations: Electrical Improvements	\$275,000			\$275,000



Capital Budget Fiscal Year 2016 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
HEALTH & HUMAN SERVICES	\$196,150	\$5,600		\$201,750
DEPARTMENTAL PROJECT	\$25,000			\$25,000
Senior Center Feasibility Study	\$25,000			\$25,000
EQUIPMENT REPLACEMENT	\$80,000			\$80,000
Whittemore Robbins House - Replace 4 HVAC units & Compressors	\$80,000			\$80,000
INFORMATION TECHNOLOGY	\$31,150			\$31,150
Purchase of IT Equipment for Inspectors	\$31,150			\$31,150
INFRASTRUCTURE IMPROVEMENT	\$60,000			\$60,000
Whittemore Robbins - Basement Waterproofing	\$60,000			\$60,000
PHOTOCOPIER PROGRAM		\$5,600		\$5,600
AYCC Photocopier		\$2,800		\$2,800
Photocopier Lease - BOH/COA		\$2,800		\$2,800
HUMAN RESOURCES		\$3,000		\$3,000
PHOTOCOPIER PROGRAM		\$3,000		\$3,000
Photocopier		\$3,000		\$3,000
INFORMATION TECHNOLOGY	\$965,840			\$965,840
INFORMATION TECHNOLOGY	\$965,840			\$965,840
Document Management System	\$25,000			\$25,000
GIS Department - Planimetric Data	\$40,000			\$40,000
Replacement of Receivable Package	\$235,000			\$235,000
SCHOOL - Replacement academic PC's district wide	\$400,840			\$400,840
School - Software Licensing	\$40,000			\$40,000
School Dept. Admin Computers	\$40,000			\$40,000
School Network Infrastructure	\$40,000			\$40,000
Software Upgrades & Standardization - Town	\$50,000			\$50,000
Town Network Infrastructure	\$20,000			\$20,000
Town-Microcomputer Program	\$75,000			\$75,000
INSPECTIONS		\$30,000		\$30,000
PHOTOCOPIER PROGRAM		\$5,000		\$5,000
Photocopier lease		\$5,000		\$5,000
VEHICLE REPLACEMENT		\$25,000		\$25,000
Vehicle - Plumbing		\$25,000		\$25,000



Capital Budget Fiscal Year 2016 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
LEGAL/WORKERS' COMPENSATION			\$5,000	\$5,000
PHOTOCOPIER PROGRAM			\$5,000	\$5,000
Photocopier			\$5,000	\$5,000
LIBRARY	\$52,360	\$50,900		\$103,260
INFORMATION TECHNOLOGY	\$30,960	\$5,100		\$36,060
MLN Computer Project	\$30,960			\$30,960
PC Vend Printing/Photocopier Project		\$5,100		\$5,100
PHOTOCOPIER PROGRAM			\$2,800	\$2,800
Photocopier			\$2,800	\$2,800
PUBLIC BUILDING MAINTENANCE	\$21,400	\$19,000		\$40,400
Exhaust fans		\$5,800		\$5,800
Heating/Cooling Water Pumps	\$21,400			\$21,400
Hot Water Heater		\$6,000		\$6,000
Repair Honeywell 3 way valves & controller		\$7,200		\$7,200
VEHICLE REPLACEMENT			\$24,000	\$24,000
Library Van			\$24,000	\$24,000
PLANNING	\$85,000	\$2,500		\$87,500
DEPARTMENTAL PROJECT	\$20,000			\$20,000
Gateway Project Phase 2 & 3	\$20,000			\$20,000
EQUIPMENT REPLACEMENT	\$40,000			\$40,000
MGR - Replace Gibbs Fire Alarm System	\$40,000			\$40,000
MAJOR REPAIRS	\$25,000			\$25,000
MGR - Gibbs School onsite drainage	\$25,000			\$25,000
PHOTOCOPIER PROGRAM			\$2,500	\$2,500
Photocopier/Equipment			\$2,500	\$2,500
PUBLIC WORKS ADMINISTRATION			\$2,000	\$2,000
PHOTOCOPIER PROGRAM			\$2,000	\$2,000
Photocopier			\$2,000	\$2,000



