ARLINGTON POLICE DEPARTMENT

Department Overview

The Arlington Police Department (APD) continues to evolve in an effort to meet the changing needs of our community. During 2015 we continued to improve community partnerships, intelligence-led policing initiatives, and refined training to maximize the effectiveness of our organization, all the while continuing our commitment to ensure the safety of all members of our community. In 2015 the APD implemented new technologies and improved its social media capacities improving communication to the citizens of Arlington. The Department operates under a community policing philosophy that encourages citizen participation in solving problems of crime, fear of crime, and quality of life issues.

2015 was a year in which the APD expanded upon its ability to serve the community. On July 1, 2015 the Department rolled out its Plan of Action to Combat Opiate Addiction in response to the recent heroin epidemic that has spared no community or law enforcement agency in the Commonwealth. The Arlington initiative brings together law enforcement, health & human services, mental health professionals, substance abuse health care professionals, social services, treatment centers, and others to proactively engage in outreach activities to known substance users to provide support/resources to substance users, their families, and other loved ones.



The Department has expanded services in relation to the prosecution of crimes within the community. Offering a Restorative Justice Option is a unique way of looking at harm that meets victim needs and asks those responsible for the harm to make repair. Partnering with Communities for Restorative Justice (C4RJ), a regional nonprofit, we are able to provide a confidential process that is voluntary and involves the support of family, community members, and police. Within the Restorative Justice Option police partners set referral criteria and typically refer adults and youth who are facing criminal charges.

The Department is segmented into three distinct functions: operations, investigations, and support services. The command staff assists Chief Frederick Ryan in the management, administration, and strategic planning for the Department. The Department maintains three divisions: The Community Services Division led by Captain James Curran, the Investigative Services and Professional Standards Division led by Captain Richard Flynn, and the Support Services and Logistics Division led by Captain Juliann Flaherty.

The Community Services Division is responsible for uniformed patrol operations. This Division is tasked with effectively deploying all uniformed patrol personnel, including the Patrol Division, Community Services Officer, Traffic Unit, Canine Unit, Bicycle Unit, and Animal Control. The Patrol Division's primary responsibility is to provide quality uniformed law enforcement services to the community. Not only does the Patrol Division answer calls for service to the community but it also performs other specific assignments. These assignments include wide-ranging quality of life issues in Arlington. These proactive assignments vary between enforcing traffic and parking laws, preserving the peace, protecting life and property, school safety, special event planning and grants coordination. Through the Crime Analysis Unit, we continue to track crime trends and patterns in the community. This is now resulting in patrol officers being deployed to specific locations to maximize police resources.

The Investigative Services & Professional Standards Division administers the Criminal Investigation Bureau (CIB) and the Professional Standards/Accreditation Office. The CIB is responsible for the follow up investigation of all crimes, the sex offender registry, police prosecutions at district and juvenile court, the School Resource Officer, drug task forces, family services, and code enforcement. The Professional Standards/Accreditation Office is tasked with developing policies and procedures, working to maintain State Accreditation, investigating citizen complaints, and proactively addressing issues of professional standards and accountability within the Department.

The Support Services Division is responsible for providing logistical support to all work units in the Department as well as overseeing the administrative functions. The Division is responsible for training, new officer recruitment and hiring, information systems management, firearm/hackney licensing, police scheduling, departmental fleet, building maintenance, issuance of departmental records, and E-911 dispatch functions.

As in all departments in Arlington, the APD is challenged to achieve our mission with extremely limited resources. The Department has historically been underfunded and has been unable to proactively staff assignments to meet the needs of the community. As a result, it may necessitate a reassignment of and probable re-

duction in services provided by the Department. These reductions have already been realized in the Criminal Investigation Bureau, Traffic Unit and Patrol Division. These reductions will not deter the Department from its core mission of providing quality policing to the citizens of Arlington.

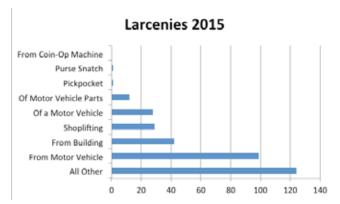
Crime

The Department collects incident information using a system called the National Incident-Based Reporting System or NIBRS. NIBRS is an improvement on the summary based system known as the Uniform Crime Reporting Program, or UCR. Since 1930 the FBI has administered the UCR Program using statistics supplied by law enforcement agencies across the country. At the present time, the FBI is encouraging law enforcement agencies to transition to NIBRS because it provides a more accurate reflection of crime in a given community.

The following is a summary of Part "A" Crimes in Arlington in 2015. Part "A" Crimes are crimes designated by the Federal Bureau of Investigation (FBI) to be the most serious crimes affecting a community, they include: murder/manslaughter, rape (and attempted rape), robbery, aggravated assault, burglary, larceny, arson, and motor vehicle theft. In 2015 there were a total of 457 Part "A" Crimes reported in Arlington, up 3% from 444 Part "A" Crimes in 2014.

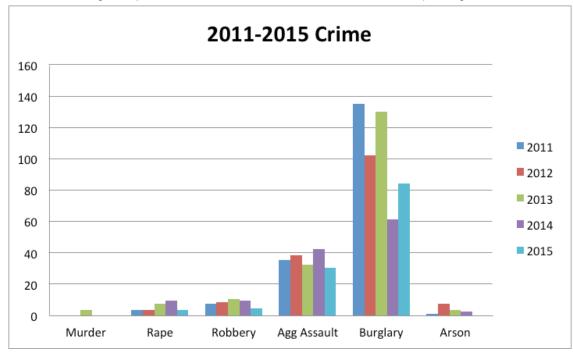
There were no murders in Arlington in 2015. There were three reported rapes, six less than last year. Arlington had four robberies, five less than last year. Of the nine robberies committed, suspects were armed in one incident and unarmed in three incidents. Arlington experienced thirty aggravated assaults; twenty-three involved weapons and seven involved domestic violence. Of the incidents involving weapons, sixteen involved

various blunt objects, four involved a cutting instrument and three involved a shod foot. Arlington had eighty-four reported burglaries in 2015, twenty-three more incidents than last year. There were twenty eight motor vehicles stolen, an increase of fourteen from 2014. There were no reported arsons, two less than last year. In 2015, there were 308 reported larcenies, which is an increase of one incident from 2014.



Calls for Service

The Police Department logged 29,405 calls for service. Officers filed 3,616 incident reports as compared to 3,267 in 2014. In 2015, 188 people were arrested, an increase of nine. Ten people were taken into protective custody. Protective custody is a statute that allows police officers to take into custody a person who, due to ingestion of alcohol is incapacitated or a danger to himself or others. Although authority gives the police the option of taking a person to his residence or a treatment facility, the police station is often the most viable option. In 2015, 2,351 motor vehicle citations and 13,055 parking tickets were issued. The Department continues increased traffic and parking education and enforcement



to meet the growing concerns of citizens. Traffic issues continue to be one of the greatest areas of complaints to the Department.

