



Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Board of Selectmen, Finance Committee, and ultimately Town Meeting each year. A Capital Planning Committee was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Capital Planning Committee (CPC) comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include 5 members of the public, the Comptroller, the Treasurer/ Collector, the Superintendent or her representative, and the Town Manager or his representative. Annually, the first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and/or improvement of the capital assets and infrastructure of the Town of Arlington. The maintenance of the infrastructure and the capital assets of the Town are of vital importance to the delivery of the quality services for which the Town is known. The following are the objectives:

- Review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule.
- Ensure that, given limited resources, the capital needs of the community are met.
- Present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements.
- Ensure wider community participation in the planning of projects, reducing the pressure to fund some projects that do not present as great a need as others.
- Promote a more effective administration and coordination of capital projects to reduce scheduling problems, and conflicting or overlapping projects not only among local departments, but also among other local and state agencies and private enterprises such as the gas and electric companies.

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that (1) has an expected useful life of at least two years and (2) either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either (1) adapt the capital asset to a different use or (2) appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

In reviewing the requests of the operating departments, the committee uses the following criteria for evaluation:

1. Imminent threat to the **health** and safety of citizens/property.
2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
3. Requirement of State or Federal **Law**/regulation.
4. Improvement of **infrastructure**.
5. Improvement of **productivity**.
6. **Alleviation** of an overtaxed/overburdened situation.



Capital Improvement Program Description (*continued*)

The Capital Planning Process:

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding, or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer-term planning for departmental needs, as well as planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information Technology requests are expected to have passed through the master planning process, coordinated and updated through the Information Technology Advisory Committee (ITAC). The ITAC maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc.

Increasingly, the CPC looks for evidence of long-term interdepartmental planning around expenditures for buildings, playgrounds, parks and fields. Vehicles and copiers are common requests and the CPC is interested in coordinated purchasing programs for these items.

The capital budget is prepared from a Town-wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to gain a fuller understanding of the current and long-term needs of the department, and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are often discussed by the group.

The CPC converts the data requests to a spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. The sum of money available to fund the Town's Capital program is approximately five percent (5%) of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY2018 and the Capital Plan for FY2018 — 2022 are presented on the following pages. The terms "Bonds," "Cash," and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually five to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service." "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds, and other non-tax sources. The last column, "CPA," refers to those projects that are recommended for CPA funding.

**Capital Budget FY2018 and Capital Plan FY2018—2022**

Capital

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and proposition 2 ½ debt exclusion projects. For FY2018 funding for the capital budget is as follows:

Bonding: \$5,520,000

Cash: \$4,441,928

Other: \$3,571,500

Our existing non-exempt debt is \$7,192,219 which is consistent with prior debt service projections for FY2018. The total capital budget for FY2018, including debt, is estimated at \$10.9 million. Major projects to be funded in FY2018 include the Hardy School Expansion which has been budgeted for approximately \$3.5 million, street and sidewalk work for approximately \$2.2 million, and water and sewer work for \$2.5 million. The FY2018 capital budget includes \$1,451,000 for the replacement of various vehicles in the Fire Department, Police Department, Public Works Department, and Facilities Department. Senior Center Architectural Plans have been budgeted for \$400,000 in FY2018 in order to begin the design phase of the Senior Center Renovation. Site improvements and construction for the Senior Center Renovation have been budgeted for \$4 million within the five year capital plan.

Another significant project included within the five year capital plan is the renovation of the Public Works building. The current site and building conditions are poor and will need to be renovated to keep up with state and federal regulations. Site improvements and construction are programmed for FY2020, projected at a cost of \$10 million. The architectural design phase of the project is \$1 million. The Town is currently working to prepare a scope of services solicitation for an Owner's Project Manager to begin the design phase of this project.

In June 2016 voters approved a debt exclusion to cover the costs of the Gibbs School reuse as a town-wide sixth grade. The costs have risen from an earlier estimate of \$25 million to a current estimate of \$27 million. Town Management anticipates that \$1 million cannot be covered by the debt exclusion. The Capital Planning Committee recommends that these additional costs be covered by application of savings in the Stratton Project. The expenditure for the Gibbs project is reflected in the FY 2018 Capital Budget and FY 2018 – FY 2022 Capital Plan, but the actual appropriation vote was in the Special Town Meeting of April 27, 2017. The Long Range Plan contains an increase to the FY2019 School Department Budget of \$1 million to cover the operating costs of the new school.

This fall, the Capital Planning Committee continued to consider the impact of the Community Preservation Act (CPA) funding on projects that have historically been funded through the capital budget, but could be eligible for CPA funding this fiscal year and beyond. The Committee has included the Arlington Reservoir and Master Plan project (\$100,000) in the FY2018 capital budget but has recommended it for CPA funding. The Community Preservation Committee is currently reviewing final applications that have been submitted for the FY2018 funding cycle and will make recommendations for CPA funding at Town Meeting.



FY2018 Proposed Capital Financing Plan

Non-Exempt Debt: Debt service that is funded by the General Fund and within the limitations of Proposition 2 ½ .