Capital Budget Fiscal Year 2016 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS CEMETERY DIVISION	\$250,000		\$10,000	\$260,000
DEPARTMENTAL PROJECT			\$10,000	\$10,000
Headstone Cleaning & Repair			\$10,000	\$10,000
PUBLIC BUILDING MAINTENANCE	\$175,000			\$175,000
Garage Renovation/ Rehab Chapel/HVAC	\$175,000			\$175,000
ROADS AND PATHS INFRASTRUCTURE	\$75,000			\$75,000
Cemetery Roadway Improvements	\$75,000			\$75,000
PUBLIC WORKS ENGINEERING DIVISION	\$325,000			\$325,000
INFRASTRUCTURE IMPROVEMENT	\$300,000			\$300,000
Flood Mitigation Grant FEMA Millbrook	\$300,000			\$300,000
ROADS AND PATHS INFRASTRUCTURE	\$25,000			\$25,000
Mass Ave Streetscape Design - Phase 2	\$25,000			\$25,000
PUBLIC WORKS HIGHWAY DIVISION	\$478,000	\$835,756	\$625,000	\$1,938,756
DEPARTMENTAL PROJECT	\$24,000			\$24,000
Replace Concrete Street Light Poles	\$24,000			\$24,000
EQUIPMENT REPLACEMENT	\$130,000	\$5,000		\$135,000
Backhoe/Loader 1.5 CY	\$113,000			\$113,000
Sander Body	\$17,000			\$17,000
Small equipment		\$5,000		\$5,000
INFRASTRUCTURE IMPROVEMENT	\$99,000			\$99,000
Replace Retaining Wall - Westminster Ave	\$99,000			\$99,000
ROADS AND PATHS INFRASTRUCTURE	\$65,000	\$830,756	\$625,000	\$1,520,756
Chapter 90 Roadway			\$500,000	\$500,000
Install Sidewalk Ramps	\$65,000			\$65,000
Install Sidewalk Ramps - CDBG			\$125,000	\$125,000
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$430,756		\$430,756
Sidewalks and Curbstones		\$50,000		\$50,000



Capital Budget Fiscal Year 2016 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
VEHICLE REPLACEMENT	\$160,000			\$160,000
44,000 GVW, 4WD Truck w/Sander	\$160,000			\$160,000
PUBLIC WORKS NATURAL RESOURCES DIVISION		\$36,000		\$36,000
EQUIPMENT REPLACEMENT		\$6,000		\$6,000
Small equipment		\$6,000		\$6,000
VEHICLE REPLACEMENT		\$30,000		\$30,000
3/4 Ton Pickup Truck		\$30,000		\$30,000
PUBLIC WORKS PROPERTIES DIVISION	\$400,000	\$18,000		\$418,000
INFRASTRUCTURE IMPROVEMENT	\$300,000			\$300,000
DPW Yard Bldg C Replace Spanish Tile Roof	\$300,000			\$300,000
PUBLIC BUILDING MAINTENANCE	\$100,000	\$18,000		\$118,000
Buildings Rehab consultant Services		\$18,000		\$18,000
Town Hall - Renovations	\$100,000			\$100,000
PUBLIC WORKS WATER/SEWER DIVISION			\$2,475,500	\$2,475,500
EQUIPMENT REPLACEMENT			\$12,500	\$12,500
Small equipment			\$5,000	\$5,000
Trailer for Generator Mount			\$7,500	\$7,500
INFRASTRUCTURE IMPROVEMENT			\$2,350,000	\$2,350,000
Drainage Rehab-Regulatory Compliance (Ch-308)			\$150,000	\$150,000
Hydrant replacement program			\$100,000	\$100,000
Sewer System Rehabilitation			\$1,100,000	\$1,100,000
Water System Rehabilitation			\$1,000,000	\$1,000,000
VEHICLE REPLACEMENT			\$113,000	\$113,000
FlatBed 8-ton Truck - Generator Mount			\$78,000	\$78,000
3/4 Ton Pickup - Replace #34			\$35,000	\$35,000



Capital Budget Fiscal Year 2016 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
RECREATION	\$600,000	\$10,000	\$25,000	\$635,000
EQUIPMENT REPLACEMENT	\$50,000			\$50,000
Replace Dividing Wall - Gibbs Gymnasium	\$50,000			\$50,000
PARKS & PLAYGROUNDS	\$550,000	\$10,000		\$560,000
ADA Study Implementation Program	\$50,000			\$50,000
Feasibility Study		\$10,000		\$10,000
Magnolia Playground	\$455,000			\$455,000
Summer Street & Buck Field Safety Fencing Repair	\$45,000			\$45,000
VEHICLE REPLACEMENT			\$25,000	\$25,000
Kid Care 15 Passengar Van			\$25,000	\$25,000
REDEVELOPMENT BOARD	\$280,000		\$65,000	\$345,000
INFRASTRUCTURE IMPROVEMENT	\$220,000		\$45,000	\$265,000
ARB - 23 Maple St, porches, entryways	\$140,000			\$140,000
ARB - 23 Maple Street remove oil tank			\$15,000	\$15,000
ARB - Central Oil Tank De-commissioning			\$15,000	\$15,000
ARB - Jefferson Cutter/Gutter Downspout/chimney			\$15,000	\$15,000
ARB - Paving Central School Parking Lot	\$80,000			\$80,000
PUBLIC BUILDING MAINTENANCE	\$60,000		\$20,000	\$80,000
ARB - Jefferson Cutter House - Roof Replacement & Gutters	\$60,000			\$60,000
ARB - Window Painting & Waterproofing			\$20,000	\$20,000
SCHOOLS	\$2,040,000	\$170,000		\$2,210,000
DEPARTMENTAL PROJECT	\$75,000	\$15,000		\$90,000
Install Carbon Monoxide Detectors through District	\$75,000			\$75,000
Replace Floor Mats throughout District		\$15,000		\$15,000



