



TOWN OF ARLINGTON

CAPITAL PLANNING COMMITTEE

Report to Town Meeting

April 2015

CAPITAL PLANNING COMMITTEE REPORT

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REPORT OF THE CAPITAL PLANNING COMMITTEE

The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2014 on the five-year plan, FY2016-FY2020. The FY2016 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2015. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in March 2015.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 25 years, cost estimates have been reasonably accurate except in the case of major reconstruction of buildings such the Ottoson School and the Community Safety Building, for which original cost estimates were significantly below final cost.

Scope of this Report

The FY2016 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2016-FY2020 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½.

The Five Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. This Town Meeting is being asked to vote only on the FY2016 Capital Budget; the Five Year Capital Plan is presented to provide you with context and visibility into future planning. The actual vote on the Capital Budget is presented by the Finance Committee under Article 24.

Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget items shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement, or
2. For the purchase or lease of a Capital Asset, or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

Sources of Funding: Bonds, Cash, and Other

Each year the Capital Planning Committee (the “CPC” or the “Committee”) presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms “Cash”, “Bonds”, and “Other” to describe the sources of funding for the Capital Budget and the five-year Capital Plan. Figure 1 provides a recent history of funding sources compared to that in this year’s proposed capital budget vote.

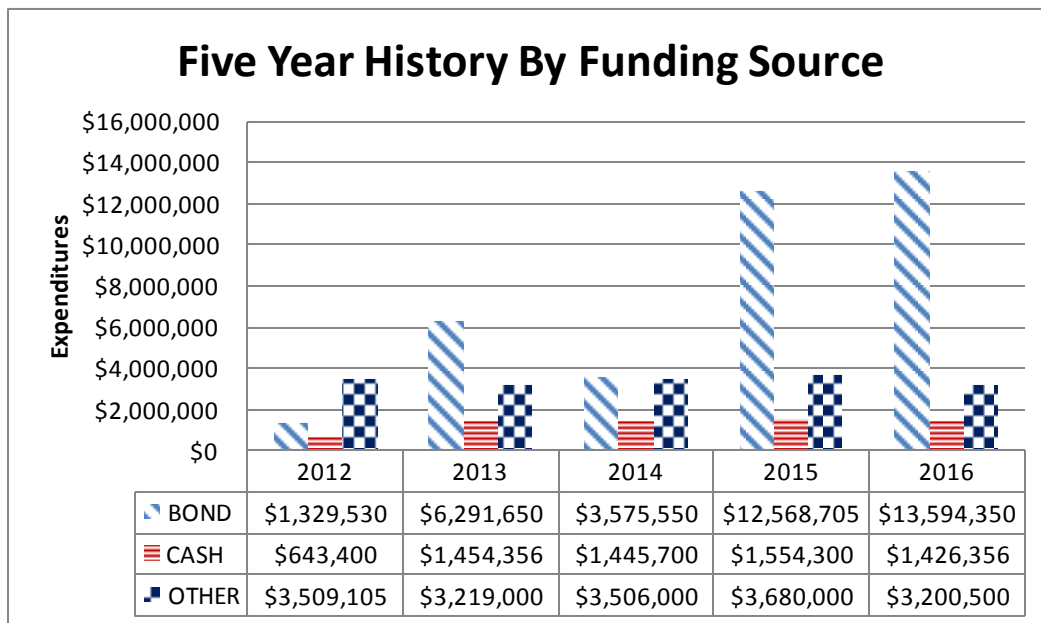


Figure 1 Five Year History by Funding Source

“Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

“Bonds” refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are typically referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by:

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

“Other” refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure to last year's expenditures and their respective impact on the non-exempt budget.

Table 1 Comparison to Prior Year Expenditure

	Expenditure FY 2015	Expenditure FY 2016	Change	Change %
Prior Debt Service				
Exempt	\$2,771,358	\$2,635,236	(\$136,122)	(4.9)%
Non-Exempt	\$7,000,756	\$7,996,947	\$996,191	14.2 %
Less MWRA Debt	(\$1,151,303)	(\$1,232,035)	(\$80,732)	7.0 %
Total Prior Debt Service	\$8,620,811	\$9,400,148	\$779,337	9.0 %
New Debt Service	\$169,722	\$218,600	\$48,878	28.8 %
Less Enterprise Fund Debt Service	(\$303,875)	(\$212,625)	\$91,250	(30.0)%
Total Debt Service	\$8,486,658	\$9,406,123	\$919,465	10.8 %
Cash Expenditure	\$1,554,300	\$1,426,356	(\$127,944)	(8.2)%
Less Transfer from Ambulance Revolving Fund	(\$47,600)	(\$51,506)	(\$3,906)	8.2 %
Total Expenditure	\$9,993,358	\$10,780,973	\$787,615	7.9 %
Non-exempt Expenditure	\$7,222,000	\$8,145,737	\$923,737	12.8 %
Less Antenna Funds	(\$25,000)	(\$326,000)	(\$301,000)	1204.0 %
Adjust for Bond Premium		(\$200,160)		-
Less Ed Burns Rink Adjustment		(\$83,000)	(\$83,000)	-
Less Urban Renewal		(\$20,962)	(\$20,962)	-
Less Capital Carry Forward	(\$50,000)	(\$120,000)	(\$70,000)	140.0 %
Less Roadway Reconstruction O/R 2012	(\$420,250)	(\$430,756)	(\$10,506)	2.5 %
Adjust for Ottoson	(\$436,717)	(\$436,717)	\$0	0.0 %
Adjusted Non-Exempt Expenditure	\$6,290,033	\$6,528,142	\$438,269	7.0 %

Vote by the Town Meeting Under Article 24

In the vote for the capital appropriation for FY 2016, you will be asked to approve (in six separate votes):

1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
2. Acquisitions using sources of funds other than the tax levy,
3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
4. Authorization of the Town to seek external grants and funds for capital purposes,
5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years, and,
6. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose.

Under Article 24, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee. You are only asked to vote on the Capital Budget for FY2016 under Article 24 (Exhibit III), and not on the Five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan.

Table 2 Summary of Article 24

FY 2016 by Funding Source	Expenditures
Cash	\$1,426,356
Bond	\$13,594,350
Other	\$3,200,500
Total	\$18,221,206
Calculation of Net Appropriation of Article 30	Capital and Debt Service
Prior Years Non-exempt Debt Service	
Principal	\$5,235,000
Interest	\$1,317,287
Total Prior Non-exempt Debt Service	\$6,552,287
Plus Enterprise Fund Debt Svc. Appropriation	\$212,625
Plus MWRA Loan Payments	\$1,232,035
Net Prior Non-Exempt Debt Service	\$7,996,947
New Non-exempt Debt Service	\$218,600
Less Antenna Funds	(\$326,000)
Less Ed Burns Rink	(\$83,000)
Less Ambulance Revolving Fund	(\$51,506)
Less Capital Carry Forward	(\$120,000)
Less Urban Renewal	(\$20,962)
Current Year Cash Outlay	\$1,426,356
Total Non-exempt Appropriation	\$9,040,435
Exempt Principal	2,148,000
Total Exempt Interest	\$487,326
Total Exempt Debt Service	\$2,635,326
Less Enterprise Fund Debt Svc Approp.	(\$212,625)
Less MWRA Loan Payments	(\$1,232,035)
Total Tax Rate Appropriation	\$10,231,101

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 above. In FY 2016, Prior Non-Exempt Debt Service (\$6,552,287) comprises the current year principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Non-exempt debt service in Table 2. Cash is the amount (\$1,426,356) of directly purchased (non-bonded) acquisitions. Article 24 also authorizes \$13,594,350 in new borrowing to be repaid with interest in future years. \$218,600 is the estimated tax impact of interest on new borrowing for this year. These amounts are reduced by transfers from other available funds. \$2,635,326 is the amount needed to pay the principal and interest on bonds authorized by Debt Exclusion referenda and therefore exempt from the limits of Proposition 2½.

Table 3 below outlines the components of the five-year plan.

Table 3 Components of the Total Expenditure

Fiscal Year	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Prior Non-Exempt Debt Service	\$6,552,287	\$5,840,389	\$4,508,096	\$3,832,234	\$3,204,224	\$23,937,230
Cash	\$1,426,356	\$1,460,725	\$1,250,963	\$1,365,277	\$1,517,278	\$7,020,599
New Non-Exempt Debt Service	\$218,600	\$1,008,627	\$1,536,809	\$3,088,824	\$3,789,797	\$9,642,658
Total Non-Exempt Tax Burden	\$8,197,243	\$8,309,741	\$7,295,868	\$8,286,335	\$8,511,299	\$40,600,487
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$51,506)	(\$50,250)	(\$48,956)	(\$47,625)	(\$41,350)	(\$239,687)
Adjust for Roadway Reconstruction O/R 2011	(\$430,756)	(\$441,525)	(\$452,563)	(\$463,877)	(\$475,474)	(\$2,264,196)
Capital Carry Forward	(\$120,000)	(\$125,000)		(\$50,000)	(\$50,000)	(\$345,000)
Antennae Funds	(\$326,000)	(\$200,000)		(\$150,000)	(\$50,000)	(\$726,000)
Urban Renewal Funds	(\$20,962)	(\$62,682)	(\$61,177)	(\$59,493)	(\$57,808)	(\$262,122)
Adjust for Ottoson	(\$436,717)	(\$436,717)				(\$873,434)
Adjust for Bond Premium	(\$200,160)	(\$200,160)	(\$200,160)	(\$200,160)	(\$200,160)	(\$1,000,800)
Net Non-Exempt Plan	\$6,528,142	\$6,710,407	\$6,450,011	\$7,232,180	\$7,553,507	\$34,474,248

The “Adjustment for Ottoson” is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund. That adjustment will cease after FY 2017 when the Ottoson debt is retired. Adjustments for the Enterprise, Antenna, Ambulance and Urban Renewal Fund accounts (including Central School, Jefferson Cutter House and 23 Maple Street) recognize payments to the Capital Budget from those accounts. During the 2012 override referendum, voters were promised that \$400,000 of the override amount would be applied to roadway reconstruction. This offset removes that amount (increased each year by 2.5%) from the operating budget to fund the additional DPW capital expense. The "Adjust for Bond Premium" credits the Capital Plan with the premium received by the Town on its November 2014 bond issue, allocated over five years of the plan. By offsetting the higher-than-market nominal interest rates on that debt with a one-time cash payment to the Town of \$1,000,800, this adjustment properly reflects the true net borrowing cost of the Capital Plan.

Planning and Controlling Capital Expenditures

The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 demonstrates that the expenditures in Article 24 and in the Five Year Capital Plan meet the Capital Planning Committee’s 5% standard. The budget FY 2016 expenditures are 5% of the total Town revenue for FY 2016 and over five years the plan averages close to 5%.

Table 4 Capital Planning and 5% Limit

Fiscal Year	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Net Non-Exempt Plan	\$6,528,142	\$6,710,407	\$6,450,011	\$7,232,180	\$7,553,507	\$34,474,248
Pro Forma Budget	\$130,569,145	\$133,495,702	\$138,071,171	\$145,081,921	\$151,199,333	\$698,417,272
Budget For Plan at 5%	\$6,528,457	\$6,674,785	\$6,903,559	\$7,254,096	\$7,559,967	\$34,920,864
Plan as % of Revenues	5.00%	5.03%	4.67%	4.98%	5.00%	4.94%
Variance From Budget	\$315	(\$35,622)	\$453,547	\$21,916	\$6,460	\$446,616

An Overview of the Impact of Capital Spending

As seen in Figure 2, 75% of the planned acquisitions in FY2016 are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.

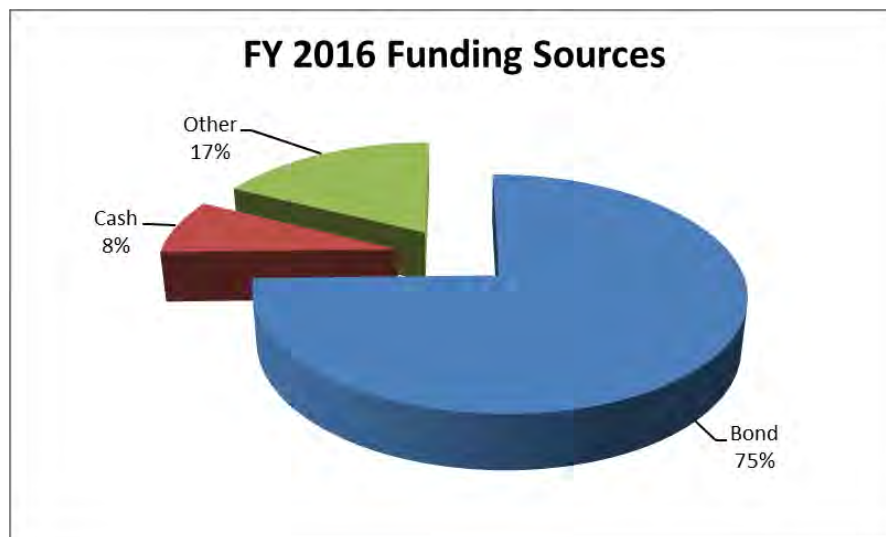


Figure 2 Funding Sources in FY 2016

Managing total debt is an important part of the capital planning process. Total debt includes both Non-exempt Debt and Exempt Debt. Bonded capital acquisitions increase total debt, and debt service principal payments reduce total debt.