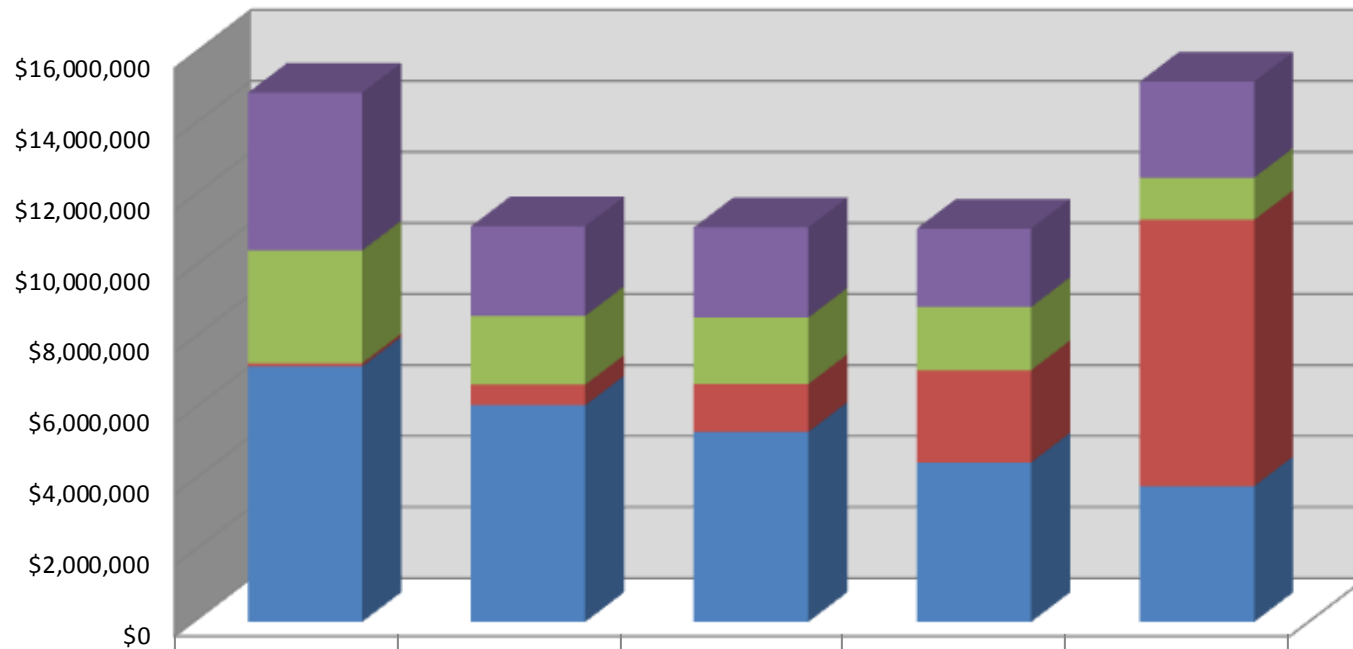
Exempt Debt: Debt service that is funded through a debt exclusion vote. A debt exclusion is an action taken by a community through a referendum vote to raise the funds necessary to pay debt service costs for a particular project from the property tax levy, but outside the limits under Proposition 2 ½ .

Enterprise Fund Debt: Debt service that is funded from Water & Sewer rates.

| | | |
|--|-----------|-------------------|
| Acquisition Expense by Funding Source | | |
| Cash | \$ | 4,441,928 |
| Bond | \$ | 5,520,000 |
| Other | \$ | 3,571,500 |
| Total Acquisition Expense | \$ | 13,533,428 |
| Appropriation by Use of Funds | | |
| Exempt Debt Service | | |
| Prior Exempt Debt Service | \$ | 2,409,917 |
| New Exempt Debt Service | \$ | 765,510 |
| Total Exempt Debt Service | \$ | 3,175,427 |
| Water/Sewer Debt Service | | |
| Prior Water/Sewer Debt Service | \$ | 1,157,919 |
| New Water/Sewer Debt Service | \$ | 110,000 |
| Total Water/Sewer Debt Service | \$ | 1,267,919 |
| Non-Exempt Debt Service | | |
| Prior Non-Exempt Debt Service | \$ | 7,192,219 |
| New Non-Exempt Debt Service | \$ | 89,600 |
| Total Non-Exempt Debt Service | \$ | 7,281,819 |
| Total Cash Expenditure | \$ | 4,441,928 |
| Less Direct Funding Sources: | | |
| Transfer from Ambulance Revolving Fund | \$ | (53,156) |
| Antenna Funds | \$ | (197,000) |
| Less Non-exempt Bond Premium FY2017 | \$ | (2,154,418) |
| Ed Burns Rink Adjustment | \$ | (85,153) |
| Urban Renewal | \$ | (43,844) |
| Capital Carry Forward | \$ | (341,778) |
| Asset Sale Proceeds | \$ | (500,000) |
| Net Non-Exempt Appropriation | \$ | 8,348,398 |
| Less MWRA and W/S | \$ | (1,267,919) |
| Total Appropriation | \$ | 11,523,825 |



Capital Plan Appropriation Summary



| | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|----------------------------|-------------|-------------|-------------|-------------|-------------|
| ■ Cash | \$4,441,928 | \$2,518,309 | \$2,539,701 | \$2,206,035 | \$2,700,544 |
| ■ Exempt Debt* | \$3,175,427 | \$1,938,973 | \$1,871,604 | \$1,781,204 | \$1,191,079 |
| ■ New Non-Exempt Debt | \$89,600 | \$581,543 | \$1,347,776 | \$2,597,433 | \$7,495,744 |
| ■ Existing Non-Exempt Debt | \$7,192,219 | \$6,096,240 | \$5,346,815 | \$4,489,902 | \$3,823,015 |

