



Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee, and ultimately the Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent or her representative, and the Town Manager or his representative. Annually the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town are of vital importance to the delivery of the quality services for which the Town is known. The following are the objectives:

- Review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule.
- Ensure that, given limited resources, the capital needs of the community are met.
- Present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements.
- Ensure wider community participation in the planning of projects, reducing the pressure to fund some projects that do not present as great a need as others.
- Promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments, but also among other local and state agencies and private enterprises such as the gas and electric companies.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.

The relationship of the project to other Town projects and needs are also be considered in the review and prioritization.



Capital Improvement Program Description (*continued*)

The Capital Planning Process:

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding, or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer-term planning for departmental needs, as well as planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information technology requests are expected to have passed through the master planning process, coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long-term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a Town-wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to gain a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five percent (5%) of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY 2014 and the Capital Plan for FY 2014—2018 are presented on the following pages. The terms "Bonds," "Cash," and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service." "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds, and other non-tax sources.



Capital Budget FY2014 and Capital Plan FY2014—2018

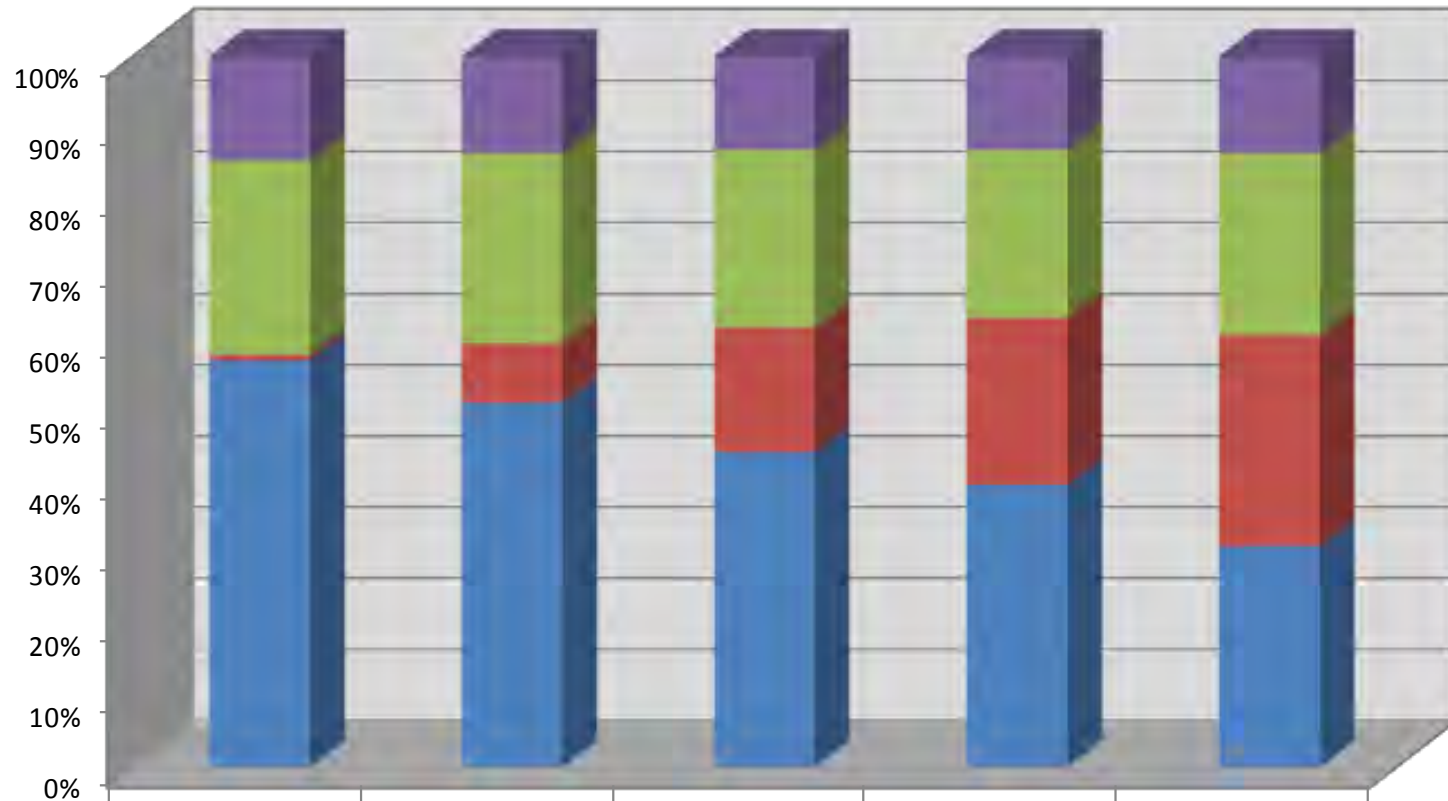
The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and proposition 2 ½ debt exclusion projects. For FY2014 funding for the capital budget is as follows:

Bonding	\$ 3,575,550
Cash	\$ 1,450,700
Other	\$ 3,506,000

Our existing non-exempt debt is \$5,664,135 which is consistent with prior debt service projections for FY2014. The total capital budget for FY2014, including debt, is estimated at \$9.8 million. Major projects to be funded in FY2014 include: architectural design plans for the Central Fire Station at \$450,000, street and sidewalk work for approximately \$1.5 million, water and sewer work for \$2.5 million, and park renovation work for \$486,250. The FY2014 budget also includes \$200,000 for a new Rescue/Ambulance, and \$131,000 in funding for new police cruisers.