Calls for Service	2012	2013	2014	2015
Emergency Calls	30,168	32,101	28,629	29,405
Police Reports	3,488	3,475	3,267	3,616
Arrests	209	239	179	188
Protective Custody	35	23	17	10
Summons	183	192	124	103
Motor Vehicle Citations	3,914	3,817	2,855	2,351

Community Services

Patrol

The Community Services (Patrol) Division responded to 29,405 calls for service during 2015. The majority of calls involve services other than responding to crimes. For instance, the Department responded to a total of 1,151 alarms (residential, business and municipal), 614 disturbance calls, 468 reports of suspicious activity, 168 traffic complaints and 414 animal control calls. The Community Service Division also investigated 565 reports of missing persons.

Community Policing

The Arlington Police Department is committed to the philosophy of community policing. Community Policing is a philosophy that every officer in the Department embraces. The concept of partnering with the community to solve problems of crime, fear of crime, and quality of life issues has been institutionalized in the Department. During 2015 the Department continued to offer a number of community policing programs to the public, designed to provide citizens with tools, information, and skills useful in solving those problems.

The Patrol Division doubled down their focus on speeding drivers who disregard traffic signals and stop signs, drivers who endanger pedestrians, distracted motorists, and those with an affinity for texting behind the wheel during Operation "Safe Streets." Arlington Police deployed extra officers for the exclusive purpose of monitoring traffic in historically crash-prone areas of town. "Pedestrian decoys" - meaning, police officers posing as civilians using a crosswalk – were used to enforce crosswalk laws.

Operation Safe Streets brought together several highly effective initiatives that the Arlington Police Department has deployed in the past and were aimed at not just aggressively enforcing the traffic laws, but also fostering a culture of safety on Arlington roadways.

In the Spring of 2015, APD purchased its first Polaris Electric Bicycle to upgrade its fleet. The Rapid Response Team Safety Model is specifically designed for police use. It can reach up to 20 miles per hour with the assistance of a 750-watt motor. Polaris develops and designs their eBikes using the latest green, electric power technology in conjunction with a sleek design. This allows riders to navigate narrow streets and lanes, which are often difficult for emergency vehicles and patrol cars to reach quickly. In turn, first responders expand their range and arrive faster while conserving energy.

The Arlington Police Patrol Division partnered with the Friends of the Arlington Council on Aging to deliver twenty-nine Holiday Stockings to seniors in the community during the Holiday season.

Throughout the month of December, the Patrol Division supplemented the platoons to conduct "holiday strolls" in the business areas of East Arlington, the Center area and Arlington Heights. The walking routes were met with a lot of praise and appreciation from the business community. Over 165 businesses provided emergency contact numbers and were visited on multiple occasions during the Holiday Strolls.

Canine

In 2015 the Department's K9 Unit responded to over 50 calls for service. The K9 Unit consists of Officer Michael Hogan and K9 Dasty. The K9 Unit was responsible for sixteen narcotic and evidence recovery incidents. During the year, the K9 Unit worked with the Middlesex Drug Task Force, the Cambridge Police Narcotics Unit. the Southern Middlesex Regional Task Force and the United States Drug Enforcement Task Force. The K9 Unit was responsible for confiscating marijuana, cocaine, heroin, and over \$46,000 in US currency. In addition, K9 Dasty assisted in locating a handgun that was used in a shooting in Arlington where two victims were shot at Thorndike Field. Throughout the school year the K9 Unit continued to prevent the presence of drugs in the Arlington school systems by conducting school locker searches.

In 2015 K9 Dasty competed in The United States Police Canine Association Region #9 Drug Certification Competition and received two certificates for Narcotics from the Boston Police K9 Academy. K9 Dasty will continue to train with Officer Hogan in the upcoming year to make sure that the K9 program has continued success in 2016.

Animal Control

The Animal Control Officer (ACO)/Animal Inspector Katie Kozikowski enforces all Town By Laws and Massachusetts General Laws relative to control and care of animals. The ACO investigates reports of animal cruelty, facilitates conflict resolution pertaining to animal complaints, investigates animal bites, quarantines ani-

mals that have bitten or have been bitten by an unknown source, provides education and assistance with domestic and wild animals to residents and the schools.

In 2015 the ACO responded to a combined total of 414 animal complaints, 126 deceased animal calls, issued 82 citations, responded to 33 found or running at large pet calls and reunited 32 with their rightful owners. Animal Control received a total of 37 lost reports, of that number, 14 were reported to have been reunited with their rightful owner. The ACO, acting in their Animal Inspector capacities, issued 59 quarantines and inspected 11 barns (chicken coops). The Town issued 2,258 dog licenses in 2015.

During the year, the ACO attended trainings on the proper handling of wild life and domestic animals as well as became certified for Chemical Immobilization. The ACO participated in Arlington's Town Day and hosted a wild life presentation for residents on "Living with Coyotes." She attended seven community meetings to strengthen partnerships in the community. With the generous donations of the Friends of ADOG, the ACO was able to successfully create a positive reinforcement program named, Leash it And Ticket, which rewards animal owners and handlers for following the Town of Arlington By Laws. Arlington's ACO is an active member of AniMatch which works directly with the Mass Animal Coalition. She also contributes to the department's Facebook page with animal related postings that increase awareness, educate, and assist in reuniting lost pets. The ACO will attend the Animal Control Officer Association of Massachusetts's 96-hour certification course held at the Municipal Police Academy in Boylston in March of 2016.

Support Services

In 2015 the Town of Arlington began the last phase of the renovation of Police Headquarters at 112 Mystic Street. The project completion date is September 2016. The building will be reconfigured in order to better accommodate the APD and to provide enhanced safety and efficiency for officers, personnel, detainees, and visitors. The building interior will receive all new finishes. new fire protection and fire alarm system, as well as high efficiency plumbing fixtures, lighting, and HVAC equipment. The building is designed to receive LEED Silver certification. Part of this reconfiguration was the relocation of the Arlington Fire Department Administration to the newly renovated Fire Department Headquarters at the Central Fire Station. APD will now occupy the entire building at 112 Mystic Street with the exception of the Arlington Fire Department vehicular maintenance garage, which will remain at Mystic Street. In order for the building to remain open throughout the one-year construction project the contractor is performing the work in phases.

The Arlington Police Licensing Office processed 45 Solicitor's licenses, 35 hackney licenses, and 145

firearms licenses and renewals.