*Exclusive of Symmes debt service FY2018–2022



Capital Budget Fiscal Year 2018

| Sum of AMOUNT | BOND | CASH | OTHER | CPA | Grand Total |
|--|-----------|-----------|-------|-----------|-------------|
| CEMETERY COMMISSION | | | | \$64,920 | \$64,920 |
| DEPARTMENTAL PROJECT | | | | \$64,920 | \$64,920 |
| Old Burying Ground/Mt Pleasant Tomb Repair Study | | | | \$64,920 | \$64,920 |
| COMMUNITY SAFETY - FIRE SERVICES | \$815,000 | \$85,000 | | | \$900,000 |
| EQUIPMENT REPLACEMENT | | \$30,000 | | | \$30,000 |
| Rescue Boat, Motor & Trailor | | \$30,000 | | | \$30,000 |
| VEHICLE REPLACEMENT | \$815,000 | \$55,000 | | | \$870,000 |
| Purchase New Engine-Pump - Replace #1007 | \$575,000 | | | | \$575,000 |
| Replace Staff Vehicle #1001 2008 Ford Expedition | | \$55,000 | | | \$55,000 |
| Rescue-Ambulance 2008 Ford Osage | \$240,000 | | | | \$240,000 |
| COMMUNITY SAFETY - POLICE SERVICES | | \$250,500 | | | \$250,500 |
| DEPARTMENTAL PROJECT | | \$68,000 | | | \$68,000 |
| Tablet Personnel Computers | | \$68,000 | | | \$68,000 |
| EQUIPMENT REPLACEMENT | | \$51,500 | | | \$51,500 |
| Bullet Proof Vest Program | | \$17,000 | | | \$17,000 |
| Laser Radar | | \$4,500 | | | \$4,500 |
| Service Weapons | | \$30,000 | | | \$30,000 |
| VEHICLE REPLACEMENT | | \$131,000 | | | \$131,000 |
| Vehicle Replacement Program | | \$131,000 | | | \$131,000 |
| CONSERVATION COMMISSION | | | | \$552,900 | \$552,900 |
| PARKS PLAYGROUNDS & FIELDS | | | | \$552,900 | \$552,900 |
| Spy Pond Edge and Erosion Protection Phase II | | | | \$552,900 | \$552,900 |



Capital Budget Fiscal Year 2018 (continued)

| Sum of AMOUNT | BOND | CASH | OTHER | CPA | Grand Total |
|--|------------------|------------------|-------|------------------|------------------|
| FACILITIES | \$100,000 | \$18,000 | | | \$118,000 |
| PUBLIC BUILDING MAINTENANCE | \$100,000 | \$18,000 | | | \$118,000 |
| Buildings Rehab Consultant Services | | \$18,000 | | | \$18,000 |
| Town Hall - Renovations | \$100,000 | | | | \$100,000 |
| HEALTH & HUMAN SERVICES | | \$17,500 | | | \$17,500 |
| DEPARTMENTAL PROJECT | | \$17,500 | | | \$17,500 |
| Veterans Records Scanning Project | | \$17,500 | | | \$17,500 |
| HISTORICAL COMMISSION | | | | \$643,213 | \$643,213 |
| PARKS PLAYGROUNDS & FIELDS | | | | \$643,213 | \$643,213 |
| Robbins Town Garden Water Feature | | | | \$643,213 | \$643,213 |
| INFORMATION TECHNOLOGY | \$60,000 | \$577,365 | | | \$637,365 |
| INFORMATION TECHNOLOGY | \$60,000 | \$577,365 | | | \$637,365 |
| School - Replacement Academic PC's District Wide | | \$427,365 | | | \$427,365 |
| School - Software Licensing | | \$40,000 | | | \$40,000 |
| School Dept. Admin Computers and Peripherals | | \$40,000 | | | \$40,000 |
| School Network Infrastructure | | \$20,000 | | | \$20,000 |
| Town Software Upgrades & Standardization | | \$50,000 | | | \$50,000 |
| Town-Microcomputer Program | \$60,000 | | | | \$60,000 |
| LIBRARY | | \$42,000 | | | \$42,000 |
| EQUIPMENT REPLACEMENT | | \$32,000 | | | \$32,000 |
| MLN Equipment Schedule FY18-22 | | \$32,000 | | | \$32,000 |
| ROADS AND PATHS INFRASTRUCTURE | | \$10,000 | | | \$10,000 |
| Concrete Sidewalk Repair | | \$10,000 | | | \$10,000 |



Capital Budget Fiscal Year 2018 (continued)

| Sum of AMOUNT | BOND | CASH | OTHER | CPA | Grand Total |
|---|------------------|--------------------|------------------|------------------|--------------------|
| PLANNING | \$400,000 | \$18,000 | | \$165,000 | \$583,000 |
| DEPARTMENTAL PROJECT | \$400,000 | | | \$165,000 | \$565,000 |
| Arlington Historic Resources Inventory Update | | | | \$115,000 | \$115,000 |
| Senior Center Architecture Plans | \$400,000 | | | | \$400,000 |
| Whittemore Park Revitalization Study | | | | \$50,000 | \$50,000 |
| INFRASTRUCTURE IMPROVEMENT | | \$18,000 | | | \$18,000 |
| Dallin Library Entry Updates | | \$8,000 | | | \$8,000 |
| Parmenter School Walkway | | \$10,000 | | | \$10,000 |
| PUBLIC WORKS ADMINISTRATION | | \$32,000 | | | \$32,000 |
| DEPARTMENTAL PROJECT | | \$32,000 | | | \$32,000 |
| Mall Lights | | \$32,000 | | | \$32,000 |
| PUBLIC WORKS CEMETERY DIVISION | | | \$10,000 | | \$10,000 |
| DEPARTMENTAL PROJECT | | | \$10,000 | | \$10,000 |
| Headstone Cleaning & Repair | | | \$10,000 | | \$10,000 |
| PUBLIC WORKS HIGHWAY DIVISION | \$145,000 | \$1,744,563 | \$875,000 | | \$2,764,563 |
| EQUIPMENT REPLACEMENT | | \$52,000 | | | \$52,000 |
| Sander Body | | \$17,000 | | | \$17,000 |
| Sign Shop Printer | | \$30,000 | | | \$30,000 |
| Small Equipment | | \$5,000 | | | \$5,000 |
| INFRASTRUCTURE IMPROVEMENT | \$60,000 | | | | \$60,000 |
| Traffic Signal Maint & Upgrades | \$60,000 | | | | \$60,000 |