Capital Plan Appropriation



	FY2014	FY2015	FY2016	FY2017	FY2018
■ Cash	\$1,450,700	\$1,330,450	\$1,322,256	\$1,337,025	\$1,230,863
■ Exempt Debt*	\$2,711,495	\$2,618,083	\$2,509,275	\$2,401,073	\$2,303,492
■ New Non-Exempt Debt	\$83,475	\$817,248	\$1,750,394	\$2,373,735	\$2,663,875
■ Existing Non-Exempt Debt	\$5,664,135	\$5,000,254	\$4,436,956	\$4,028,377	\$2,796,884

*Exclusive of Symmes debt service FY2014 –2018



Capital Budget Fiscal Year 2014

Department/Program	BOND	CASH	OTHER	Grand Total
COMMUNITY SAFETY - FIRE SERVICES	\$776,000			\$776,000
DEPARTMENTAL PROJECT	\$56,000			\$56,000
Automatic Defibrillators	\$16,000			\$16,000
Protective Gear Replacement	\$40,000			\$40,000
EQUIPMENT REPLACEMENT	\$70,000			\$70,000
Breathing apparatus, SCBA	\$70,000			\$70,000
INFRASTRUCTURE IMPROVEMENT	\$450,000			\$450,000
Headquarters - Architectural Plans	\$450,000			\$450,000
VEHICLE REPLACEMENT	\$200,000			\$200,000
Ambulance replacement	\$200,000			\$200,000
COMMUNITY SAFETY - POLICE SERVICES	\$25,000	\$212,000		\$237,000
DEPARTMENTAL PROJECT	\$25,000	\$43,500		\$68,500
Digital fingerprint imaging machine	\$25,000			\$25,000
Laser Radar		\$3,500		\$3,500
Online Reporting System		\$19,000		\$19,000
Universal Forensic Extraction Device		\$4,500		\$4,500
Window Treatments		\$16,500		\$16,500
EQUIPMENT REPLACEMENT		\$32,000		\$32,000
Bullet Proof Vest Program		\$15,000		\$15,000
Parking Hand Held Ticket Machines		\$10,000		\$10,000
Security System		\$7,000		\$7,000
PHOTOCOPIER PROGRAM		\$5,500		\$5,500
Photocopier		\$5,500		\$5,500
VEHICLE REPLACEMENT		\$131,000		\$131,000
Vehicle Replacement Program		\$131,000		\$131,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND			\$11,000	\$11,000
VEHICLE REPLACEMENT			\$11,000	\$11,000
Van Replacement Program			\$11,000	\$11,000



Capital Budget Fiscal Year 2014 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
HEALTH & HUMAN SERVICES	\$70,000	\$5,600		\$75,600
INFRASTRUCTURE IMPROVEMENT	\$20,000			\$20,000
Whittemore Robbins House HVAC System	\$20,000			\$20,000
PHOTOCOPIER PROGRAM		\$5,600		\$5,600
AYCC Photocopier		\$2,800		\$2,800
Photocopier Lease - BOH/COA		\$2,800		\$2,800
PUBLIC BUILDING MAINTENANCE	\$50,000			\$50,000
Robbins House Cottage kitchen & bath INCREASE	\$50,000			\$50,000
INFORMATION TECHNOLOGY	\$450,300			\$450,300
INFORMATION TECHNOLOGY	\$450,300			\$450,300
Building Security Elements	\$20,000			\$20,000
Document Management System	\$25,000			\$25,000
Library MLN Equipment	\$30,200			\$30,200
Library -PC Vend Printing/Photocopier Project	\$5,100			\$5,100
School - Educational IT Program	\$125,000			\$125,000
School - Software Licensing	\$40,000			\$40,000
School Dept-Admin Micro Program	\$40,000			\$40,000
Software Upgrades & Standardization	\$30,000			\$30,000
Town Network Infrastructure	\$25,000			\$25,000
Town-Microcomputer Program	\$60,000			\$60,000
Wireless Assessments, 8 Schools Continue Upgrade	\$50,000			\$50,000
LEGAL/WORKERS' COMPENSATION		\$5,000		\$5,000
PHOTOCOPIER PROGRAM		\$5,000		\$5,000
Photocopier		\$5,000		\$5,000
LIBRARY	\$150,000	\$5,600		\$155,600
PUBLIC BUILDING MAINTENANCE	\$150,000	\$5,600		\$155,600
Exhaust fans		\$5,600		\$5,600
Repainting of 1892 Building	\$150,000			\$150,000