Capital Budget Fiscal Year 2016 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
EQUIPMENT REPLACEMENT		\$5,000		\$5,000
Custodial/maint. Equip. replacement program		\$5,000		\$5,000
MAJOR REPAIRS	\$500,000			\$500,000
Peirce Field Replace Turf	\$500,000			\$500,000
PHOTOCOPIER PROGRAM		\$120,000		\$120,000
Photocopier Lease Program		\$120,000		\$120,000
PUBLIC BUILDING MAINTENANCE	\$1,235,000	\$5,000		\$1,240,000
Asbestos Abatement - Remove Tiles		\$5,000		\$5,000
Hardy Windows	\$150,000			\$150,000
Stratton Building Improvements	\$1,085,000			\$1,085,000
ROADS AND PATHS INFRASTRUCTURE	\$100,000			\$100,000
Regrade Bishop School Parking Lot	\$100,000			\$100,000
STUDENT TRANSPORTATION	\$130,000			\$130,000
Bus -77 Passenger #104	\$130,000			\$130,000
VEHICLE REPLACEMENT		\$25,000		\$25,000
Replace Maintenance Service Van		\$25,000		\$25,000
TOWN MANAGER		\$11,000		\$11,000
DEPARTMENTAL PROJECT		\$8,000		\$8,000
Cyrus Dallin Sculpture Restoration		\$8,000		\$8,000
PHOTOCOPIER PROGRAM		\$3,000		\$3,000
Photocopier		\$3,000		\$3,000
TREASURER		\$23,000		\$23,000
DEPARTMENTAL PROJECT		\$17,000		\$17,000
Office Security Improvement		\$17,000		\$17,000
PHOTOCOPIER PROGRAM		\$6,000		\$6,000
Photocopier		\$6,000		\$6,000
Grand Total	\$13,594,350	\$1,426,356	\$3,200,500	\$18,221,206



CAPITAL PLAN FY2016—2020

Department/Program	2016	2017	2018	2019	2020	Grand Total
BOARD OF SELECTMEN	\$16,400	\$5,200		\$5,200	\$5,200	\$32,000
DEPARTMENTAL PROJECT	\$8,000					\$8,000
Carpet Replacement - Selectmen Chambers	\$8,000					\$8,000
EQUIPMENT REPLACEMENT	\$3,200					\$3,200
Voting Machine Replacement	\$3,200					\$3,200
PHOTOCOPIER PROGRAM	\$5,200	\$5,200		\$5,200	\$5,200	\$20,800
Photocopier lease	\$5,200	\$5,200		\$5,200	\$5,200	\$20,800
COMMUNITY SAFETY - FIRE SERVICES		\$1,103,000	\$823,000	\$85,000	\$198,000	\$2,209,000
EQUIPMENT REPLACEMENT				\$40,000	\$150,000	\$190,000
Exercise Equipment & Furniture - Cardio				\$40,000		\$40,000
Replacement of Portable Radios					\$150,000	\$150,000
PHOTOCOPIER PROGRAM		\$3,000	\$3,000		\$3,000	\$9,000
Photocopier		\$3,000	\$3,000		\$3,000	\$9,000
VEHICLE REPLACEMENT		\$1,100,000	\$820,000	\$45,000	\$45,000	\$2,010,000
Ladder 1 #1009		\$1,100,000				\$1,100,000
Purchase new Engine/Pump - replace #1007			\$600,000			\$600,000
Purchase new F250 for M1 replacing #1019				\$45,000		\$45,000
Purchase new Training Division Vehicle					\$45,000	\$45,000
Rescue/Ambulance 2008 Ford Osage			\$220,000			\$220,000
COMMUNITY SAFETY - POLICE SERVICES	\$7,854,200	\$244,500	\$173,000	\$203,000	\$425,500	\$8,900,200
DEPARTMENTAL PROJECT	\$18,500	\$92,500	\$18,500	\$18,500	\$267,000	\$415,000
AVL Automatic Vehicle Location System		\$6,000				\$6,000
Laser Radar	\$4,500	\$4,500	\$4,500	\$4,500	\$5,000	\$23,000
Radio Upgrade/Replacement Program	\$14,000	\$14,000	\$14,000	\$14,000	\$262,000	\$318,000
Tablet Personnel Computers		\$68,000				\$68,000
EQUIPMENT REPLACEMENT	\$37,000	\$15,000	\$17,000	\$47,000	\$17,000	\$133,000
Bullet Proof Vest Program	\$17,000	\$15,000	\$17,000	\$17,000	\$17,000	\$83,000
Fitness Equipment	\$5,000					\$5,000
Glock Service Weapons				\$30,000		\$30,000
Speed Trailer Replacement	\$15,000					\$15,000