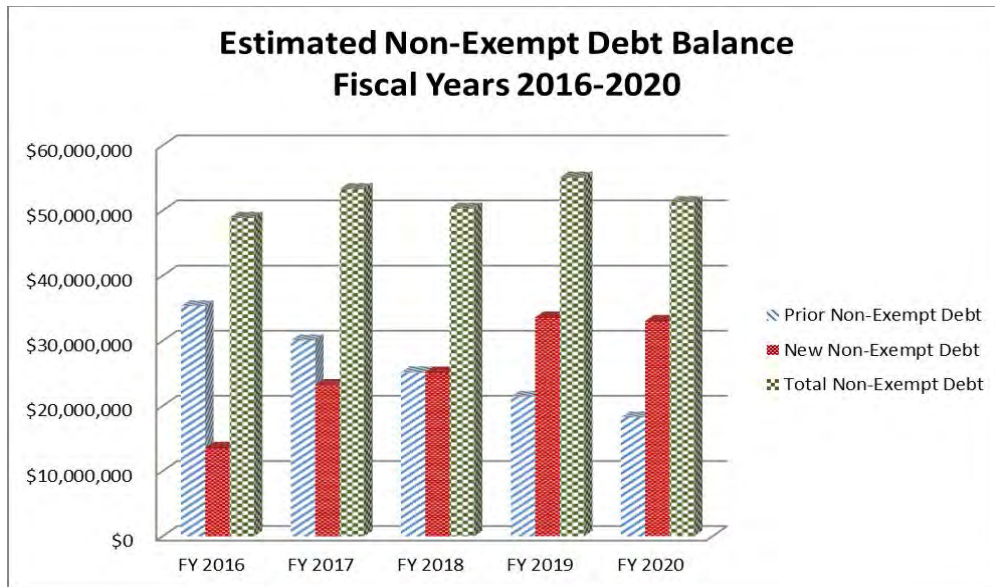


Figure 3 Forecast of Non-Exempt Debt Balance

Figure 3 shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding Non-Exempt Debt can affect the Town’s ability to meet its operating budget requirements. This forecast shows a slight upward trend reflecting the impact of the final phase of the Community Safety Building project and the non-exempt portion of the Stratton School renovation, offset in part by the retirement of Ottoson School debt.

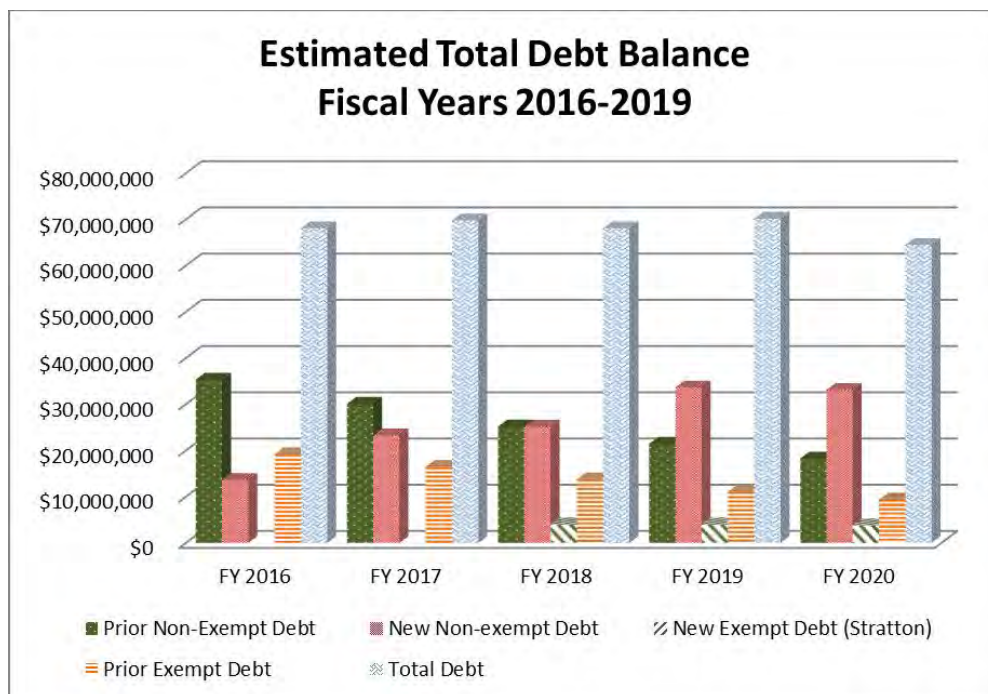


Figure 4 Estimated Total Debt

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from Figure 4, both exempt debt and non-exempt debt are reasonably level over the next five years. Total forecast debt levels decline after 2019.

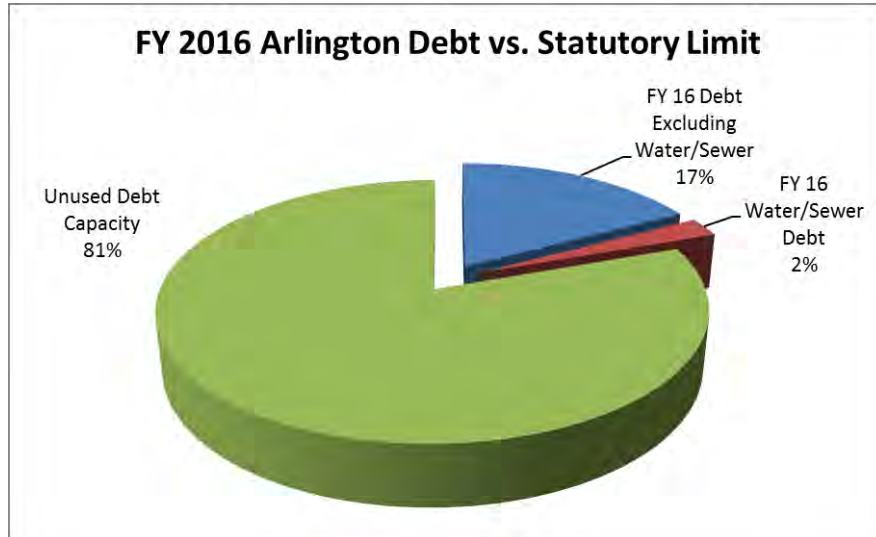


Figure 5 Arlington Statutory Debt Capacity

The statutory debt limit is 5% of the Mass Department of Revenue’s Equalized Valuation (EQV) of the Town. Based on the current DOR reported EQV of \$7.91 billion, the debt limit is \$396 million. As shown in [Figure 5](#), Arlington’s estimated total FY 2016 debt of \$77 million is a conservative 19% of the limit. Note that we include all water/sewer debt here including borrowing under this year’s Articles 26 and 27 for a full picture of the Town’s debt obligations, although the water/sewer debt is partially funded by sources other than tax revenue.

Community Preservation Act

In November the voters of Arlington accepted the Community Preservation Act. CPA is a state program which enables cities and towns to impose a 1.5% surcharge on property taxes, less certain abatements and exclusions, creating a funding stream dedicated to Affordable Housing, Historic Preservation, Open Space and Outdoor Recreation projects. The fund, augmented by a state contribution varying from year to year, is administered by a Community Preservation Committee to be created by this Town Meeting. Any projects to be considered for funding must be endorsed by that Committee, and expenditure of CPA funds must be voted favorably by Town Meeting, as with any other appropriation.

As discussed at the 2015 Annual Town Meeting and during the November ballot question campaign, certain needs traditionally funded through the Capital Budget and Plan such as outdoor recreation and historic restoration projects are CPA-eligible by their nature. Some of those projects may now be considered by the Community Preservation Committee, and future Town Meetings, for funding through exempt CPA funds. The Community Preservation Committee will make its first appropriation recommendations to Town Meeting for FY 2017.

Critically required expenditures for FY2016 are fully funded in the proposed Capital Budget. In FY 2017 and on, to enable the newly-formed Community Preservation Committee to evaluate projects which have already been requested by Town staff and included in the Plan, the current Capital Plan has segregated most such eligible expenditures into the funding category of "CPA". If CPA funding is unavailable the Capital Planning Committee remains committed to considering each such project in the Capital Plan.

The Capital Planning Committee looks forward to collaboration between the two Committees to optimize Town financing of these and other important projects in the years to come.

The Stratton School Renovation

The most significant project included in the five-year capital plan is the final phase of renovation of the Stratton School. Town leaders promised residents to renovate the Stratton School as part of the 2000 Rebuild Debt Exclusion Referendum. It is past time to move forward on this critical project.

Five years ago initial renovations to the Stratton including ADA upgrades, roof replacement, new boiler, and window replacements were accomplished through a combination of funding by Town Meeting and a Green Repair grant from MSBA. This work was critically needed to maintain the integrity of the building, but did not address the programming deficiencies of the Stratton relative to the standards Arlington committed to the voters in the School Rebuild Debt Exclusion campaign in 2000.

A Stratton Working Committee of parents, educators and town officials was convened in 2014 to collaborate on refining needs and defining objectives to bring the condition of the school in line with our other six elementary facilities. Working with a consultant on a comprehensive feasibility study, the Committee defined the scope of a proposed Stratton Building Project and investigated four distinct phasing scenarios with various impacts on costs and educational disruption. With input from the School Department and the Permanent Town Building Committee, the Town has opted for a single-phase project with an estimated duration of 14 months during the 2016-2017 school year.

Projected total cost of the project is just over \$12 million including significant student relocation costs. \$1,085,000 has been requested in FY2016 for the design phase of the project, with construction and relocation costs programmed for FY2017.

The proposed project is not eligible for MSBA funding. The Capital Planning Committee has developed a financing plan that includes the use of non-exempt funds from the Capital Plan; exempt funds authorized by the 2000 school building debt exclusion; and proceeds from the anticipated sale of the Town-owned DA V property at 1207 Mass Ave, all as detailed in the table below.

Table 5 Stratton Financing Plan

Stratton Financing Plan	
SOURCE	
FY 2016 Capital Appropriation for Design/OPM	\$1,085,000
FY 2017 Capital Appropriation for Construction/Student Relocation	\$5,740,940
FY 2017 Capital Appropriation for Additional Classroom Space - Ottoson	\$500,000
Funds from existing Debt Exclusion	\$4,000,000
Funds from Sale of Asset	\$750,000
TOTAL ESTIMATED PROJECT COSTS	\$12,075,940

Arlington's Cultural Legacy

Our community life has long benefitted from the political traditions, institutions and infrastructure passed to us by our predecessors. As transient custodians of our culture and environment, we share in our ancestors' obligation to transfer equitably to the generations following the same or greater value that we ourselves have received. From an infrastructure viewpoint, in the latter part of the 20th century we enjoyed the schools, Town Hall, public buildings, library, roads and highways developed by "the Greatest Generation" and their forebears.

In the last several decades Town Meeting and the voters have faithfully continued the Town's practice to pass to our children and grandchildren an intact municipal fabric and preserved community wealth. Under Town Meeting government, our town operates with prudence and probity; our bond rating is Triple-A; and our debt less than one-fifth of the state legislated limit. The 2011 favorable override vote, adoption by Town Management and Labor of GIC health insurance, and adoption of the Community Preservation Act are three fiscal building blocks enabling continuation of Arlington's strong social legacy.

Reconstruction and Renovation of Town-owned Buildings

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Buildings that have received substantial recent attention are the Community Safety Building, three Fire Stations, and nearly all of the Public Schools.

Comprehensive Master Plan

In 2012 Arlington embarked on the process of creating a comprehensive municipal master plan to serve as the Town's primary policy statement on future physical development in Arlington. Funded through the Capital Plan, the process has involved extensive public participation to set goals and communicate a long-term shared vision, followed by a review of current trends relative to land use, economic strength, housing, open space, recreation, natural, cultural and historic resources, transportation, population, demographics, public facilities, and includes steps to implement the plan. Each element of the master plan is inter-related: economic development may depend on transportation; increased housing can lead to increased demand for services.

The resulting Arlington master plan has been adopted by the Arlington Redevelopment Board and will be presented to this Town Meeting for its endorsement. A multi-year implementation plan will call for specific changes to the zoning bylaw to be proposed to future Town Meetings. In the coming decades the plan will provide a basis for decision-making regarding the long-term physical development of the Town, and with respect to municipal infrastructure it will help to inform future Capital Planning decisions.

Facility Maintenance Committee

The Facility Maintenance Committee (FMC) met regularly throughout FY 2015 to develop recommendations to the Town Manager regarding improvements to the Town's approach to facility management. The primary recommendation from the FMC included the creation and implementation of a consolidated Facilities Department. The Committee's recommendation included a phased approach over two years:

Year 1 (FY 2016):

- Create Facilities Department
- Fund Director of Facilities Position (50/50 Town/School)
- Establish administrative function
- Consolidate reporting structure for all custodial and maintenance personnel
- Begin consolidating Town maintenance budgets under Facilities Department

Year 2 (FY 2017):

- School & Town consolidate maintenance budgets under Facilities Department

Implementing Previous Capital Plans

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased, or their purchase or implementation is in process.

Major renovations continue on the Community Safety Building and Central Fire Station. More information on these projects is included below.

Construction of both the North Union Spray Park and the Hibbert Playground is complete. Design of the Spy Pond Tennis Courts has also been completed and construction is scheduled to begin this spring. The Town is preparing to begin the procurement process for replacing the town wide telephone system with a state-of-the-art voice over IP (VOIP) system.

Extensive roadway and sidewalk renewals have been accomplished throughout the community, and the 40-year program of replacement of our water & sewer infrastructure continues on schedule.

Progress on each of these projects is monitored by the Town Manager's Office and the Comptroller and reported to the Capital Planning Committee.

Community Safety Building

Rehabilitation of the 1983 Community Safety Building continued this past year with the completion of Phase 2, the reconstruction of the building envelope to cure chronic water infiltration that had caused serious deterioration of the masonry. The architect and the Permanent Town Building Committee delivered the strong project management needed to overcome challenges of poor initial construction quality and other unforeseeable conditions and produce a safe and durable result.

With the building envelope restored, interior renovation and programmatic improvements in support of police operations can commence. Previously planned as two separate phases, they have been consolidated into a single phase to expedite completion, reduce cost and minimize extended disruption to Arlington Police Department operations and personnel. The accelerated project is budgeted at \$7.65 million in this year's capital request, the bid process is underway, and the contract will be awarded at the close of this Annual Town Meeting.

