

ARLINGTON FINANCE COMMITTEE MINUTES OF MEETING TOWN HALL LYON'S ROOM 7:30 PM 3/28/16

ATTENDEES:

Deyst* White* Caccavaro Kellar* McKenna* DeCourcey Wallach* Harmer* Gibian* Tosti* Foskett Baver* Duvadie* Beck* Jones* Russell* Deshler Franclemont* Howard* Fanning* Carman* Turkall*

*Indicates present

VISITORS: President AEA Linda Hanson, School Committee Member Kirsi Allison-Ampe, ATED Chair Angela Olszewski

MINUTES of 3/23/16 accepted as corrected. Unanimous.

ART 44 ATED: Olszewski modified her previous funding request to the standard \$1775 to cover committee costs plus \$2500 to pay a part time Town employee to help recruit volunteers to staff the visitors center and to supervise them. The web site will be developed in conjunction with the Chamber of Commerce.

VOTED \$4275 Unanimous

RECREATION EF: HumSer SubCom Franclemont provided revised budgets for both Recreation and Rink (Ref 1). She reviewed the changes including increases to account for the increase in minimum wage. The cost of health insurance in neither case agrees with the Insurance budget. She reported that Recreation depends on the Gibbs gym. They hope that if Gibbs reverts to a public school, they can arrange for continued use of the gym. The Recreation EF balance was \$210,478 on July 1.

VOTED: Expenses \$680,023, Revenue \$681,660 Balance \$1,637 Unanimous

RINK EF: There has been a reduction in food sales. The fund balance on July 1 was \$79,021. VOTED: Expense \$641,940, Revenue \$642,640, Balance \$700

FOUNDATION BUDGET REVIEW COMMISSION: Hanson, supported by Allison-Ampe, described the Commission and their report (Ref 2). Implementation of the report would require a State appropriation increase to Chap 70 of \$3.6m. The BoS have signed a Proclamation (Ref 3) of support of the recommendations.

BUD 25 INSURANCE: FinanceSubCom Kellar provided an updated insurance budget with attached details (Ref 4). The overall health insurance increase is 3.45%. Part of the increase is because there will be more members. The opt-out program is still worthwhile at \$3k to \$4k per person. The Health Trust Fund is worth more than \$3m. It can continue to contribute to OPEB. The Trust Fund gives the Town an option should it want to leave the GIC. Ref 1 also provides an updated Liability Insurance budget with defense by the Workers Comp Agent. Kellar recommended the most recent budgets as printed:

VOTED Health Insurance \$15,894,742 (Revised 3/30/16), Liability Insurance \$1,045,000 Unanimous

The Chair requested the Finance SubCom & HumSer SubCom to work with the Deputy Town Manager to resolve the differences in the health insurance budgets.

WATER & SEWER EF: W&S SubCom Gibian provided details of this budget (Ref 5). He noted that the department is concerned with storm sewer overflow. The replacement of household meters is on hold. He recommended the budget as printed.

VOTED Expenses \$19,975,567 Revenues \$19,975,567, Balance \$0. Unanimous ART 44 COMMITTEES&COMMISSIONS: VOTED \$29,835 confirming the votes taken on some of the committees earlier. Unanimous.

ART 52 OVERLAY RESERVE The Finance SubCom Beck recommended the same as last year.

VOTED \$200,000 Unanimous:

ART 50c OPEB TRUST FUND Contribution from the Health Care Trust Fund as suggested above.

VOTED: \$300,000 Unanimous

COMMITTEE: Tosti urged members to carefully consider the MM Tech Bond issue. Eventually the FinCom will have to make a recommendation. He reviewed again the possible feedback that might result from an increase in per-student costs to \$35k for members and a similar increase for non-members that may discourage applications. A state requirement on nonmember students to start 9th grade in their own HS may also discourage applications. The new AHS may act as a disincentive for Arlington students to go to MM Tech. In addition some local high schools may develop their own competing voc-tech programs. As attendance deceases the cost to members will increase further.

RESERVE FUND Balance \$1,174,445 of which \$200,000 is held for SPED if needed.

Peter Howard 3/29/16 (Revised 3/30/16)

Ref 1 Revised Rink & Recreation Enterprise Fund budgets

Ref 2 Chap 70 Foundation Budget Presentation

Ref 3 Proclamation

Ref 4 Insurance Budget

Ref 5 Water & Sewer Budget

	2014 Actual	2015 Actual	2016 Budget	2017 Regulast	\$ Change	% Change
RECREATION						
5101 SALARIES & WAGES	141,282	154,898	147,965	167,210	19,245	13.01%
5102 SALARIES & WAGES TEMP	88,198	134,000	152,000	168,720	16,720	11.00%
510211 RESERVOIR STAFFING	51,869	•	1	•	•	
5103 OVERTIME	•	200	,	1	•	
5156 LONGEVITY	300	1,238	564	597	33	5.85%
5203 DATA PROCESSING EXPENSES	Ī	1	•	1	•	
5211 ENERGY	27,216	28,000	28,000	30,000	2,000	7.14%
5223 OFFICE SUPPLIES	1,939	1,900	1,900	1,900	•	0.00%
5240 JOBS PROGRAM	2,975	4,000	4,000	4,000	•	0.00%
5258 PRINTING OF BROCHURES	13,522	15,000	14,000	14,500	200	3.57%
5260 CLEANING, CLOTHING, TRAINING	•	150	009	009	1	0.00%
5281 TRAVEL: CAR ALLOWANCE	1,683	1,677	1,677	1,677	1	0.00%
528910 SUMMER PROGRAMS RECREATION	14,606	19,000	19,000	20,000	1,000	5.26%
528911 RESERVOIR SUPPLIES	90,49	12,000	12,000	12,000	,	0.00%
528912 RESERVOIR - EXPENSE CHLORINE	15,679	13,000	15,500	15,500	•	0.00%
528913 GIBBS SCHOOL GYM	27,941	25,000	31,000	31,000	•	0.00%
528915 RESERVOIR CONCESSION STAND		•	4,000	2,000	1,000	25.00%
528920 FALL PROGRAMS RECREATION	5,296	7,000	2,000	7,000	•	0.00%
528925 TRAVEL BASKETBALL				50,000	50,000	
528930 WINTER PROGRAMS RECREATION	18,996	25,000	25,000	20,000	(2,000)	-20.00%
528940 SPRING PROGRAMS RECREATION	4,683	2,500	2,500	2,000	(200)	-20.00%
5295 PRIOR YEAR EXPENSES	20,607		•		1	
5299 CREDIT CARD PROCESSING	64,014	55,000	65,000	40,000	(25,000)	-38.46%
5706 HEALTH INSURANCE	51,086	55,804	53,144	60,519	7,375	13.88%
5830 VEHICLE MAINTENANCE				300	300	
5831 MECHANCIAL MAINTENANCE	9,881	30,000	27,500	27,500	•	%00'0
5199 SALARY INCREASE			7,366		•	
TOTAL RECREATION EXPENSES	568,481	585,367	619,716	680,023	60,307	9.73%
PERSONNEL SERVICES SUMMARY	281.650	290.336	300.529	336.527	35 998	11 98%
EXPENSES SUMMARY	286.831	295,031	311,821	343,496	31,675	10.16%
TOTAL EXPENSES	568,481	585,367	612,350	680,023	67,673	11.05%
TOTAL REVENUES	(569,337)	(589,200)	(615,000)	(681,660)	(099'99)	10.84%
BALANCE	(856)	(3,833)	(2,650)	(1,637)	1,013	-38.23%

	2014	2015	2016	2017		
	Actual	Actual	Budget	Request	\$ Change	% Change
RECREATION					,	
4289 OTHER FEES AND CHARGES	(21,476)	(7,200)	(2,000)	(25,000)	(20,000)	400.00%
428909 KIDS CARE AFTER SCHOOL PROGRAM	(40,000)	(25,000)	(40,000)	(20,000)	(10,000)	25.00%
428910 SUMMER PROGRAMS	(124,261)	(145,000)	(140,000)	(152,000)	(12,000)	8.57%
428911 RESERVOIR	(132,839)	(122,000)	(132,000)	(142,660)	(10,660)	8.08%
428913 GIBBS RENTAL INCOME	(36,540)	(45,000)	(43,000)	(55,000)	(12,000)	27.91%
428914 GIBBS CAPITAL	(6,430)					
428915 RESERVOIR CONCESSION STAND		•	(8,000)	(10,000)	(2,000)	25.00%
428920 FALL PROGRAM INCOME	(64,534)	(000'09)	(65,000)	(35,000)	30,000	-46.15%
428925 TRAVEL BASKETBALL				(20,000)	(70,000)	
428930 WINTER PROGRAM INCOME	(78,101)	(100,000)	(000'06)	(20'000)	40,000	-44.44%
428940 SPRING PROGRAM INCOME	(25,349)	(18,000)	(25,000)	(25,000)	•	0.00%
4330 OTHER STATE REVENUE	(17,000)	(17,000)	(17,000)	(17,000)	•	0.00%
4421 SPRING FIELD PERMIT FEES	(22,806)	(25,000)	(25,000)	(25,000)	•	0.00%
4973 USE OF RETAINED EARNINGS		(25,000)	(25,000)	(25,000)	1	%00.0
TOTAL RECREATION REVENUES	(569,337)	(589,200)	(615,000)	(681,660)	(99,690)	10.84%