Capital Budget Fiscal Year 2014 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
PLANNING	\$60,000	\$125,500		\$185,500
DEPARTMENTAL PROJECT		\$85,000		\$85,000
Comprehensive Master Plan		\$75,000		\$75,000
Gibbs - Card Access 2 doors gym		\$10,000		\$10,000
EQUIPMENT REPLACEMENT	\$15,000			\$15,000
Gibbs - Replace AC Compressor	\$15,000			\$15,000
INFRASTRUCTURE IMPROVEMENT	\$45,000	\$38,000		\$83,000
Dallin - Paving		\$8,000		\$8,000
Gibbs - Interior Bathrooms	\$25,000			\$25,000
Gibbs - Lead Abatement	\$20,000			\$20,000
Parking Study - Arlington Center		\$30,000		\$30,000
PHOTOCOPIER PROGRAM		\$2,500		\$2,500
Photocopier/Equipment		\$2,500		\$2,500
PUBLIC WORKS ADMINISTRATION		\$27,000		\$27,000
DEPARTMENTAL PROJECT		\$25,000		\$25,000
Roadway Consulting Services		\$25,000		\$25,000
PHOTOCOPIER PROGRAM		\$2,000		\$2,000
Photocopier		\$2,000		\$2,000
PUBLIC WORKS CEMETERY DIVISION	\$400,000		\$10,000	\$410,000
DEPARTMENTAL PROJECT			\$10,000	\$10,000
Headstone Cleaning & Repair			\$10,000	\$10,000
INFRASTRUCTURE IMPROVEMENT	\$400,000			\$400,000
Water System Rehab	\$400,000			\$400,000
PUBLIC WORKS ENGINEERING DIVISION	\$170,000			\$170,000
INFRASTRUCTURE IMPROVEMENT	\$170,000			\$170,000
Opticom Updates Traffic Lights	\$70,000			\$70,000
Flood Mitigation Grant FEMA Millbrook	\$100,000			\$100,000



Capital Budget Fiscal Year 2014 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS HIGHWAY DIVISION	\$192,000	\$815,000	\$625,000	\$1,632,000
EQUIPMENT REPLACEMENT	\$37,000	\$5,000		\$42,000
Air Compressor (trailer mounted)	\$20,000			\$20,000
Sander Body	\$17,000			\$17,000
Small equipment		\$5,000		\$5,000
ROADS AND PATHS INFRASTRUCTURE	\$65,000	\$810,000	\$625,000	\$1,500,000
Chapter 90 Roadway			\$500,000	\$500,000
Install Sidewalk Ramps	\$65,000			\$65,000
Install Sidewalk Ramps CDBG			\$125,000	\$125,000
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$410,000		\$410,000
Sidewalks and Curbstones		\$50,000		\$50,000
VEHICLE REPLACEMENT	\$90,000			\$90,000
Truck w/welder unit, 350 amp	\$90,000			\$90,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$85,000	\$6,000		\$91,000
EQUIPMENT REPLACEMENT		\$6,000		\$6,000
Small equipment		\$6,000		\$6,000
VEHICLE REPLACEMENT	\$85,000			\$85,000
1 Ton Dump Truck w/Plow	\$50,000			\$50,000
Pickup 3/4 ton	\$35,000			\$35,000
PUBLIC WORKS PROPERTIES DIVISION	\$225,000	\$23,000		\$248,000
INFRASTRUCTURE IMPROVEMENT	\$225,000			\$225,000
High School Parking lot culvert	\$225,000			\$225,000
PUBLIC BUILDING MAINTENANCE		\$23,000		\$23,000
Buildings Rehab consultant Services		\$18,000		\$18,000
Fox Library Windows		\$5,000		\$5,000



Capital Budget Fiscal Year 2014 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
PUBLIC WORKS WATER/SEWER DIVISION			\$2,735,000	\$2,735,000
EQUIPMENT REPLACEMENT			\$105,000	\$105,000
Drainage Rehab-Regulatory Compliance (Ch-308)			\$100,000	\$100,000
Small equipment			\$5,000	\$5,000
INFRASTRUCTURE IMPROVEMENT			\$2,300,000	\$2,300,000
Hydrant replacement program			\$100,000	\$100,000
Lift Station upgrade			\$50,000	\$50,000
Sewer System Rehabilitation			\$1,400,000	\$1,400,000
Water System Rehabilitation			\$750,000	\$750,000
VEHICLE REPLACEMENT			\$330,000	\$330,000
Catch basin cleaner			\$330,000	\$330,000
RECREATION	\$526,250			\$526,250
PARKS & PLAYGROUNDS	\$486,250			\$486,250
Hibbert	\$288,750			\$288,750
North Union	\$197,500			\$197,500
PARKS PLAYGROUNDS & FIELDS	\$40,000			\$40,000
ADA Accessibility Study & Playground	\$40,000			\$40,000
REDEVELOPMENT BOARD			\$125,000	\$125,000
DEPARTMENTAL PROJECT			\$12,000	\$12,000
ARB - Central Two Security Cameras			\$12,000	\$12,000
EQUIPMENT REPLACEMENT			\$40,000	\$40,000
ARB - Central Boiler			\$40,000	\$40,000
INFRASTRUCTURE IMPROVEMENT			\$73,000	\$73,000
ARB - 23 Maple Street Exterior, repair paved walkways/landscape			\$3,000	\$3,000
ARB - 23 Maple Street Mechanical/Electrical/Plumbing			\$10,000	\$10,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs			\$20,000	\$20,000
ARB - Central Interior baths, halls, lobby			\$15,000	\$15,000
ARB - Jefferson Cutter Interior baths, halls, stairwells			\$10,000	\$10,000
ARB - Jefferson New Fire Alarm Panel			\$15,000	\$15,000