Central Fire Station

Reconstruction of the historic Central Fire Station is nearing completion of its final phase, a full interior renovation to provide modern living and working facilities and create an efficient headquarters space for the Department. Structural issues encountered with the apparatus floor slab delayed the project slightly, but it remains within contingency budget and on schedule for completion July 1.

Academic IT Requirements

APS has made a strong case to increase capital spending on IT resources to meet system-wide needs. "Baseline Edge", "Powerschool" and other educational program management software offering increased teaching capabilities have outstripped current computing resources for over 280 teachers' computers. Evolving 21st century educational metrics including MCAS, Common Core and PARCC are increasing the requirement for improved technology in students' hands as well, so APS is increasing both tablet and PC resources. Therefore the Capital Planning Committee is asking your continued support of a \$400,000 technology line item for education in this year's Capital Budget to more aggressively support both our teachers and students.

Looking Ahead

Town Meeting's careful evaluation of Arlington's capital needs and its continued support of Town Management's five-year capital planning process is a critical element of equitable intergenerational transfer of our communal heritage. As we consider the coming five years and beyond:

The Stratton School, our immediate priority, is a long-awaited final step in the Elementary School Rebuild program committed to the voters in 2000.

Arlington High School, discussed in more detail below, must be renovated or rebuilt to maintain the high academic achievements Arlington has come to expect from the APS administration, faculty and students.

Magnolia Playground will be renovated, and implementation of ADA accessibility to parks and playgrounds is ongoing. Significant improvements in our town-wide Information Technology infrastructure include upgrades of teachers' computers to accommodate system-wide attendance, evaluation and analytics software; and to increase iPad availability to students throughout the elementary schools, on a par with tools available to students at the new Thompson.

The ongoing commitment to steady upgrading of our water & sewer and roadway infrastructure continues, including town-wide water meter replacement.

Arlington's "Civic Block" assets, including Town Hall, Central School, Robbins Memorial Library, Whittemore Robbins House, Carriage House and Cottage, and Winfield Robbins Memorial Garden, are historic treasures that deserve a long-term review of maintenance standards and optimal uses. The facilities housing Health & Human Services and Senior Center programming are priorities for study of space needs and rehabilitation recommendations.

Extensive renovation of the six-building Town DPW campus is slated for 2019. The challenging planning required for the project is proposed to be funded in 2017.

Arlington High School

The Capital Planning Committee strongly supports the planning effort undertaken by the School Department to renovate or rebuild Arlington High School.

Our high school complex was built between 1914 and 1980 and last upgraded 34 years ago. A 1993 School Infrastructure Study projected renovation to be needed after the year 2000. A recent evaluation of mechanical systems identified \$35 million in needed mechanical infrastructure improvements alone. Our student population is growing, and we face potential loss of accreditation for substandard facilities.

In early 2014 the School Department prepared and submitted a Statement of Interest to the Massachusetts School Building Authority (MSBA), the agency controlling state funding of school buildings. The Statement of Interest is the first step in a lengthy process of collaboration with MSBA to arrive at a plan for renovation or reconstruction of the facility, and a sharing of the cost which will likely exceed \$125 million.

MSBA declined to act on Arlington's initial Statement of Interest and encouraged the School Department to reapply in April 2015. Prioritization by MSBA of needs across the state may mean it may act favorably on our request only after several submissions. When favorable action is received the collaborative planning process can begin in earnest, and the Town will consider seeking the support of the voters for a debt exclusion to fund its portion of the investment.

Minuteman Regional Vocation High School

The Minuteman School Committee ("MSC") is working with MSBA toward a major overhaul of the school facility. Planning for an expanded capacity of 628 students, the MSC will vote in May on its preferred mix of renovation, addition and entirely new construction, at projected costs ranging from \$150 to \$200 million. MSBA will make a final decision on the preferred option in July of this year.

MSBA will contribute 40% of eligible costs, but not all costs of every proposed configuration are eligible for reimbursement. Current estimates of the cost to the Minutemen district Towns range to over \$120 million.

Minuteman continues to present a governance challenge for Arlington and its fellow member communities. The agreement under which member Towns operate is especially problematic with respect to allocation of capital expenditures. Without participation by out-of-District Towns which send students to Minuteman, Arlington's share of capital investment would mirror its share of in-District population. At about 35%, that would represent a potential cost to Arlington of over \$20 million. Proposed modifications in the Minuteman Regional Agreement, which Town Meeting approved to allow Arlington to support this important educational resource while achieving a fair allocation of costs, have not yet been successfully adopted by our partner communities. Without unanimous approval a new Regional Agreement will not be accepted, and Arlington's support of the Minuteman project is in doubt. Minuteman management also has the option of conducting a district-wide referendum to gain approval of its capital spending program.

Program Spending Summary

Table 6 summarizes Non-Exempt Town expenditures by program from 2013 (2013 through 2015 are actual) through the five year capital plan. Expenditures voted through debt-exclusion referenda for elementary school projects are exempt from Proposition 2½, and are not included in this chart.

Table 6 Analysis of Spending By Program

Program	2013	2014	2015	2016	2017	2018	2019	2020	Grand Total
DEPARTMENTAL PROJECT	\$165,500	\$256,500	\$3,212,250	\$220,500	\$1,452,500	\$75,000	\$8,370,500	\$452,000	\$14,204,750
EQUIPMENT REPLACEMENT	\$402,500	\$516,000	\$510,000	\$368,700	\$264,000	\$460,000	\$211,000	\$322,000	\$3,054,200
INFORMATION TECHNOLOGY	\$479,200	\$450,300	\$924,300	\$1,047,750	\$452,100	\$411,900	\$404,100	\$445,760	\$4,615,410
INFRASTRUCTURE IMPROVEMENT	\$3,742,000	\$3,776,500	\$9,198,500	\$3,649,000	\$2,370,000	\$2,400,000	\$2,400,000	\$2,400,000	\$29,936,000
MAJOR REPAIRS	\$45,000	\$230,000	\$195,000	\$525,000	\$532,000	\$0	\$90,000	\$0	\$1,617,000
PARKS & PLAYGROUNDS	\$445,750	\$526,250	\$602,500	\$560,000	\$610,400	\$572,100	\$810,000	\$338,500	\$4,465,500
PHOTOCOPIER PROGRAM	\$150,006	\$150,100	\$164,400	\$166,100	\$165,300	\$147,800	\$155,800	\$145,300	\$1,244,806
PUBLIC BUILDING MAINTENANCE	\$2,784,050	\$244,600	\$416,805	\$9,300,400	\$6,078,240	\$208,200	\$290,000	\$171,904	\$19,494,199
ROADS AND PATHS INFRASTRUCTURE	\$1,490,000	\$1,500,000	\$1,740,250	\$1,720,756	\$1,556,525	\$1,582,563	\$1,553,877	\$1,590,474	\$12,734,445
STUDENT TRANSPORTATION	\$125,000	\$35,000	\$65,000	\$130,000	\$95,000	\$130,000	\$95,000	\$80,000	\$755,000
VEHICLE REPLACEMENT	\$1,019,000	\$847,000	\$774,000	\$533,000	\$1,808,000	\$1,461,000	\$444,000	\$577,000	\$7,463,000
Grand Total	\$10,848,006	\$8,532,250	\$17,803,005	\$18,221,206	\$15,384,065	\$7,448,563	\$14,824,277	\$6,522,938	\$99,584,310

On a personal note, the members of the Committee would like to congratulate Town Comptroller Ruth Lewis on her upcoming retirement. Ruth's skills, experience, good humor and holiday cookies over decades of service have contributed tremendously to the work of the Committee. We thank her, and we will miss her.

The Capital Planning Committee requests that you support its recommendations on Article 24 of the Annual Town Meeting.

Respectfully submitted by

Stephen J. Andrew – Moderator Appointee
Andrew Flanagan – Deputy Town Manager
Charles T. Foscett, Chairman – FinCom Designee
Michael Morse – Town Treasurer Designee
Ruth Lewis – Town Comptroller
Anthony T. Lionetta, Secretary – Moderator Appointee
Diane Johnson – School Superintendent's Designee
Brian H. Rehrig, Vice-Chairman – Moderator Appointee
Barbara Thornton – Moderator Appointee

	BOND	CASH	OTHER	Grand Total
BOARD OF SELECTMEN		\$16,400		\$16,400
Carpet Replacement - Selecmen Chambers		\$8,000		\$8,000
Photocopier lease		\$5,200		\$5,200
Voting Machine Replacement		\$3,200		\$3,200
COMMUNITY SAFETY - POLICE SERVICES	\$7,647,000	\$207,200		\$7,854,200
ATAC RAIDS Software		\$14,700		\$14,700
Bullet Proof Vest Program		\$17,000		\$17,000
Fitness Equipment		\$5,000		\$5,000
Laser Radar		\$4,500		\$4,500
Phase 3 - Comm. Safety Building Renovations	\$7,647,000			\$7,647,000
Photocopier		\$6,000		\$6,000
Radio Upgrade/Replacement Program		\$14,000		\$14,000
Speed Trailer Replacement		\$15,000		\$15,000
Vehicle Replacement Program		\$131,000		\$131,000
ED BURNS ARENA	\$275,000			\$275,000
Rink Renovations: Electrical Improvements	\$275,000			\$275,000
HEALTH & HUMAN SERVICES	\$196,150	\$5,600		\$201,750
AYCC Photocopier		\$2,800		\$2,800
Photocopier Lease - BOH/COA		\$2,800		\$2,800
Purchase of IT Equipment for Inspectors	\$31,150			\$31,150
Whittemore Robbins - Basement Waterproofing	\$60,000			\$60,000
Whittemore Robbins House - Replace 4 HVAC units & Compressors	\$80,000			\$80,000
Senior Center Feasibility Study	\$25,000			\$25,000
HUMAN RESOURCES		\$3,000		\$3,000
Photocopier		\$3,000		\$3,000
INFORMATION TECHNOLOGY	\$965,840			\$965,840
Document Management System	\$25,000			\$25,000
GIS Department - Planimetric Data	\$40,000			\$40,000
Replacement of Receivable Package	\$235,000			\$235,000
SCHOOL - Replacement academic PC's district wide	\$400,840			\$400,840
School - Software Licensing	\$40,000			\$40,000
School Dept. Admin Computers	\$40,000			\$40,000
School Network Infrastructure	\$40,000			\$40,000
Software Upgrades & Standardization - Town	\$50,000			\$50,000
Town Network Infrastructure	\$20,000			\$20,000
Town-Microcomputer Program	\$75,000			\$75,000
INSPECTIONS		\$30,000		\$30,000
Photocopier lease		\$5,000		\$5,000
Vehicle - Plumbing		\$25,000		\$25,000
LEGAL/WORKERS' COMPENSATION		\$5,000		\$5,000
Photocopier		\$5,000		\$5,000
LIBRARY	\$52,360	\$50,900		\$103,260
Exhaust fans		\$5,800		\$5,800
Heating/Cooling Water Pumps	\$21,400			\$21,400
Hot Water Heater		\$6,000		\$6,000
Library Van		\$24,000		\$24,000
MLN Computer Project	\$30,960			\$30,960
PC Vend Printing/Photocopier Project		\$5,100		\$5,100
Photocopier		\$2,800		\$2,800
Repair Honeywell 3 way valves & controller		\$7,200		\$7,200
PLANNING	\$85,000	\$2,500		\$87,500
MGR - Gibbs School onsite drainage	\$25,000			\$25,000
Photocopier/Equipment		\$2,500		\$2,500
Gateway Project Phase 2 & 3	\$20,000			\$20,000

	BOND	CASH	OTHER	Grand Total
MGR - Replace Gibbs Fire Alarm System	\$40,000			\$40,000
PUBLIC WORKS ADMINISTRATION		\$2,000		\$2,000
Photocopier		\$2,000		\$2,000
PUBLIC WORKS CEMETERY DIVISION	\$250,000		\$10,000	\$260,000
Cemetery Roadway Improvements	\$75,000			\$75,000
Garage Renovation/ Rehab Chapel/HVAC	\$175,000			\$175,000
Headstone Cleaning & Repair			\$10,000	\$10,000
PUBLIC WORKS ENGINEERING DIVISION	\$325,000			\$325,000
Flood Mitigation Grant FEMA Millbrook	\$300,000			\$300,000
Mass Ave Streetscape Design - Phase 2	\$25,000			\$25,000
PUBLIC WORKS HIGHWAY DIVISION	\$478,000	\$835,756	\$625,000	\$1,938,756
44,000 GVW, 4WD Truck w/Sander	\$160,000			\$160,000
Backhoe/Loader 1.5 CY	\$113,000			\$113,000
Chapter 90 Roadway			\$500,000	\$500,000
Install Sidewalk Ramps	\$65,000			\$65,000
Install Sidewalk Ramps - CDBG			\$125,000	\$125,000
Replace Concrete Street Light Poles	\$24,000			\$24,000
Replace Retaining Wall - Westminster Ave	\$99,000			\$99,000
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$430,756		\$430,756
Sander Body	\$17,000			\$17,000
Sidewalks and Curbstones		\$50,000		\$50,000
Small equipment		\$5,000		\$5,000
PUBLIC WORKS NATURAL RESOURCES DIVISION		\$36,000		\$36,000
3/4 Ton Pickup Truck		\$30,000		\$30,000
Small equipment		\$6,000		\$6,000
PUBLIC WORKS PROPERTIES DIVISION	\$400,000	\$18,000		\$418,000
Buildings Rehab consultant Services		\$18,000		\$18,000
DPW Yard Bldg C Replace Spanish Tile Roof	\$300,000			\$300,000
Town Hall - Renovations	\$100,000			\$100,000
PUBLIC WORKS WATER/SEWER DIVISION			\$2,475,500	\$2,475,500
Drainage Rehab-Regulatory Compliance (Ch-308)			\$150,000	\$150,000
FlatBed 8-ton Truck - Generator Mount			\$78,000	\$78,000
Hydrant replacement program			\$100,000	\$100,000
Sewer System Rehabilitation			\$1,100,000	\$1,100,000
Small equipment			\$5,000	\$5,000
Trailer for Generator Mount			\$7,500	\$7,500
Water System Rehabilitation			\$1,000,000	\$1,000,000
3/4 Ton Pickup - Replace #34			\$35,000	\$35,000
RECREATION	\$600,000	\$10,000	\$25,000	\$635,000
ADA Study Implementation Program	\$50,000			\$50,000
Feasibility Study		\$10,000		\$10,000
Kid Care 15 Passengar Van			\$25,000	\$25,000
Magnolia Playground	\$455,000			\$455,000
Summer Street & Buck Field Safety Fencing Repair	\$45,000			\$45,000
Replace Dividing Wall - Gibbs Gymnasium	\$50,000			\$50,000
REDEVELOPMENT BOARD	\$280,000		\$65,000	\$345,000
ARB - 23 Maple St, porches, entryways	\$140,000			\$140,000
ARB - 23 Maple Street remove oil tank			\$15,000	\$15,000
ARB - Central Oil Tank De-commissioning			\$15,000	\$15,000
ARB - Jefferson Cutter House - Roof Replacement & Gutters	\$60,000			\$60,000
ARB - Jefferson Cutter/Gutter Downspout/chimney			\$15,000	\$15,000
ARB - Paving Central School Parking Lot	\$80,000			\$80,000
ARB - Window Painting & Waterproofing			\$20,000	\$20,000