CAPITAL PLAN FY2016—2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
INFORMATION TECHNOLOGY	\$14,700					\$14,700
ATAC RAIDS Software	\$14,700					\$14,700
PHOTOCOPIER PROGRAM	\$6,000	\$6,000	\$6,500	\$6,500	\$6,500	\$31,500
Photocopier	\$6,000	\$6,000	\$6,500	\$6,500	\$6,500	\$31,500
PUBLIC BUILDING MAINTENANCE	\$7,647,000					\$7,647,000
Phase 3 - Comm. Safety Building Renovations	\$7,647,000					\$7,647,000
VEHICLE REPLACEMENT	\$131,000	\$131,000	\$131,000	\$131,000	\$135,000	\$659,000
Vehicle Replacement Program	\$131,000	\$131,000	\$131,000	\$131,000	\$135,000	\$659,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND		\$11,000				\$11,000
VEHICLE REPLACEMENT		\$11,000				\$11,000
Van Replacement Program		\$11,000				\$11,000
ED BURNS ARENA	\$275,000					\$275,000
INFRASTRUCTURE IMPROVEMENT	\$275,000					\$275,000
Rink Renovations: Electrical Improvements	\$275,000					\$275,000
HEALTH & HUMAN SERVICES	\$201,750	\$664,800	\$2,800	\$105,600	\$5,600	\$980,550
DEPARTMENTAL PROJECT	\$25,000	\$55,000				\$80,000
Senior Center Design		\$55,000				\$55,000
Senior Center Feasibility Study	\$25,000					\$25,000
EQUIPMENT REPLACEMENT	\$80,000					\$80,000
Whittemore Robbins House - Replace 4 HVAC units & Compressors	\$80,000					\$80,000
INFORMATION TECHNOLOGY	\$31,150					\$31,150
Purchase of IT Equipment for Inspectors	\$31,150					\$31,150
INFRASTRUCTURE IMPROVEMENT	\$60,000					\$60,000
Whittemore Robbins - Basement Waterproofing	\$60,000					\$60,000
MAJOR REPAIRS		\$482,000				\$482,000
<i>Repair Reflecting Pool & Town Hall Fountains</i>		<i>\$100,000</i>				<i>\$100,000</i>
<i>Whittemore Carriage House & Garage</i>		<i>\$175,000</i>				<i>\$175,000</i>
<i>Whittemore Robbins Cottage - Major Renovations</i>		<i>\$180,000</i>				<i>\$180,000</i>
<i>Whittemore Robbins Cottage - Replace Windows</i>		<i>\$27,000</i>				<i>\$27,000</i>



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
PHOTOCOPIER PROGRAM	\$5,600	\$2,800	\$2,800	\$5,600	\$5,600	\$22,400
AYCC Photocopier	\$2,800	\$2,800		\$2,800	\$2,800	\$11,200
Photocopier Lease - BOH/COA	\$2,800		\$2,800	\$2,800	\$2,800	\$11,200
PUBLIC BUILDING MAINTENANCE		\$125,000		\$100,000		\$225,000
<i>Whittemore Robbins House - Exterior Painting</i>				\$100,000		\$100,000
<i>Whittemore Robbins House - Replace Windows</i>		\$125,000				\$125,000
HUMAN RESOURCES	\$3,000	\$3,000	\$3,000	\$2,500		\$11,500
PHOTOCOPIER PROGRAM	\$3,000	\$3,000	\$3,000	\$2,500		\$11,500
Photocopier	\$3,000	\$3,000	\$3,000	\$2,500		\$11,500
INFORMATION TECHNOLOGY	\$965,840	\$415,000	\$370,000	\$370,000	\$410,000	\$2,530,840
INFORMATION TECHNOLOGY	\$965,840	\$415,000	\$370,000	\$370,000	\$410,000	\$2,530,840
Building Security Elements		\$20,000				\$20,000
Document Management System	\$25,000					\$25,000
GIS Department - Planimetric Data	\$40,000					\$40,000
Replacement of Receivable Package	\$235,000					\$235,000
SCHOOL - Replacement academic PC's district wide	\$400,840	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,840
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept. Admin Computers	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Network Infrastructure	\$40,000					\$40,000
Software Upgrades & Standardization - Town	\$50,000	\$30,000	\$30,000	\$30,000	\$70,000	\$210,000
Town Network Infrastructure	\$20,000	\$25,000				\$45,000
Town-Microcomputer Program	\$75,000	\$60,000	\$60,000	\$60,000	\$60,000	\$315,000
INSPECTIONS	\$30,000	\$5,000				\$35,000
PHOTOCOPIER PROGRAM	\$5,000	\$5,000				\$10,000
Photocopier lease	\$5,000	\$5,000				\$10,000