APD implemented COPLOGIC which is a browser based software system that is accessed through APD's website. The system allows citizens to report incidents such as thefts, harassing phone calls, and lost property online from any PC or mobile device. This software generates a significant savings on time, which allows the Department to better allocate resources to proactively address crime trends and better meet the needs of the community.

The Department's training office held department-wide training on the administration of Narcan to victims of opiate overdoses to all sworn members of APD. The training office also conducted training on procedural justice and fair and impartial policing. The Department partnered with the Middlesex County Sheriff's Department to provide firearms training using simulated situational scenarios.

APD began to utilize social media as a way to connect and converse with the community. Facebook, Twitter, and Next Door accounts were created and have allowed us to share information quickly and receive tips from members of the public. Over the past year, the Department has connected with over 2,000 people on Facebook, and over 3,200 on Twitter.



Traffic Unit

During 2015 APD responded to 942 motor vehicle crashes. That represents an increase of 21% from 778 crashes responded to in 2014. Of that number 128 were hit and runs (-6%), 666 were crashes without injuries (+22%), and 105 were crashes with injuries (+9%).

There were two pedestrian and one vehicle occupant fatalities this year.

Over 1,297 motor vehicles were stopped by APD. This resulted in citations being issued for more than 2,614 violations. The most common violations cited were for speeding, failure to stop at red lights/stop signs, and crosswalk violations.

In 2015 the Traffic Unit teamed with the Middlesex County District Attorney's Office, Lahey Clinic, and the Lexington and Burlington Police Departments to hold

a "Passport to Safety" day on the Lexington Common. Children were issued a passport to visit various stations to learn about bicycle laws, the health benefits of cycling, and also receive free helmets that were properly fitted to them. After getting their passports stamped at each station, they were entered into a raffle to win a \$250 gift certificate. The event was well attended by Arlington residents. A student from Ottoson Middle School won the raffle. Also in 2015, Lt. Brendan Kiernan was nominated for an award from AAA Northeast and was recognized as a "Traffic Safety Hero" for the training program he developed for bicycle enforcement. Officer Corey Rateau also joined with AAA Northeast to create a formal training program for the School Safety Patrol at the Stratton School. Due to the schools long-running commitment to the program, the student members were treated by AAA to a Boston Celtics game where they were able to stand on the floor and create a "Hi-Five" tunnel for the players to walk through.

In 2015 the Traffic Unit applied for and was awarded their third \$5,000 grant from the Executive Office of Public Safety and Security (EOPSS) as part of an effort to increase bicycle and pedestrian safety. Grant money was used to produce and distribute bicycle safety brochures and add extra patrols at various locations around Arlington. Due to the two recent pedestrian fatalities, enforcement of crosswalk violations became a main focus for the use of this year's grant money. Additional grant money was also applied for and received from EOPSS that was used to add additional patrol units to target violators under their "Drive Sober or Get Pulled Over," "Click It or Ticket," and "Speed and Aggressive Driving" campaigns throughout the year.

Criminal Investigation Bureau

During the past year the Criminal Investigations Bureau handled various investigations. One of the crimes that were consistently investigated was the different types of scams (Larcenies). Criminals utilized various schemes in their attempts to victimize people. They would often combine newer technology to old schemes in their attempt to pressure people to make important decisions on the spot. This included sending money, wire transfers or giving out their personal information. Victims ranged in age from young college students to senior citizens.

In July Inspector Fennelly successfully investigated a case reported to the Arlington Police where the victims had been waiting for money to be sent to them from their law firm for the sale of a house. The suspect had utilized a similar email address of the victims and had the money wired to his bank account. The defendant, Jason Hancock was arrested by Inspector Fennelly; and after executing a Search Warrant Inspector Fennelly was able to recover \$43,000 dollars belonging to the victims.

In July a victim reported that she was the victim of several scams, and had wired thousands of dollars out of state in the promise of winning a Lottery in a foreign country. After speaking with her family members she came forward and reported that she had withdrawn money from her bank accounts and mailed out thousands of dollars for supposedly "pre-tax purposes."

In October a victim reported receiving a call from the "Federal Government" claiming that he owed the government money, and in order to avoid being arrested and deported he had to travel to an area store and wire \$2,500 dollars. The callers demanded that the victim remain on his phone, and to not call or talk with anyone.

Indecent Assault & Battery

In February 2013 the Arlington Police, along with the Middlesex District Attorneys' Office, initiated an investigation into allegations of sexual abuse by a former employee of the Boys and Girls. This culminated in the arrest and indictment of Paul A. Collins, a former aquatics director. Arlington Detectives arrested Paul A. Collins in May on Long Island, New York with the assistance of the US Marshall's Office and the Suffolk County NY Police Department.

In February Collins pled guilty in front of Middlesex Superior Court Judge Douglas Wilkins on the charges of rape of a child by force, indecent assault and battery on a child under 14 years of age (3 counts), and open and gross lewdness. Judge Douglas Wilkins sentenced Collins to 8 to 10 years in state prison with an additional 10 years of probation.

Drug Investigations

Arlington Detectives are currently assigned with the Federal (DEA) Drug Enforcement Agency Task Force and the (SMCDTF) Suburban Middlesex County Drug Task Force. The SMCDTF agencies include Arlington, Lexington, Belmont, Waltham, Watertown, Newton, Weston, and Lincoln.

In April Yrvens Baines formerly of Arlington was arrested in Malden as part of an investigation into two suspected heroin overdose deaths in Arlington. Baines was arrested after selling heroin on two occasions to undercover law enforcement officers. After a weeklong trial in October a federal jury convicted Yrvens Baines in the US District Court in Boston. U.S. District Court Judge Indira Talwani has scheduled sentencing for January 2016.

On April 10th two Boston men were arrested on federal drugs charges for their roles in trafficking large quantities of heroin and cocaine. In the raid conducted by the DEA on the three Boston locations used by the drug traffickers, federal agents seized six kilograms of heroin, one-and-a-half kilograms of cocaine, a handgun, and a large sum of cash. Yamal Gonzalez, of Boston, was charged with distribution of heroin, and Jose Po-

lanco, of Boston, was charged with conspiracy to possess heroin with intent to distribute and possession of heroin with intent to distribute. The DEA conducted a three-month investigation into Gonzalez who sold heroin to a cooperating witness on three occasions. The case was investigated by the DEA, the Massachusetts State Police, the Somerville, Cambridge, Arlington, Ipswich, and Boston Police Departments, and the Essex County Sherriff's Office.

On October 8th, as the result of an ongoing investigation, members of the SMCDTF executed a search warrant at 17 Grove Street and subsequently arrested Paul Santos for Cocaine -Trafficking, Possession of Firearm Without FID Card, Drug Violation Near a School, Possession of 2 high capacity feeding devices, and Possession of Ammunition (23 rounds of .40 Caliber ammunition). Items seized from inside 17 Grove Street included Cocaine, scales, cash, and a .40 Caliber Glock handgun.