	BOND	CASH	OTHER	Grand Total
SCHOOLS	\$2,040,000	\$170,000		\$2,210,000
Asbestos Abatement - Remove Tiles		\$5,000		\$5,000
Bus -77 Passenger #104	\$130,000			\$130,000
Custodial/maint. Equip. replacement program		\$5,000		\$5,000
Hardy Windows	\$150,000			\$150,000
Install Carbon Monoxide Detectors through District	\$75,000			\$75,000
Peirce Field Replace Turf	\$500,000			\$500,000
Photocopier Lease Program		\$120,000		\$120,000
Regrade Bishop School Parking Lot	\$100,000			\$100,000
Replace Floor Mats throughout District		\$15,000		\$15,000
Replace Maintenance Service Van		\$25,000		\$25,000
Stratton Building Improvements	\$1,085,000			\$1,085,000
TOWN MANAGER		\$11,000		\$11,000
Cyrus Dallin Sculpture Restoration		\$8,000		\$8,000
Photocopier		\$3,000		\$3,000
TREASURER		\$23,000		\$23,000
Office Security Improvement		\$17,000		\$17,000
Photocopier		\$6,000		\$6,000
Grand Total	\$13,594,350	\$1,426,356	\$3,200,500	\$18,221,206

	2016	2017	2018	2019	2020 Grand Total
BOARD OF SELECTMEN	\$16,400	\$5,200		\$5,200	\$32,000
DEPARTMENTAL PROJECT	\$8,000				\$8,000
Carpet Replacement - Sealemen Chambers	\$8,000				\$8,000
EQUIPMENT REPLACEMENT	\$3,200				\$3,200
Voting Machine Replacement	\$3,200				\$3,200
PHOTOCOPIER PROGRAM	\$5,200	\$5,200		\$5,200	\$20,800
Photocopier lease	\$5,200	\$5,200		\$5,200	\$20,800
COMMUNITY SAFETY - FIRE SERVICES	\$1,103,000		\$823,000	\$85,000	\$2,209,000
EQUIPMENT REPLACEMENT	\$40,000			\$40,000	\$190,000
Exercise Equipment & Furniture - Cardio	\$40,000			\$40,000	\$190,000
Replacement of Portable Radios				\$150,000	\$150,000
PHOTOCOPIER PROGRAM	\$3,000	\$3,000	\$3,000	\$3,000	\$9,000
Photocopier	\$3,000	\$3,000	\$3,000	\$3,000	\$9,000
VEHICLE REPLACEMENT	\$1,100,000	\$820,000	\$45,000	\$45,000	\$2,010,000
Ladder 1 #1009	\$1,100,000				\$1,100,000
Purchase new Engine/Pump - replace #1007			\$600,000		\$600,000
Purchase new F250 for M1 replacing #1019				\$45,000	\$45,000
Purchase new Training Division Vehicle				\$45,000	\$45,000
Rescue/Ambulance 2008 Ford Osage			\$220,000		\$220,000
COMMUNITY SAFETY - POLICE SERVICES	\$7,854,200	\$244,500	\$173,000	\$203,000	\$8,900,200
DEPARTMENTAL PROJECT	\$18,500	\$92,500	\$18,500	\$18,500	\$415,000
AVL Automatic Vehicle Location System		\$6,000			\$6,000
Laser Radar	\$4,500	\$4,500	\$4,500	\$4,500	\$23,000
Radio Upgrade/Replacement Program	\$14,000	\$14,000	\$14,000	\$14,000	\$318,000
Tablet Personnel Computers		\$68,000			\$68,000
EQUIPMENT REPLACEMENT	\$37,000	\$15,000	\$17,000	\$47,000	\$133,000
Bullet Proof Vest Program	\$17,000	\$15,000	\$17,000	\$17,000	\$83,000
Fitness Equipment	\$5,000				\$5,000
Glock Service Weapons				\$30,000	\$30,000
Speed Trailer Replacement	\$15,000				\$15,000
INFORMATION TECHNOLOGY	\$14,700				\$14,700
ATAC RAIDS Software	\$14,700				\$14,700
PHOTOCOPIER PROGRAM	\$6,000	\$6,000	\$6,500	\$6,500	\$31,500
Photocopier	\$6,000	\$6,000	\$6,500	\$6,500	\$31,500
PUBLIC BUILDING MAINTENANCE	\$7,647,000				\$7,647,000
Phase 3 - Comm. Safety Building Renovations	\$7,647,000				\$7,647,000
VEHICLE REPLACEMENT	\$131,000	\$131,000	\$131,000	\$131,000	\$659,000
Vehicle Replacement Program	\$131,000	\$131,000	\$131,000	\$131,000	\$659,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND		\$11,000			\$11,000
VEHICLE REPLACEMENT		\$11,000			\$11,000
Van Replacement Program		\$11,000			\$11,000
ED BURNS ARENA	\$275,000				\$275,000
INFRASTRUCTURE IMPROVEMENT	\$275,000				\$275,000
Rink Renovations: Electrical Improvements	\$275,000				\$275,000
HEALTH & HUMAN SERVICES	\$201,750	\$664,800	\$2,800	\$105,600	\$980,550
DEPARTMENTAL PROJECT	\$25,000	\$55,000		\$5,600	\$80,000

	2016	2017	2018	2019	2020 Grand Total
Senior Center Design		\$55,000			\$55,000
Senior Center Feasibility Study	\$25,000				\$25,000
EQUIPMENT REPLACEMENT	\$80,000				\$80,000
Whittemore Robbins House - Replace 4 HVAC units & Compressors	\$80,000				\$80,000
INFORMATION TECHNOLOGY	\$31,150				\$31,150
Purchase of IT Equipment for Inspectors	\$31,150				\$31,150
INFRASTRUCTURE IMPROVEMENT	\$60,000				\$60,000
Whittemore Robbins - Basement Waterproofing	\$60,000				\$60,000
MAJOR REPAIRS		\$482,000			\$482,000
<i>Repair Reflecting Pool & Town Hall Fountains</i>		\$100,000			\$100,000
<i>Whittemore Carriage House & Garage</i>		\$175,000			\$175,000
<i>Whittemore Robbins Cottage - Major Renovations</i>		\$180,000			\$180,000
<i>Whittemore Robbins Cottage - Replace Windows</i>		\$27,000			\$27,000
PHOTOCOPIER PROGRAM	\$5,600	\$2,800	\$2,800	\$5,600	\$22,400
AYCC Photocopier	\$2,800	\$2,800		\$2,800	\$11,200
Photocopier Lease - BOH/COA	\$2,800		\$2,800		\$11,200
PUBLIC BUILDING MAINTENANCE		\$125,000		\$100,000	\$225,000
<i>Whittemore Robbins House - Exterior Painting</i>		\$125,000		\$100,000	\$100,000
<i>Whittemore Robbins House - Replace Windows</i>					\$125,000
HUMAN RESOURCES	\$3,000	\$3,000	\$3,000	\$2,500	\$11,500
PHOTOCOPIER PROGRAM	\$3,000	\$3,000	\$3,000	\$2,500	\$11,500
Photocopier	\$3,000	\$3,000	\$3,000	\$2,500	\$11,500
INFORMATION TECHNOLOGY	\$965,840	\$415,000	\$370,000	\$370,000	\$2,530,840
INFORMATION TECHNOLOGY	\$965,840	\$415,000	\$370,000	\$370,000	\$2,530,840
Building Security Elements	\$20,000				\$20,000
Document Management System	\$25,000				\$25,000
GIS Department - Planimetric Data	\$40,000				\$40,000
Replacement of Receivable Package	\$235,000				\$235,000
SCHOOL - Replacement academic PC's district wide	\$400,840	\$200,000	\$200,000	\$200,000	\$1,200,840
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept. Admin Computers	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Network Infrastructure	\$40,000				\$40,000
Software Upgrades & Standardization - Town	\$50,000	\$30,000	\$30,000	\$30,000	\$210,000
Town Network Infrastructure	\$20,000	\$25,000	\$60,000	\$60,000	\$45,000
Town-Microcomputer Program	\$75,000	\$60,000	\$60,000	\$60,000	\$315,000
INSPECTIONS	\$30,000	\$5,000			\$35,000
PHOTOCOPIER PROGRAM	\$5,000	\$5,000			\$10,000
Photocopier lease	\$5,000	\$5,000			\$10,000
VEHICLE REPLACEMENT	\$25,000				\$25,000
Vehicle - Plumbing	\$25,000				\$25,000
LEGAL/WORKERS' COMPENSATION	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
PHOTOCOPIER PROGRAM	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Photocopier	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
LIBRARY	\$103,260	\$122,200	\$87,100	\$119,100	\$471,324
INFORMATION TECHNOLOGY	\$36,060	\$37,100	\$41,900	\$34,100	\$184,920
MLN Computer Project	\$30,960	\$32,000	\$36,800	\$29,000	\$159,420

	2016	2017	2018	2019	2020 Grand Total
PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
PHOTOCOPIER PROGRAM	\$2,800	\$2,800			\$5,600
Photocopier	\$2,800	\$2,800			\$5,600
PUBLIC BUILDING MAINTENANCE	\$40,400	\$82,300	\$45,200	\$85,000	\$256,804
Concrete Sidewalk Repair		\$38,000			\$3,904
Doors					\$38,000
Elevator - Overhaul				\$85,000	\$85,000
Exhaust fans	\$5,800	\$5,800			\$11,600
Heating/Cooling Water Pumps	\$21,400				\$21,400
Hot Water Heater	\$6,000				\$6,000
HVAC Blowers		\$8,500			\$8,500
HVAC Coil/Air Handler Unit	\$17,000	\$17,000			\$17,000
Ramp and Stairs		\$13,000			\$13,000
Repair Honeywell 3 way valves & controller	\$7,200		\$45,200		\$7,200
Windows- 1892 Building					\$45,200
VEHICLE REPLACEMENT	\$24,000	\$70,500	\$2,500	\$60,000	\$24,000
Library Van	\$24,000	\$24,000			\$24,000
PLANNING	\$87,500	\$70,500	\$2,500	\$60,000	\$220,500
DEPARTMENTAL PROJECT	\$20,000	\$28,000			\$48,000
Install Wall Mount AC Unit - 2nd Floor Conference Room		\$8,000			\$8,000
Gateway Project Phase 2 & 3	\$20,000	\$20,000			\$40,000
EQUIPMENT REPLACEMENT	\$40,000				\$40,000
MGR - Replace Gibbs Fire Alarm System	\$40,000				\$40,000
INFRASTRUCTURE IMPROVEMENT	\$20,000	\$20,000			\$20,000
MGR - Dallin Library Exterior Painting	\$20,000	\$20,000			\$20,000
MAJOR REPAIRS	\$25,000	\$20,000		\$60,000	\$105,000
MGR - Gibbs School - Roof Replacement				\$60,000	\$60,000
MGR - Gibbs School onsite drainage	\$25,000				\$25,000
MGR - Parmenter - Roof Replacement & Gutter Repairs		\$20,000			\$20,000
PHOTOCOPIER PROGRAM	\$2,500	\$2,500	\$2,500		\$7,500
Photocopier/Equipment	\$2,500	\$2,500	\$2,500		\$7,500
PUBLIC WORKS ADMINISTRATION	\$2,000	\$57,000		\$32,000	\$116,000
DEPARTMENTAL PROJECT		\$57,000		\$32,000	\$114,000
Mall Lights		\$32,000		\$32,000	\$64,000
Roadway Consulting Services		\$25,000			\$25,000
PHOTOCOPIER PROGRAM	\$2,000				\$2,000
Photocopier	\$2,000				\$2,000
PUBLIC WORKS CEMETERY DIVISION	\$260,000	\$55,000	\$10,000	\$10,000	\$345,000
DEPARTMENTAL PROJECT	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
PUBLIC BUILDING MAINTENANCE	\$175,000				\$175,000
Garage Renovation/ Rehab Chapel/HVAC	\$175,000				\$175,000
ROADS AND PATHS INFRASTRUCTURE	\$75,000				\$75,000
Cemetery Roadway Improvements	\$75,000				\$75,000
VEHICLE REPLACEMENT		\$45,000			\$45,000
1 Ton Truck		\$45,000			\$45,000