## STATE STA		2014	2015	2016	2017	\$ Change	% Change
193,156 209,662 193,986 201,016 7,030 982 982 1,500 1,500 1,500 1,500 2,365 982 1,500 2,289 2,565 2,365 2,365 2,365 2,1289 2,565 2,289 2,565 2,289 2,565 2,289 2,565 2,289 2,565 2,365 2,365 2,289 2,565 2,289 2,500 2,103 38,463 37,000 25,000 12,853 12,853 12,853 12,853 12,853 12,853 12,853 12,285 2,1000 2,100 2,100 2,100 2,100 2,100 1,252 2,500 2,200 2,200 2,200 19,000 1,252 2,500 19,000 19,000 1,262 2,408 19,000 19,		Jeinai	Duuger	vednest	vednesi		
193,156 209,682 193,986 201,016 7,030 59,489 60,000 67,500 82,486 14,986 14,883 12,883 12,883 12,883 12,883 14,883 14,283 14,285 14,296 14,200 14,096	657 ED BURNS ARENA						
1,286 1,500 1,286 1,5000 25,000 25,000 1,286 1	5101 SALARIES & WAGES	193,156	209,662	193,986	201,016	7.030	3.62%
982 1,500 1,500	5102 SALARIES & WAGES TEMP	59,469	000'09	67,500	82,486	14,986	22.20%
1,256 2,269 2,505 2,36 2,36 2,36 2,36 2,36 2,123 2,123 2,100 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,5,000 2,6,000 2	5103 OVERTIME	982	1,500	1,500	1,500	1	0.00%
## 31,865	5156 LONGEVITY	984	2,256	2,269	2,505	236	10.40%
2,123 5,000 5,000 5,000 5,000 5,000 12,853 12,853 12,853 12,853 12,853 12,853 12,853 12,853 12,853 12,853 12,853 12,853 12,853 13,000 38,463 37,000 5,000 5,000 5,000 1,295 12,000 37,000 (2,000) 6,000 6,00	5203 EQUIPMENT/BUILDINGS/GROUND	31,865	19,000	25,000	25,000	1	0.00%
12,863 1	5206 REFRIGERATION CONTRACT	2,123	2,000	5,000	5,000	•	0.00%
83,127 95,000 96,000 100,000 5,000 1,295 1,200 39,000 37,000 2,000	5208 DCR LEASE PAYMENT				12,853	12,853	
38,463 37,000 39,000 37,000 3	5211 ENERGY	83,127	95,000	95,000	100,000	2,000	5.26%
424 1,200 50	5213 NATURAL GAS	38,463	37,000	39,000	37,000	(2,000)	-5.13%
1,295	5223 OFFICE SUPPLIES	424	1,200	200	200	1	0.00%
FOR TAYON BY STATE BY STATE BY STATE BY STATE BALANCE BY STATE BALANCE BY STATE BALANCE BALANCE BY STATE BASE BY STATE BASE BY STATE BASE BY STATE BASE BALANCE BY STATE BASE BY STATE BASE BY STATE BASE BY STATE BASE BY STATE BALANCE BALANCE BY STATE BASE BY STATE BASE BALANCE BALANCE BY STATE BASE BALANCE BY STATE BASE BALANCE BY STATE BASE BALANCE BASE BASE BASE BASE BASE BASE BASE BAS	5224 OTHER SUPPLIES	1,295	•	•	1	1	
- 500 500 500 - 550 550 550 - 550 400 400 - 550 400 400 - 50,298 19,000 19,000 19,000 - 1,252 2,200 - 1,252 2,500 2,500 - 620,298 19,000 83,00	5233 SECURITY ALARM SYSTEM LEASE	7,260	8,000	4,832	4,832	1	0.00%
- 550 550 550 - 550 400 400 - 550 400 400 - 50,298 19,000 19,000 19,000 - 1,252 - 620 2,500 2,200 - 51,000 51,405 58,776 63,598 4,822 83,000 83,000 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 10,056 803,493 612,723 641,940 34,260 83,260 83,200 - 8 SUMMARY 361,065 803,493 607,680 641,940 83,20 - 8 BALANCE (596,110) (606,500) (616,700) (700) 8,320 - 8 8,000 - 8 8,000	5236 RINK MARKETING		200	200	200	1	0.00%
2,160 1,305 2,200 2,200 - 20,298 19,000 19,000 19,000 - 1,252 2,500 2,500 - 620 2,500 2,500 - 51,000 51,405 58,776 63,598 4,822 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 - 24,082 83,000 83,000 83,000 83,000 - 29,217 SSUMMARY 361,065 330,075 342,425 354,433 12,008 34,260 - REVENUES (596,110) (606,500) (616,700) (642,640) 8,320 - 8 BALANCE 19,546 (3,007) (9,020) (700) 8,320 - 8	5241 UNIFORMS, BADGES, & GLOVES	•	220	550	250	•	0.00%
2,160 1,305 2,200 2,200 - 20,298 19,000 19,000 19,000 - 1,252	5260 CLEANING, CLOTHING, TRAINING	•	550	400	400	. 1	0.00%
20,298 19,000 19,000	5281 TRUCK & ZAMBONI GAS	2,160	1,305	2,200	2,200	•	%00.0
1,252	5290 CONCESSION STAND	20,298	19,000	19,000	19,000	ī	0.00%
620	5295 PRIOR EXPENSES	1,252	•	•	•	1	
51,000 51,405 58,776 63,598 4,822 83,000 83,000 83,000 83,000 - 24,082 6,065 6,167 - (6,167) -10 14,096 6,065 6,167 - (6,167) -10 NMARY 254,591 273,418 265,255 287,507 22,252 NIMARY 361,065 330,075 342,425 354,433 12,008 TOTAL 615,656 603,493 607,680 641,940 34,260 ENUES (596,110) (606,500) (616,700) (642,640) -6 LANCE 19,546 (3,007) (9,020) (700) 8,320 -6	5299 OTHERWISE UNCLASSIFIED	620	2,500	2,500		(2,500)	-100.00%
83,000 83,0000 83,000 83,000 83,000 83,000 83,000 83,000 83,000 83,000 83,000 83,000	5706 HEALTH INSURANCE	51,000	51,405	58,776	63,598	4,822	8.20%
24,082 14,096 6,065 6,167 5,043 615,656 603.493 612,723 641,940 22,252 WMARY 254,591 273,418 265,255 287,507 22,252 WMARY 361,065 330,075 342,425 354,433 12,008 34,260 19,546 (3,007) (616,700) (642,640) 8,320 -ENUES	5871 DEBT SERVICE	83,000	83,000	83,000	83,000	ľ	%00.0
MMARY 254,591 273,418 265,255 287,507 22,252 TOTAL 615,656 603,493 616,700 641,940 29,217 FINUES 615,656 603,493 607,680 641,940 22,252 LANCE (596,110) (606,500) (616,700) (642,640) (25,940) LANCE 19,546 (3,007) (9,020) (700) 8,320 -5	CAPITAL OUTLAY	24,082				•	,
NEL SERVICES SUMMARY 254,591 273,418 265,255 287,507 22,252 EXPENSES SUMMARY 361,065 330,075 342,425 354,433 12,008 TOTAL 615,656 603,493 607,680 641,940 34,260 REVENUES (596,110) (606,500) (616,700) (642,640) (25,940) BALANCE 19,546 (3,007) (9,020) (700) 8,320 -5	5890 BLDG EXPANSION FEASABILITY STUDY 5199 SALARY INCREASE	14,096	6,065	6,167 5,043	1	(6,167)	-100.00%
254,591 273,418 265,255 287,507 22,252 361,065 330,075 342,425 354,433 12,008 615,656 603,493 607,680 641,940 34,260 (596,110) (606,500) (616,700) (642,640) 19,546 (3,007) (9,020) (700) 8,320 -5	ED BURNS ARENA TOTAL	615.656	603.493	612.723	641.940	29.217	4.77%
361,065 330,075 342,425 354,433 12,008 615,656 603,493 607,680 641,940 34,260 (596,110) (606,500) (616,700) (642,640) 19,546 (3,007) (9,020) (700) 8,320 -6	PERSONNEL SERVICES SUMMARY	254,591	273,418	265,255	287,507	22.252	8.39%
615,656 603,493 607,680 641,940 34,260 (596,110) (606,500) (616,700) (642,640) 19,546 (3,007) (9,020) (700) 8,320 -5	EXPENSES SUMMARY	361,065	330,075	342,425	354,433	12,008	3.51%
(596,110) (606,500) (616,700) (642,640) (25,940) 19,546 (3,007) (9,020) (700) 8,320 -9	TOTAL	615,656	603,493	607,680	641,940	34,260	5.64%
19,546 (3,007) (9,020) (700) 8,320	REVENUES	(596,110)	(606,500)	(616,700)	(642,640)	(25,940)	4.21%
	BALANCE	19,546	(3,007)	(9,020)	(200)	8,320	-92.24%

	2014	2015	2016	2017	¢ Change	Opposed 70
	Actual	Budget	Request	Request	4 Citalige	A Citatige
ED BURNS ARENA						
4233 BUILDING CAPITAL RINK	(81,581)	(83,000)	(83,000)	(83,000)		%00.0
4289 USER CHARGES	(20,050)	(20,000)	(20,000)	(25,000)	(2,000)	25.00%
428901 RENTALS - ICE TIME	(350,935)	(358,000)	(367,200)	(376,000)	(8,800)	2.40%
428902 ADMISSION FEES - PUBLIC SKATING	(62,851)	(26,000)	(000'09)	(73,320)	(13,320)	22.20%
428903 SKATE PASSES	(2,890)	(2,500)	(5,500)	(8,500)	(3,000)	54.55%
428904 SKATE RENTALS	(18,926)	(17,000)	(17,000)	(21,600)	(4,600)	27.06%
428905 CONCESSION STAND	(30,520)	(34,000)	(34,000)	(30,000)	4,000	-11.76%
428906 VENDING MACHINE	(10,124)	(14,000)	(13,000)	(000'6)	4,000	-30.77%
428907 MARKETING	(10,795)	(13,000)	(11,000)	(9,500)	1,500	-13.64%
428908 SKATE SHARPENING	(4,330)	(4,500)	(4,500)	(5,220)	(720)	16.00%
428942 ADMISSION ROLLER SKATING	(20)	(1,500)	(1,500)	(1,500)	•	%00.0
428944 ROLLER SKATE RENTALS	(69)		í		•	
4972 TRANSFER FROM OTHER FUNDS	•		1		ī	5
5208 RENTAL OF BUILDINGS		ī	•	•	•	
5911 TRANSFER TO GENERAL FUND		•		•	1	
657 SUBTOTAL ED BURNS ARENA	(596.110)	(606.500)	(616.700)	(642,640)	(25.940)	4.21%

Why Support the Foundation Budget Review Commission Resolution?