Capital Budget Fiscal Year 2014 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
SCHOOLS	\$446,000	\$216,500		\$662,500
EQUIPMENT REPLACEMENT	\$170,000	\$36,000		\$206,000
Chiller - Pierce School	\$150,000			\$150,000
Heating & Ventilation units High School		\$10,000		\$10,000
Replace Fire Control Inst. Alarm Panels HS	\$20,000			\$20,000
Replace ventilating rooftop units		\$6,000		\$6,000
Small Equipment and Tools		\$5,000		\$5,000
Stratton Furniture & Classroom Improvements		\$15,000		\$15,000
INFRASTRUCTURE IMPROVEMENT		\$55,500		\$55,500
Furnishings World Language Lab at HS		\$12,000		\$12,000
Major Equip for Music Department		\$3,500		\$3,500
Stratton Building Improvements		\$10,000		\$10,000
Stratton Facilities Plan		\$15,000		\$15,000
Window replacement on 5th fl AHS		\$15,000		\$15,000
MAJOR REPAIRS	\$225,000	\$5,000		\$230,000
AHS F Building Boiler	\$225,000			\$225,000
Asbestos Abatement - Remove Tiles		\$5,000		\$5,000
PHOTOCOPIER PROGRAM		\$120,000		\$120,000
Photocopier Lease Program		\$120,000		\$120,000
PUBLIC BUILDING MAINTENANCE	\$16,000			\$16,000
High School -Replace heating and ventilation units	\$10,000			\$10,000
High School -Replace ventilating rooftop units	\$6,000			\$6,000
STUDENT TRANSPORTATION	\$35,000			\$35,000
Athletics Van - 8 passenger	\$35,000			\$35,000



Capital Budget Fiscal Year 2014 (continued)

Department/Program	BOND	CASH	OTHER	Grand Total
TOWN MANAGER		\$5,000		\$5,000
PHOTOCOPIER PROGRAM		\$5,000		\$5,000
Photocopier		\$5,000		\$5,000
TREASURER		\$4,500		\$4,500
PHOTOCOPIER PROGRAM		\$4,500		\$4,500
Photocopier		\$4,500		\$4,500
Grand Total	\$3,575,550	\$1,450,700	\$3,506,000	\$8,532,250



CAPITAL PLAN FY2014—2018

Department/Program	2014	2015	2016	2017	2018	Grand Total
BOARD OF SELECTMEN			\$5,000	\$5,000	\$5,000	\$15,000
PHOTOCOPIER PROGRAM			\$5,000	\$5,000	\$5,000	\$15,000
Photocopier lease			\$5,000	\$5,000	\$5,000	\$15,000
COMMUNITY SAFETY - FIRE SERVICES	\$776,000	\$5,750,000	\$110,000	\$925,000	\$600,000	\$8,161,000
DEPARTMENTAL PROJECT	\$56,000	\$40,000	\$40,000			\$136,000
Automatic Defibrillators	\$16,000					\$16,000
Protective Gear Replacement	\$40,000	\$40,000	\$40,000			\$120,000
EQUIPMENT REPLACEMENT	\$70,000	\$70,000	\$70,000			\$210,000
Breathing apparatus, SCBA	\$70,000	\$70,000	\$70,000			\$210,000
INFRASTRUCTURE IMPROVEMENT	\$450,000	\$5,600,000				\$6,050,000
Fire Station - Central		\$5,600,000				\$5,600,000
Headquarters - Architectural Plans	\$450,000					\$450,000
VEHICLE REPLACEMENT	\$200,000	\$40,000		\$925,000	\$600,000	\$1,765,000
Ambulance replacement	\$200,000					\$200,000
Ladder 1 #1009				\$925,000		\$925,000
Purchase new Engine/Pump - replace #1007					\$600,000	\$600,000
Replace C2		\$40,000				\$40,000
COMMUNITY SAFETY - POLICE SERVICES	\$237,000	\$454,500	\$2,452,000	\$182,500	\$322,000	\$3,648,000
DEPARTMENTAL PROJECT	\$68,500	\$19,000	\$35,000	\$24,500	\$161,500	\$308,500
"Your Speed" Traffic Display			\$5,000		\$5,000	\$10,000
AVL Automatic Vehicle Location System				\$6,000		\$6,000
Certified Patrol/Narcotic K9			\$10,000			\$10,000
Digital fingerprint imaging machine	\$25,000					\$25,000
Laser Radar	\$3,500	\$4,500	\$4,500	\$4,500	\$4,500	\$21,500
Online Reporting System	\$19,000					\$19,000
Radio Upgrade/Replacement Program		\$13,000	\$14,000	\$14,000	\$14,000	\$55,000
Tablet Personnel Computers					\$63,000	\$63,000
Traffic Counters		\$1,500	\$1,500			\$3,000
Universal Forensic Extraction Device	\$4,500					\$4,500
Weapons Range Modification					\$75,000	\$75,000
Window Treatments	\$16,500					\$16,500