	2016	2017	2018	2019	2020 Grand Total
PUBLIC WORKS ENGINEERING DIVISION					
INFRASTRUCTURE IMPROVEMENT	\$325,000	\$55,000			\$405,000
Flood Mitigation Grant FEMA Millbrook	\$300,000				\$300,000
ROADS AND PATHS INFRASTRUCTURE	\$25,000	\$25,000		\$25,000	\$75,000
Mass Ave Streetscape Design - Phase 2	\$25,000	\$25,000		\$25,000	\$75,000
Roadway Consulting Services		\$30,000			\$30,000
VEHICLE REPLACEMENT		\$30,000			\$30,000
Utility Vehicle		\$30,000			\$30,000
PUBLIC WORKS HIGHWAY DIVISION	\$1,938,756	\$2,001,525	\$1,979,563	\$1,753,877	\$9,608,695
DEPARTMENTAL PROJECT	\$24,000				\$24,000
Replace Concrete Street Light Poles	\$24,000				\$24,000
EQUIPMENT REPLACEMENT	\$135,000	\$99,000	\$52,000	\$34,000	\$436,500
1 Ton Dump Truck w/Plow/Sander		\$65,000			\$65,000
33,000 GVW Dump Truck w/Plow				\$94,000	\$94,000
Backhoe/Loader 1.5 CY	\$113,000				\$113,000
Sander Body	\$17,000	\$17,000	\$17,000		\$85,500
Sign Shop Printer		\$30,000			\$30,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000	\$24,000
INFRASTRUCTURE IMPROVEMENT	\$99,000				\$99,000
Replace Retaining Wall - Westminster Ave	\$99,000				\$99,000
ROADS AND PATHS INFRASTRUCTURE	\$1,520,756	\$1,531,525	\$1,542,563	\$1,553,877	\$7,714,195
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps - CDBG	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$430,756	\$441,525	\$452,563	\$463,877	\$2,264,195
Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
VEHICLE REPLACEMENT	\$160,000	\$371,000	\$385,000	\$166,000	\$1,335,000
(2) 44,000 GVW, 4WD Truck w/Sander	\$324,000	\$324,000			\$324,000
1 Ton Utility w/Gate Lift	\$47,000				\$47,000
3/4 Ton Pick-up, 4wd w/Plow (2)				\$85,000	\$85,000
33,000 GVW Dump Truck			\$90,000		\$90,000
44,000 GVW, 4WD Truck w/Sander	\$160,000			\$166,000	\$494,000
Catch Basin Cleaner - Clam Shell					\$120,000
Loader 3 CY Capacity			\$175,000		\$175,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$36,000	\$155,000	\$256,000	\$80,000	\$567,000
EQUIPMENT REPLACEMENT	\$6,000	\$75,000	\$256,000	\$80,000	\$423,000
Large Ride-on Mower	\$6,000	\$75,000	\$6,000		\$75,000
Small equipment				\$6,000	\$6,000
Tree Chipper			\$80,000		\$80,000
Work Crane - 120' Boom			\$250,000		\$250,000
VEHICLE REPLACEMENT	\$30,000	\$80,000			\$144,000
3/4 Ton Pickup Truck	\$30,000				\$34,000
Fork Lift		\$80,000			\$80,000
PUBLIC WORKS PROPERTIES DIVISION	\$418,000	\$800,000	\$118,000	\$8,100,000	\$9,554,000

	2016	2017	2018	2019	2020 Grand Total
DEPARTMENTAL PROJECT					
DPW Facility - Architectural/Site Improvements		\$700,000		\$8,000,000	\$8,700,000
DPW Facility design and improvement		\$700,000		\$8,000,000	\$8,000,000
INFRASTRUCTURE IMPROVEMENT	\$300,000				\$300,000
DPW Yard Bldg C Replace Spanish Tile Roof	\$300,000				\$300,000
PUBLIC BUILDING MAINTENANCE	\$118,000	\$100,000	\$118,000	\$100,000	\$554,000
Buildings Rehab consultant Services	\$18,000		\$18,000		\$54,000
Town Hall - Renovations	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
PUBLIC WORKS WATER/SEWER DIVISION	\$2,475,500	\$2,420,000	\$2,530,000	\$2,452,000	\$12,352,500
EQUIPMENT REPLACEMENT	\$12,500	\$70,000	\$130,000	\$5,000	\$222,500
Backhoe			\$125,000		\$125,000
Mini Excavator		\$65,000			\$65,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Trailer for Generator Mount	\$7,500				\$7,500
INFRASTRUCTURE IMPROVEMENT	\$2,350,000	\$2,350,000	\$2,400,000	\$2,400,000	\$11,900,000
Drainage Rehab-Regulatory Compliance (Ch-308)	\$150,000	\$150,000	\$200,000	\$200,000	\$900,000
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sewer System Rehabilitation	\$1,100,000	\$900,000	\$900,000	\$900,000	\$4,700,000
Water System Rehabilitation	\$1,000,000	\$1,200,000	\$1,200,000	\$1,200,000	\$5,800,000
VEHICLE REPLACEMENT	\$113,000			\$47,000	\$230,000
FlatBed 8-ton Truck - Generator Mount	\$78,000				\$78,000
Utility Truck				\$47,000	\$47,000
3/4 Ton Pickup - Replace #34	\$35,000				\$35,000
3/4 Ton Pickup (2) - Replace #9 & #75				\$70,000	\$70,000
RECREATION	\$635,000	\$610,400	\$572,100	\$810,000	\$2,966,000
EQUIPMENT REPLACEMENT	\$50,000				\$50,000
Replace Dividing Wall - Gibbs Gymnasium	\$50,000				\$50,000
PARKS & PLAYGROUNDS	\$560,000	\$610,400	\$572,100	\$810,000	\$2,891,000
ADA Study Implementation Program	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<i>Bishop Playground</i>					\$278,500
Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Magnolia Playground	\$455,000				\$455,000
<i>Reservoir Beach</i>			\$65,000	\$750,000	\$815,000
<i>Robbins Farm - Fields & Basketball Courts</i>		\$550,400			\$550,400
<i>Wellington Playground</i>			\$447,100		\$447,100
Summer Street & Buck Field Safety Fencing Repair	\$45,000				\$45,000
VEHICLE REPLACEMENT	\$25,000				\$25,000
Kid Care 15 Passenger Van	\$25,000				\$25,000
REDEVELOPMENT BOARD	\$345,000	\$35,000	\$46,500	\$60,000	\$546,500
DEPARTMENTAL PROJECT	\$10,000	\$10,000	\$46,500	\$60,000	\$141,500
ARB - Central Mechanical/Electric/Plumbing/Elevator			\$25,000	\$25,000	\$50,000
ARB - Central School Boiler Replacement				\$50,000	\$50,000
ARB - Central School Front Lobby Bathroom			\$15,000		\$15,000
ARB - Installation of 2 Security Cameras (2nd Floor)		\$10,000			\$10,000
ARB - Installation of 2 Security Cameras (3rd Floor/Lower Level)				\$10,000	\$10,000
ARB - Replace/Repair Central School AC Compressors			\$6,500		\$6,500

	2016	2017	2018	2019	2020 Grand Total
INFRASTRUCTURE IMPROVEMENT	\$265,000				\$265,000
ARB - 23 Maple St, porches, entryways	\$140,000				\$140,000
ARB - 23 Maple Street remove oil tank	\$15,000				\$15,000
ARB - Central Oil Tank De-commissioning	\$15,000				\$15,000
ARB - Jefferson Cutter/Gutter Downspout/chimney	\$80,000				\$80,000
ARB - Paving Central School Parking Lot	\$80,000				\$80,000
PUBLIC BUILDING MAINTENANCE	\$80,000	\$25,000			\$105,000
ARB - Central School Exterior stone, chimney repair		\$25,000			\$25,000
ARB - Central School Slate Roof Repair	\$60,000				\$60,000
ARB - Jefferson Cutter House - Roof Replacement & Gutters	\$20,000				\$20,000
ARB - Window Painting & Waterproofing	\$20,000				\$20,000
SCHOOLS	\$2,210,000	\$6,535,940	\$465,000	\$560,000	\$10,178,440
DEPARTMENTAL PROJECT	\$90,000	\$500,000		\$250,000	\$965,000
Additional Classroom Space - Ottoson	\$500,000				\$500,000
Dallin - Chiller				\$250,000	\$250,000
Install Carbon Monoxide Detectors through District	\$75,000				\$75,000
Landscape Improvements - Bishop School	\$15,000				\$15,000
Replace Floor Mats throughout District	\$5,000	\$5,000	\$5,000		\$15,000
EQUIPMENT REPLACEMENT	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
Custodial/maint. Equip. replacement program	\$5,000	\$5,000	\$5,000		\$15,000
Systemwide - Air Conditioner Replacement				\$5,000	\$5,000
MAJOR REPAIRS	\$500,000	\$30,000		\$30,000	\$560,000
AHS Exterior Doors	\$500,000	\$30,000		\$30,000	\$560,000
Peirce Field Replace Turf					
PHOTOCOPIER PROGRAM	\$120,000	\$120,000	\$120,000	\$120,000	\$480,000
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$480,000
PUBLIC BUILDING MAINTENANCE	\$1,240,000	\$5,745,940	\$45,000	\$5,000	\$7,035,940
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$45,000	\$5,000	\$60,000
Hardy Windows	\$150,000				\$150,000
Maintenance Service Van			\$40,000		\$40,000
Stratton Building Improvements	\$1,085,000	\$5,740,940			\$6,825,940
Systemwide - Roof Repairs				\$10,000	\$10,000
ROADS AND PATHS INFRASTRUCTURE	\$100,000		\$40,000		\$140,000
Exterior paving Brackett	\$100,000		\$40,000		\$140,000
Regrade Bishop School Parking Lot	\$100,000				\$100,000
STUDENT TRANSPORTATION	\$130,000	\$95,000	\$130,000	\$95,000	\$550,000
Bus #102 53 passenger bus		\$95,000		\$95,000	\$190,000
Bus #103 77 passenger bus					
Bus #105 8 - passenger escape		\$95,000			\$95,000
Bus 106 - 53 passenger	\$130,000				\$130,000
Bus -77 Passenger #104					
Van # 110 - passenger					
VEHICLE REPLACEMENT	\$25,000	\$40,000	\$125,000	\$55,000	\$285,000
Food Services Truck	\$25,000	\$40,000	\$125,000	\$55,000	\$285,000
Purchase Snow Cat				\$55,000	\$55,000
Replace Maintenance Service Van			\$125,000		\$125,000

	2016	2017	2018	2019	2020 Grand Total
Replace Truck and Plow		\$40,000			\$80,000
TOWN MANAGER	\$11,000	\$5,000	\$5,000	\$5,000	\$26,000
DEPARTMENTAL PROJECT	\$8,000				\$8,000
Cyrus Dallin Sculpture Restoration	\$8,000				\$8,000
PHOTOCOPIER PROGRAM	\$3,000	\$5,000	\$5,000	\$5,000	\$18,000
Photocopier	\$3,000	\$5,000	\$5,000	\$5,000	\$18,000
TREASURER	\$23,000	\$5,000	\$6,000	\$6,000	\$34,000
DEPARTMENTAL PROJECT	\$17,000				\$17,000
Office Security Improvement	\$17,000				\$17,000
PHOTOCOPIER PROGRAM	\$6,000	\$5,000	\$6,000	\$6,000	\$17,000
Photocopier	\$6,000	\$5,000	\$6,000	\$6,000	\$17,000
Grand Total	\$18,221,206	\$15,384,065	\$7,448,563	\$14,824,277	\$6,522,938
Funding Sources					\$62,401,049
BOND					
CASH	\$13,594,350	\$9,644,940	\$2,474,000	\$9,462,000	\$1,557,160
CPA	\$1,426,356	\$1,460,725	\$1,250,963	\$1,365,277	\$1,517,278
OTHER	\$3,200,500	\$3,101,000	\$3,211,500	\$3,147,000	\$3,170,000
Grand Total	\$18,221,206	\$15,384,065	\$7,448,563	\$14,824,277	\$6,522,938

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Fiscal Year						
Prior Non-Exempt Debt	6,552,287	5,840,389	4,508,096	3,832,234	3,204,224	23,937,230
Cash	\$1,426,356	\$1,460,725	\$1,250,963	\$1,365,277	\$1,517,278	\$7,020,599
New Non-Exempt Debt Service	\$218,600	\$1,008,627	\$1,536,809	\$3,088,824	\$3,789,797	\$9,642,658
Water Sewer Bonds						
Total Non-Exempt Tax Burden	\$8,197,243	\$8,309,741	\$7,295,868	\$8,286,335	\$8,511,299	\$40,600,487
Adjust for Risk Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$51,506)	(\$50,250)	(\$48,956)	(\$47,625)	(\$41,350)	(\$239,687)
Adjust for Roadway Reconstruction O/R 2011	(\$430,756)	(\$441,525)	(\$452,563)	(\$463,877)	(\$475,474)	(\$2,264,196)
Capital Carry Forward	(\$120,000)	(\$125,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$345,000)
Antennae Funds	(\$326,000)	(\$200,000)	(\$150,000)	(\$150,000)	(\$50,000)	(\$726,000)
Urban Renewal Fund - Central School/Jefferson Cutter/23 Maple St	(\$20,962)	(\$62,682)	(\$61,177)	(\$59,493)	(\$57,808)	(\$282,122)
Adjust for Otoson	(\$436,717)	(\$436,717)				(\$873,434)
Adjust for Bond Premium	(\$200,160)	(\$200,160)	(\$200,160)	(\$200,160)	(\$200,160)	(\$1,000,800)
Net Non-Exempt Plan	\$6,528,142	\$6,710,407	\$6,450,011	\$7,232,180	\$7,563,507	\$34,474,248
Pro Forma Budget	\$130,569,145	\$133,495,702	\$138,071,171	\$145,081,921	\$151,199,333	\$698,417,272
Budget For Plan at 5%	\$6,528,457	\$6,674,785	\$6,903,559	\$7,254,096	\$7,559,967	\$34,920,864
Plan as % of Revenues	5.00%	5.03%	4.67%	4.98%	5.00%	4.94%
Variance From Budget	\$315	(\$35,622)	\$453,547	\$21,916	\$6,460	\$446,616