Capital Budget Fiscal Year 2018 (continued)

| Sum of AMOUNT | BOND | CASH | OTHER | CPA | Grand Total |
|--|-----------------|--------------------|--------------------|-----|--------------------|
| ROADS AND PATHS INFRASTRUCTURE | | \$1,367,563 | \$875,000 | | \$2,242,563 |
| Chapter 90 Roadway | | | \$750,000 | | \$750,000 |
| Install Sidewalk Ramps | | \$65,000 | | | \$65,000 |
| Install Sidewalk Ramps - CDBG | | | \$125,000 | | \$125,000 |
| Roadway Reconstruction | | \$350,000 | | | \$350,000 |
| Roadway Reconstruction Override 2011 | | \$452,563 | | | \$452,563 |
| Sidewalks and Curbstones | | \$500,000 | | | \$500,000 |
| VEHICLE REPLACEMENT | \$85,000 | \$325,000 | | | \$410,000 |
| 3-4 Ton Pick up Truck w-lift gates & plows (2) | \$85,000 | | | | \$85,000 |
| Catch Basin Cleaner - Clam Shell | | \$150,000 | | | \$150,000 |
| Loader 3 CY Capacity | | \$175,000 | | | \$175,000 |
| PUBLIC WORKS MER | | \$14,000 | | | \$14,000 |
| EQUIPMENT REPLACEMENT | | \$14,000 | | | \$14,000 |
| Tire Balancer | | \$5,500 | | | \$5,500 |
| Tire Changer Machine | | \$8,500 | | | \$8,500 |
| PUBLIC WORKS NATURAL RESOURCES DIVISION | | \$281,000 | | | \$281,000 |
| EQUIPMENT REPLACEMENT | | \$281,000 | | | \$281,000 |
| Small Equipment | | \$6,000 | | | \$6,000 |
| Work Crane - 120' Boom | | \$275,000 | | | \$275,000 |
| PUBLIC WORKS WATER/SEWER DIVISION | | | \$2,555,000 | | \$2,555,000 |
| EQUIPMENT REPLACEMENT | | | \$130,000 | | \$130,000 |
| Backhoe | | | \$125,000 | | \$125,000 |
| Small Equipment | | | \$5,000 | | \$5,000 |



Capital Budget Fiscal Year 2018 (continued)

| Sum of AMOUNT | BOND | CASH | OTHER | CPA | Grand Total |
|---|------|------|--------------------|-----------|--------------------|
| INFRASTRUCTURE IMPROVEMENT | | | \$2,400,000 | | \$2,400,000 |
| Drainage Rehab-Regulatory Compliance (Ch-308) | | | \$200,000 | | \$200,000 |
| Hydrant and Valve Replacement Program | | | \$100,000 | | \$100,000 |
| Sewer System Rehabilitation | | | \$900,000 | | \$900,000 |
| Water System Rehabilitation | | | \$1,200,000 | | \$1,200,000 |
| VEHICLE REPLACEMENT | | | \$25,000 | | \$25,000 |
| Small Van | | | \$25,000 | | \$25,000 |
| PURCHASING | | | | | \$52,000 |
| PHOTOCOPIER PROGRAM | | | | | \$52,000 |
| Photocopier Replacement | | | \$52,000 | | \$52,000 |
| RECREATION | | | | | \$190,000 |
| PARKS PLAYGROUNDS & FIELDS | | | | | \$190,000 |
| ADA Study Implementation Program | | | \$60,000 | | \$60,000 |
| Arlington Reservoir Master Plan | | | | \$100,000 | \$100,000 |
| Feasibility Study | | | \$10,000 | | \$10,000 |
| Playground Improvements | | | \$50,000 | | \$50,000 |
| Reservoir Beach Mechanical Repairs | | | \$20,000 | | \$20,000 |
| Summer St. Field Fencing Upgrades | | | \$50,000 | | \$50,000 |
| REDEVELOPMENT BOARD | | | | | \$131,500 |
| DEPARTMENTAL PROJECT | | | | | \$106,500 |
| ARB - 23 Maple Street Kitchen | | | \$60,000 | | \$60,000 |
| ARB - Central Mechanical-Electric-Plumbing-Elevator | | | \$25,000 | | \$25,000 |
| ARB - Central School Front Lobby Bathroom | | | \$15,000 | | \$15,000 |
| ARB - Replace-Repair Central School AC Compressors | | | \$6,500 | | \$6,500 |



Capital Budget Fiscal Year 2018 (continued)

| Sum of AMOUNT | BOND | CASH | OTHER | CPA | Grand Total |
|--|-------------|-------------|-------------|-------------|--------------|
| PUBLIC BUILDING MAINTENANCE | | | \$25,000 | | \$25,000 |
| ARB - Central School Slate Roof Repair | | | \$25,000 | | \$25,000 |
| SCHOOLS | \$4,000,000 | \$1,115,000 | | | \$5,115,000 |
| INFRASTRUCTURE IMPROVEMENT | \$4,000,000 | \$650,000 | | | \$4,650,000 |
| Dallin Gym Ventillation | | \$10,000 | | | \$10,000 |
| Gibbs School Renovation | \$500,000 | \$500,000 | | | \$1,000,000 |
| Hardy School Expansion | \$3,500,000 | | | | \$3,500,000 |
| Ottoson Front Entry Upgrade | | \$50,000 | | | \$50,000 |
| Ottoson Music Room Upgrade | | \$10,000 | | | \$10,000 |
| School Playground Upgrades | | \$20,000 | | | \$20,000 |
| Window Screens in Schools | | \$60,000 | | | \$60,000 |
| PHOTOCOPIER PROGRAM | | \$120,000 | | | \$120,000 |
| Photocopier Lease Program | | \$120,000 | | | \$120,000 |
| PUBLIC BUILDING MAINTENANCE | | \$45,000 | | | \$45,000 |
| Exterior Door Replacement AHS | | \$10,000 | | | \$10,000 |
| Ottoson Partial Roof Replacement | | \$35,000 | | | \$35,000 |
| STUDENT TRANSPORTATION | | \$260,000 | | | \$260,000 |
| Bus #106 - 77 passenger bus | | \$130,000 | | | \$130,000 |
| Bus #111 - 77 passenger bus | | \$130,000 | | | \$130,000 |
| VEHICLE REPLACEMENT | | \$40,000 | | | \$40,000 |
| Maintenance Service Van | | \$40,000 | | | \$40,000 |
| TOWN MANAGER | | \$5,000 | | | \$5,000 |
| INFORMATION TECHNOLOGY | | \$5,000 | | | \$5,000 |
| Website Enhancements | | \$5,000 | | | \$5,000 |
| Grand Total | \$5,520,000 | \$4,441,928 | \$3,571,500 | \$1,526,033 | \$15,059,461 |