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
VEHICLE REPLACEMENT	\$25,000					\$25,000
Vehicle - Plumbing	\$25,000					\$25,000
LEGAL/WORKERS' COMPENSATION	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
PHOTOCOPIER PROGRAM	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Photocopier	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
LIBRARY	\$103,260	\$122,200	\$87,100	\$119,100	\$39,664	\$471,324
INFORMATION TECHNOLOGY	\$36,060	\$37,100	\$41,900	\$34,100	\$35,760	\$184,920
MLN Computer Project	\$30,960	\$32,000	\$36,800	\$29,000	\$30,660	\$159,420
PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
PHOTOCOPIER PROGRAM	\$2,800	\$2,800				\$5,600
Photocopier	\$2,800	\$2,800				\$5,600
PUBLIC BUILDING MAINTENANCE	\$40,400	\$82,300	\$45,200	\$85,000	\$3,904	\$256,804
Concrete Sidewalk Repair					\$3,904	\$3,904
Doors		\$38,000				\$38,000
Elevator - Overhaul				\$85,000		\$85,000
Exhaust fans	\$5,800	\$5,800				\$11,600
Heating/Cooling Water Pumps	\$21,400					\$21,400
Hot Water Heater	\$6,000					\$6,000
HVAC Blowers		\$8,500				\$8,500
HVAC Coil/Air Handler Unit		\$17,000				\$17,000
Ramp and Stairs		\$13,000				\$13,000
Repair Honeywell 3 way valves & controller	\$7,200					\$7,200
Windows- 1892 Building			\$45,200			\$45,200
VEHICLE REPLACEMENT	\$24,000					\$24,000
Library Van	\$24,000					\$24,000
PLANNING	\$87,500	\$70,500	\$2,500	\$60,000		\$220,500
DEPARTMENTAL PROJECT	\$20,000	\$28,000				\$48,000
Install Wall Mount AC Unit - 2nd Floor Conference Room		\$8,000				\$8,000
Gateway Project Phase 2 & 3	\$20,000	\$20,000				\$40,000



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
EQUIPMENT REPLACEMENT	\$40,000					\$40,000
MGR - Replace Gibbs Fire Alarm System	\$40,000					\$40,000
INFRASTRUCTURE IMPROVEMENT		\$20,000				\$20,000
MGR - Dallin Library Exterior Painting		\$20,000				\$20,000
MAJOR REPAIRS	\$25,000	\$20,000		\$60,000		\$105,000
MGR - Gibbs School - Roof Replacement				\$60,000		\$60,000
MGR - Gibbs School onsite drainage	\$25,000					\$25,000
MGR - Parmenter - Roof Replacement & Gutter Repairs		\$20,000				\$20,000
PHOTOCOPIER PROGRAM	\$2,500	\$2,500	\$2,500			\$7,500
Photocopier/Equipment	\$2,500	\$2,500	\$2,500			\$7,500
PUBLIC WORKS ADMINISTRATION	\$2,000	\$57,000		\$32,000	\$25,000	\$116,000
DEPARTMENTAL PROJECT		\$57,000		\$32,000	\$25,000	\$114,000
Mall Lights		\$32,000		\$32,000		\$64,000
Roadway Consulting Services		\$25,000			\$25,000	\$50,000
PHOTOCOPIER PROGRAM	\$2,000					\$2,000
Photocopier	\$2,000					\$2,000
PUBLIC WORKS CEMETERY DIVISION	\$260,000	\$55,000	\$10,000	\$10,000	\$10,000	\$345,000
DEPARTMENTAL PROJECT	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
PUBLIC BUILDING MAINTENANCE	\$175,000					\$175,000
Garage Renovation/ Rehab Chapel/HVAC	\$175,000					\$175,000
ROADS AND PATHS INFRASTRUCTURE	\$75,000					\$75,000
Cemetery Roadway Improvements	\$75,000					\$75,000
VEHICLE REPLACEMENT		\$45,000				\$45,000
1 Ton Truck		\$45,000				\$45,000
PUBLIC WORKS ENGINEERING DIVISION	\$325,000	\$55,000			\$25,000	\$405,000
INFRASTRUCTURE IMPROVEMENT	\$300,000					\$300,000
Flood Mitigation Grant FEMA Millbrook	\$300,000					\$300,000