ARTICLE 24

CAPITAL BUDGET

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the
Town Manager and the Capital Planning Committee)

VOTED: (1) That the sum of \$10,231,101 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:

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Item	Amount	Project	Department
1.	\$ 8,000	Carpet Replacement - Selectmen Chambers	BOARD OF SELECTMEN
2.	\$ 5,200	Photocopier lease	BOARD OF SELECTMEN
3.	\$ 3,200	Voting Machine Replacement	BOARD OF SELECTMEN
4.	\$ 14,700	ATAC RAIDS Software	COMMUNITY SAFETY - POLICE SERVICES
5.	\$ 17,000	Bullet Proof Vest Program	COMMUNITY SAFETY - POLICE SERVICES
6.	\$ 5,000	Fitness Equipment	COMMUNITY SAFETY - POLICE SERVICES
7.	\$ 4,500	Laser Radar	COMMUNITY SAFETY - POLICE SERVICES
8.	\$ 6,000	Photocopier	COMMUNITY SAFETY - POLICE SERVICES
9.	\$ 14,000	Radio Upgrade/Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
10.	\$ 15,000	Speed Trailer Replacement	COMMUNITY SAFETY - POLICE SERVICES
11.	\$ 131,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
12.	\$ 2,800	AYCC Photocopier	HEALTH & HUMAN SERVICES
13.	\$ 2,800	Photocopier Lease - BOH/COA	HEALTH & HUMAN SERVICES
14.	\$ 3,000	Photocopier	HUMAN RESOURCES
15.	\$ 5,000	Photocopier lease	INSPECTIONS
16.	\$ 25,000	Vehicle - Plumbing	INSPECTIONS
17.	\$ 5,000	Photocopier	LEGAL/WORKERS' COMPENSATION
18.	\$ 5,800	Exhaust fans	LIBRARY
19.	\$ 6,000	Hot Water Heater	LIBRARY
20.	\$ 24,000	Library Van	LIBRARY
21.	\$ 5,100	PC Vend Printing/Photocopier Project	LIBRARY
22.	\$ 2,800	Photocopier	LIBRARY
23.	\$ 7,200	Repair Honeywell 3 way valves & controller	LIBRARY
24.	\$ 2,500	Photocopier/Equipment	PLANNING
25.	\$ 2,000	Photocopier	PUBLIC WORKS ADMINISTRATION
26.	\$ 350,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY DIVISION
27.	\$ 430,756	Roadway Reconstruction Override 2011	PUBLIC WORKS HIGHWAY DIVISION
28.	\$ 50,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY DIVISION
29.	\$ 5,000	Small equipment	PUBLIC WORKS HIGHWAY DIVISION
30.	\$ 30,000	3/4 Ton Pickup Truck	PUBLIC WORKS NATURAL RESOURCES DIVISION
31.	\$ 6,000	Small equipment	PUBLIC WORKS NATURAL RESOURCES DIVISION
32.	\$ 18,000	Buildings Rehab consultant Services	PUBLIC WORKS PROPERTIES DIVISION
33.	\$ 10,000	Feasibility Study	RECREATION
34.	\$ 5,000	Asbestos Abatement - Remove Tiles	SCHOOLS
35.	\$ 5,000	Custodial/maint. Equip. replacement program	SCHOOLS
36.	\$ 120,000	Photocopier Lease Program	SCHOOLS
37.	\$ 15,000	Replace Floor Mats throughout District	SCHOOLS
38.	\$ 25,000	Replace Maintenance Service Van	SCHOOLS
39.	\$ 8,000	Cyrus Dallin Sculpture Restoration	TOWN MANAGER
40.	\$ 3,000	Photocopier	TOWN MANAGER
41.	\$ 17,000	Office Security Improvement	TREASURER
42.	\$ 6,000	Photocopier	TREASURER
	\$ 1,426,356		Acquisitions Total
	\$ 10,632,273		Prior Debt Service
	\$ 218,600		New Debt Service
	\$ (83,000)		Less Ed Burns Rink
	\$ (51,506)		Less Ambulance Revolving Fund
	\$ (120,000)		Less Capital Carry Forward
	\$ (326,000)		Less Antenna Fund
	\$ (20,962)		Less Urban Renewal Fund
	\$ (212,625)		Less Enterprise Fund Debt service Appropriation
	\$ (1,232,035)		Less MWRA Loan Payments
	\$ 10,231,101		Grand Total

(2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.

Item	Amount	Project	Department
1.	\$ 10,000	Headstone Cleaning & Repair	PUBLIC WORKS CEMETERY DIVISION
2.	\$ 500,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY DIVISION
3.	\$ 125,000	Install Sidewalk Ramps - CDBG	PUBLIC WORKS HIGHWAY DIVISION
4.	\$ 150,000	Drainage Rehab-Regulatory Compliance (Ch-308)	PUBLIC WORKS WATER/SEWER DIVISION
5.	\$ 78,000	FlatBed 8-ton Truck - Generator Mount	PUBLIC WORKS WATER/SEWER DIVISION
6.	\$ 100,000	Hydrant replacement program	PUBLIC WORKS WATER/SEWER DIVISION
7.	\$ 1,100,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
8.	\$ 5,000	Small equipment	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$ 7,500	Trailer for Generator Mount	PUBLIC WORKS WATER/SEWER DIVISION
10.	\$ 1,000,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
11.	\$ 35,000	3/4 Ton Pickup - Replace #34	PUBLIC WORKS WATER/SEWER DIVISION
12.	\$ 25,000	Kid Care 15 Passengar Van	RECREATION
13.	\$ 15,000	ARB - 23 Maple Street remove oil tank	REDEVELOPMENT BOARD
14.	\$ 15,000	ARB - Central Oil Tank De-commissioning	REDEVELOPMENT BOARD
15.	\$ 15,000	ARB - Jefferson Cutter/Gutter Downspout/chimney	REDEVELOPMENT BOARD
16.	\$ 20,000	ARB - Window Painting & Waterproofing	REDEVELOPMENT BOARD
	\$ 3,200,500		Grand Total

(3) That the sum of \$13,594,350 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

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Item	Amount	Project	Department	Statutory Citation Chap 44, Sec (), or any Enabling Authority
1.	\$ 7,647,000	Phase 3 - Comm. Safety Building Renovations	COMMUNITY SAFETY - POLICE SERVICES	7(3A&22)
2.	\$ 275,000	Rink Renovations: Electrical Improvements	ED BURNS ARENA	7(3A&22)
3.	\$ 31,150	Purchase of IT Equipment for Inspectors	HEALTH & HUMAN SERVICES	7(28&29)
4.	\$ 60,000	Whittemore Robbins - Basement Waterproofing	HEALTH & HUMAN SERVICES	7(3A&22)
5.	\$ 80,000	Whittemore Robbins House - Replace 4 HVAC units & Compres	HEALTH & HUMAN SERVICES	7(9)
6.	\$ 25,000	Senior Center Feasibility Study	HEALTH & HUMAN SERVICES	7(3A&22)
7.	\$ 25,000	Document Management System	INFORMATION TECHNOLOGY	7(28&29)
8.	\$ 40,000	GIS Department - Planimetric Data	INFORMATION TECHNOLOGY	7(28&29)
9.	\$ 235,000	Replacement of Receivable Package	INFORMATION TECHNOLOGY	7(28&29)
10.	\$ 400,840	SCHOOL - Replacement academic PC's district wide	INFORMATION TECHNOLOGY	7(28&29)
11.	\$ 40,000	School - Software Licensing	INFORMATION TECHNOLOGY	7(28&29)
12.	\$ 40,000	School Dept. Admin Computers	INFORMATION TECHNOLOGY	7(28&29)
13.	\$ 40,000	School Network Infrastructure	INFORMATION TECHNOLOGY	7(28&29)
14.	\$ 50,000	Software Upgrades & Standardization - Town	INFORMATION TECHNOLOGY	7(28&29)
15.	\$ 20,000	Town Network Infrastructure	INFORMATION TECHNOLOGY	7(28&29)
16.	\$ 75,000	Town-Microcomputer Program	INFORMATION TECHNOLOGY	7(28&29)
17.	\$ 21,400	Heating/Cooling Water Pumps	LIBRARY	7(9)
18.	\$ 30,960	MLN Computer Project	LIBRARY	7(28&29)
19.	\$ 25,000	MGR - Gibbs School onsite drainage	PLANNING	7(3A&22)
20.	\$ 20,000	Gateway Project Phase 2 & 3	PLANNING	7(3A&22)
21.	\$ 40,000	MGR - Replace Gibbs Fire Alarm System	PLANNING	7(9)
22.	\$ 75,000	Cemetery Roadway Improvements	PUBLIC WORKS CEMETERY DIVISION	7(3A&22)
23.	\$ 175,000	Garage Renovation/ Rehab Chapel/HVAC	PUBLIC WORKS CEMETERY DIVISION	7(3A&22)
24.	\$ 300,000	Flood Mitigation Grant FEMA Millbrook	PUBLIC WORKS ENGINEERING DIVISION	7(1,1A & 7)
25.	\$ 25,000	Mass Ave Streetscape Design - Phase 2	PUBLIC WORKS ENGINEERING DIVISION	7(5,6&22)
26.	\$ 160,000	44,000 GVW, 4WD Truck w/Sander	PUBLIC WORKS HIGHWAY DIVISION	7(9)
27.	\$ 113,000	Backhoe/Loader 1.5 CY	PUBLIC WORKS HIGHWAY DIVISION	7(9)
28.	\$ 65,000	Install Sidewalk Ramps	PUBLIC WORKS HIGHWAY DIVISION	7(6)
29.	\$ 24,000	Replace Concrete Street Light Poles	PUBLIC WORKS HIGHWAY DIVISION	7(14)
30.	\$ 99,000	Replace Retaining Wall - Westminster Ave	PUBLIC WORKS HIGHWAY DIVISION	7(7)
31.	\$ 17,000	Sander Body	PUBLIC WORKS HIGHWAY DIVISION	7(9)
32.	\$ 300,000	DPW Yard Bldg C Replace Spanish Tile Roof	PUBLIC WORKS PROPERTIES DIVISION	7(3A&22)
33.	\$ 100,000	Town Hall - Renovations	PUBLIC WORKS PROPERTIES DIVISION	7(3A&22)
34.	\$ 50,000	ADA Study Implementation Program	RECREATION	7(25)
35.	\$ 455,000	Magnolia Playground	RECREATION	7(25)
36.	\$ 45,000	Summer Street & Buck Field Safety Fencing Repair	RECREATION	7(25)
37.	\$ 50,000	Replace Dividing Wall - Gibbs Gymnasium	RECREATION	7(3A&22)
38.	\$ 140,000	ARB - 23 Maple St, porches, entryways	REDEVELOPMENT BOARD	7(3A&22)
39.	\$ 60,000	ARB - Jefferson Cutter House - Roof Replacement & Gutters	REDEVELOPMENT BOARD	7(3A&22)
40.	\$ 80,000	ARB - Paving Central School Parking Lot	REDEVELOPMENT BOARD	7(6)
41.	\$ 130,000	Bus -77 Passenger #104	SCHOOLS	7(9)
42.	\$ 150,000	Hardy Windows	SCHOOLS	7(3A&22)
43.	\$ 75,000	Install Carbon Monoxide Detectors through District	SCHOOLS	7(9)
44.	\$ 500,000	Peirce Field Replace Turf	SCHOOLS	7(25)
45.	\$ 100,000	Regrade Bishop School Parking Lot	SCHOOLS	7(6)
46.	\$ 1,085,000	Stratton Building Improvements	SCHOOLS	7(3A&22)
	\$13,594,350		Grand Total	

And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$13,594,350 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

- (4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**
- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,**
- (6) That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.**

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Community Safety Buildings				
Tower Fire Station (Park Circle)	2,700	2007		
Highland Fire Station	6,503	1929	2011	
Central Fire Station (Headquarters)	12,738	1926		2017
Community Safety Bldg. (95% Police)	20,780	1983		2018
Dog Pound	1,214 (a)			
Public School Buildings				
Bishop Elem. School	51,367	1950	2002	
Brackett Elem. School	57,670	2000		
Dallin Elem. School	68,578	1956	2005	
Hardy Elem. School	55,107	1926	2001	
Peirce Elem. School	48,500	2002		
Stratton Elem. School	63,300	1962	1968 & 2011	
Thompson Elem. School	59,000	1956	2013	2017
Ottoson Middle School	154,380	1920	1998	
Arlington High School (4 buildings)	394,106	1914 to 1980		
Pierce Field "Snack Shack"		2007		
Spy Pond Field House	870 (a)			
Libraries				
Robbins Library	46,003	1892	1992	
Fox Library	6,683	1940	1952	
Managed by Arlington Redevelopment Board				
Former Central School Bldg.	18746 (a)	1894 (d)	1985	
Former Crosby School Bldg.	40167 (a)	1895	1991	Sold 2012
Former Gibbs School Bldg.	53769 (a)	1928	1972	
Jefferson Cutter House	3,444	1817 (W)	1989 (W)	
Former Parmenter School Bldg.	27616 (a)	1926	1988	
Former Dallin Library Bldg.	4164(a)	1937	1999	
23 Maple St. (Group Home)	4,760	1862	2008	
Dept. of Public Works				
Bldg.-A (Director/Engineer/Inspection)	16608 (a)	1920	1987?	
Bldg.-B (Assembly Hall)	8568 (a)	1950	1987?	
Bldg.-C (Maintenance Garage)	40000 (a)			
Bldg.-D (Snow Fighting Garage)	6402 (a)			
Bldg.-E (Small Salt Shed)	2304 (a)			
Bldg.-G (Large Salt Shed)				
Transfer Station	1332 (a)			
Ryder Street Garage	5292 (a)	1950	???	
Cemetery Dept.				
Cem. Bldg.-A (Chapel & Office)	2016 (m)	1903		2016
Cem. Garage	825 (m)	c. 1952		
Parks & Recreation				
Sports Center Rink	25,680	1969		
Bath House at Arlington Reservoir	815 (a)			
Pump House at Arlington Reservoir				
Other Town-owned Bldgs.				