FinCom Presentation, Spring 2016 Kirsi Allison-Ampe & Linda Hanson

What is the Foundation Budget (FB)?

- * Integral part of Chapter 70 Aid calculations
- * Foundation budget is designed to calculate total cost for providing adequate education for all students
- * Chapter 70 aid calculations use foundation budget amount plus estimates of a town's ability to pay to determine state and town required share of cost

Mission of the FBRC

- Established in the FY15 State Budget
- * Purpose:
 - Determine the educational programs and services necessary to achieve the Commonwealth's educational goals
 - * Review the way foundation budgets are calculated and make recommendations for potential changes
 - * Determine the educational programs and services necessary to prepare students to achieve passing scores on the MCAS

New Considerations Since 1993

- Need to reconsider the adequacy of the 1993 foundation budget calculations and update the formula to meet the needs of the 21st Century
- Failure to consistently meet the needs of all geographic and demographic groups – achievement gap (ELL, IEP, Low-Income)
- Schools with large numbers of high needs students must have sufficient resources to help students meet achievement standards

Major Factors Considered

- Health Insurance Costs
- Special Education Related Costs
- * ELL Related Costs and Outcomes
- * Low-Income Student Related Costs and Outcomes

FBRC Findings

* Health insurance

Cost significantly underestimated in foundation budget

* Special Education

 Costs underestimated because districts have more students in special education than FB estimates, and because districts spend significantly over FB estimates in OOD tuition costs

* ELL

 High variance of costs to educate elementary, middle or high school ELL students; secondary level student costs were underestimated

FBRC Recommendations

Change foundation budget formula as follows:

* Health insurance

Increase health insurance amounts

* Special Education

- Increase the assumption for in-district special education enrollment
- * Increase the out-of-district special education cost rate

* ELL

Increase the increment for all grade levels to \$2,361
 (= Middle School level)

* Low Income

Increase the increment in districts with high concentrations of low income students

\$\$ Change for Arlington

Projections if new formula used:

- * Additional Chapter 70 money required to meet new foundation budget: \$3,498,057
- * Additional ELL funding: \$110,000
- Unclear if low income increment would apply to us as we are not a high-concentration district
- * Total increase: \$3,608,057

Next Steps

- Advocate for the Legislature to fully fund the recommendations of the FBRC report
- Widespread adoption of Chapter 70 Resolution calling for full funding of foundation budget per FBRC report
- Arlington School Committee and BoS have passed resolution
- To date in Massachusetts, 17 BoS, 11 FinCom and 64
 School Committees have passed resolution

Resolution Calling for Full Funding of the Foundation Budget Review Commission's Recommendations

Whereas the Massachusetts Foundation Budget Review Commission identified two areas (employee health insurance and special education) where the Massachusetts Foundation Budget significantly understates the true cost of educating students in the Commonwealth and has failed to keep pace with rising costs;

Whereas this underfunding means the cost of providing a quality education has increasingly been borne by local communities, most often at the expense of other vital municipal operations;

Whereas investing in education today leads to higher incomes, and thus less investment in police, prisons, subsidized health care, low income housing, welfare, etc. in the future;

Whereas state and local economies are most effectively strengthened "by investing in education and increasing the number of well-educated workers."

Therefore Be It Resolved that the [insert name of local governing board here] calls on the Massachusetts Legislature and the Governor of Massachusetts to fully fund and adopt the recommendations of the Foundation Budget Review Commission in the immediate future.

Rationale: The Foundation Budget Review Commission (FRBC) was established by the Legislature in the FY16 budget and was charged with examining the Foundation Budget (Chapter 70) formula. The formula was first established as part of the Education Reform legislation in 1993 and has not been thoroughly reviewed or updated since that time. The FBRC found that the current formula understates costs significantly in two areas: Employee Health Insurance and Special Education.

If the recommendations of the FBRC had been implemented in the FY16 budget, state funding for education would have been about \$500 million more than it was. However, if Chapter 70 reflected the true cost of education, the number would be closer to \$2 billion.

Spending by school districts over the required Net School Spending amounts has increased, as a whole, for more than a decade, indicating that communities are using local property taxes and diverting funding from other portions of municipal budgets to fund their schools. In FY14, the total spending above Foundation in the state was \$1.7 billion. At the same time, the state's commitment to municipal aid has declined. Since 2001, unrestricted local aid has been cut by 43%. The net effect is a combination of cuts to local and school services and an increasing reliance on the regressive property tax.

The evidence overwhelmingly establishes the correlation between a well-educated workforce and higher income individuals. States that invest more in education have a higher paid workforce; also, states that increase the level of education of their population see greater productivity and higher wages over time. The link can then easily be made between higher paid individuals and less reliance on various forms of government assistance, as well as lower rates of crime.

A state's high school and college attainment rates are important factors in the state's overall economic strength. Additionally, investments in education can have significant long-term impacts on state and local economies, as well-educated individuals tend to stay relatively local and contribute tax dollars to the state and municipality in which they reside. In general, the taxes paid over time by these individuals are substantially higher than the cost of their public education.

	40 kg/ Sauen	11-11-11-11-11-11-11-11-11-11-11-11-11-	10415 1161911	Antica Antica		
6505006 SEWER COLLECTION SYSTEM 5101 SALARIES & WAGES	463,682	500,192	522,857	502,688	(20,169)	-3.86%
SUBLIGHTUSEWERIGOEREGTIONISKSITEMASESTER STATESTER	(18:16fF)	5001 92	WAY MOTOR TO	1602/1888/1888		
6505013 INDIRECT CHARGES - SEWER 5701 WORKERS COMP COST	000'9	000'9	6,000	000'9		0.00%
5702 UNEMPLOYMENT COMPENSATION		1,500	1,500	1,500	·	0.00%
5707 RETIREMENT COSTS 5713 HEAI TH BENEFITS	365 189	276,459	282.378	288.414	(6,036)	2.14%
5903 INDIRECT COSTS	251,698	273,622	295,319	299,390	4,071	1.38%
65050/ASUBITOTAL NDIRECTIONARGES SEWER	1. (02/932)	111111111111111111111111111111111111111				107.75.74.40
6505082 SEWER COLLECTION EXPENSES			9			
5202 MAINTENANCE	24,927	70,000	70,000	70,000	•	0.00%
5211 ENERGY	14,460	29,000	29,000	29,000		0.00%
5218 TRAINING		2,000	2,000	2,000		%00.0
5224 OTHER SUPPLIES	27,463	24,000	24,000	24,000		0.00%
6505082/SUBITORAL SEWERICONINECTION SET 18 200 SET 18 2	1, 1861850 T	M25,000024	7125000 F) P.55,000		7.000m
MENT - SEWER	000 100	900	7 007 138	072 240	7	0.13%
BEGGOTHER HER ASSESSMENT GEOSOTHER UBTROTATE MWIRATASSESSMENT TSEWER		SIGOBIODORES	7,997, 130	8,007,249		MOTHER PARTY
6505002 SEWER DEBT SERVICE/SEWER CAPITAL 5760 SEWER DEBT SERVICE - NON MWRA P 8.1	415.409	341.763	406.818	397.069	(9,749)	-2.40%
5760 SEWER DEBT SERVICE - MWRA LOAN PROGRAM	,	156,640	130,416	124,616	(2,800)	4.45%
5580 SEWER REHAB	305,959	200,000	100,000	100,000	•	0.00%
5580 KEHAB WATER MAINS 6505002/SUBITOTAL DEBIT/SERVICE/SEWERICAPITAL	. 7/24/3/88	505/856	ું કાસ્ટ્રામ્પ્ર	289 1/29	(115/549)	20,60%
HOTALESEWER.COLLECTIONSYSTEM TO THE TRANSPORT OF THE PROPERTY						

6505007 STORM SEWERS COLLECTION SYSTEM	(250)					
5202 MAINTENANCE	61,504	71,000	71,000	71,000	•	0.00%
5224 OTHER SUPPLIES		5,000	5,000	2,000	•	%00.0
5580 REHAB STORM SEWERS	108,098	150,000	150,000	150,000	•	0.00%