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
ROADS AND PATHS INFRASTRUCTURE	\$25,000	\$25,000			\$25,000	\$75,000
Mass Ave Streetscape Design - Phase 2	\$25,000					\$25,000
Roadway Consulting Services		\$25,000			\$25,000	\$50,000
VEHICLE REPLACEMENT		\$30,000				\$30,000
Utility Vehicle		\$30,000				\$30,000
PUBLIC WORKS HIGHWAY DIVISION	\$1,938,756	\$2,001,525	\$1,979,563	\$1,753,877	\$1,934,974	\$9,608,695
DEPARTMENTAL PROJECT	\$24,000					\$24,000
Replace Concrete Street Light Poles	\$24,000					\$24,000
EQUIPMENT REPLACEMENT	\$135,000	\$99,000	\$52,000	\$34,000	\$116,500	\$436,500
1 Ton Dump Truck w/Plow/Sander		\$65,000				\$65,000
33,000 GVW Dump Truck w/Plow					\$94,000	\$94,000
Backhoe/Loader 1.5 CY	\$113,000					\$113,000
Sander Body	\$17,000	\$17,000	\$17,000	\$17,000	\$17,500	\$85,500
Sign Shop Printer			\$30,000			\$30,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000		\$24,000
INFRASTRUCTURE IMPROVEMENT	\$99,000					\$99,000
Replace Retaining Wall - Westminster Ave	\$99,000					\$99,000
ROADS AND PATHS INFRASTRUCTURE	\$1,520,756	\$1,531,525	\$1,542,563	\$1,553,877	\$1,565,474	\$7,714,195
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps - CDBG	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$430,756	\$441,525	\$452,563	\$463,877	\$475,474	\$2,264,195
Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
VEHICLE REPLACEMENT	\$160,000	\$371,000	\$385,000	\$166,000	\$253,000	\$1,335,000
(2) 44,000 GVW, 4WD Truck w/Sander		\$324,000				\$324,000
1 Ton Utility w/Gate Lift		\$47,000				\$47,000
3/4 Ton Pick-up, 4wd w/Plow (2)					\$85,000	\$85,000
33,000 GVW Dump Truck			\$90,000			\$90,000
44,000 GVW, 4WD Truck w/Sander	\$160,000			\$166,000	\$168,000	\$494,000
Catch Basin Cleaner - Clam Shell			\$120,000			\$120,000
Loader 3 CY Capacity			\$175,000			\$175,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$36,000	\$155,000	\$256,000	\$80,000	\$40,000	\$567,000
EQUIPMENT REPLACEMENT	\$6,000	\$75,000	\$256,000	\$80,000	\$6,000	\$423,000
Large Ride-on Mower		\$75,000				\$75,000
Small equipment	\$6,000		\$6,000		\$6,000	\$18,000
Tree Chipper				\$80,000		\$80,000
Work Crane - 120' Boom			\$250,000			\$250,000
VEHICLE REPLACEMENT	\$30,000	\$80,000			\$34,000	\$144,000
3/4 Ton Pickup Truck	\$30,000				\$34,000	\$64,000
Fork Lift		\$80,000				\$80,000
PUBLIC WORKS PROPERTIES DIVISION	\$418,000	\$800,000	\$118,000	\$8,100,000	\$118,000	\$9,554,000
DEPARTMENTAL PROJECT		\$700,000		\$8,000,000		\$8,700,000
DPW Facility - Architectural/Site Improvements				\$8,000,000		\$8,000,000
DPW Facility design and improvement		\$700,000				\$700,000
INFRASTRUCTURE IMPROVEMENT	\$300,000					\$300,000
DPW Yard Bldg C Replace Spanish Tile Roof	\$300,000					\$300,000
PUBLIC BUILDING MAINTENANCE	\$118,000	\$100,000	\$118,000	\$100,000	\$118,000	\$554,000
Buildings Rehab consultant Services	\$18,000		\$18,000		\$18,000	\$54,000
Town Hall - Renovations	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
PUBLIC WORKS WATER/SEWER DIVISION	\$2,475,500	\$2,420,000	\$2,530,000	\$2,452,000	\$2,475,000	\$12,352,500
EQUIPMENT REPLACEMENT	\$12,500	\$70,000	\$130,000	\$5,000	\$5,000	\$222,500
Backhoe			\$125,000			\$125,000
Mini Excavator		\$65,000				\$65,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Trailer for Generator Mount	\$7,500					\$7,500
INFRASTRUCTURE IMPROVEMENT	\$2,350,000	\$2,350,000	\$2,400,000	\$2,400,000	\$2,400,000	\$11,900,000
Drainage Rehab-Regulatory Compliance (Ch-308)	\$150,000	\$150,000	\$200,000	\$200,000	\$200,000	\$900,000
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sewer System Rehabilitation	\$1,100,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,700,000
Water System Rehabilitation	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,800,000
VEHICLE REPLACEMENT	\$113,000			\$47,000	\$70,000	\$230,000
FlatBed 8-ton Truck - Generator Mount	\$78,000					\$78,000
Utility Truck				\$47,000		\$47,000
3/4 Ton Pickup - Replace #34	\$35,000					\$35,000
3/4 Ton Pickup (2) - Replace #9 & #75					\$70,000	\$70,000
RECREATION	\$635,000	\$610,400	\$572,100	\$810,000	\$338,500	\$2,966,000
EQUIPMENT REPLACEMENT	\$50,000					\$50,000
Replace Dividing Wall - Gibbs Gymnasium	\$50,000					\$50,000
PARKS & PLAYGROUNDS	\$560,000	\$610,400	\$572,100	\$810,000	\$338,500	\$2,891,000
ADA Study Implementation Program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<i>Bishop Playground</i>					\$278,500	\$278,500
Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Magnolia Playground	\$455,000					\$455,000
<i>Reservoir Beach</i>			\$65,000	\$750,000		\$815,000
<i>Robbins Farm - Fields & Basketball Courts</i>		\$550,400				\$550,400
<i>Wellington Playground</i>			\$447,100			\$447,100
Summer Street & Buck Field Safety Fencing Repair	\$45,000					\$45,000