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Arlington Town Hall & Annex	45,612 (see above)	1913 1955	2011 2011	In Process In Process
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

Sources: (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

Note 1: This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

	2014	2015	2016	Grand Total
BOARD OF SELECTMEN				
Carpet Replacement - Selectmen Chambers			\$8,000	\$8,000
Photocopier lease		\$5,000	\$5,200	\$10,200
Voting Machine Replacement			\$3,200	\$3,200
COMMUNITY SAFETY - FIRE SERVICES				
Ambulance replacement	\$200,000			\$200,000
Automatic Defibrillators	\$16,000			\$16,000
Breathing apparatus, SCBA	\$70,000			\$70,000
Fire Station - Central		\$6,050,000		\$6,050,000
Headquarters - Architectural Plans	\$450,000			\$450,000
Protective Gear Replacement	\$40,000	\$40,000		\$80,000
COMMUNITY SAFETY - POLICE SERVICES				
ATAC RAIDS Software			\$14,700	\$14,700
Automated External Defibrillators		\$16,000		\$16,000
Bullet Proof Vest Program	\$15,000	\$17,000	\$17,000	\$49,000
C.S. Building Renovations -5 Year plan		\$373,505		\$373,505
Certified Patrol/Narcotic K9		\$10,000		\$10,000
Digital fingerprint imaging machine	\$25,000			\$25,000
Fitness Equipment			\$5,000	\$5,000
Laser Radar	\$3,500	\$4,500	\$4,500	\$12,500
Online Reporting System	\$19,000			\$19,000
Parking Hand Held Ticket Machines	\$10,000			\$10,000
Phase 3 - Comm. Safety Building Renovations			\$7,647,000	\$7,647,000
Photocopier	\$5,500	\$5,500	\$6,000	\$17,000
Radio Upgrade/Replacement Program		\$13,000	\$14,000	\$27,000
Records Management Server Upgrade		\$15,000		\$15,000
Security System	\$7,000	\$5,000		\$12,000
Speed Trailer Replacement			\$15,000	\$15,000
Universal Forensic Extraction Device	\$4,500			\$4,500
Vehicle Replacement Program	\$131,000	\$131,000	\$131,000	\$393,000
Window Treatments	\$16,500			\$16,500
COMPROLLER				
Replace Phone System		\$500,000		\$500,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND				
Van Replacement Program	\$11,000			\$11,000
ED BURNS ARENA				
Rink Renovations: Electrical Improvements			\$275,000	\$275,000
HEALTH & HUMAN SERVICES				
AYCC Photocopier	\$2,800	\$2,800	\$2,800	\$8,400
Design & renovate new Food Pantry Space		\$150,000		\$150,000
Install card access system Whittemore Robbins House		\$3,500		\$3,500
Photocopier Lease - BOH/COA	\$2,800	\$2,800	\$2,800	\$8,400
Purchase of IT Equipment for Inspectors			\$31,150	\$31,150
Robbins House Cottage kitchen & bath INCREASE	\$50,000			\$50,000
Senior Center Feasibility Study			\$25,000	\$25,000
Whittemore Robbins - Basement Waterproofing			\$60,000	\$60,000
Whittemore Robbins Carriage House & Garage		\$25,000		\$25,000
Whittemore Robbins House - Exterior & Interior		\$10,000		\$10,000
Whittemore Robbins House - Replace 4 HVAC units & Compressors			\$80,000	\$80,000
Whittemore Robbins House HVAC System	\$20,000			\$20,000
Whittemore Robbins House Window Replacement		\$15,000		\$15,000
Whittemore, Carriage & Cottage repoint foundations		\$3,500		\$3,500
HUMAN RESOURCES				
Photocopier			\$3,000	\$3,000
INFORMATION TECHNOLOGY				
Building Security Elements	\$20,000			\$20,000
Document Management System	\$25,000		\$25,000	\$50,000
GIS Department - Planimetric Data			\$40,000	\$40,000
Library MLN Equipment	\$30,200			\$49,500
Library -PC Vend Printing/Photocopier Project	\$5,100			\$10,200
Replacement Air Conditioning Unit		\$30,000		\$30,000
Replacement of Receivable Package			\$235,000	\$235,000
School - Educational IT Program	\$125,000			\$125,000

	2014	2015	2016	Grand Total
SCHOOL - Replacement academic PC's district wide		\$452,000	\$400,840	\$852,840
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$120,000
School Dept. Admin Computers		\$40,000	\$40,000	\$80,000
School Dept-Admin Micro Program	\$40,000	\$40,000		\$80,000
School Network Infrastructure			\$40,000	\$40,000
Software Upgrades & Standardization	\$30,000			\$30,000
Software Upgrades & Standardization - Town		\$30,000	\$50,000	\$80,000
Town Network Infrastructure	\$25,000	\$200,000	\$20,000	\$245,000
Town-Microcomputer Program	\$60,000	\$60,000	\$75,000	\$195,000
Wireless Assessments, 8 Schools Continue Upgrade	\$50,000			\$50,000
INSPECTIONS				
Photocopier lease		\$5,000	\$5,000	\$10,000
Vehicle - Plumbing			\$25,000	\$25,000
LEGAL/WORKERS' COMPENSATION				
Photocopier	\$5,000	\$5,000	\$5,000	\$15,000
LIBRARY				
Evaluation & Replacement Reserve Analysis		\$6,250		\$6,250
Exhaust fans	\$5,600	\$5,800	\$5,800	\$17,200
Heating/Cooling Water Pumps			\$21,400	\$21,400
Hot Water Heater			\$6,000	\$6,000
Library Van			\$24,000	\$24,000
MLN Computer Project		\$27,200	\$30,960	\$58,160
PC Vend Printing/Photocopier Project		\$5,100	\$5,100	\$10,200
Photocopier		\$2,800	\$2,800	\$5,600
Repair Honeywell 3 way valves & controller			\$7,200	\$7,200
Repointing - 1992 Addition		\$22,500		\$22,500
Repointing of 1892 Building	\$150,000			\$150,000
RFID Project - Radio Frequency ID system		\$126,000		\$126,000
PLANNING				
BOS - Parmenter Oil Tank Removal		\$15,000		\$15,000
Broadway Plaza Phase I		\$20,000		\$20,000
Comprehensive Master Plan	\$75,000			\$75,000
Dallin - Paving	\$8,000			\$8,000
Gateway Project Phase 2 & 3			\$20,000	\$20,000
Gateways Improvements		\$40,000		\$40,000
Gibbs - Card Access 2 doors gym	\$10,000			\$10,000
Gibbs - Interior Bathrooms	\$25,000			\$25,000
Gibbs - Lead Abatement	\$20,000			\$20,000
Gibbs - Replace AC Compressor	\$15,000			\$15,000
MGR - Gibbs School onsite drainage			\$25,000	\$25,000
MGR - Replace Gibbs Fire Alarm System			\$40,000	\$40,000
Parking Study - Arlington Center	\$30,000			\$30,000
Photocopier/Equipment	\$2,500	\$2,500	\$2,500	\$7,500
Senior Center - Assessment & Develop Plans		\$12,000		\$12,000
PUBLIC WORKS ADMINISTRATION				
Mall Lights		\$32,000		\$32,000
Photocopier	\$2,000	\$2,000	\$2,000	\$6,000
Roadway Consulting Services	\$25,000			\$25,000
PUBLIC WORKS CEMETERY DIVISION				
Backhoe		\$110,000		\$110,000
Cemetery Roadway Improvements			\$75,000	\$75,000
Columbarium Construction		\$225,000		\$225,000
Garage Renovation/ Rehab Chapel/HVAC			\$175,000	\$175,000
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$30,000
Roadway Improvements		\$230,000		\$230,000
Water System Rehab	\$400,000			\$400,000
PUBLIC WORKS ENGINEERING DIVISION				
Flood Mitigation Grant FEMA Millbrook	\$100,000	\$125,000	\$300,000	\$525,000
Mass Ave Streetscape Design - Phase 2			\$25,000	\$25,000
Opticom Updates Traffic Lights	\$70,000			\$70,000
PUBLIC WORKS HIGHWAY DIVISION				
1 Ton Dump Truck w/Plow/Sander (2)		\$90,000		\$90,000
3/4 Ton Pick-up, 4wd w/Plow (2)		\$80,000		\$80,000
44,000 GVW, 4WD Truck w/Sander			\$160,000	\$160,000

Exhibit V
Three Year Capital History

	2014	2015	2016	Grand Total
4WD Truck w/Sander		\$140,000		\$140,000
Air Compressor (trailer mounted)	\$20,000			\$20,000
Backhoe/Loader 1.5 CY			\$113,000	\$113,000
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$1,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$195,000
Install Sidewalk Ramps - CDBG			\$125,000	\$125,000
Install Sidewalk Ramps CDBG	\$125,000	\$125,000		\$250,000
Loader 3CY Capacity		\$165,000		\$165,000
MER - Vehicle Lift		\$50,000		\$50,000
Replace Concrete Street Light Poles			\$24,000	\$24,000
Replace Retaining Wall - Westminster Ave			\$99,000	\$99,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$1,050,000
Roadway Reconstruction Override 2011	\$410,000	\$420,250	\$430,756	\$1,261,006
Sander Body	\$17,000	\$17,000	\$17,000	\$51,000
Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$150,000
Small Equipment	\$5,000	\$5,000	\$5,000	\$15,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000
Truck w/welder unit, 350 amp	\$90,000			\$90,000
PUBLIC WORKS NATURAL RESOURCES DIVISION				
1 Ton Dump Truck w/plow	\$50,000			\$50,000
1 Ton Utility Truck w/Gate		\$45,000		\$45,000
3/4 Ton Pickup Truck			\$30,000	\$30,000
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower		\$145,000		\$145,000
Pickup 3/4 ton	\$35,000			\$35,000
Small Equipment	\$6,000		\$6,000	\$12,000
PUBLIC WORKS PROPERTIES DIVISION				
Buildings Rehab consultant Services	\$18,000		\$18,000	\$36,000
DPW Yard Bldg C Replace Spanish Tile Roof			\$300,000	\$300,000
Fox Library Windows	\$5,000			\$5,000
High School Parking lot culvert	\$225,000			\$225,000
Town Hall - Renovations			\$100,000	\$100,000
Van		\$28,000		\$28,000
PUBLIC WORKS WATER/SEWER DIVISION				
3/4 Ton Pickup - Replace #34			\$35,000	\$35,000
Catch basin cleaner	\$330,000			\$330,000
Drainage Rehab-Regulatory Compliance (Ch-308)	\$100,000	\$150,000	\$150,000	\$400,000
FlatBed 8-ton Truck - Generator Mount			\$78,000	\$78,000
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$300,000
Lift Station upgrade	\$50,000			\$50,000
Sewer System Rehabilitation	\$1,400,000	\$1,300,000	\$1,100,000	\$3,800,000
Small Equipment	\$5,000	\$5,000	\$5,000	\$15,000
Small Utility Pickup		\$35,000		\$35,000
Trailer for Generator Mount			\$7,500	\$7,500
Water Meter Replacement		\$2,000,000		\$2,000,000
Water System Rehabilitation	\$750,000	\$850,000	\$1,000,000	\$2,600,000
RECREATION				
ADA Accessibility Study & Playground	\$40,000			\$40,000
ADA Study Implementation Program		\$50,000	\$50,000	\$100,000
Feasibility Study		\$10,000	\$10,000	\$20,000
Hibbert	\$288,750			\$288,750
Kid Care 15 Passengar Van			\$25,000	\$25,000
Magnolia Field Basketball Court Renovation		\$75,000		\$75,000
Magnolia Playground			\$455,000	\$455,000
North Union	\$197,500			\$197,500
Replace Dividing Wall - Gibbs Gymnasium			\$50,000	\$50,000
Spy Pond Tennis Courts		\$467,500		\$467,500
Summer Street & Buck Field Safety Fencing Repair			\$45,000	\$45,000
REDEVELOPMENT BOARD				
ARB - 23 Maple Roof/Gutter Downspout/chimney		\$40,000		\$40,000
ARB - 23 Maple St, porches, entryways			\$140,000	\$140,000
ARB - 23 Maple Street Exterior, repair paved walkways/landscape	\$3,000			\$3,000
ARB - 23 Maple Street Mechanical/Electrical/Plumbing	\$10,000			\$10,000
ARB - 23 Maple Street remove oil tank			\$15,000	\$15,000