CAPITAL PLAN FY2014—2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
EQUIPMENT REPLACEMENT	\$32,000	\$53,000	\$38,000	\$21,000	\$23,000	\$167,000
Automated External Defibrillators		\$16,000				\$16,000
Bullet Proof Vest Program	\$15,000	\$17,000	\$17,000	\$15,000	\$17,000	\$81,000
Parking Hand Held Ticket Machines	\$10,000					\$10,000
Records Management Server Upgrade		\$15,000				\$15,000
Security System	\$7,000	\$5,000	\$6,000	\$6,000	\$6,000	\$30,000
Speed Trailer Replacement			\$15,000			\$15,000
PHOTOCOPIER PROGRAM	\$5,500	\$5,500	\$6,000	\$6,000	\$6,500	\$29,500
Photocopier	\$5,500	\$5,500	\$6,000	\$6,000	\$6,500	\$29,500
PUBLIC BUILDING MAINTENANCE		\$246,000	\$2,214,000			\$2,460,000
C.S. Building Renovations -5 Year plan		\$246,000	\$2,214,000			\$2,460,000
VEHICLE REPLACEMENT	\$131,000	\$131,000	\$159,000	\$131,000	\$131,000	\$683,000
Vehicle Replacement Program	\$131,000	\$131,000	\$159,000	\$131,000	\$131,000	\$683,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	\$11,000			\$11,000		\$22,000
VEHICLE REPLACEMENT	\$11,000			\$11,000		\$22,000
Van Replacement Program	\$11,000			\$11,000		\$22,000
HEALTH & HUMAN SERVICES	\$75,600	\$5,600	\$155,200	\$2,400	\$2,800	\$241,600
INFRASTRUCTURE IMPROVEMENT	\$20,000					\$20,000
Whittemore Robbins House HVAC System	\$20,000					\$20,000
PHOTOCOPIER PROGRAM	\$5,600	\$5,600	\$5,200	\$2,400	\$2,800	\$21,600
AYCC Photocopier	\$2,800	\$2,800	\$2,800	\$2,400		\$10,800
Photocopier Lease - BOH/COA	\$2,800	\$2,800	\$2,400		\$2,800	\$10,800
PUBLIC BUILDING MAINTENANCE	\$50,000		\$150,000			\$200,000
Robbins House Cottage kitchen & bath INCREASE	\$50,000					\$50,000
Whittemore Robbins House			\$150,000			\$150,000



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
INFORMATION TECHNOLOGY	\$450,300	\$389,400	\$368,610	\$523,900	\$330,300	\$2,062,510
INFORMATION TECHNOLOGY	\$450,300	\$389,400	\$368,610	\$523,900	\$330,300	\$2,062,510
Building Security Elements	\$20,000	\$20,000	\$20,000			\$60,000
Document Management System	\$25,000	\$25,000	\$25,000			\$75,000
Library MLN Equipment	\$30,200	\$19,300	\$23,510	\$23,800	\$30,200	\$127,010
Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
Replacement of Receivable Package				\$200,000		\$200,000
School - Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Town Network Infrastructure	\$25,000	\$25,000				\$50,000
Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
Wireless Assessments, 8 Schools Continue Upgrade	\$50,000					\$50,000
INSPECTIONS			\$25,000			\$25,000
VEHICLE REPLACEMENT			\$25,000			\$25,000
Vehicle - Plumbing			\$25,000			\$25,000
LEGAL/WORKERS' COMPENSATION	\$5,000	\$5,000		\$5,000	\$5,000	\$20,000
PHOTOCOPIER PROGRAM	\$5,000	\$5,000		\$5,000	\$5,000	\$20,000
Photocopier	\$5,000	\$5,000		\$5,000	\$5,000	\$20,000
LIBRARY	\$155,600	\$31,100	\$63,200	\$85,100	\$45,200	\$380,200
PHOTOCOPIER PROGRAM		\$2,800	\$2,800	\$2,800		\$8,400
Photocopier		\$2,800	\$2,800	\$2,800		\$8,400
PUBLIC BUILDING MAINTENANCE	\$155,600	\$28,300	\$40,400	\$82,300	\$45,200	\$351,800
Doors				\$38,000		\$38,000
Exhaust fans	\$5,600	\$5,800	\$5,800	\$5,800		\$23,000
Heating/Cooling Water Pumps			\$21,400			\$21,400
Hot Water Heater			\$6,000			\$6,000
HVAC Blowers				\$8,500		\$8,500
HVAC Coil/Air Handler Unit				\$17,000		\$17,000
Ramp and Stairs				\$13,000		\$13,000
Repair Honeywell 3 way valves & controller			\$7,200			\$7,200
Repointing - 1992 Addition		\$22,500				\$22,500
Repointing of 1892 Building	\$150,000					\$150,000
Windows- 1892 Building					\$45,200	\$45,200