FBI Violent Crimes against Children Task Force

Detective Smith is currently assigned to the Federal Bureau of Investigation's Violent Crimes against Children Task Force. The mission of the Violent Crimes Against Children program is threefold: first, to decrease the vulnerability of children to sexual exploitation; second, to develop a nationwide capacity to provide a rapid, effective, and measured investigative response to crimes against children; and third, to enhance the capabilities of state and local law enforcement investigators through programs, investigative assistance, and task force operations.

In August members of the Violent Crimes against Children Task Force were involved in the investigation leading to the arrest of Kemont Bowie of Providence Rhode Island on sex trafficking charges. A grand jury indicted Bowie, Ricky Wallace and Raechyl Spooner, both of Pawtucket, on charges that they trafficked two young women, ages 17 and 20, from Boston's South Station to Pawtucket for prostitution. These charges stemmed from Bowie's alleged trafficking of a 17-year-old girl from Arlington to Rhode Island for the purposes of commercial sexual activity.

In May Kemont Bowie agreed to plead guilty to federal charges that he plotted with two others to traffic a teenager for prostitution. According to a plea agreement filed in U.S. District Court, Kemont Bowie, 34, will plead guilty to conspiracy, sex trafficking a child, and transportation of a minor for sexual activity.

In October, saying Bowie presented a danger to society as a predator from whom young women must be protected, Senior U.S. District Court Judge Mary M. Lisi sentenced Bowie to 13 years in prison for his role in luring a 17-year-old runaway and a homeless woman from Boston's South Station to Pawtucket for prostitution.

On July 30 members of the Criminal Investiga-

tion Bureau along with the FBI's Violent Crimes against Children Task Force met to execute a search warrant at 10/12 Spring Rd in Arlington. During the execution of the warrant the Task Force completed forensic examinations on electronic devices located in the residence and interviewed some of the residents. At the conclusion it was determined that the target individual was, Antonio Gutierrez, and his current address was on Melrose St in Arlington. At the conclusion of the investigation, Antonio Gutierrez was placed under arrest for Possession of Child Pornography and Receiving Child Pornography. Antonio Gutierrez was booked and processed here in Arlington and then transferred to Federal Custody.

School Resource Officer

The School Resource Officer's (SRO) Office is located at Arlington High School. Detective Porciello works every day handling those incidents that require police involvement in the town schools. Currently the SRO is working with school and town personnel to train and implement ALICE (Alert, Lockdown, Inform, Counter, and Evacuate). ALICE is a Proactive Response to a Man Made Threat. The purpose of ALICE training is to prepare individuals to handle the threat of an Active Shooter. ALICE teaches individuals to participate in their own survival, while leading others to safety. To prepare for implementing this program the SRO held informational meetings with the School Committee, school faculty, the Fire Department, parents and interested parties.

During May and June ALICE drills were conducted at Arlington High, the Ottoson Middle School, and the Bishop School. The SRO coordinated the participation of the Fire Department, the Police Department and School Department to evaluate the drills. The SRO has scheduled drills for the spring of 2016 at all of the town elementary schools. In addition to the schools, the SRO has also instructed Library personnel in ALICE.

Our local police resources are supplemented with the assistance of North Eastern Massachusetts Law Enforcement Council's (NEMLEC). The SRO has been trained in, attends monthly meetings, and utilizes The School Threat Assessment and Response System (STARS). STARS is a comprehensive program to prepare, access, respond, and strive to prevent threats of violence in schools. This is accomplished through the mobilization of regional resources that recognize the individual uniqueness and integrity of Arlington Schools. This multi-tiered assessment and response system is designed to provide local officials in Arlington access to specialized resources developed through a collaborative effort.

On March 5th a former substitute teacher James Martin was arrested by the Arlington Police Department, following an investigation into a report that Martin had sexually assaulted a teenager in Martin's vehicle. James Martin III, of Woburn was arrested on charges of ag-

gravated rape and abuse of a child and enticement of a child under the age of 16 years old. Martin had been employed by the Arlington Public Schools between 2011 and 2013. He had periodic communication with the alleged victim by using social media since leaving his job as a teacher in Arlington two years ago. On August 7th it was announced by Middlesex District Attorney Marian Ryan that James Martin had been indicted by a Middlesex County Grand Jury for aggravated rape of a child and child enticement.

Pleasant Street Motor Vehicle Crash

On January 3rd James McLaughlin, 50, of Arlington, passed away from injuries sustained in a single motor vehicle crash. The crash occurred near a curve in the road in the vicinity of 135 Pleasant Street. He was the driver of a vehicle, which left the road and struck a tree on Pleasant Street in Arlington at approximately 1:30 a.m., on January 1. At the time of the crash McLaughlin's blood alcohol content was approximately 0.18.

Detective Foley, along with Investigators from the Alcoholic Beverages Control Commission (ABCC), conducted an investigation into the facts leading up to the crash. The investigation revealed that Mr. McLaughlin had been a patron at the Common Ground just minutes prior to the crash. After leaving, he was accompanied by two adult passengers. Both passengers at the time were employees of the Common Ground.

The findings of the investigation were presented at a December Meeting to the Board of Selectman. At this meeting the Board approved a recommendation from Town Counsel Doug Heim to suspend Common Ground's liquor license for three days. The Board also decided to impose a one-year prohibition from requesting single-day extended hours for events and one year of probation for any liquor license violation. If the Common Ground staff violates any liquor license rule, the restaurant faces an automatic 14-day suspension of its license.

Arizona Terrace Apartment Fire

On Tuesday May 5, at approximately 0400 the Arlington Fire and Police Departments responded to the Arizona Terrace Apartments for an alarm of fire. It was reported that flames were racing through units at the Brookside Condominium Complex.

During the fire one person perished, thirty-six units were damaged or destroyed, and several vehicles in the condominium complex's parking lot were damaged.

An investigation into the cause and origin of the fire was initiated by the State Fire Marshal's Office, AFD's Capt. Melly, APD's Detective Foley, and the Middlesex District Attorney's Office. After conducting an exhaustive investigation it was determined that the cause of the fire was from the careless disposal of smoking material at the bottom of the Building 9 stairwell in the mulch area.

Thorndike Field Shooting

In June, Arlington Detectives were dispatched to the intersection of Mass Ave and Lake Street to assist with the investigation of two individuals being shot. Responding officers had located two individuals who were suffering from gunshot wounds in a motor vehicle stopped on Lake Street. The driver suffered from one gunshot wound to his back just below and to the left of his right armpit. The passenger suffered one gunshot wound to the right side of his face near the corner of his jawbone. The victims were able to tell the officers that they were parked in the Thorndike Field parking lot when two unknown parties approached them and began shooting into the vehicle. When the shooting started they fled. A BOLO was obtained and broadcast over police networks.