	2000 F	<u>yn t.</u> Aeintl	, ZUNS ENDUGE	Zolf Target State of the State	Charge 47	hemule.
6505504 WATER/SEWER PROPERTIES	600	500 102	522 R57	502.688	(20.169)	-3.86%
5101 SALARIES & WAGES	463,063 18 225	28,600	28,600	28,600	()	%00.0
5211 ENERGY 5214 HEATING FUFI	33,537	35,000	35,000	35,000	•	0.00%
5299 OTHERWISE UNCLASSIFIED		' 60	, 000	000		%00.0
5530 GREAT MEADOWS EXPENSES	2,565	4,000	4,000	4,000	NATIONAL PROPERTY.	Tall the Carlot State of the
6505504/SUBITOTAL WANTER/SEWERPROPERINES	27 BUNE					
6505506 REHAB WATER SYSTEM CAPITAL	44.710	100,000	100,000	100,000		0.00%
6505500SUBITOTALUREHARWAITERISYSTIEMICABITALICABITA AND AND AND AND AND AND AND AND AND AN	W. CEARLO		* 1000000	AND TOTAL OF THE PARTY OF THE P		0/01010/6
6505509 WATER DEBT SERVICE DEBT/WATER CAPITAL						
5760 WATER DEBT SERVICE - MWRA LOAN PROGRAM	006'609	664,900	006'699	666,100	(3,800)	-0.57%
5760 WATER DEBT SERVICE - PRINCIPAL & INTEREST	216,625	250,875	416,525	379,150	(37,375)	-8.97%
6505509ISUBITIONAL DEBNISERVIGE CARITALIBRODE CITS		AND THE PARTY OF T	100574	できることでは、 これできる		er hand and an and a fair and a f
6505517 WATER MAINT CAPITAL OUTLAY						
5850 WATER CAPITAL OUTLAY	•	i	78,000		(78,000)	-100.00%
5851 CAPITAL EQUIP	288,994	40,000	42,500	65,000	22,500	52.94%
5890 SMALL EQUIPMENT	•		5,000	5,000		800.0
5830 HYDRANT & VALVE REPLACEMENT PROGRAM	68,070	100,000	100,000	100,000		0.00%
650551775UBITOTALEWATERMAINTOARIITALIOUTEGAK	357 (154)	A 1400000	225,500	170,000		24 10 14 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
HOTALWATIERDISHRIBUHONSYSTIEM FF.						
VAEDS SIMMARY	1.944.037	2.060,731	2,117,126	2,087,241	(29,885)	-1.41%
EXPENSES SUMMARY	652,904	759,500	763,800	763,800		%00.0
MWRA ASSESSMENT	12,215,105	12,719,200	12,712,349	12,897,593	185,244	1.46%
INDIRECT CHARGES	503,396	547,244	590,638	598,780	8,142	1.38%
CAPITAL AND DEBT	1,949,668	2,154,178	2,049,159	1,936,935	(112,224)	-5.48%
HEALTH INSURANCE	584,302	552,918	564,756	576,828	12,072	2.14%
RETIREMENT	955,990	1,014,958	1,070,781	1,104,890	34,109	3.19%
WORKERS COMP/UNEMPLOYMENT	9,500	9,500	9,500	9,500		0.00%
TOTAL EXPENSES	18,814,902	19,818,229	19,878,109	19,975,567	97,458	0.49%
TOTAL REVENUES	(20,281,944)	(19,868,449)	(19,868,449)	(19,975,567)	(107,118)	0.54%
BALANCE	(1,467,042)	(50,220)	099'6	•	(9,660)	-100.00%
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WATER/SEWER ENTERPRISE	(5 503 112)	(5.593.112)	(5.593,112)	(5,593,112)	,	0.00%
4972 TRANSFER FROM GENERAL FUND	(13 660 310)	(13.954,027)	(13.954.027)	(13,954,027)	•	0.00%
421000 USER CHARGES RECEIVABLE	(13,000,319)	(189.945)	(189,945)	(189,945)		0.00%
421100 WAI EK LIENS	(46,738)	()			•	
421400 LIEN COSTS	(10,720)	10000	(40.027)	(755 87)	•	00.00
421900 INTEREST & PENALTIES	(37,949)	(48,337)	(40,557)	(20,04)		%000
422900 CONNECTION FEES	(23,750)	(83,028)	(83,028)	(93,029)		8
4800 A.M.R. REPLACEMENT	(23,784)	•	•	(077 107)	(407 440)	
USE OF RETAINED EARNINGS	(741,194)			(911,101)	(011,101)	

7	Actual Actual	Actual	Budget	Request	* Cuange	Aimin n
			9			
0191487 GROUP HEALTH INSURANCE						
	(000 900)	(866 005)	(878,878)	(722 161)	(45 485)	A 72%
5190 OFFSELS	(900,300)	(606,969)	(0/0,0/0)	(122,101)	(10,100)	24.5
5700 MEDICARE PENALTY	15,861	15,861	18,000	18,000	(1)	0.00%
5703 OPT OUT PROGRAM	230,918	246,898	245,995	245,995	1	0.00%
5704 INSURANCE: GROUP HEALTH	12,752,347	13,028,530	14,435,659	15,105,907	670,248	4.64%
570401 HCHP EMPLOYEE SHARE	•				1	
57041 EMPLOYEE HEALTH MITIGATION FD	200,000	200,000	200,000		(200,000)	-100.00%
5705 INSURANCE: GROUP LIFE	51,744	53,579	63,633	63,633	T.	0.00%
5706 MEDICARE PAYROLL TAX	929,926	1,000,714	974,723	1,100,000	125,277	12.85%
5709 FLEXIBLE BENEFIT PLAN	46,084	52,938	103,248	83,368	(19,880)	-19.25%
0191487 GROUP HEALTH INSURANCE	13.240.493	13.941.615	15,364,582	15.894.742	530,160	3.45%

	why differ	39) (64,663) 9.56% 30 - 0.00% 35 - 0.00% 37 670,248 4.64% - (200,000) -100.00% 33 - 0.00%	125,277 (19,880) -1
get. Request		576) (74%339) 500 (8,000) 995 245,995 559 15,105,907 - 63,633	1,1
Actual Budget		(656,905) (676,676) 15,861 18,000 246,898 245,995 13,028,530 14,435,659 - 200,000 200,000 53,579 63,833	35.
Zuna Actual		£	929,926 1,00 46,084 E
		12, .	**************************************
	0191487 GROUP HEALTH INSURANCE	5190 OFFSETS 5700 MEDICARE PENALTY 5703 OPT OUT PROGRAM 5704 INSURANCE:GROUP HEALTH 570401 HCHP EMPLOYEE SHARE 57041 EMPLOYEE HEALTH MITIGATION FD	5705 INSURANCE: GROUP LIFE 5706 MEDICARE PAYROLL TAX 5709 FLEXIBLE BENEFIT PLAN 6791487 GROUP HEALTH INSURANCE

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Org code	: 886	HEALTH CLAIMS	TRUST	FUND	Type	
Object c	ode: 1040	CASH			Stat	
Project	code:				Budg	etary: N
				_		
Fund		HEALTH CLAIMS	TRUST FU	ND		
Functi		FUNCTION				
Cost C		MISCELLANEOU				
Progra		MISCELLANEO	JS			
Locati		LOCATION				
	s Code 00	UNUSED GRADE LEVEL				
Grade		*UNKNOWN*				
Budget	1040	*ONKNOWA*				
Full des	cription: CAS	н		Short	desc:	CASH
		- CURRENT YEAR	MONTHLY	AMOUNTS		17909-67629
PER	ACTUAL	ENCUMBRA	NCE .	BUD TRANSFER		BUDGET
00	3,108,350.42		.00	.00		.00
01	-300,000.00		.00	.00		.00
02	320.26		.00	.00		.00
03	15,267.83		.00	.00		.00
04	351.37	*	.00	.00		.00
05	299.93		.00	.00		.00
06	752.59		.00	.00		.00
07	333.97		.00	.00		.00
08	697.77		.00	.00		.00
09	.00		.00	.00		.00
10	.00		.00	.00		.00
11	.00		.00	.00		.00
32	.00		.00	.00		.00
/13	.00		.00	.00		.00
(Tot:	2,826,374.14)	.00	.00		.00
_		CHIDDENIE VEN	D TOTAL	AMOUNTS		
	(Mana)	2,826,374.14				.00
Actual Encumbra	(E000000000)	.00		Tranfr In		.00
Requisi		.00	_	Tranfr Out		.00
Total	LIONS	2,826,374.14		Fwd Budget		.00
	le Budget	.00	100 company	Fwd Bud Tfr		.00
Percent		.00		d Budget	1	.00
, , , ,						
Inceptn	to SOY	.00	Incept	n Orig Bud		.00
30			Incept	n Revsd Bud		.00
			DEPM C	POCT		.00
Encumb-		.00				.00
Actual-		.00				.00
Estim-A	ctual	.00	TOWN M			.00
			TOWN M	BBIG		

3/23/2016 08:15 TOWN OF ARLINGTON
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|P 2 glacting

		LAST YEAR MON	THLY AMOUNT	rs	
PER	ACTUAL	ENCUMBRANC	2	BUDGET	
00	3,992,045.85	.0	0	.00	
01	-302,220.16	.0	0	.00	
02	412.00	.0	0	.00	
03	-299,552.99	.0	0	.00	
04	717.08	.0	0	.00	
05	-133,496.82	.0	0	.00	
06	-159,235.07	.0	0	.00	
07	5,653.75	.0	0	.00	
08	295.64	.0	0	.00	
09	271.28	. 0	0	.00	
10	1,584.11	.0		.00	
11	238.69	.0	0	.00	
12	1,637.06	.0		.00	
13	.00	.0	0	.00	
Tot:	3,108,350.42	.0		.00	
	-//				
	******	PRIOR YEARS	TOTAL AMOU	NTS	
2015	Actual	3,108,350.42	2015 Orig 1	Budget	.00
2015	Closed @ YE	3,108,350.42	2015 Bud T	fr In	.00
2015	Encumbrance	.00	2015 Bud T	fr Out	.00
2015	Memo Bal	3,108,350.42	2015 C Fwd	Budget	.00
2014	Actual	3,992,045.85	2015 Revsd	Budget	.00
2013	Actual	4,220,172.54			
2012	Actual	4,461,204.89	2014 Orig	Budget	.00
2011	Actual	4,976,606.10	2014 Revsd	Budget	.00
2010	Actual	3,392,398.55	2013 Orig	Budget	-00
2009	Actual	2,676,301.40	2013 Revsd	Budget	.00
2008	Actual	1,967,661.55			
2007	Actual	2,023,198.46			
2006	Actual	2,324,254.79			
		FUTURE Y	EAR AMOUNTS		
PER	2017 BUDGET			BUDGET	
00	.00	2017 DEPT RI		.00	.00
01	.00	2017 APPROVI		.00	.00
02	.00	2017 FIN CO		.00	.00
03	.00	2017 TOWN MI	SETG	.00	.00
04	.00	2240000 277 79-00	2		
05	.00	2017 Revise		.00	
06	.00	2018 Estima		.00	.00
07	.00	2019 Estima		.00	.00
80	.00	2020 Estima		.00	.00
09	.00	2021 Estima	ce	.00	.00
10	.00	12435000 - CO-100100 No.		**	
11	.00	2017 Memo B		.00	
12	.00	2017 Encumb		.00	
13	.00	2017 Requis	ition	.00	
Tot:	.00			6	
			NO MORE		
		ACCOU	MI MOIES		