Exhibit V
Three Year Capital History

	2014	2015	2016	Grand Total
ARB - Central Boiler	\$40,000			\$40,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs	\$20,000			\$20,000
ARB - Central Interior baths, halls, lobby	\$15,000			\$15,000
ARB - Central Mechanical/Electrical/Plumbing/Elevator		\$55,000		\$55,000
ARB - Central Oil Tank De-commissioning			\$15,000	\$15,000
ARB - Central Parking Lot Replacement		\$120,000		\$120,000
ARB - Central School baths, halls, lobby		\$15,000		\$15,000
ARB - Central School Site Improvements/walkway		\$80,000		\$80,000
ARB - Central Two Security Cameras	\$12,000			\$12,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows		\$10,000		\$10,000
ARB - Jefferson Cutter House - Bldg Assessment		\$10,000		\$10,000
ARB - Jefferson Cutter House - Hearth Supports		\$20,000		\$20,000
ARB - Jefferson Cutter House - Roof Replacement & Gutters			\$60,000	\$60,000
ARB - Jefferson Cutter Interior baths, halls, stairwells	\$10,000			\$10,000
ARB - Jefferson Cutter/Gutter Downspout/chimney			\$15,000	\$15,000
ARB - Jefferson New Fire Alarm Panel	\$15,000			\$15,000
ARB - Paving Central School Parking Lot			\$80,000	\$80,000
ARB - Window Painting & Waterproofing			\$20,000	\$20,000
SCHOOLS				
AHS Exterior Doors		\$30,000		\$30,000
AHS F Building Boiler	\$225,000			\$225,000
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$15,000
Asbestos abatement High School		\$30,000		\$30,000
Athletics Van - 8 passenger	\$35,000			\$35,000
Bus 105 - 8 7-D Tahoe		\$40,000		\$40,000
Bus -77 Passenger #104			\$130,000	\$130,000
Chiller - Pierce School	\$150,000			\$150,000
Custodial/maint. Equip. replacement program		\$5,000	\$5,000	\$10,000
Furnishings World Language Lab at HS	\$12,000			\$12,000
Hardy School Windows		\$250,000		\$250,000
Hardy Windows			\$150,000	\$150,000
Heating & Ventilation units High School	\$10,000			\$10,000
High School - HVAC steam trap replacement		\$10,000		\$10,000
High School -Replace heating and ventilation units	\$10,000			\$10,000
High School -Replace ventilating rooftop units	\$6,000			\$6,000
Install Carbon Monoxide Detectors through District			\$75,000	\$75,000
Maintenance Service Van		\$40,000		\$40,000
Major Equip for Music Department	\$3,500			\$3,500
Ottoson - Light & Stage Equipment & Lockers		\$60,000		\$60,000
Peirce Field Replace Turf			\$500,000	\$500,000
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$360,000
Regrade Bishop School Parking Lot			\$100,000	\$100,000
Replace Fire Control Inst. Alarm Panels HS	\$20,000			\$20,000
Replace Floor Mats throughout District			\$15,000	\$15,000
Replace Maintenance Service Van			\$25,000	\$25,000
Replace ventilating rooftop units	\$6,000			\$6,000
Small Equipment and Tools	\$5,000			\$5,000
Stratton Building Improvements	\$10,000	\$100,000	\$1,085,000	\$1,195,000
Stratton Facilities Plan	\$15,000			\$15,000
Stratton Furniture & Classroom Improvements	\$15,000	\$15,000		\$30,000
Van 110 - 8 passenger 7-D minivan		\$25,000		\$25,000
Window replacement on 5th fl AHS	\$15,000			\$15,000
TOWN MANAGER				
Cyrus Dallin Sculpture Restoration			\$8,000	\$8,000
Photocopier	\$5,000	\$5,000	\$3,000	\$13,000
TREASURER				
Office Security Analysis		\$10,000		\$10,000
Office Security Improvement			\$17,000	\$17,000
Photocopier	\$4,500	\$6,000	\$6,000	\$16,500
Replace 4 Digital Pymt Parking Meters		\$53,000		\$53,000
Grand Total	\$8,532,250	\$17,803,005	\$18,221,206	\$44,575,861

		2016	2017	2018	2019	2020 Grand Total
COMMUNITY SAFETY - FIRE SERVICES						
Exercise Equipment & Furniture - Cardio	10				\$680	\$5,360
Ladder 1 #1009	20	\$18,700		\$92,400	\$90,530	\$88,660
Purchase new Engine/Pump - replace #1007	15			\$10,200	\$60,400	\$59,040
Replacement of Portable Radios	7				\$2,550	\$2,550
Rescue/Ambulance 2008 Ford Osage	7			\$3,740	\$38,909	\$37,840
						\$80,489
COMMUNITY SAFETY - FIRE SERVICES Total			\$18,700	\$106,340	\$190,519	\$193,450
COMMUNITY SAFETY - POLICE SERVICES						
Phase 3 - Comm. Safety Building Renovations	20			\$129,999	\$642,348	\$629,348
Radio Upgrade/Replacement Program	7					\$4,454
Tablet Personnel Computers	7	\$1,156		\$12,026	\$11,696	\$11,366
						\$36,244
COMMUNITY SAFETY - POLICE SERVICES Total			\$1,156	\$142,025	\$654,044	\$645,168
ED BURNS ARENA						
Rink Renovations: Electrical Improvements	15	\$4,469	\$27,271	\$26,675	\$26,079	\$25,483
ED BURNS ARENA Total		\$4,469	\$27,271	\$26,675	\$26,079	\$25,483
HEALTH & HUMAN SERVICES						
Whittemore Robbins - Basement Waterproofing	7	\$975	\$10,521	\$10,243	\$9,964	\$9,686
Whittemore Robbins House - Replace 4 HVAC units & Compressors	7	\$1,300	\$14,029	\$13,657	\$13,286	\$12,914
Purchase of IT Equipment for Inspectors	5	\$506	\$7,242	\$7,040	\$6,837	\$6,635
Senior Center Feasibility Study	7	\$406	\$4,384	\$4,268	\$4,152	\$4,036
Senior Center Design	7	\$935	\$9,727	\$9,460	\$9,193	\$8,935
						\$29,315
HEALTH & HUMAN SERVICES Total		\$3,187	\$37,111	\$44,935	\$43,699	\$42,464
INFORMATION TECHNOLOGY						
Building Security Elements	7	\$3,440	\$3,537	\$3,440	\$3,440	\$3,343
Document Management System	7	\$406	\$4,384	\$4,268	\$4,152	\$4,036
GIS Department - Planimetric Data	7	\$650	\$7,014	\$6,829	\$6,643	\$6,457
Replacement of Receivable Package	10	\$3,819	\$31,137	\$30,374	\$29,610	\$28,846
SCHOOL - Replacement academic PC's district wide	5	\$6,514	\$96,595	\$140,790	\$183,624	\$225,099
School - Software Licensing	3	\$650	\$15,313	\$29,573	\$43,380	\$43,400
School Dept. Admin Computers	5	\$650	\$9,980	\$19,080	\$27,908	\$36,464
School Network Infrastructure	7	\$650	\$7,014	\$6,829	\$6,643	\$6,457
Software Upgrades & Standardization - Town	3	\$812	\$18,802	\$29,280	\$39,418	\$33,230
Town Network Infrastructure	7	\$325	\$3,932	\$7,836	\$7,621	\$7,407
Town-Microcomputer Program	3	\$1,219	\$28,457	\$49,685	\$70,233	\$65,100
						\$214,694
INFORMATION TECHNOLOGY Total		\$15,695	\$222,970	\$328,080	\$422,672	\$459,839
LIBRARY						
Doors	7	\$646		\$6,721	\$6,536	\$6,351
Elevator - Overhaul	7				\$1,445	\$15,033
Heating/Cooling Water Pumps	7	\$348	\$3,753	\$3,653	\$3,554	\$3,455
MLN Computer Project	7	\$503	\$5,973	\$11,570	\$17,647	\$22,326
Ramp and Stairs	7		\$221	\$2,299	\$2,236	\$2,173
Windows-1892 Building	20			\$768	\$3,797	\$3,720
						\$8,285
LIBRARY Total		\$851	\$10,593	\$25,012	\$35,215	\$53,058
PLANNING						
MGR - Gibbs School - Roof Replacement	7			\$1,020	\$10,611	\$11,631
MGR - Replace Gibbs Fire Alarm System	7	\$650	\$7,014	\$6,829	\$6,643	\$6,457
Gateway Project Phase 2 & 3	7	\$325	\$3,847	\$6,951	\$6,761	\$6,571
MGR - Gibbs School onsite drainage	7	\$406	\$4,384	\$4,268	\$4,152	\$4,036
						\$17,246
PLANNING Total		\$1,381	\$15,245	\$18,048	\$18,576	\$27,676
PUBLIC WORKS CEMETERY DIVISION						
1 Ton Truck	7		\$765	\$7,954	\$7,740	\$7,521
Cemetery Roadway Improvements	7	\$1,219	\$13,152	\$12,804	\$12,455	\$12,107
Garage Renovation/ Rehab Chapel/HVAC	20	\$2,844	\$14,437	\$14,153	\$13,869	\$13,584
						\$58,887
PUBLIC WORKS CEMETERY DIVISION Total		\$4,062	\$28,354	\$34,915	\$34,064	\$33,213

		2016	2017	2018	2019	2020 Grand Total
PUBLIC WORKS ENGINEERING DIVISION						
	Flood Mitigation Grant FEMA Millbrook	\$4,875	\$52,607	\$51,214	\$49,821	\$48,429
	Mass Ave Streetscape Design - Phase 2	\$406	\$4,384	\$4,268	\$4,152	\$4,036
		\$5,281	\$56,991	\$55,482	\$53,973	\$52,464
PUBLIC WORKS ENGINEERING DIVISION Total						\$224,192
PUBLIC WORKS HIGHWAY DIVISION						
	(2) 44,000 GVW, 4WD Truck w/Sander		\$5,508	\$57,302	\$55,728	\$54,154
	1 Ton Dump Truck w/Plow/Sander		\$1,105	\$11,496	\$11,180	\$10,864
	1 Ton Utility w/Gate Lift		\$799	\$8,312	\$8,084	\$7,856
	3/4 Ton Pick-up, 4wd w/Plow (2)				\$1,445	\$1,445
	33,000 GVW Dump Truck			\$1,530	\$12,060	\$11,754
					\$1,598	\$1,598
	33,000 GVW Dump Truck w/Plow		\$2,600	\$27,314	\$29,393	\$28,043
	44,000 GVW, 4WD Truck w/Sander		\$1,836	\$14,605	\$14,238	\$13,871
	Backhoe/Loader 1.5 CY			\$2,040	\$21,223	\$20,640
	Catch Basin Cleaner - Clam Shell		\$1,056	\$11,822	\$17,066	\$22,199
	Install Sidewalk Ramps			\$2,975	\$30,950	\$30,100
	Loader 3 CY Capacity		\$1,609	\$16,901	\$16,441	\$15,981
	Replace Retaining Wall - Westminster Ave		\$276	\$6,198	\$9,043	\$11,814
	Sander Body		\$390	\$4,209	\$3,986	\$3,874
	Replace Concrete Street Light Poles		\$7,767	\$81,748	\$229,392	\$264,194
PUBLIC WORKS HIGHWAY DIVISION Total						\$747,692
PUBLIC WORKS NATURAL RESOURCES DIVISION						
	Fork Lift		\$1,360	\$14,149	\$13,760	\$13,371
	Large Ride-on Mower		\$1,275	\$13,264	\$12,900	\$12,536
	Tree Chipper				\$1,360	\$1,419
	Work Crane - 120' Boom			\$4,250	\$44,214	\$43,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total						\$189,588
PUBLIC WORKS PROPERTIES DIVISION						
	DPW Facility - Architectural/Site Improvements		\$2,635	\$31,663	\$72,234	\$83,056
	DPW Facility design and improvement		\$11,900	\$58,800	\$57,610	\$672,000
	DPW Yard Bldg C Replace Spanish Tile Roof		\$4,875	\$24,262	\$23,775	\$23,287
	Town Hall - Renovations		\$1,625	\$19,236	\$36,457	\$53,193
			\$6,500	\$119,520	\$270,578	\$821,150
	ADA Study Implementation Program		\$812	\$9,618	\$18,229	\$26,596
	Magnolia Playground		\$7,394	\$45,121	\$44,135	\$43,149
	Replace Dividing Wall - Gibbs Gymnasium		\$812	\$8,768	\$8,536	\$8,304
	Summer Street & Buck Field Safety Fencing Repair		\$731	\$7,891	\$7,682	\$7,473
			\$9,750	\$71,998	\$85,522	\$92,220
	ARB - 23 Maple St. porches, entryways		\$2,275	\$24,550	\$23,900	\$22,250
	ARB - Jefferson Cutter House - Roof Replacement & Gutters		\$975	\$10,521	\$10,243	\$9,964
	ARB - Paving Central School Parking Lot		\$1,300	\$14,029	\$13,657	\$13,286
			\$4,550	\$49,100	\$47,800	\$46,500
PUBLIC WORKS PROPERTIES DIVISION Total						\$193,150
REDEVELOPMENT BOARD						
	Additional Classroom Space - Ottoson		\$8,500	\$88,429	\$86,000	\$83,571
	Bus #102 53 passenger bus				\$1,615	\$16,801
	Bus #103 77 passenger bus			\$2,210	\$22,991	\$22,360
	Bus 106 - 53 passenger			\$1,615	\$16,801	\$15,879
	Bus -77 Passenger #104		\$2,112	\$22,796	\$22,193	\$21,589
	Dallin - Chiller				\$4,250	\$44,214
	Exterior paving Brackett			\$680	\$7,074	\$6,880
						\$14,634

SCHOOLS		2016	2017	2018	2019	2020	Grand Total
Food Services Truck	7				\$935	\$9,727	\$10,662
Hardy Windows	7	\$2,437	\$26,304	\$25,607	\$24,911	\$24,214	\$103,473
Install Carbon Monoxide Detectors through District	7	\$1,219	\$13,152	\$12,804	\$12,455	\$12,107	\$51,737
Landscape Improvements - Bishop School	7					\$2,125	\$2,125
Maintenance Service Van	7			\$680	\$7,074	\$6,880	\$14,634
Peirce Field Replace Turf	7			\$8,500	\$88,429	\$86,000	\$182,929
Purchase Snow Cat	7			\$2,125	\$22,107	\$21,500	\$45,732
Regrade Bishop School Parking Lot	7	\$1,625	\$17,536	\$17,071	\$16,607	\$16,143	\$68,982
Stratton Building Improvements	20			\$116,041	\$573,379	\$561,775	\$1,251,195
SCHOOLS Total		\$7,394	\$89,903	\$313,141	\$905,757	\$951,163	\$2,267,357
Grand Total		\$70,888	\$769,060	\$1,536,809	\$3,088,824	\$3,789,797	\$9,255,379
Bond Anticipation Notes: CSB, Peirce Turf, Stratton		\$147,712	\$239,567				
TOTAL New Debt Service		\$218,600	\$1,008,627	\$1,536,809	\$3,088,824	\$3,789,797	\$9,642,658