Cambridge Police Detective Hussey stopped a male party matching the description provided, and observed a pistol magazine on him. This suspect was detained on the bike path, just east of the Route 2 overpass. The second suspect was located in the Thorndike Field Parking Lot by responding officers. A Black Walther PP 32 auto pistol was later recovered.

Assisting Arlington Investigators with interviewing both the suspects and victims, the documentation and processing of the multiple crime scenes were members of the Massachusetts State Police CPAC, Photo Section, Crime Scene / Chemist Section, Accident Reconstruction Section and the Ballistics Section.

In September Peter Harris and Stephen Meyer were indicted by a Middlesex Grand Jury. Peter Harris, of Boston, was charged with armed assault with intent to commit murder (2 counts), assault and battery with a dangerous weapon (2 counts), possession of a loaded firearm, possession of a firearm, possession of ammunition, and being a level three armed career criminal. Stephen Meyer, of Boston, was charged with assault and battery with a dangerous weapon (2 counts).

Craigslist Robbery

In June, Arlington Detectives were dispatched to an Arlington residence on a reported robbery that occurred inside the home. The caller was reportedly tied up inside the home, but managed to call 911. The victim was located by responding officers on the second floor and found completely restrained. The victim reported that he had placed an ad on Craigslist to sell some unwanted property. He reported that he got a quick response from a potential buyer who wanted to look at it. He arranged to meet this person at the Alewife MBTA Station in Cambridge, picked him up, and then drove him back to his residence.

All pertinent information was sent to the MBTA Police in attempts to locate photos/video of the suspect being picked up at Alewife as well as leaving the stolen car there and using the victim's credit. Upon view-

ing the photos of the suspect provided by MBTA Crime Scene Services, Detective Fennelly and Officer Hogan both identified the suspect as Steven O'Brien. Steven O'Brien, 25, was indicted by a Middlesex County Grand Jury and charged with larceny over \$250 from a person over the age of 60, larceny from a person over the age of 65, larceny of a motor vehicle, and misuse of a credit card under \$250.

Black Lives Matter Banner

In November detectives initiated an investigation in regards to reports that the "Black Lives Matter" banner on the lawn of the First Parish Unitarian Church had been vandalized. Someone had placed a small sign reading "All" over the word "Black" on the banner. A witness reported they saw a pickup truck pull up to the church, a male got out of the truck and walked up to the sign. This statement lead the investigation to a 23-yearold Arlington man who admitted to putting the "All" sign over the banner. Instead of arresting and prosecuting the suspect, Detective DeFrancisco after consulting with Communities for Restorative Justice (C4RJ) and church leadership, decided to seek a community-based restorative justice solution, whereby the suspect will be required to make restitution to the church and perform community service in order to avoid a criminal charge of Destruction of a Place of Worship.

Drug Take Back Program

Throughout 2015 residents of Arlington disposed of their various prescription medications through the use of the Drug Take Back Kiosk located in the front lobby of Police Headquarters. Detectives along with members of Arlington Youth Health and Safety Coalition (AYHSC), and the Arlington Health and Human Services (H&HS) inventoried the prescription medication and detectives properly disposed of the inventories in a Haverhill Incinerator.

Alcohol Compliance Checks

During January and March detectives along with members of AYHSC conducted Alcohol Compliance Checks of all the restaurants and establishments with licenses to serve alcohol in Arlington. The Arlington Police utilized two undercover agents who were both under 21 years of age. As a result of these checks, violations occurred at Fusion Taste located at 303 Broadway, Punjab located at 485 Mass Ave., Mr. Sushi located at 693 Mass Ave., Punjab Tadka at 444 Mass Ave., and Menotomy Beer and Wine Store located at 80 Broadway.

Records

The Records Room processes all requests for public records and police reports.

Records Processed	2012	2013	2014	2015
Calls	30,168	32,101	28,629	29,405
Arrests	209	239	179	188
Citations	3,914	3,817	2,855	2,351
Parking	15,526	15,169	13,939	13,055
Accidents	744	813	778	804
Hackney	56	88	38	35

Grant Funding

In 2010, APD in partnership with the Edinburg Center, was awarded a grant from the Massachusetts Department of Mental Health (DMH) for a Jail Diversion Program (JDP). The goal of the program is to divert individuals with mental illness, substance abuse, or developmental disabilities from the criminal justice system to appropriate treatment options. The program model was collaboratively developed by members of the Department, the Edinburg Center, Arlington H&HS, and other community stakeholders. The Department based clinician accompanies police officers on calls for service and provides an immediate evaluation on scene. In the case of non-violent or misdemeanor offenses, the goal of the program is to provide linkage to mental health and substance abuse services as alternatives to arrest. In addition to immediate intervention, the clinician provides follow-up contact with individuals in an effort to focus on prevention and reduce future repeat calls to the same location. Successful engagement in treatment is the key to breaking the cycle of "revolving-door" police contact for citizens with mental health problems. Approximately 94% of JDP crisis evaluations resulted in treatment instead of arrest.

The Arlington Police Jail Diversion Program (JDP) clinician averaged thirty-six contact calls per month in 2015. In addition to co-responding with the police officers on crisis calls, the clinician does follow-up work with families, community treatment providers, hospitals, schools, DCF, DMH, Advocates Psychiatric Emergency Services, Minuteman Senior Services, and other essential persons and agencies involved in a person's care. Linkages to treatment and communication are an essential parts of the JDP program.

The Hoarding Response Team (HRT), comprised of the JDP clinician, APD, Health Department, and other Town agencies, worked with nine Arlington families in 2015. Due to this effort the Health Department has been able to close a number of these cases. The HRT presented at the Crisis Intervention Training (CIT) in Somerville, which was attended by fifty-seven police officers from five local departments.

In 2015 the JDP clinician formed a partnership with Mike Duggan of Wicked Sober and created the Opiate Overdose Outreach Initiative. This program takes a two-

pronged approach. The first is a follow-up after an overdose or referral to offer treatment options etc. and the second includes education, community awareness, and treatment referrals/assistance. The initiative hosts monthly community education events and Naloxone is distributed as needed. We have shared our program with over twenty police departments and communities.