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
VEHICLE REPLACEMENT	\$25,000					\$25,000
Kid Care 15 Passengar Van	\$25,000					\$25,000
REDEVELOPMENT BOARD	\$345,000	\$35,000	\$46,500	\$60,000	\$60,000	\$546,500
DEPARTMENTAL PROJECT		\$10,000	\$46,500	\$60,000	\$25,000	\$141,500
ARB - Central Mechanical/Electric/Plumbing/Elevator			\$25,000		\$25,000	\$50,000
ARB - Central School Boiler Replacement				\$50,000		\$50,000
ARB - Central School Front Lobby Bathroom			\$15,000			\$15,000
ARB - Installation of 2 Security Cameras (2nd Floor)		\$10,000				\$10,000
ARB - Installation of 2 Security Cameras (3rd Floor/Lower Level)				\$10,000		\$10,000
ARB - Replace/Repair Central School AC Compressors			\$6,500			\$6,500
INFRASTRUCTURE IMPROVEMENT	\$265,000					\$265,000
ARB - 23 Maple St, porches, entryways	\$140,000					\$140,000
ARB - 23 Maple Street remove oil tank	\$15,000					\$15,000
ARB - Central Oil Tank De-commissioning	\$15,000					\$15,000
ARB - Jefferson Cutter/Gutter Downspout/chimney	\$15,000					\$15,000
ARB - Paving Central School Parking Lot	\$80,000					\$80,000
PUBLIC BUILDING MAINTENANCE	\$80,000	\$25,000			\$35,000	\$140,000
ARB - Central School Exterior stone, chimney repair					\$10,000	\$10,000
ARB - Central School Slate Roof Repair		\$25,000			\$25,000	\$50,000
ARB - Jefferson Cutter House - Roof Replacement & Gutters	\$60,000					\$60,000
ARB - Window Painting & Waterproofing	\$20,000					\$20,000



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
SCHOOLS	\$2,210,000	\$6,535,940	\$465,000	\$560,000	\$407,500	\$10,178,440
DEPARTMENTAL PROJECT	\$90,000	\$500,000		\$250,000	\$125,000	\$965,000
Additional Classroom Space - Ottoson		\$500,000				\$500,000
Dallin - Chiller				\$250,000		\$250,000
Install Carbon Monoxide Detectors through District	\$75,000					\$75,000
Landscape Improvements - Bishop School					\$125,000	\$125,000
Replace Floor Mats throughout District	\$15,000					\$15,000
EQUIPMENT REPLACEMENT	\$5,000	\$5,000	\$5,000	\$5,000	\$27,500	\$47,500
Custodial/maint. Equip. replacement program	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Systemwide - Air Conditioner Replacement					\$22,500	\$22,500
MAJOR REPAIRS	\$500,000	\$30,000		\$30,000		\$560,000
AHS Exterior Doors		\$30,000		\$30,000		\$60,000
Peirce Field Replace Turf	\$500,000					\$500,000
PHOTOCOPIER PROGRAM	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
PUBLIC BUILDING MAINTENANCE	\$1,240,000	\$5,745,940	\$45,000	\$5,000	\$15,000	\$7,050,940
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Hardy Windows	\$150,000					\$150,000
Maintenance Service Van			\$40,000			\$40,000
Stratton Building Improvements	\$1,085,000	\$5,740,940				\$6,825,940
Systemwide - Roof Repairs					\$10,000	\$10,000
ROADS AND PATHS INFRASTRUCTURE	\$100,000		\$40,000			\$140,000
Exterior paving Brackett			\$40,000			\$40,000
Regrade Bishop School Parking Lot	\$100,000					\$100,000