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
VEHICLE REPLACEMENT			\$20,000			\$20,000
Library Van			\$20,000			\$20,000
PLANNING	\$185,500	\$17,500	\$22,500	\$42,500	\$2,500	\$270,500
DEPARTMENTAL PROJECT	\$85,000					\$85,000
Comprehensive Master Plan	\$75,000					\$75,000
Gibbs - Card Access 2 doors gym	\$10,000					\$10,000
EQUIPMENT REPLACEMENT	\$15,000					\$15,000
Gibbs - Replace AC Compressor	\$15,000					\$15,000
INFRASTRUCTURE IMPROVEMENT	\$83,000	\$15,000	\$20,000	\$40,000		\$158,000
BOS - Parmenter Oil Tank Removal		\$15,000				\$15,000
Dallin - Paving	\$8,000					\$8,000
Dallin Library Exterior Painting				\$20,000		\$20,000
Gibbs - Interior Bathrooms	\$25,000					\$25,000
Gibbs - Lead Abatement	\$20,000					\$20,000
MGR - Gibbs oil tank removal			\$20,000			\$20,000
Parking Study - Arlington Center	\$30,000					\$30,000
Parmenter roof repairs for slate & gutters				\$20,000		\$20,000
PHOTOCOPIER PROGRAM	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500
Photocopier/Equipment	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500
PUBLIC WORKS ADMINISTRATION	\$27,000	\$34,000	\$2,000	\$57,000		\$120,000
DEPARTMENTAL PROJECT	\$25,000	\$32,000		\$57,000		\$114,000
Mall Lights		\$32,000		\$32,000		\$64,000
Roadway Consulting Services	\$25,000			\$25,000		\$50,000
PHOTOCOPIER PROGRAM	\$2,000	\$2,000	\$2,000			\$6,000
Photocopier	\$2,000	\$2,000	\$2,000			\$6,000
PUBLIC WORKS CEMETERY DIVISION	\$410,000	\$350,000	\$260,000	\$10,000	\$10,000	\$1,040,000
DEPARTMENTAL PROJECT	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
INFRASTRUCTURE IMPROVEMENT	\$400,000					\$400,000
Water System Rehab	\$400,000					\$400,000
PUBLIC BUILDING MAINTENANCE			\$250,000			\$250,000
Garage Renovation/ Rehab Chapel/HVAC			\$250,000			\$250,000
ROADS AND PATHS INFRASTRUCTURE		\$230,000				\$230,000
Roadway Improvements		\$230,000				\$230,000
VEHICLE REPLACEMENT		\$110,000				\$110,000
Backhoe		\$110,000				\$110,000
PUBLIC WORKS ENGINEERING DIVISION	\$170,000	\$140,000	\$300,000	\$30,000		\$640,000
INFRASTRUCTURE IMPROVEMENT	\$170,000	\$140,000	\$300,000			\$610,000
GPS Survey Equipment		\$15,000				\$15,000
Opticom Updates Traffic Lights	\$70,000					\$70,000
Flood Mitigation Grant FEMA Millbrook	\$100,000	\$125,000	\$300,000			\$525,000
VEHICLE REPLACEMENT				\$30,000		\$30,000
Utility Vehicle				\$30,000		\$30,000
PUBLIC WORKS HIGHWAY DIVISION	\$1,632,000	\$2,014,250	\$1,771,756	\$1,631,525	\$1,819,563	\$8,869,094
EQUIPMENT REPLACEMENT	\$42,000	\$34,000	\$135,000	\$34,000	\$22,000	\$267,000
Air Compressor (trailer mounted)	\$20,000					\$20,000
Backhoe/Loader 1.5 CY			\$113,000			\$113,000
Sander Body	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000		\$24,000
INFRASTRUCTURE IMPROVEMENT			\$99,000			\$99,000
Replace Retaining Wall - Westminster Ave			\$99,000			\$99,000
ROADS AND PATHS INFRASTRUCTURE	\$1,500,000	\$1,510,250	\$1,395,756	\$1,406,525	\$1,417,563	\$7,230,094
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps CDBG	\$125,000	\$125,000				\$250,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$410,000	\$420,250	\$430,756	\$441,525	\$452,563	\$2,155,094
Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
VEHICLE REPLACEMENT	\$90,000	\$470,000	\$142,000	\$191,000	\$380,000	\$1,273,000
1 Ton Utility w/Gate Lift				\$47,000		\$47,000
3/4 Ton Pick-up, 4wd w/Plow (2)		\$80,000			\$85,000	\$165,000
33,000 GVW Dump Truck		\$90,000				\$90,000
4WD Truck w/Sander		\$140,000	\$142,000	\$144,000		\$426,000
Catch Basin Cleaner - Clam Shell					\$120,000	\$120,000
Loader 2.5CY Capacity		\$160,000				\$160,000
Loader 3 CY Capacity					\$175,000	\$175,000
Truck w/welder unit, 350 amp	\$90,000					\$90,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$91,000	\$45,000	\$141,000	\$80,000	\$256,000	\$613,000
EQUIPMENT REPLACEMENT	\$6,000		\$141,000		\$256,000	\$403,000
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower			\$135,000			\$135,000
Small equipment	\$6,000		\$6,000		\$6,000	\$18,000
Work Crane - 120' Boom					\$250,000	\$250,000
VEHICLE REPLACEMENT	\$85,000	\$45,000		\$80,000		\$210,000
1 Ton Dump Truck w/Plow	\$50,000					\$50,000
1 Ton Utility Truck w/Gate		\$45,000				\$45,000
Fork Lift				\$80,000		\$80,000
Pickup 3/4 ton	\$35,000					\$35,000
PUBLIC WORKS PROPERTIES DIVISION	\$248,000	\$28,000	\$418,000	\$100,000	\$118,000	\$912,000
INFRASTRUCTURE IMPROVEMENT	\$225,000		\$400,000	\$100,000	\$100,000	\$825,000
DPW Yard Bldg C Replace Spanish Tile Roof			\$300,000			\$300,000
High School Parking lot culvert	\$225,000					\$225,000
Town Hall Renovation Program			\$100,000	\$100,000	\$100,000	\$300,000
PUBLIC BUILDING MAINTENANCE	\$23,000		\$18,000		\$18,000	\$59,000
Buildings Rehab consultant Services	\$18,000		\$18,000		\$18,000	\$54,000
Fox Library Windows	\$5,000					\$5,000
VEHICLE REPLACEMENT		\$28,000				\$28,000
Van		\$28,000				\$28,000