Accreditation/Professional Standards

The Police Accreditation process is an ongoing daily function of APD. This year, the Department maintained the accreditation status achieved in 2014. The Department was initially certified as an accredited Law Enforcement Agency by the Massachusetts Police Accreditation Commission in 2008, at which time the Department was one of the first few police departments across the Commonwealth to achieve this prestigious award. This accomplishment demonstrates the Department's commitment to delivering the highest possible standards of police services to the community. In preparation for the next assessment in 2017, this year the Department will update policies and maintain its accreditation status in compliance with criteria set forth by the Commission on Accreditation for Law Enforcement Agencies, Inc.

Regional Police Initiatives

North Eastern Massachusetts Law Enforcement Council (NEMLEC)

The Department is a member of the North Eastern Massachusetts Law Enforcement Council (NEMLEC). The Council is a consortium of fifty-one police departments in Middlesex and Essex County as well as the Middlesex and Essex County Sheriff's Offices. The members of the organization operate pursuant to an inter-agency mutual aid and assistance agreement to share resources and personnel to enhance public safety in a fiscally responsible manner. As part of the agreement, each member commits resources from its law enforcement agency to assist other members in an effort to increase and improve their capabilities and capacities.

NEMLEC is comprised of a Regional Response Team (RRT), which includes a Tactical Unit, Special Weapons and Tactics Unit (SWAT), K-9 Unit, and School Threat Assessment and Response System (STARS), Motor Unit, Bicycle Unit, Accident Reconstruction Unit, and a Crime Scene Unit. Officers associated with the various Units receive specialized training in crowd/riot control, crisis negotiations, response to school violence, use of specialized weapons, drug interdiction, and many other areas of specialization within the law enforcement profession.

Currently, we have officers assigned to the RRT Unit, SWAT Unit, Motor Unit, STARS, and Drug Interdiction Unit. Chief Frederick Ryan is commanding officer of the Motor Unit for NEMLEC.

STARS

The School Resource Officer is assigned to Arlington High School. The officer utilizes The School Threat Assessment and Response System (STARS), a comprehensive program to prepare, assess, respond, and strive to prevent threats of violence in schools. This initiative is accomplished through mobilizing regional resources that recognize the individual uniqueness and integrity of Arlington Schools.

This multi-tiered assessment and response system is designed to provide municipal officials in Arlington access to specialized resources developed through a collaborative effort. Utilizing the STARS' Protocol, incidents and threats are addressed through response classifications involving varying degrees of consultation, readiness, and intervention.

Once STARS is initiated, local responses are augmented by NEMLEC's regionally coordinated resources including access to personnel and experts with specialized skills, planning and training opportunities, communications systems, equipment and advanced technologies, and protocols for program and techniques evaluation.

As with all NEMLEC programs, STARS provides a mechanism to ensure communication, coordination, and interaction between member agencies in an efficient and cost effective manner. This is done with a focus on the need to maintain control at the local level.

BAPERN

The Greater Boston Police Council (GBPC) has developed and maintained the Boston Area Police Emergency Radio Network (BAPERN) system since the early 1970's. BAPERN was originally conceived as a system to allow police departments in the greater Boston area to be able to communicate with each other while at the same time having discrete local operating frequencies. The system has been expanded and modernized over the years and today acts as a national model for public safety communications.

In addition to radio communications, the GBPC serves its member communities through its cooperative purchasing program. Most member agencies use the GBPC purchasing contracts to acquire fleet vehicles (police, DPW, etc.) and associated municipal equipment.

Awards and Recognitions

In February the Department held its annual Employee Recognition Awards Ceremony. Officer John Kelley was carefully chosen as Officer of the Year for 2014. Although Officer Kelley has been with the APD for just over five years, he has proven to be a confident and knowledgeable patrol officer that has quickly become a vital member of the organization. Officer Kelley's consistency and quality of work is exceptional. He believes that responsibilities such as well-written reports, proper

tactics on the street, and displaying professionalism at all times make a difference. The men and women that Officer Kelley works with know that they can rely on him to get the job done. His peers look up to him and have no problem asking for his advice. Officer Kelley has proven that he can be relied upon to consistently do a fantastic job in the various calls for service that face our officers. Supervisors recognize his ability to use common sense, maintain his composure, and stay focused in a variety of situations.

Officer Kelley takes great pride in his appearance and the police profession in general. He is self-motivated and consistently performs at a level that exceeds the expectations of his supervisors. He performs his duties in an exemplary manner and always maintains a positive attitude. Officer Kelley is the definition of being "Proactive and Proud" and he is valued immensely as a member of the Department.



Officer Kelley receiving Officer of the Year Award

The Department awarded one Metal of Honor, four Meritorious Service Ribbons, and five Certificates of Commendation at its ceremony. Those employees receiving certificates were: Inspectors James Smith, Gregory Foley and Brian Fennelly along with Communications Dispatchers Courtney Giannetti and Philip Fumicello. The employees receiving a ribbon were: Officers Robert Smith, Brett Blanciforti, Scott Paradis, and Anargyros Siempos. Officer Michael Foley received the Department's Medal of Honor and Lieutenant Richard Pedrini was recognized with the Excellence in Leadership Award.

The Department also recognized over 40 employees who responded to Boston and Watertown in the wake of the Boston Marathon Terrorist attacks. During the week of the Marathon Bombings, Arlington Police personnel were persistent in their dedication, bravery, and endurance. They are all a credit to the Department and the Town of Arlington.



Arlington Police Arlington on-scene in Watertown to assist with search for terrorist suspect

In October three Arlington police Officers, Officer Will Milner, Officer Steve Conroy and Sgt. Bryan Gallagher were awarded the Massachusetts Police Association's (MPA) Life Saving Award for their tremendous work during the devastating Arizona Terrace fire on May 5th.

Retirements/Promotions/Appointments

The Department made three provisional promotions in 2015 within Operations and Community Services. Sergeant Richard Pedrini was promoted to Lieutenant and Officers Stephen Krepelka and Robert Pedrini were promoted to Sergeant.

In 2015 Lieutenant James White, Officer Robert Gamez, and Communications Dispatcher Thomas Crosby all retired after having served the department and community for more than 25 years.



Chief Ryan congratulates Lieutenant James White on retirement after 32 years of service.

ARLINGTON FIRE DEPARTMENT



Mission Statement

The Arlington Fire Department (AFD) will strive for excellence in the performance of duty and service to the community and the customers it serves. The Department is committed to find better ways to protect the lives and property of its citizens from the ravages of fire and other disasters and to contribute to the physical wellness of the community through emergency medical service.

Ethics and Values

Knowing that firefighters are held to a higher standard of conduct, the firefighters of the AFD will make every effort to uphold those standards that are entrusted to us and to take an active role in maintaining a professional image of the Fire Service through promptness, efficiency, and dedication to duty.

Communicating with the Public

The Department will serve the public with courtesy and respect, providing assistance wherever professional skills and talents are needed and be ever vigilant in promoting awareness of fire hazards and in educating citizens of all ages.