CAPITAL PLAN FY2018—2022

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|---|------------------|-----------------|------------------|------------------|------------------|--------------------|
| BOARD OF SELECTMEN | | | \$110,000 | | | \$110,000 |
| EQUIPMENT REPLACEMENT | | | \$110,000 | | | \$110,000 |
| Voting Machines | | | \$110,000 | | | \$110,000 |
| CEMETERY COMMISSION | \$64,920 | | | | | \$64,920 |
| DEPARTMENTAL PROJECT | \$64,920 | | | | | \$64,920 |
| Old Burying Ground/Mt Pleasant Tomb Repair Study | \$64,920 | | | | | \$64,920 |
| COMMUNITY SAFETY - FIRE SERVICES | \$900,000 | \$95,000 | \$150,000 | \$335,000 | \$805,000 | \$2,285,000 |
| EQUIPMENT REPLACEMENT | \$30,000 | \$40,000 | \$150,000 | \$75,000 | \$75,000 | \$370,000 |
| Exercise Equipment & Furniture - Cardio | | \$40,000 | | | | \$40,000 |
| Jaws of Life - Extrication Equipment | | | | \$50,000 | | \$50,000 |
| Replace Firefighter Protective Gear | | | | \$25,000 | \$25,000 | \$50,000 |
| Replace Thermal Imaging Cameras | | | | | \$50,000 | \$50,000 |
| Replacement of Portable Radios | | | \$150,000 | | | \$150,000 |
| Rescue Boat, Motor & Trailer | \$30,000 | | | | | \$30,000 |
| PUBLIC BUILDING MAINTENANCE | | | | | \$10,000 | \$10,000 |
| Replace Carpeting-Flooring at Park Circle Station | | | | | \$10,000 | \$10,000 |
| VEHICLE REPLACEMENT | \$870,000 | \$55,000 | | \$260,000 | \$720,000 | \$1,905,000 |
| Purchase Engine Pumper to Replace #1006 | | | | | \$600,000 | \$600,000 |
| Purchase New Engine-Pump - Replace #1007 | \$575,000 | | | | | \$575,000 |
| Purchase New F250 for M1 Replacing #1019 | | \$55,000 | | | | \$55,000 |
| Replace Lighting Plant 2001 Ford Vehicle #1015 | | | | | \$70,000 | \$70,000 |
| Replace Staff Vehicle #1001 2008 Ford Expedition | \$55,000 | | | | | \$55,000 |
| Replace Staff vehicle #1013 2010 Ford Edge | | | | | \$50,000 | \$50,000 |
| Rescue-Ambulance 2008 Ford Osage | \$240,000 | | | | | \$240,000 |
| Rescue-Ambulance 2013 Ford Horton | | | | \$260,000 | | \$260,000 |



CAPITAL PLAN FY2018—2022 (CONTINUED)

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|--|------------------|------------------|--------------------|------------------|------------------|--------------------|
| COMMUNITY SAFETY - POLICE SERVICES | \$250,500 | \$152,500 | \$1,014,000 | \$159,000 | \$182,000 | \$1,758,000 |
| DEPARTMENTAL PROJECT | \$68,000 | | | | | \$68,000 |
| Tablet Personnel Computers | \$68,000 | | | | | \$68,000 |
| EQUIPMENT REPLACEMENT | \$51,500 | \$21,500 | \$879,000 | \$24,000 | \$42,000 | \$1,018,000 |
| Automatic External Defibrilators | | | | | \$18,000 | \$18,000 |
| Bullet Proof Vest Program | \$17,000 | \$17,000 | \$17,000 | \$17,000 | \$17,000 | \$85,000 |
| Laser Radar | \$4,500 | \$4,500 | \$5,000 | \$7,000 | \$7,000 | \$28,000 |
| Radio Upgrade-Replacement Program | \$0 | \$0 | \$857,000 | | \$0 | \$857,000 |
| Service Weapons | \$30,000 | | | | | \$30,000 |
| VEHICLE REPLACEMENT | \$131,000 | \$131,000 | \$135,000 | \$135,000 | \$140,000 | \$672,000 |
| Vehicle Replacement Program | \$131,000 | \$131,000 | \$135,000 | \$135,000 | \$140,000 | \$672,000 |
| CONSERVATION COMMISSION | \$552,900 | | | | | \$552,900 |
| PARKS PLAYGROUNDS & FIELDS | \$552,900 | | | | | \$552,900 |
| Spy Pond Edge and Erosion Protection Phase II | \$552,900 | | | | | \$552,900 |
| COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND | | \$15,000 | | \$15,000 | | \$30,000 |
| VEHICLE REPLACEMENT | | \$15,000 | | \$15,000 | | \$30,000 |
| Van Replacement Program | | \$15,000 | | \$15,000 | | \$30,000 |
| FACILITIES | \$118,000 | \$100,000 | \$118,000 | \$100,000 | \$118,000 | \$554,000 |
| PUBLIC BUILDING MAINTENANCE | \$118,000 | \$100,000 | \$118,000 | \$100,000 | \$118,000 | \$554,000 |
| Buildings Rehab consultant Services | \$18,000 | | \$18,000 | | \$18,000 | \$54,000 |
| Town Hall - Renovations | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$500,000 |
| HEALTH & HUMAN SERVICES | \$17,500 | \$72,500 | \$340,066 | | | \$430,066 |
| DEPARTMENTAL PROJECT | \$17,500 | \$15,000 | | | | \$32,500 |
| Veterans Records Scanning Project | \$17,500 | \$15,000 | | | | \$32,500 |
| EQUIPMENT REPLACEMENT | | \$32,500 | | | | \$32,500 |
| Volumetric Calibration Trailer for Oil Trucks | | \$32,500 | | | | \$32,500 |