^{.....} ** END OF REPORT - Generated by Caryn Malloy **

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Org code:	886	HEALTH CLAIMS	TRUST I	PUND	Type:	вА
Object code:	1040	CASH			Status:	A
Project code:					Budgetar	y: N
A STATE OF STATE OF THE STATE OF THE STATE OF THE						
Fund	8860 H	EALTH CLAIMS	TRUST FU	₩D		
Function	0	FUNCTION				
Cost Center		MISCELLANEOU				
Program	0000	MISCELLANEO	JS			
Location	00	LOCATION				
Respons Co		UNUSED				
Grade Level		GRADE LEVEL *UNKNOWN*				
Budget	1040	*ONKHOWA"				
Full descrip	tion: CASH			Short	desc: CASH	t
		CURRENT YEAR	MONTHLY	AMOUNTS		
PER	ACTUAL	ENCUMBRA	NCE	BUD TRANSFER		BUDGET
00 3,1	08,350.42		.00	.00		.00
01 -3	00,000.00		.00	.00		.00
02	320.26		.00	.00		.00
03	15,267.83		.00	.00		.00
04	351.37		.00	.00		.00
05	299.93		.00	.00		.00
06	752.59		.00	.00		.00
07	333.97		.00	.00		.00
08	697.77		.00	.00		.00
09	.00		.00	.00		.00
10	.00		.00	.00		.00
11	.00		.00	.00		.00
32	.00		.00	.00		.00
713)	.00	,00		.00
(Tot: 2,8	26,374.14		. 00			
		CURRENT YEA	R TOTAL	AMOUNTS		
Actual (Memo		2,826,374.14				.00
Encumbrances				Tranfr In		.00
Requisitions		.00	Budget	Tranfr Out		.00
Total		2,826,374.14				.00
Available Bu	ndget	.00	Carry I	wd Bud Tfr		.00
Percent Used	1	.00	Revised	Budget	C	.00
Inceptn to S	SOY	.00	Incept	orig Bud		.00
Inceptin to s				Revsd Bud		.00
Encumb-Last	Yr	.00	DEPT R	EQST		.00
Actual-Last		.00				.00
Estim-Actual		.00	FIN CO	44		.00
2012 1.0044.			TOWN M			.00

3/23/2016 08:15 | TOWN OF ARLINGTON

[G/L ACCOUNT - MASTER INQUIRY

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Opt Out Program	245,996	
Group Health	14,642,066	14,642,066 (exludes opt out)
New Growth	283,471	283,471 (30 contracts of Harvard HMO @ 75/25% split)
Employee Mitigation	٠	
Group Life	63,633	63,633 (second year of 3 year contract)
Flexible Benefit Plan	45,212	45,212 (includes town paying the \$48 fee for participating employees)
HRA Admin Fee	38,156	38,156 (switched to new vendor with YOY savings of 19,880)
Payroll Tax	1,100,000	1,100,000 (based on 20 new hires)
Medicare Penalty	18,000	
	16,436,533	

1,045,000.0 Liability Insurance 17,481,533.0 Subtotal (741,339.0) Offsets 16,740,194.0 Subtotal 16,740,194 In Master Budget

Difference 180,370 New Teacher Growth 16,920,564

John Edre of Stranger

2016 mtg for FY17

	Actual	Actual	Budget	Request		
0191487 GROUP HEALTH INSURANCE						
2400 OFFSETS	(986.388)	(656,905)	(676,676)	(741,339)	(64,663)	892'6
STACK WITHOUT AND THE	15.861	15,861	18,000	18,000	•	0.00%
5703 ODT OLIT BBOODAM	230.918	246,898	245,995	245,995	Ē	%00.0
5704 INSURANCE: GROUP HEALTH	12,752,347	13,028,530	14,435,659	14,925,537	489,878	3.39%
STOADS HOUD EMPLOYER SHARE		3			•	
57041 FIGURE COLUCE OF STATES OF STA	200,000	200,000	200,000	1	(200,000)	-100.00%
SZOK INICI IDANICE: GROUID LIFE	51,744	53,579	63,633	63,633	•	%00.0
5703 INSOLATION OF DAVID IT TAX	929,926	1,000,714	974,723	1,100,000	125,277	12.85%
5709 FI EXIBLE BENEFIT PLAN	46,084	52,938	103,248	83,368	(19,880)	-19.25%
						JOHN CONTRACTOR
0191487 GROUP HEALTH INSURANCE	13,240,493	13,941,615	15.364.582	15,695,194	330.012	6.15%

Health Insurance Offsets Calculation FY 2017

		FY17	Recommended	FY-17
		Health Cost	Offset Percent	Offset
1)	Board of Selectmen	104,011	0.1734	18,036
2)	Town Manager	50,456	0.1734	8,749
3)	Personnel	27,029	0.1734	4,687
4)	Information Technology	80,506	0.1734	13,960
5)	Comptroller	76,159	0.1734	13,206
6)	Treasurer/Collector	75,084	0.1734	13,019
7)	Legal	60,201	0.1734	10,439
8)	Administration	170,402	0.5000	85,201
9)	Engineering	88,972	0.6200	55,162
10)	Highway (without S.Waste)	385,769	0.2000	77,154
11)	MER	141,907	0.3000	42,572
12)	Water Division	88,665	1.0000	234,644
13)	Total 1) - 12	2)		576,829
440	HEALTH Offset - Sewer	(50% of #13)		288,414
14)	HEALTH Offset - Water	(50% of #13)		288,414
15)	Water & Sewer Enterprise S			576,829
ther	Insurance Costs charged die	ectly to Enterpr	rise Fund & Retireme	ent Office
	Recreation	51,932	1.0000	51,932
	Ed Burns Arena	52,624	1.0000	52,624
	Retirement	40,777	1.0000	40,777
	Other Enterprise & Retirem	ent Subtotal		145,332
	Total Health Insurance Off	sot and the	<u> </u>	722,161
	Total Health Insurance Offi	set		122

Note: Departmental health insurance costs include current employees and retirees

Annopriation		vear to date			4	Projected Total FY16	Pro	Projected Balance
18 000 00		11 950 26	medi	medicare penalty	69	16,078.32	49	1,921,68
245 995 00		148 038.66	opto	opt out program	4	220,038.66	s	25,956.34
£ 14 435 659 00	- 65	10.129.881.45	aroug	aroup health	4	13,632,222.49	49	803,438.51
\$ 974,723.00	69	688,695,96	medi	nedicare withold	69	1,028,695.96	40	(53,972.96)
103 248.00	65	•	flex/HRA	#RA	4	•	49	103,248.00
\$ 200,000.00	*	200,000.00	milfig	mitigation fund	49	200,000.00	69	•
\$ 15,977,625.00		\$ 11,178,546.33		8	60	15,097,035.43	69	880,589.57
Month	2	fedicare Penalty		Optout		Group Health	We	Medicare Withold
July	49	1,321.78	49	16,327.19	4	1,167,788.24	(A	73,544.03
Angust	49	1.321.78	S	14,458.48	40	1,167,453.68	69	62,879.88
Sentember	4	1.321.78	49	15,031,73	4	1,149,933,67	w	81,741.29
October	49	1.321.78	w	28,448.49	4	1,149,049.03	4	93,038.05
November	69	1.321.78	5	14,180,11	49	1,165,001.37	w	82,555.13
December	49	1.321.78	S	63,309.38	w	866,813.10	s	123,660.41
Jaman	49	1,321,78	S	(18,358.36)	49	1,133,379.57	49	87,181.89
February	40	1.321.78	5	14,641.64	49	1,170,139.36	69	84,095.28
March	49	1.376.02	*	18,000.00	49	1,160,303.43	w	85,000.00
Anril	69	1.376.02	69	18,000.00	49	1,167,453.88	s	85,000.00
May	69	1,376,02	5	18,000.00	6	1,167,453.68	w	85,000.00
hme	45	1,376.02	00	18,000.00	69	1,167,453.68	69	85,000.00
YTD Actual	46	11.950.26	S	148,038,66	69	10,129,861.45	s	688,695.96
FOY Projected	W	16 078 32		220.038.66	6	13 632 222 49	40	1,028,695.96