Fire Department Role

The AFD continues its evolution from a strictly fire prevention and suppression organization to incorporate all hazards mitigation into its service to the community. A significant portion of time and training is spent on preparation for disasters, both man-made and natural.

The Fire Department also provides pre-hospital emergency medical services (EMS), building inspections on a regular basis for code enforcement and familiarization, public education projects, training, and performs a number of related tasks including annual hose testing and hydrant inspections.



Old firehorn up in Central Station Tower.

Almost 64% of the calls by the AFD are for medical emergencies. Maintaining Emergency Medical Technician status for the majority of the Department is the responsibility of the EMS Officer. New equipment and techniques are consistently introduced requiring hours of additional training. The Operations Division provides these services to fire department personnel in house, minimizing the expense to the Arlington taxpayers.

During 2015 the AFD responded to 5,143 calls for assistance, an increase of 7% from 2014. Reported dollar loss for 2015 totaled \$9,048,556. This includes structure fires, motor vehicle accidents, water hazard incidents, and hazardous condition incidents. This is over \$5 million higher than last year mainly due to the large fire at Arizona Terrace where one of our citizens tragically lost his life. 36 of the 114 units were destroyed along with multiple automobiles. Of these 5,143 calls, 3,269 were for medical emergencies. Medical emergencies include emergency medical responses, emergency medical assists, and motor vehicle accidents. Rescue 1, the AFD ambulance, transported 1,850 patients to area hospitals. This is a slight increase in transports from 2014.

Responses Fire Call Type	2012	2013	2014	2015
Fire	133	99	96	126
Carbon Monoxide Activations	21	126	67	118
Water Hazards	49	47	80	61
Mutual Aid	33	25	35	52
Lock Out/In	59	66	63	70
Electrical Hazards/ Down Lines	233	107	188	190
Motor Vehicle Accidents	161	168	148	160
Smoke Scares	50	13	70	42
Natural Gas Emergencies	65	70	109	112
Flammable Liquid Hazards	24	18	22	22
Hazardous Conditions	361	282	59	59
Other	176	198	329	46
Emergency Medicals	2450	2547	2601	3143
Medical Assists	290	220	244	126
Alarms Sounding	647	560	697	816
Total Calls for Assistance	4752	4546	4808	5143

Operations Division

Inspections/Fire Investigation Unit (FIU)

Fire prevention inspections continue to be a major focus of the Department. The Deputy Chief oversees that inspections by our well-trained officers and firefighters have continued to make Arlington one of the most fire-safe communities in the metro Boston area. Fire prevention inspections, combined with an aggressive interior attack by its suppression teams when necessary. accounts for these positive statistics. The amount of money saved by building owners and insurance companies through prevention and aggressive firefighting are impossible to calculate, but substantial. The Operations Division of the Arlington Fire Department issued 1,066 permits in the year 2015 totaling \$50,780. Certificates of Compliance for Smoke Detectors and Carbon Monoxide Alarms accounted for 711 permits and 74% of all permits issued. The Arlington Fire Department completed 1,407 inspections for license and life safety during the past year.

Fire Permits and Revenue					
2012	2013	2014	2015		
982	1,032	1,066	972		
\$52,480	\$70,232	\$56,777	\$50,780		

The Fire Investigation Unit (FIU) responds to all fires within the Town and is responsible for determining their cause and origin. A thorough investigation of the cause, origin, and circumstances of how a fire occurred will often prevent similar incidents from happening again.

The experience, knowledge, and continuous training of the members of the FIU, working in conjunction with the State Fire Marshal's Office and the Attorney Generals Office allows for numerous resources to successfully investigate and prosecute all fire related crimes. The FIU consist of a Team Coordinator, Training Coordinator, and a staff of three.

The FIU was activated 126 times this past year to investigate various incidents including, structure fires, vehicle fires, dumpster fires, and grass fires.

FIU Fire Investigation Types	2015
Structures	15
Cooking	15
Motor Vehicle	13
Outside	30
Other	53

In terms of fire prevention for the Town of Arlington, public education is a key component. Without question the most influential group of citizens reached are children. The program, Student Awareness of Fire Education (SAFE), has been an extremely successful curriculum that has been presented to the grammar school children since 1996. The theme of Fire Prevention Week

2015 was "Learn not to Burn!" and the Key Topic was "Every bedroom needs a working smoke alarm." This theme was stressed during the AFD's annual visit to elementary schools where 6,030 students were taught fire safety during their regular school day. The SAFE instructors also participated in Town Day by using the "Smoke House" to demonstrate to both adults and children different fire safety tips. The SAFE Program also continued to roll out Senior Safe targeting the elderly. The AFD started this program in 2014 in an attempt to reach a broader range of our citizens by providing fire safety education at elderly housing units, nursing homes, and the Council on Aging. The head of our SAFE program, Lt. Paone, estimates that his team has gotten their message out to 12,730 total residents of all ages.



The Juvenile Fire Setter Intervention Program (JFIP) counseled young, potential fire setters in the dangers of playing with fire. The JFIP, partnering for the twelfth consecutive year with the Youth Villages at the Germaine Lawrence Campus, educated students who were identified as fire setters.

SAFE and JFIP are the only two programs that Arlington Firefighters volunteer to be trained in to protect and educate their community.



Central Fire Station

Training

The Operations Division is responsible for managing a comprehensive training program designed to meet the needs of all members of the Department. The primary focus is to promote training necessary to allow the firefighter to achieve specific career goals. Firefighters are constantly evaluated and tested by the division to ensure proficiency in skills and retention of knowledge. This training includes inspections, classroom sessions, practical applications and actual calls for service.

Every firefighter's career with the AFD begins at the Mass Fire Academy (MFA). The MFA's fire instructors hone their knowledge, ability and instincts during a rigorous schedule of training evolutions and a challenging curriculum. All firefighters graduate with the NFPA certification of Firefighter I/II. The final result is a group of highly trained individuals, prepared to work as Firefighters in one of three fire stations on one of four 24-hour shifts.

The Operations Division strives to offer fire service personnel complete and progressive training required to perform the job to which they are trusted, the protection of the lives and property of the citizens of Arlington. Courses have been hosted internally, bringing in Mass. Fire Academy professionals as instructors. Private sector representatives delivered training to all members of the Department. The Department EMS coordinator delivered all emergency medical service training in-house.

The Operations Division handles the development and delivery of all company-level drills, department-level training initiatives, as well as, new recruit indoctrination and training. Operations are also responsible for continuing education and re-certification of EMT's.