CAPITAL PLAN FY2018 –2022 (CONTINUED)

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|--|-----------|-----------|-----------|-----------|-----------|-------------|
| INFRASTRUCTURE IMPROVEMENT | | \$25,000 | \$25,000 | | | \$50,000 |
| Veterans Memorials Repairs | | \$25,000 | \$25,000 | | | \$50,000 |
| PUBLIC BUILDING MAINTENANCE | | | \$315,066 | | | \$315,066 |
| Repair and Refurbish Cupola and Slate Roof at WRH | | | \$55,066 | | | \$55,066 |
| Whittemore Robbins House - Exterior Painting and Window Repair | | | \$260,000 | | | \$260,000 |
| HISTORICAL COMMISSION | \$643,213 | | | | | \$643,213 |
| PARKS PLAYGROUNDS & FIELDS | \$643,213 | | | | | \$643,213 |
| Robbins Town Garden Water Feature | \$643,213 | | | | | \$643,213 |
| INFORMATION TECHNOLOGY | \$637,365 | \$620,000 | \$610,000 | \$610,000 | \$610,000 | \$3,087,365 |
| INFORMATION TECHNOLOGY | \$637,365 | \$620,000 | \$610,000 | \$610,000 | \$610,000 | \$3,087,365 |
| SCHOOL - Replacement academic PC's district wide | \$427,365 | \$410,000 | \$400,000 | \$400,000 | \$400,000 | \$2,037,365 |
| School - Software Licensing | \$40,000 | \$40,000 | \$40,000 | \$40,000 | \$40,000 | \$200,000 |
| School Dept. Admin Computers and Peripherals | \$40,000 | \$40,000 | \$40,000 | \$40,000 | \$40,000 | \$200,000 |
| School Network Infrastructure | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$100,000 |
| Town Software Upgrades & Standardization | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$250,000 |
| Town-Microcomputer Program | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$300,000 |
| LIBRARY | \$42,000 | \$375,432 | \$30,660 | \$33,175 | \$95,000 | \$576,267 |
| EQUIPMENT REPLACEMENT | \$32,000 | \$29,000 | \$30,660 | \$33,175 | \$32,000 | \$156,835 |
| MLN Equipment Schedule FY18-22 | \$32,000 | \$29,000 | \$30,660 | \$33,175 | \$32,000 | \$156,835 |
| PUBLIC BUILDING MAINTENANCE | | \$346,432 | | | \$63,000 | \$409,432 |
| Elevator - Overhaul | | \$85,000 | | | | \$85,000 |
| EMS and Retrocommission | | \$50,000 | | | | \$50,000 |
| Front Doors | | | | | \$50,000 | \$50,000 |
| Ramp and Stairs | | | | | \$13,000 | \$13,000 |
| Replacement Building Air Conditioning | | \$172,000 | | | | \$172,000 |



CAPITAL PLAN FY2018 –2022 (CONTINUED)

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|---|------------------|--------------------|--------------------|-----------------|-----------------|--------------------|
| Replacement Roof Covering - Membrane | | \$12,432 | | | | \$12,432 |
| Windows - 1892 Building | | \$27,000 | | | | \$27,000 |
| ROADS AND PATHS INFRASTRUCTURE | \$10,000 | | | | | \$10,000 |
| Concrete Sidewalk Repair | \$10,000 | | | | | \$10,000 |
| PLANNING | \$583,000 | \$2,110,000 | \$2,000,000 | | | \$4,693,000 |
| DEPARTMENTAL PROJECT | \$565,000 | \$100,000 | | | | \$665,000 |
| Senior Center Architecture Plans | \$400,000 | \$100,000 | | | | \$500,000 |
| Whittemore Park Revitalization Study | \$50,000 | | | | | \$50,000 |
| Arlington Historic Resources Inventory Update | \$115,000 | | | | | \$115,000 |
| INFRASTRUCTURE IMPROVEMENT | \$18,000 | \$10,000 | | | | \$28,000 |
| Dallin Library Entry Updates | \$8,000 | \$10,000 | | | | \$18,000 |
| Parmenter School Walkway | \$10,000 | | | | | \$10,000 |
| MAJOR REPAIRS | | \$2,000,000 | \$2,000,000 | | | \$4,000,000 |
| Senior Center Renovation | | \$2,000,000 | \$2,000,000 | | | \$4,000,000 |
| PUBLIC WORKS ADMINISTRATION | \$32,000 | | \$32,000 | | | \$64,000 |
| DEPARTMENTAL PROJECT | \$32,000 | | \$32,000 | | | \$64,000 |
| Mall Lights | \$32,000 | | \$32,000 | | | \$64,000 |
| PUBLIC WORKS CEMETERY DIVISION | \$10,000 | \$50,000 | \$10,000 | \$10,000 | \$10,000 | \$90,000 |
| DEPARTMENTAL PROJECT | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000 |
| Headstone Cleaning & Repair | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000 |
| VEHICLE REPLACEMENT | | \$40,000 | | | | \$40,000 |
| 3-4 T Pick-up Truck; 4wd w- Plow | | \$40,000 | | | | \$40,000 |
| PUBLIC WORKS ENGINEERING DIVISION | | \$1,100,000 | \$25,000 | \$30,000 | | \$1,155,000 |
| DEPARTMENTAL PROJECT | | | \$25,000 | | | \$25,000 |
| Roadway Consulting Services | | | \$25,000 | | | \$25,000 |
| INFRASTRUCTURE IMPROVEMENT | | \$1,100,000 | | | | \$1,100,000 |
| Bridge Construction Mystic-Mill Brook | | \$1,100,000 | | | | \$1,100,000 |