CHIDOLIMENT	PDEAKDOWN	OF GIC PLANS
ENRULIMEN	I BREAKDOWN	OF GIC PLANS

FALLON DIRECT FAMILY 1247 40 1080.29 6 7 -1 -1 -1 FALLON DIRECT FAMILY 75/25 1247.40 935.55 4 2 2 2 2 2 2 7 2 7 3 3 5 1 1 1 2 2 2 2 2 3 3 5 1 1 1 1 2 2 2 3 3 3 1 1 1 2 2 2 3 3 3 3		fam	ind	Change	FY2016	FY2017	Town	Premium	Plan Name
ALLON DIRECT INDIVIDUAL 519.74 441.78 7 9 -2 2 ALLON DIRECT INDIVIDUAL 519.74 441.78 7 9 -2 2 ALLON DIRECT INDIVIDUAL 519.74 481.78 7 9 -2 2 ALLON SELECT FAMILY 1667.54 1408.91 10 8 2 2 ALLON SELECT INDIVIDUAL 75/25 690.66 587.06 7 7 0 0 ALLON SELECT INDIVIDUAL 75/25 690.66 518.00 2 2 0 0 1404.05 1408.91 1408.91 1408.91 1408.91 140 141 147 1487.47 1487.47 1498.07 1593.66 131 142 111 -11 147 1487.47	-12723.48		V-2202						
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ARYARD INDEPENDENCE INDIVIDUAL-75/8 816.43 612.32 26 40 -14 -14 ARYARD PRIM CHC FAMILY 1489.38 1265.97 94 99 -5 -5 -5 ARYARD PRIM CHC FAMILY 75/25 1489.38 1117.04 34 14 20 20 ARYARD PRIM CHC INDIVIDUAL 610.40 518.84 60 66 -6 -6 ARYARD PRIM CHC INDIVIDUAL 75/25 610.40 457.80 45 17 28 28 ARYARD PRIM CHC INDIVIDUAL 75/25 610.40 457.80 45 17 28 28 ARYARD PRIM CHC INDIVIDUAL 75/25 1185.72 18 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	-180267.74		-23	-23	123	100	653.14	816.43	아들이 나는 이 없는 아이들 것으로 하는데 아이들은 전에 가장 하지만 하지만 하지 않는데 하지만 하고 보고 있다.
ARRVARD PRIM CHC FAMILY 75/25 1489.38 1117.04 34 14 20 20	-102870.1		-14	-14	40	26	612.32	816.43	이 바다가 되어 하다 다가면 가다 살아가지 나가 있었다. 그리아 다 사이를 하는데 하는데 하는데 하는데 하는데 나를 다 하는데
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ARVARD PRIM CHC INDIVIDUAL 75/25 610.40 457.80 45 17 28 28 IEALTH NEW ENG FAMILY 1326.04 1127.13 0 0 0 0 0 IPALTH NEW ENG FAMILY 1357.32 1153.72 8 4 4 4 4 HPP CARE FAMILY 75/25 1357.32 1017.99 3 7 -4 4 HPP CARE FAMILY 75/25 1357.32 1017.99 3 7 -4 4 HPP CARE INDIVIDUAL 512.21 435.38 5 4 1 1 HPP CARE INDIVIDUAL 75/25 512.21 384.16 15 10 5 5 UETS NAVIGATOR INDIVIDUAL 886.34 549.07 79 89 -10 -10 UETS NAVIGATOR INDIVIDUAL 1686.34 549.07 79 89 -10 -10 UETS NAVIGATOR INDIVIDUAL 75/25 686.34 514.76 30 25 5 5 UETS NAVIGATOR FAMILY 1674.68 1339.74 117 130 -13 -13 UETS NAVIGATOR FAMILY 1240.52 1054.44 15 17 -2 -2 UETS SPIRIT FAMILY 75/25 1240.52 930.39 5 4 1 1 UETS SPIRIT FAMILY 75/25 515.32 386.49 25 23 2 2 INICARE BASIC FAMILY 75/25 515.32 386.49 25 23 2 2 INICARE BASIC INDIVIDUAL 599.09 719.32 37 36 1 1 INICARE COMM CHC FAMILY 75/25 1170.35 877.76 4 2 2 2 INICARE BASIC INDIVIDUAL 487.63 390.10 6 6 0 0 0 INICARE COMM CHC FAMILY 75/25 1666.13 1174.60 2 2 0 0 0 INICARE PLUS FAMILY 75/25 1666.13 1174.60 2 2 0 0 0 INICARE PLUS FAMILY 75/25 1666.13 1174.60 2 2 0 0 0 INICARE PLUS FAMILY 75/25 1666.13 1174.60 2 2 0 0 0 INICARE PLUS FAMILY 75/25 1666.31 1174.60 2 2 0 0 0 INICARE PLUS FAMILY 75/25 1666.33 1174.60 2 2 0 0 0 INICARE PLUS FAMILY 75/25 1666.13 1174.60 2 2 0 0 0 INICARE PLUS FAMILY 75/25 1666.13 1174.60 2 2 0 0 0 INICARE PLUS FAMILY 75/25 1666.13 1174.60 2 2 0 0 0 INICARE PLUS INDIVIDUAL 75/25 665.32 524.26 14 14 0 0 0 INICARE PLUS INDIVIDUAL 75/25 665.32 524.26 14 14 0 0 0 INICARE PLUS INDIVIDUAL 75/25 665.32 491.49 59 59 59 0 0 INICARE PLUS INDIVIDUAL 75/25 656.32 491.49 59 59 59 0 0 INICARE PUS INDIVIDUAL 75/25 766.4 234.99 59 59 59 0 0 INICARE PUS INDIVIDUAL 75/26 766.4 234.99 59 59 59 0 0 INICARE PUS INDIVIDUAL 75/26 766.4 234.99 59 59 59 0 0 INICARE PUS INDIVIDUAL 276.46 234.99 59 59 59 0 0 INICARE PUS INDIVIDUAL 276.46 234.99 59 59 59 0 0 INICARE PUS INDIVIDUAL 276.46 234.99 59 59 59 90 0 INICARE PUS INDIVIDUAL 276.46 234.99 59 59 59 0 0 INICARE PUS INDIVIDUAL 276.46 234.9	268088.	20		20	14	34	1117.04	1489.38	ARVARD PRIM CHC FAMILY 75/25
IEALTH NEW ENG FAMILY	-37356.4		-6	-6		60	518.84	610.40	IARVARD PRIM CHC INDIVIDUAL
HIP CARE FAMILY	153820.		28	28		45	457.80	610.40	IARVARD PRIM CHC INDIVIDUAL 75/25
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GIC Summary of Bill Breakdown 2016

Month	Town Share	Employee Share	Total owed	Amount Paid	Date Paid
January	\$1,161,712.95	\$325,784.49	\$1,487,497.44	\$1,487,497.44	
February	\$1,165,886.18	\$326,454.49	\$1,492,340.67	\$1,492,340.67	
March	\$1,158,533.16 010	\$322,757.17	\$1,481,290.33	\$1,481,290.33	
April	2				
May			8		
June					

September

August

October

November

December

GIC Summary of Bill Breakdown 2016

Month	Town Share	Employee Share	Total owed	Amount Paid	Date Paic
January	\$1,161,712.95	\$325,784.49	\$1,487,497.44	\$1,487,497.44	
February	\$1,165,886.18	\$326,454.49	\$1,492,340.67	\$1,492,340.67	
March	\$1,158,533.16 010	\$322,757.17	\$1,481,290.33	\$1,481,290.33	
April	2				
May					
June					
July					
August					
September					
October					
November					

December

GIC Summary of Bill Breakdown 2015

Month	Town Share	Employee Share	Total owed	Amount Paid	Date Paid
January	\$1,270,187.62	\$309,085.68	\$1,579,273.30	\$1,579,273.30	
February	\$1,101,462.41	\$309,176.86	\$1,410,639.27	\$1,410,639.27	
March	\$1,102,325.41	\$309,382.34	\$1,411,707.75	\$1,411,707.75	
April	\$1,108,219.28	\$302,233.18	\$1,410,452.46	\$1,410,452.46	
May	\$1,099,360.67	\$308,762.97	\$1,408,123.64	\$1,716,886.61	
June	\$1,097,332.33	\$307,522.79	\$1,404,855.12	\$1,404,855.12	
July	\$1,166,853.68	\$328,401.07	\$1,495,254.75	\$1,823,655.82	
August	\$1,165,971.36	\$329,283.39	\$1,495,254.75	\$1,824,538.14	
September	\$1,163,309.95	\$324,961.34	\$1,488,271.29	\$1,488,271.29	
October	\$1,147,811.53	\$321,036.15	\$1,468,847.68	\$1,468,847.68	
November	\$1,162,157.84	\$325,498.27	\$1,487,656.11	\$1,487,656.11	
December	\$862,913.61	\$326,903.21	\$1,189,816.82	\$1,189,816.82 * medicane subsidy refund	medicane subsidy refund

Group Insurance Commission FY16 vs. FY17 Full Rates

HEALTH PLAN PLAN PLAN TYPE Fallon Health Direct Care HMO Fallon Health Select Care HMO					The second secon	The state of the s			
	YPE	FY16	9	PLAN TYPE	EM17	Δ	~	RATE CHANGE	NGE
	77	NDIVIDUAL	FAMILY		INDIVIDUAL	FAMILY	INDIVIDUAL	NAL	FAMILY
		\$492.89	\$1,182.96	НМО	\$519.70	\$1,248.02	5.4%	%	2.5%
		\$654.98	\$1,571.91	НМО	\$691.00	\$1,658.37	5.5%	*	2.5%
DPO		\$749.39	\$1,828.49	POS	\$816.83	\$1,993.06	80.6	*	%0.6
		\$599.51	\$1,462.80	HWO	\$610.70	\$1,490.13	1.9%	%	1.9%
		\$494.17	\$1,225.14	HWO	\$535.13	\$1,326.71	8.3%	%	8.3%
Hoalth Dlan		\$470.71	\$1,247.36	HMO	\$512.46	\$1,358,00	8.9%	%	8.9%
		\$659.25	\$1,609.60	POS	\$686.69	\$1,675.52	4.2%	%	4.1%
Tuffs Health Plan Spirit HMO-type		\$501.40	\$1,210.86	HMO-type	\$515.57	\$1,241.13	2.8%	%	2.5%
y Plan/Basic with CIC		\$974.65	\$2,281.72	yinmepul	\$1,002.81	\$2,347,61	2.9%	*	2.9%
fermity Plan/Community Choice		\$472.29	\$1,136.29	PPO:type PPO-type	\$487.87 \$655.64	\$1,170.94 \$1,566.91	3.3%	% %	3.0%
Oncare State indefinity right ress									
Medicare Plans Health Plan Plan		Per Person		Plan Type	Per Person		Rate Change	ange	
,	(HMO)	\$311.69		Medicare (HMO)	\$318.72		2.3%	% %	
Harvard Pilgrim Medicare Enhance Medicare (Indemnity)	ndemnity)	\$392.24		Medicare (HMO)	\$411.17		13.9%	3%	
Trifts Health Plan Medicare Complement Medicare (HMO)	(HMO)	\$353.91		Medicare (HMO)	\$398.59		12.6%	2%	
	(HMO)	\$276.60		Medicare (HMO)	\$283.63		2.5%	%	
UniCare State Indemnity Plan/Medicare Extension (OME) with CIC (Comprehensive)	ndemnity)	\$403.98		Medicare (Indemnity)	\$374.81		-7.2%	%	