In 2015 AFD members received regularly scheduled annual training in such areas as Cold Water / Ice Rescue, CPR, Laddering, Rapid Intervention Team tactics, and the Department of Transportation's EMT refresher course. The Department was able to obtain hands on training when its members were allowed access to several homes that were scheduled for demolition. Firefighters were able to practice apparatus placement, hose line advancement, forcible entry, roof ventilation, and roof operations.

Emergency Medical Services

The Arlington Fire Department staffs a Class 1 Rescue/Ambulance with two EMT-Basics, 24 hours a day, seven days a week. The Department currently has seventy-four EMT's and two first responders.

EMS Staff	2012	2013	2014	2015
EMTs	73	73	74	71
First Responders	3	2	2	1

In response to a change at the Office of Emergency Medical Services (OEMS), all EMTS are now being certified as Nationally Registered EMT (NREMT). This transition by OEMS had a significant local impact as well. The individual agencies are now responsible for records keeping on all EMT training under the oversight of both Region 4 of OEMS and Medical control at Mt Auburn Hospital. The Fire department is now the Training center for all of its EMTS's. As a result, Lt. Alfred Sharpe was promoted to Captain, and assigned to the Operations Division as the full-time EMS Coordinator.

The EMS Coordinators role is responsible for all in house medical training, recertifications, ordering medical supplies, and keeping all EMT's and first responders updated with the latest information from the Office of Emergency Medical Services (OEMS), Department of Public Health. Additional duties include patient follow up, quality assurance of patient care reports, auditing call volumes, compliance with HIPPA laws, communicating with medical control, records keeping on both ambulances and assisting with the routine operations of the department.

The EMS coordinator is also responsible for recognizing at risk citizens, and in collaboration with Council on Aging, Board of Health and other agencies, attempting to provide services to ensure safety in the home. EMT recertification now requires 40 hours of continuing education every 2 years, the majority of which is taught by the EMS Coordinator. All Department EMT's have an obligation to provide pre-hospital patient care in accordance to statewide treatment protocols. Massachusetts Department of Public Health. The Department responded to 3,114 medical emergencies. Of those emergencies, 760 were for advanced life support and 1,090 for basic life support in nature and transported to the appropriate facility by the Town operated ambulance, Rescue 1. There were 737 medical emergencies where Rescue 1 was at another emergency medical call. 556 medical emergency responses occurred where the patient refused transport to an area hospital.

Ambulance Response	2012	2013	2014	2015
Advance Life	802	743	780	760
Basic Life	885	1,013	1036	1090
Patient Did Not Require Transport	446	570	554	556
Runs Missed Because R1 On Other Call	684	579	632	737
Ambulance Response, Cancelled Enroute	13	13	30	25
Total Medical Emergencies	2,857	2,901	3,061	3,143

The Department is still exploring the possibility of upgrading our level of medical care to Advanced Life Support.

2015 Highlights

- Re-opened Fire Headquarters now located at Central Fire Station, Monument Park. The renovated building will house Engine 1, Ladder 1, Marine 1, and the Command Vehicle. The Chief of Department, his administrative assistant, and the Operations Division are also located here. Fire HQ is the first building in Arlington to be certified LEED Gold.
- Replaced 25% of Department personal protective equipment from capital budget funds.
 Department has replaced 75% of personal protective equipment since 2014.
- Certified all Deputy Chiefs and Captains to ICS300 of the National Incident Management System.
- All Fire Department personnel received training from the Operations Division on solar panel operation and responding to emergencies involving solar.
- Continued communication and education of residents about emergency management plans, emergency medical services, and fire suppression and prevention objectives.
- Moved Fire training and the Town's Emergency Operations Center (EOC) into the newly renovated Fire Headquarters

Retirements/Promotions/Appointments

- Deputy Chief Gary Stratton retired on January 4th. He was appointed on October 31, 1982.
- Firefighter Shelley Terrizzi retired on April 1st. She was appointed on August 26, 2007.
- Lieutenant Paul Brooks retired on May 9th. He was appointed on October 31, 1982.
- Firefighter Thomas Sheehan retired on June 6th. He was appointed from the Lowell Fire Department on July 5, 1992.
- Firefighter Robert Morse retired on June 14th. He was appointed on June 12, 1983.
- Dispatcher Tom Crosby retired on June 24th.
 He was appointed June 21, 1982.
- Captain John Kelly was promoted to the rank of Deputy Chief on February 1, 2015. He was assigned to the Operations, Fire Prevention Division.
- Lieutenant Daniel Kerr was promoted to the rank of Captain on May 17th. He was assigned to the Operations, Training Division.
- Firefighter Martin Conroy was promoted to the rank of Lieutenant on May 17th. He was

- assigned to Group 4, Highland Station.
- Firefighter Sean Mullane was promoted to the rank of Lieutenant on June 7, 2015. He was assigned to Group 2, Highland Station.
- Probationary Firefighters Paul Flynn, Brandon Stratton, Richard Gallagher, Edward Beucler, and Christopher Mansfield were appointed on February 1st and were assigned to the Massachusetts Firefighting Academy for Firefighter Recruit Training.

2016 Goals

- Continue to provide ancillary programs such as the FIU, JFIP, Vial of Life, and SAFE within the limited resources and funding available.
- Continue the four-year program to replace all Protective Gear.
- Replace Ladder 1 a 1994 Pierce 105' Aerial Apparatus.
- Enhance Training/EOC with High Tech capabilities.
- Establish a pilot program and perform a feasibility study into moving all inspections, fire prevention, and fire pre-plans onto a digital format.
- Establish a pilot program and perform a feasibility study into moving all hydrant operations (shoveling and testing) onto a digital format.



Climbing the tower at the old Central Fire Station.

INSPECTIONAL SERVICES

The Inspectional Services Department is responsible for enforcement of The Commonwealth of Massachusetts Building, Electrical, and Plumbing & Gas Codes, as well as all related regulations, standards, and Town Bylaws. Additionally, the Inspectional Services Department implements strategic projects as assigned by the Town Manager.

Accomplishments

- Inspection and issuance of Certificate of Occupancy for Central Fire Station.
- Permit issuance and inspection of MassSave initiatives such as window replacement, air sealing, and insulation projects.

- Preliminary plan review for Stratton School renovations and temporary modular classroom project.
- Continued review and inspection of Solarize Arlington and MassSave initiatives.
- Permits were issued for seven new singlefamily homes and ten new two-family homes, of which eight were new dwelling units added to Arlington's housing stock.

In 2015 the Inspectional Services Department issued a total of 5,727 permits of which 2,806 were Building permits, 901 were Plumbing permits, 693 were Gas permits, and 1,327 were Wiring permits. Total fees collected by the Inspectional Services Department were \$1,488,654 with an estimated construction value of \$69,597,599.



Renovated Central Fire Station and new AFD Headquarters