CAPITAL PLAN FY2018 –2022 (CONTINUED)

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| VEHICLE REPLACEMENT | | | | \$30,000 | | \$30,000 |
| Utility Vehicle | | | | \$30,000 | | \$30,000 |
| PUBLIC WORKS HIGHWAY DIVISION | \$2,764,563 | \$2,375,877 | \$2,649,975 | \$2,815,860 | \$2,547,044 | \$13,153,319 |
| EQUIPMENT REPLACEMENT | \$52,000 | \$34,000 | \$22,500 | \$34,500 | \$22,500 | \$165,500 |
| Sander Body | \$17,000 | \$17,000 | \$17,500 | \$17,500 | \$17,500 | \$86,500 |
| Sign Shop Printer | \$30,000 | | | | | \$30,000 |
| Small Equipment | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$25,000 |
| Snow Plow Replacement | | \$12,000 | | \$12,000 | | \$24,000 |
| INFRASTRUCTURE IMPROVEMENT | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$300,000 |
| Traffic Signal Maint & Upgrades | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$300,000 |
| ROADS AND PATHS INFRASTRUCTURE | \$2,242,563 | \$2,023,877 | \$2,265,475 | \$2,277,360 | \$2,289,544 | \$11,098,819 |
| Chapter 90 Roadway | \$750,000 | \$750,000 | \$750,000 | \$750,000 | \$750,000 | \$3,750,000 |
| Install Sidewalk Ramps | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$325,000 |
| Install Sidewalk Ramps - CDBG | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$625,000 |
| Roadway Reconstruction | \$350,000 | \$350,000 | \$350,000 | \$350,000 | \$350,000 | \$1,750,000 |
| Roadway Reconstruction Override 2011 | \$452,563 | \$463,877 | \$475,475 | \$487,360 | \$499,544 | \$2,378,819 |
| Sidewalks and Curbstones | \$500,000 | \$270,000 | \$500,000 | \$500,000 | \$500,000 | \$2,270,000 |
| VEHICLE REPLACEMENT | \$410,000 | \$258,000 | \$302,000 | \$444,000 | \$175,000 | \$1,589,000 |
| 1 Ton Dump Truck w-Plow-Sander | | | | \$68,000 | | \$68,000 |
| 33,000 GVW Dump Truck w-Plow | | \$92,000 | \$94,000 | \$96,000 | | \$282,000 |
| 3-4 Ton Pick up Truck w-lift gates & plows (2) | \$85,000 | | | | | \$85,000 |
| 3-4 Ton Pick-up, 4wd w-Plow | | | \$40,000 | | | \$40,000 |
| 44,000 GVW, 4WD Truck w-Sander | | \$166,000 | \$168,000 | \$170,000 | | \$504,000 |
| Backhoe-Loader - 1.5 CY | | | | \$110,000 | | \$110,000 |
| Catch Basin Cleaner - Clam Shell | \$150,000 | | | | | \$150,000 |
| Loader 3 CY Capacity | \$175,000 | | | | | \$175,000 |
| Street Sweeper | | | | | \$175,000 | \$175,000 |



CAPITAL PLAN FY2018 –2022 (CONTINUED)

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|--|--------------------|--------------------|---------------------|--------------------|--------------------|---------------------|
| PUBLIC WORKS MER | \$14,000 | | | | | \$14,000 |
| EQUIPMENT REPLACEMENT | \$14,000 | | | | | \$14,000 |
| Tire Balancer | \$5,500 | | | | | \$5,500 |
| Tire Changer Machine | \$8,500 | | | | | \$8,500 |
| PUBLIC WORKS NATURAL RESOURCES DIVISION | \$281,000 | \$200,000 | \$102,000 | \$125,000 | \$270,500 | \$978,500 |
| EQUIPMENT REPLACEMENT | \$281,000 | \$75,000 | \$6,000 | | \$6,000 | \$368,000 |
| Large Ride-on Mower | | \$75,000 | | | | \$75,000 |
| Small Equipment | \$6,000 | | \$6,000 | | \$6,000 | \$18,000 |
| Work Crane - 120' Boom | \$275,000 | | | | | \$275,000 |
| VEHICLE REPLACEMENT | | \$125,000 | \$96,000 | \$125,000 | \$264,500 | \$610,500 |
| 1 ton Dump Truck | | | \$62,000 | | | \$62,000 |
| 1 Ton Pickup Truck w-Dump Body | | | | | \$64,000 | \$64,000 |
| 3-4 Ton Pickup Truck | | | \$34,000 | | | \$34,000 |
| Boom-Dump-Chip Truck | | | | \$125,000 | | \$125,000 |
| Bucket Truck | | \$125,000 | | | | \$125,000 |
| Leaf Vacuum Trailer | | | | | \$25,500 | \$25,500 |
| Mini-Packer Trash Truck | | | | | \$125,000 | \$125,000 |
| Tree Chipper | | | | | \$50,000 | \$50,000 |
| PUBLIC WORKS PROPERTIES DIVISION | | | \$10,250,000 | | | \$10,250,000 |
| INFRASTRUCTURE IMPROVEMENT | | | \$10,250,000 | | | \$10,250,000 |
| DPW Facility - Oversight of Construction | | | \$250,000 | | | \$250,000 |
| DPW Facility - Site Improvements | | | \$10,000,000 | | | \$10,000,000 |
| PUBLIC WORKS WATER/SEWER DIVISION | \$2,555,000 | \$2,670,000 | \$2,667,000 | \$2,702,000 | \$2,753,000 | \$13,347,000 |
| EQUIPMENT REPLACEMENT | \$130,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$150,000 |
| Backhoe | \$125,000 | | | | | \$125,000 |
| Small Equipment | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$25,000 |