	Diane for Current Employees	San San	- Contract				-	Plans for:					-	Plans For.	200000000000000000000000000000000000000	5				
														All Naw Hires	All Naw Hires after 12/1/2011					
HEALTH PLANS	Monthly	Town Monthly	[15% Contribution for HMO's] win Employee Town this Monthly Weskly	Town Weakly Rate	Employee Weekly Rate	Town BiWeekly Rate	Employee Bi Weekly Rate	Town Monthly Rate	(20% Employee Monthly Rate	Contributions Town Weekly Rate	(20% Centributions for PPO's:POS's) se Town Employee y Weekly Weekly B Rate Rate	5's) Town BiWeekly Rate	Employee BiWeeldy Rate	Town Honthly Rate	(25% Contribution An Employee (thy Monthly tte Rate	Town F Weekly Rate	Employee Weakly B Rate	Town E BiWeekly B Rate	Employee BI-Weekly Rate	Survivor Monthly Rate
Fallon Comm Dir.Care-Ind.	519.74	114	77.97	1	ill.	220.89	38.99	0.00	0.00	0.00	0.00	0.00	0.00	389.81	129.94	97.46	32.49	194.92	156.93	259.87
Fallon Comm Select-Ind.	1,247.40	333				293.63	51.80	0.00	0.00	0.00	0.00	0.00	0.0	518.00	172.67	129.60	43.17	259.00	86.34	345.33
Fallon Comm Select- Ir Family	-	₹.	248.64	352.23	62.16	704.45	124.32	00'0	0.00	0000	300	000	0.00	2						
HA Pilg. Prim. Choice-Ind. HA Pilg. Prim. Choice - Family	610.40	518.84	91.56	129.71	22.89	259.42	45.78	0.00	0.00	0.00	0.00	0.00	0.00	457.80	152.60	114.45	38.15	558.52	76.30	306.20
Health New England- Ind. Health New England- II Family		454.64	80.23	113.66	20.05	227.32 563.57	40.12 99.45	0.00	0.00	0.00	0.00	0.00	0.00	994.63	133.72	100.29	33.43	200.58 497.27	165.75	267.44
NHP(Neighborhood HR Pl-Ind		436.38	76.84	108.84	19.21	217.69	38.42	0.00	0.00	0.00	0.00	0.00	0.00	1,017.99	339.33	96.04	32.02	192.08	169.67	256.11
	516.32				19.32	218.01	38.65	0.00	0.00	0.00	0.00	0.00	0.00	386.49	128.83	96.62	32.21	193.25	64.42	257.66
Harvard Pilprim Ind.PlInd.	816.43							1,593.66	163,29	163.29	40.82	326.58	199.21	1,494,05	204.11	153.08	51.03	306.16	102.05	408.22
Tufts Hith Pi Navigator-Ind.	686.34							549.07	137.27	137.27	34.32	274.54	68.64 167.47	514.76	171.69	128.69	104.87	257.38 628.01	209.34	343.17 837.34
	487.63							390.10	97.63	97.63	24.38	195.05	48.76	366.73	121.91	218.44	30.48	182.87	146.30	243.82
Unicare Indemn. Plus- Ind. Unicare Indemn. Plus-Fam.	655.32		+	er sprawne s				524.26	131.07	131.06	32.77	262.13	158.61	491.48	391.64	122.87	40.96	245.75 587.30	81.92 195.77	327.66
Unicare Basic w/clc- Ind. Unicare Basic w/cic - Family	1,002.41													1,769.83	250,50	187,95	146,65	375.91 879.92	125,30	501.21 1,173.22
Unicare Basic w/o cic-Ind.	959.09													719.32	239.77	179.83	140 37	359,66	119.89	478.55

Town Retirees and Mass Teachers - Medicare Plans GIC HEALTH INSURANCE RATES - JULY 1, 2016

FY 2017

HEALTH PLANS	Monthly Rate	(15% Contribution Town Monthly Rate	for HMO's") Retiree Monthly Rate	Retiree Weekly Rate	(25% Contrib Town Monthly Rate	nution) Retiree Monthly Rate	Retiree Weekly Rate	Survivor Monthly Rate	"Cobra" Monthly Rates Includes 2% Admin Fee
	等深速超速	TO SERVICE SERVICES	Management						
,原为在15年间的交易的发展的影响。	和规定网络	然而是2000的	是自然是自然的	Manager Barrier	PER STATE OF THE S	美国和 国际的	SEEN THE SEED OF SEED OF	SHIP TO WHEN THE PRINCIPLE OF	TAN CONTRACTOR
Fallon Senior Plan	311.54	264.81	46.73	11.68				155.77	317.77
Health New England Medplus	410.96	349.32	61.65	15.41				205.48	419.18
Tufts Hith PI Medicare Compl	398.39	338.63	59.76	. 14.94				199.20	406.36
Tufts Hith Pl Medicare Prefer	276.46	235.00	41.46	10.37				138.23	281.99
Harvard Pilg.Medicare Enh.	439.17				329.38	109.80	27.45	219.59	447.95
Unicare Indemn. With CIC	374.63				280.98	93.66	23.42	187.32	
Unicare Indemn. w/o CIC	363.94				272.96	90.99	22.75	181.97	371.22
Note: *Retirees after July 1, 2007: Contribution	rate will not b	e less than their con	tribution rate a	s active emp	loyees.				

EMPLOYEE HEALTH MITIGATION FUND BREAKDOWN*

Appropria	ted by Town Meeting	ng
FY12	500,000	
FY13	500,000	
FY14	200,000	
FY15	200,000	
FY16	200,000 *an	nount in excess of 1M reverts to Town
Total	1,600,000	

Munis Balances as of 1/7/2016 Org 2525 (EHMF) Obj 57041 599,125 Org 0191487 (Group Health) Obj 57041 200,000 *currently transferred in equal installments

HRA Expen	nditures	
2015	75,000.00 sentinel	
2014	75,000.00 sentinel	
2012	75,000.00 sentinel	
2011	75,000.00 sentinel	
2013/14	500,775.00 medicare reimbursements	
Total	800,775.00	

HKA Usage	by Calender Year
2015	50,000.00 estimate (real number in early april 2016)
2014	34,419.48
2013	44,833.94
2012	92,509.66
Total	221,763.08

*PEC Agrement dicated Town appropriate 1,000,000 in addition to 483,600 for Medicare reimbursements

Actual	July	↔	73,544.03
Actual	August	↔	62,879.88
Actual	September	မှ	81,741.29
Actual	October	w	93,038.05
Actual	November	↔	82,555.13
Actual	December	49	123,660.41
Projected	January	θ	87,181.89
Projected	February	↔	84,095.28
Projected	March	H	85,000.00
Projected	April	G	85,000.00
Projected	May	69	85,000.00
Projected	June	₩.	85,000.00

688,695.96 YTD 1,028,695.96 FY16 Projected Total \$1,049,269.88 2% Increase \$17,748.00 (20 hires at 60K *2% cola *1.45% medicare tax) \$1,067,017.88

Mar-16

2191488 LIABILITY INSURANCE						
5190 OFFSETS	(20,625)	(20,625)	(20,625)	(20,625)	•	%00.0
3245 EXP: WORKERS COMP	437,868	472,299	490,000	540,000	20,000	10.20%
3702 UNEMPLOYMENT COMPENSATION	156,890	105,336	200,000	200,000	Ü	0.00%
5750 INSURANCE: OFFICIALS LIABILITY	56,863	55,379	55,000	- 000'99	1	0.00%
5751 PROPERTY INSURANCE	235,692	254,020	270,625	270,625 ~	•	0.00%
0191488 LIABILITY INSURANCE TOTAL	866,688	866,409	995,000	1,045,000	60,000	5.03%

Actual Request

TOWN OF ARLINGTON LEGAL DEPARTMENT

Administration of: Workers' Compensation Line of Duty Injuries



50 Pleasant Street Arlington, MA 02476 781-316-3154 Fax: 781-316-3159

MEMO

To:

Insurance Subcommittee

Adam Chapdelaine, Town Manager

From:

Edward M. Marlenga

Workers' Compensation Agent/Benefits Attorney

Re:

2017 Workers' Compensation Budget

Dated:

March 16, 2016

A. Covered Employees

The Town is required to cover all full-time, part-time, temporary, seasonal and on-call employees pursuant to the provision of the Massachusetts Workers' Compensation law (General Laws Chapter 152). This includes all School Department employees but excludes Police Officers and Firefighters. Police and Fire Department employees are covered by separate line-of-duty wage replacement and medical indemnity statutes. Injury related payments for police and fire are directed out of the respective departments but the entire claims handling process is managed through this department.

B. Present Status of the 2016 Budget

As of 2/29/2015, the Workers' Compensation budget has expended approximately \$330,690 of its \$490,000 FY16 budget. These expenditures represent payments for weekly compensation indemnity benefits pursuant to Chapter 152, §34 (temporary total disability payments), §35 (temporary partial disability payments), §34A (permanent and total disability payments), §31 (widows benefits), §§13 & 30 (hospital and medical benefits) and departmental related costs.

The following information is provided pursuant to (and constrained by) the various state

and federal privacy laws.

The weekly indemnity payroll has averaged approximately \$4,628 (although for the week ending 3/11/15 it stood at \$4,223.39 per week) and remains within the baseline FY16 budget



projection. Medical payments have averaged approximately \$4,220 per week (a significant increase over last year). The increase in medical expenditures is mainly resultant from injures requiring extended hospitalization and sophisticated medical care. Additionally, the upward trend of independent consideration costs associated with increasingly sophisticated medical procedures continued into the current fiscal year. Under Massachusetts workers compensation law, a fiscal year payment for causally related medical treatment includes new claims as well as statutorily mandated payments that follow the injured employee whether active, inactive or retired.