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Department/Program	2016	2017	2018	2019	2020	Grand Total
STUDENT TRANSPORTATION	\$130,000	\$95,000	\$130,000	\$95,000	\$80,000	\$530,000
Bus #102 53 passenger bus				\$95,000		\$95,000
Bus #103 77 passenger bus			\$130,000			\$130,000
Bus #105 8 - passenger escape					\$40,000	\$40,000
Bus 106 - 53 passenger		\$95,000				\$95,000
Bus -77 Passenger #104	\$130,000					\$130,000
Van # 110 - passenger					\$40,000	\$40,000
VEHICLE REPLACEMENT	\$25,000	\$40,000	\$125,000	\$55,000	\$40,000	\$285,000
Food Services Truck				\$55,000		\$55,000
Purchase Snow Cat			\$125,000			\$125,000
Replace Maintenance Service Van	\$25,000					\$25,000
Replace Truck and Plow		\$40,000			\$40,000	\$80,000
TOWN MANAGER	\$11,000	\$5,000	\$5,000	\$5,000		\$26,000
DEPARTMENTAL PROJECT	\$8,000					\$8,000
Cyrus Dallin Sculpture Restoration	\$8,000					\$8,000
PHOTOCOPIER PROGRAM	\$3,000	\$5,000	\$5,000	\$5,000		\$18,000
Photocopier	\$3,000	\$5,000	\$5,000	\$5,000		\$18,000
TREASURER	\$23,000	\$5,000		\$6,000		\$34,000
DEPARTMENTAL PROJECT	\$17,000					\$17,000
Office Security Improvement	\$17,000					\$17,000
PHOTOCOPIER PROGRAM	\$6,000	\$5,000		\$6,000		\$17,000
Photocopier	\$6,000	\$5,000		\$6,000		\$17,000
Grand Total	\$18,221,206	\$15,384,065	\$7,448,563	\$14,824,277	\$6,522,938	\$62,401,049

*The Capital Planning Committee considered the potential impact of future CPA funding on projects that have historically been funded through the capital budget, but could be eligible for CPA funding in FY2017 and beyond. The Committee decided to fund many of the projects requested in FY2016 that may have been CPA eligible in the future, however, did not recommend funding for those projects requested in years FY2017-FY2020. These requests have been italicized.



CAPITAL PLAN FY2016 –2020 (CONTINUED)

Funding Source	2016	2017	2018	2019	2020	Grand Total
BOND	\$13,594,350	\$9,644,940	\$2,474,000	\$9,462,000	\$1,557,160	\$36,732,450
CASH	\$1,426,356	\$1,460,725	\$1,250,963	\$1,365,277	\$1,517,278	\$7,020,599
OTHER	\$3,200,500	\$3,101,000	\$3,211,500	\$3,147,000	\$3,170,000	\$15,830,000
Grand Total	\$18,221,206	\$14,206,665	\$6,936,463	\$13,974,277	\$6,244,438	\$59,583,049

Fiscal Year	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Prior Non-Exempt Debt	6,552,287	5,840,389	4,508,096	3,832,234	3,204,224	23,937,230
Cash	\$1,426,356	\$1,460,725	\$1,250,963	\$1,365,277	\$1,517,278	\$7,020,599
New Non-Exempt Debt Service	\$218,600	\$1,008,627	\$1,536,809	\$3,088,824	\$3,789,797	\$9,642,658
Water Sewer Bonds						
Total Non-Exempt Tax Burden	\$8,197,243	\$8,309,741	\$7,295,868	\$8,286,335	\$8,511,299	\$40,600,487
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$51,506)	(\$50,250)	(\$48,956)	(\$47,625)	(\$41,350)	(\$239,687)
Adjust for Roadway Reconstruction O/R 2011	(\$430,756)	(\$441,525)	(\$452,563)	(\$463,877)	(\$475,474)	(\$2,264,196)
Capital Carry Forward	(\$120,000)	(\$125,000)		(\$50,000)	(\$50,000)	(\$345,000)
Antennae Funds	(\$326,000)	(\$200,000)		(\$150,000)	(\$50,000)	(\$726,000)
Urban Renewal Fund - Central School/Jefferson Cutter/23 Maple St	(\$20,962)	(\$62,682)	(\$61,177)	(\$59,493)	(\$57,808)	(\$262,122)
Adjust for Ottoson	(\$436,717)	(\$436,717)				(\$873,434)
Adjust for 2014 Bond Premium	(\$200,160)	(\$200,160)	(\$200,160)	(\$200,160)	(\$200,160)	(\$1,000,800)
Net Non-Exempt Plan	\$6,528,142	\$6,710,407	\$6,450,011	\$7,232,180	\$7,553,507	\$34,474,248
Pro Forma Budget	\$130,569,145	\$133,495,702	\$138,071,171	\$145,081,921	\$151,199,333	\$698,417,272
Budget For Plan at 5%	\$6,528,457	\$6,674,785	\$6,903,559	\$7,254,096	\$7,559,967	\$34,920,864
Plan as % of Revenues	5.00%	5.03%	4.67%	4.98%	5.00%	4.94%
Variance From Budget	\$315	(\$35,622)	\$453,547	\$21,916	\$6,460	\$446,616