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
PUBLIC WORKS WATER/SEWER DIVISION	\$2,735,000	\$2,405,000	\$2,483,000	\$2,452,000	\$2,580,000	\$12,655,000
EQUIPMENT REPLACEMENT	\$105,000	\$155,000	\$155,000	\$155,000	\$330,000	\$900,000
Backhoe					\$125,000	\$125,000
Drainage Rehab-Regulatory Compliance (Ch-308)	\$100,000	\$150,000	\$150,000	\$150,000	\$200,000	\$750,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
INFRASTRUCTURE IMPROVEMENT	\$2,300,000	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$11,300,000
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Lift Station upgrade	\$50,000					\$50,000
Sewer System Rehabilitation	\$1,400,000	\$1,300,000	\$850,000	\$850,000	\$850,000	\$5,250,000
Water System Rehabilitation	\$750,000	\$850,000	\$1,300,000	\$1,300,000	\$1,300,000	\$5,500,000
VEHICLE REPLACEMENT	\$330,000		\$78,000	\$47,000		\$455,000
Catch basin cleaner	\$330,000					\$330,000
FlatBed 8-ton Truck - Generator Mount			\$78,000			\$78,000
Utility Truck				\$47,000		\$47,000
RECREATION	\$526,250	\$542,500	\$516,000	\$439,000	\$640,000	\$2,663,750
PARKS & PLAYGROUNDS	\$486,250	\$542,500	\$516,000	\$439,000	\$640,000	\$2,623,750
Feasibility Study			\$10,000	\$10,000	\$10,000	\$30,000
Hibbert	\$288,750					\$288,750
Magnolia Field Basketball Court Renovation		\$75,000				\$75,000
North Union	\$197,500					\$197,500
Reservoir Beach					\$630,000	\$630,000
Robbins Farm			\$506,000			\$506,000
Spy Pond Tennis Courts		\$467,500				\$467,500
Wellington Playground				\$429,000		\$429,000
PARKS PLAYGROUNDS & FIELDS	\$40,000					\$40,000
ADA Accessibility Study & Playground	\$40,000					\$40,000