The department has filed multiple subrogation claims against third party tortfeasors during the current fiscal year. Subrogation claims are instituted against third parties whose conduct or actions either caused or contributed to an injury sustained by a Town employee. All subrogation recovery checks are made payable to the Town of Arlington and are forwarded to the Town Treasurer for deposit into the Town's General Fund. Additionally, the department successfully contested FY16 liability claims resulting in significant direct cost and long term savings.¹

There presently are several employees who are scheduled to undergo work-related surgical intervention (potentially with short accompanying hospitalization) prior to the end of this fiscal year. It is projected that the associated medical expense costs will approximate \$15,000 - \$30,000.

Given the existing weekly indemnity payments, projected hospital, medical, rehabilitative costs, redemption of liability expense and pending claims analysis it is projected that the department will stay within budget at the end of FY16.

There is presently \$128,781.49 remaining in the Workers' Compensation Reserve Fund. In addition to sound fundamental self-insurance claim practice, another purpose of the Reserve Fund is to fund liability redemption for claims having occurred in previous fiscal years. There is a necessity to restore claim loss reserves to appropriate levels. Liability redemption and statutory functional loss reserve payments are anticipated to deplete a percentage of the existing fund amounts by the end of this present fiscal year. It is therefore recommended that any remaining balance in the Workers' Compensation Expense Account at the end of FY16 be used to appropriately fund the Workers' Compensation Reserve Fund as contemplated and allowed by the Workers' Compensation statute. This fiscally responsible practice has served the Town well in the past.

C. <u>FY 2017 Budget</u>

The following assumptions have been made: (1) the number of employees covered under the Massachusetts Workers' Compensation Act will remain essentially the same or increase slightly on the School side, (2) the nature and essential job functions of the existing employees will remain the same, (3) the number of "standard" hours worked by employees will remain the same, (4) the manual labor force employees' average standard overtime hours will remain constant given the Town's projected projects and winter storm conditions, (5) the average age of

¹ Further cost savings to the Town are obtained through medical services bill negotiation and rate reduction for Town employee workers' compensation (including the School Department) and Police and Fire line-of-duty claims. The last full fiscal year saving (FY15) was \$ \$291,354.20 for Workers Compensation; \$111,572.12 for Police; and \$91,075.85 Fire Line-of-Duty claims. Total \$494,002.17



the Town employee will remain the same or decrease slightly, (6) given the present state of the economy, it is presumed that the maximum average weekly wage in the Commonwealth of Massachusetts will not increase greater than 3% above the existing \$1,256.47 [weekly indemnity ceiling set each October 1st by the Department of Industrial Accidents], (7) the Town employee's average weekly wage increase will not exceed 3%, (8) the workers' compensation weekly indemnity statutory rate (60% of average weekly wage) will remain the same, (9) hospital/medical HHS reimbursement rates will not exceed the state's previously set 3.6% benchmark, and (10) the increase in the costs of non-rated medical services will not exceed ten percent.

Taking into consideration all of the standard claims/loss factors as well as the nature of the Town's specific workers' compensation experience rates over the past decade (inclusive of the factors previously detailed), it is projected that the costs associated with the existing claims (including inactive and retired employee claim tails but excluding claims redeemed) and the anticipated new compensable injuries will not result in payments significantly greater than those estimated to be expended in FY16. However, given the depletion of the Workers Compensation Reserve Fund by almost \$50,000, the present loss reserves incurred and accrued, and the uncertain result of pending litigation claims, it is recommended that the FY17 budgeted amount for Workers' Compensation be increased to \$540,000. This figure provides an appropriate amount for projected FY17 claims, funds loss reserves, addresses potential litigation claims/loss exposure and provides funds for the appropriate redemption of existing claims. As indicated, the increase is due mainly to appropriate self-insurance reserve funding. This would be the first requested budget increase since FY08.

Son rechange B	School 6/29	6/29/2014 \$	7,262.00	45.00	637.00	1,256.00	1,570.00	300	314.00	000	000	000	37.0	000	MAN	3,822.00	•
S SECOND CO	_	6/29/2014 S	7,262.00	000	000	000	00'0	000	000	000	000	900	0000	000	000		7,7
S Son-tenesmy	School 10/23	S 1102/62/0	1,148.85	000	000	0.00	000	000	0.00	000	00'0	900	000	000	000		s
T	Town 8/23	8 2102/62/8	20,940.00	000	000	2,992.00	2,992.00	2,992.00	3,740,00	2,992,00	000	000	000	000	000	\$ 15,708.00	\$
seigneton 8	School 11/16	11/16/2014 5	8,220.00	000	000	000	000	000	000	900	000	900	000	000	000		\$ 3,
S	School 6/24	V2012 \$	8,332,35	000	900	000	000	000	000	000	000	000	000	000	000	,	*
T		6/8/2014 \$	7,631.00	000	000	000	000	000	000	000	000	000	000	000	000		s
T	Town 9/27	8/27/2015 \$	7,776,99	00'0	00:0	000	1,245,00	1,660.00	2,075,00	1,660.00	000	000	000	000	000	6,640.00	\$ 6.3
S conserved	School 6/22	1/2014 8	13,059.00	000	000	000	000	000	0.00	000	00'0	000	000	000	000	,	2,4
S uografion S	School 6/22	6/22/2014	81,908.56	000	000	000	000	900	000	000	000	000	000	000	000		•
T	Town 4/5		\$19,620.00	3,645,00	2,916.00	2,187.00	3,645.00	3,645.00	2,916.00	000	000	000	000	000	000	3 18,954.00	5 7,5
*Ourhary resignation T	Town 11/4		\$19,880.00	000	000	000	900	000	000	000	000	000	000	000	000		40
	Town \$/6	\$/6/2012	810,026.00	000	000	000	000	0.00	000	000	000	000	000	000	000		\$
So-renewal 8	School 10/27,		\$4,238.06	000	000	000	000	000	0.00	000	000	000	000	000	000	•	*
S Swareness	School 7/5	7/5/2015	\$8,490.00	000	0.00	2,483.00	1,132.00	1,132.00	1,415.00	1,132.00	000	9	000	000	000	7,294,00	80
eminotion		0	15,630.00	000	000	000	000	000	000	900	000	000	000	000	0.00	,	5 8,8
S los namental S		6122/2014 S	15,636.00	000	000	000	000	000	000	000	000	000	000	000	0.00		\$ 15,0
Tesignation	-	11/30/2014 \$	710.41	00'0	000	000	000	900	000	900	000	000	000	000	0.00		
ē	Town 11/4	11/4/2012 S	17,688,94	000	000	000	000	000	0.00	000	000	000	900	000	0.00	•	\$
S Several S	School 8/2	8/2/2015 \$	14,340.00	0000	956.00	2,390.00	1,912.00	1,912.00	2,390.00	1,912.00	00'0	000	000	000	0.00	3 11,472.00	s
Ion-renewal	Sehool 8/2	8/2/2015 \$	391,60	0000	000	000	265.00	126,50	000	000	000	000	000	000	000	391.50	\$
S Seignetten 8	Echod 6/21	\$ 9102/12/9	20,940,00	2,792.00	2,792.00	1,396.00	000	000	0.00	000	000	000	000	000	0.00	6,980.00	S 7.
T		8/27/2009 \$	10,441.14	000	000	-369.00	-51.00	9.00	000	900	000	0.00	000	000	0.00	(420.00)	3,5
So-renewal 8	School 7/5	2/5/2015	\$5,859.00	202.00	404.00	90909	000	000	000	000	000	0.00	900	000	000	1,212.00	3,1
on-renewal 6	School 6/24	6/24/2012 \$	5,214.00	000	000	000	000	000	000	000	000	000	000	000	0.00		*
Schenaral	School 7/7.	7/7/2013 \$	7,136.00	000	000	000	000	000	000	900	0.00	000	0.00	000	000		•
•		\$ 2102/41/5	2,835.00	740.00	444.00	148.00	000	000	000	000	000	0.00	000	000	000	333.00	\$ T
Resignation 8	Putt 11/1	11/1/2015 \$	269.33	000	000	000	000	000	269.33	000	000	000	000	000	0.00	5 269.33	\$ 11.1
Sesionation	School 7/18	7/18/2015 \$	14,810.00	000	2,020.00	1,974.00	1,764.00	1,836,00	2,754.00	3,882.00	000	0.00	000	000	0.00	37,230.00	•
S (en-renoval)	School 6/21	6212015 \$	5,621.00	930.00	1,240.00	816.00	000	000	1,000.00	000	00'0	000	000	000	0.00	3,986.00	3,6
Resignation	School 7/6	7/5/2015 \$	1,647.00	200.00	300,00	000	000	000	000	0.00	900	000	000	000	000	200,00	s
	School 6/17	6/17/2012 \$	3,715.00	000	000	000	00'0	000	000	000	000	000	000	000	000		s
emination 8	School 3/16	3/16/2014 \$	7,185.45	000	000	000	000	900	000	000	000	000	000	000	000		\$ 2,1
ermination 8	School 8/10	8110/2014 \$	671.49	000	000	000	000	000	000	000	000	000	000	000	0.00		\$
Fermination 8		6/30/2013 \$	15,900,00	000	000	000	000	000	000	000	000	000	000	000	000		
Termination	0870	2/17/2013 \$	5,182.35	000	000	000	000	000	000	000	000	0.00	000	0.00	0.00		3,4
JTMC				000													
1 22.02 43	阿里斯斯斯斯斯斯斯斯	N. Complex	17 52072	8,554.00	00'602'11	16.079.00	1447400	13 302.50	16.873.31	9.678.00	000	000	000	000	000	90,370.83	
Daild- Actual/Prolacted		٠		864.00	11 700 00	15 879 00	34 474 00	13 303 50	16.874.33	9 578 00	10,000,00	1000000	10,000,00	10,000,00	300000	540.370.83	140 370 8
		-							-						-		