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
REDEVELOPMENT BOARD	\$125,000	\$225,000	\$65,000			\$415,000
DEPARTMENTAL PROJECT	\$12,000					\$12,000
ARB - Central Two Security Cameras	\$12,000					\$12,000
EQUIPMENT REPLACEMENT	\$40,000					\$40,000
ARB - Central Boiler	\$40,000					\$40,000
INFRASTRUCTURE IMPROVEMENT	\$73,000	\$105,000	\$65,000			\$243,000
ARB - 23 Maple Roof/Gutter Downspout/chimney		\$40,000				\$40,000
ARB - 23 Maple Street Exterior, repair paved walkways/landscap	\$3,000					\$3,000
ARB - 23 Maple Street Mechanical/Electrica/Plumbing	\$10,000					\$10,000
ARB - 23 Maple Street remove oil tank			\$15,000			\$15,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs	\$20,000		\$20,000			\$40,000
ARB - Central Interior baths, halls, lobby	\$15,000					\$15,000
ARB - Central Mechanical/Electrica/Plumbing/Elevator		\$55,000				\$55,000
ARB - Central Oil Tank De-commissioning			\$15,000			\$15,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows		\$10,000				\$10,000
ARB - Jefferson Cutter Interior baths, halls, stairwells	\$10,000					\$10,000
ARB - Jefferson Cutter/Gutter Downspout/chimney			\$15,000			\$15,000
ARB - Jefferson New Fire Alarm Panel	\$15,000					\$15,000
MAJOR REPAIRS		\$120,000				\$120,000
ARB - Central Parking Lot Replacement		\$120,000				\$120,000
SCHOOLS	\$662,500	\$890,000	\$725,000	\$740,000	\$685,000	\$3,702,500
EQUIPMENT REPLACEMENT	\$206,000	\$20,000	\$20,000	\$20,000	\$20,000	\$286,000
Chiller - Pierce School	\$150,000					\$150,000
Heating & Ventilation units High School	\$10,000					\$10,000
Replace Fire Control Inst. Alarm Panels HS	\$20,000					\$20,000
Replace ventilating rooftop units	\$6,000					\$6,000
Small Equipment and Tools	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Stratton Furniture & Classroom Improvements	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
INFRASTRUCTURE IMPROVEMENT	\$55,500	\$100,000	\$250,000	\$400,000	\$500,000	\$1,305,500
Furnishings World Language Lab at HS	\$12,000					\$12,000
Major Equip for Music Department	\$3,500					\$3,500
Stratton Building Improvements	\$10,000	\$100,000	\$250,000	\$400,000	\$500,000	\$1,260,000
Stratton Facilities Plan	\$15,000					\$15,000
Window replacement on 5th fl AHS	\$15,000					\$15,000
MAJOR REPAIRS	\$230,000	\$545,000	\$5,000	\$35,000	\$5,000	\$820,000
AHS Exterior Doors		\$30,000		\$30,000		\$60,000
AHS F Building Boiler	\$225,000					\$225,000
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
High School - HVAC steam trap replacement		\$10,000				\$10,000
Peirce Field Replace Turf		\$500,000				\$500,000
PHOTOCOPIER PROGRAM	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
PUBLIC BUILDING MAINTENANCE	\$16,000		\$40,000			\$56,000
Brackett School - exterior paving			\$40,000			\$40,000
High School -Replace heating and ventilation units	\$10,000					\$10,000
High School -Replace ventilating rooftop units	\$6,000					\$6,000
ROADS AND PATHS INFRASTRUCTURE			\$40,000			\$40,000
Exterior paving Brackett			\$40,000			\$40,000
STUDENT TRANSPORTATION	\$35,000	\$65,000	\$225,000	\$130,000		\$455,000
Athletics Van - 8 passenger	\$35,000					\$35,000
Bus #102 53 passenger bus			\$95,000			\$95,000
Bus #103 77 passenger bus				\$130,000		\$130,000
Bus 105 - 8 7-D Tahoe		\$40,000				\$40,000
Bus -77 Passenger #104			\$130,000			\$130,000
Van 110 - 8 passenger 7-D minivan		\$25,000				\$25,000
VEHICLE REPLACEMENT		\$40,000	\$25,000	\$35,000	\$40,000	\$140,000
Maintenance Service Van		\$40,000	\$25,000		\$40,000	\$105,000
Maintenance Truck w/plow				\$35,000		\$35,000



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Department/Program	2014	2015	2016	2017	2018	Grand Total
TOWN MANAGER	\$5,000	\$5,000	\$3,000			\$13,000
PHOTOCOPIER PROGRAM	\$5,000	\$5,000	\$3,000			\$13,000
Photocopier	\$5,000	\$5,000	\$3,000			\$13,000
TREASURER	\$4,500	\$101,000	\$6,000	\$5,000		\$116,500
EQUIPMENT REPLACEMENT		\$95,000				\$95,000
Replace 4 Digital Pymt Parking Meters		\$95,000				\$95,000
PHOTOCOPIER PROGRAM	\$4,500	\$6,000	\$6,000	\$5,000		\$21,500
Photocopier	\$4,500	\$6,000	\$6,000	\$5,000		\$21,500
VETERANS' MEMORIAL RINK ENTERPRISE FUND		\$265,000	\$110,000			\$375,000
INFRASTRUCTURE IMPROVEMENT		\$265,000	\$110,000			\$375,000
Rink Renovations: Electrical/ Lighting			\$110,000			\$110,000
Rink Renovations: Zamboni room/Locker rooms		\$265,000				\$265,000
Grand Total	\$8,532,250	\$13,697,850	\$10,002,266	\$7,326,925	\$7,421,363	\$46,980,654



CAPITAL PLAN FY2014 –2018 (CONTINUED)

Funding Source	2014	2015	2016	2017	2018	Grand Total
BOND	\$3,575,550	\$9,127,400	\$5,582,010	\$3,016,900	\$2,957,500	\$24,259,360
CASH	\$1,450,700	\$1,330,450	\$1,322,256	\$1,337,025	\$1,230,863	\$6,671,294
OTHER	\$3,506,000	\$3,240,000	\$3,098,000	\$2,973,000	\$3,233,000	\$16,050,000
Grand Total	\$8,532,250	\$13,697,850	\$10,002,266	\$7,326,925	\$7,421,363	\$46,980,654