CAPITAL PLAN FY2018 –2022 (CONTINUED)

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| INFRASTRUCTURE IMPROVEMENT | \$2,400,000 | \$2,600,000 | \$2,600,000 | \$2,650,000 | \$2,650,000 | \$12,900,000 |
| Drainage Rehab-Regulatory Compliance (Ch-308) | \$200,000 | \$200,000 | \$200,000 | \$250,000 | \$250,000 | \$1,100,000 |
| Hydrant and Valve replacement program | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$500,000 |
| Sewer System Rehabilitation | \$900,000 | \$900,000 | \$900,000 | \$900,000 | \$900,000 | \$4,500,000 |
| Water System Rehabilitation | \$1,200,000 | \$1,400,000 | \$1,400,000 | \$1,400,000 | \$1,400,000 | \$6,800,000 |
| VEHICLE REPLACEMENT | \$25,000 | \$65,000 | \$62,000 | \$47,000 | \$98,000 | \$297,000 |
| 1 ton Dump Truck | | | \$62,000 | | | \$62,000 |
| 33,000 GVW Dump Truck w-Plow | | | | | \$98,000 | \$98,000 |
| Hydrant & Valve - Crane Truck | | \$65,000 | | | | \$65,000 |
| Small Van | \$25,000 | | | | | \$25,000 |
| Utility Truck | | | | \$47,000 | | \$47,000 |
| PURCHASING | \$52,000 | \$47,000 | \$39,000 | \$27,000 | \$18,000 | \$183,000 |
| PHOTOCOPIER PROGRAM | \$52,000 | \$47,000 | \$39,000 | \$27,000 | \$18,000 | \$183,000 |
| Photocopier Replacement | \$52,000 | \$47,000 | \$39,000 | \$27,000 | \$18,000 | \$183,000 |
| RECREATION | \$290,000 | \$560,000 | \$967,700 | \$467,700 | \$535,000 | \$2,820,400 |
| PARKS PLAYGROUNDS & FIELDS | \$290,000 | \$560,000 | \$967,700 | \$467,700 | \$535,000 | \$2,820,400 |
| ADA Study Implementation Program | \$60,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$260,000 |
| Arlington Reservoir Master Plan | \$100,000 | \$500,000 | \$500,000 | | | \$1,100,000 |
| Feasibility Study | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000 |
| Hurd Field Renovation | | | \$407,700 | \$407,700 | | \$815,400 |
| Playground Improvements | \$50,000 | | | | | \$50,000 |
| Reservoir Beach Mechanical Repairs | \$20,000 | | | | | \$20,000 |
| Summer St. Field Fencing Upgrades | \$50,000 | | | | | \$50,000 |
| Wellington Playground and Clean-up | | | | | \$475,000 | \$475,000 |
| REDEVELOPMENT BOARD | \$131,500 | \$60,000 | \$60,000 | | | \$251,500 |
| DEPARTMENTAL PROJECT | \$106,500 | \$60,000 | \$25,000 | | | \$191,500 |



CAPITAL PLAN FY2018 –2022 (CONTINUED)

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|---|--------------------|------------------|------------------|------------------|------------------|--------------------|
| ARB - 23 Maple Street Kitchen | \$60,000 | | | | | \$60,000 |
| ARB - Central Mechanical-Electric-Plumbing-Elevator | \$25,000 | | \$25,000 | | | \$50,000 |
| ARB - Central School Boiler Replacement | | \$50,000 | | | | \$50,000 |
| ARB - Central School Front Lobby Bathroom | \$15,000 | | | | | \$15,000 |
| ARB - Installation of 2 Security Cameras | | \$10,000 | | | | \$10,000 |
| ARB - Replace-Repair Central School AC Compressors | \$6,500 | | | | | \$6,500 |
| PUBLIC BUILDING MAINTENANCE | \$25,000 | | \$35,000 | | | \$60,000 |
| ARB - Central School Exterior Stone, Chimney Repair | | | \$10,000 | | | \$10,000 |
| ARB - Central School Slate Roof Repair | \$25,000 | | \$25,000 | | | \$50,000 |
| SCHOOLS | \$5,115,000 | \$965,000 | \$770,000 | \$830,000 | \$540,000 | \$8,220,000 |
| DEPARTMENTAL PROJECT | | | \$125,000 | \$300,000 | | \$425,000 |
| Landscape Improvements - Bishop School | | | \$125,000 | | | \$125,000 |
| Water Penetration Bishop | | | | \$300,000 | | \$300,000 |
| INFRASTRUCTURE IMPROVEMENT | \$4,650,000 | \$430,000 | \$380,000 | \$330,000 | \$320,000 | \$6,110,000 |
| Convert to Science Classrooms Dallin & Brackett | | | | \$250,000 | | \$250,000 |
| Dallin - Chiller | | \$250,000 | | | | \$250,000 |
| Dallin Gym Ventillation | \$10,000 | \$40,000 | | | | \$50,000 |
| Hardy School Expansion | \$3,500,000 | | | | | \$3,500,000 |
| Ottoson Exterior Step Repair | | | \$20,000 | | \$20,000 | \$40,000 |
| Ottoson Front Entry Upgrade | \$50,000 | | | | | \$50,000 |
| Ottoson Music Room Upgrade | \$10,000 | \$60,000 | | | | \$70,000 |
| School Playground Upgrades | \$20,000 | \$20,000 | \$300,000 | \$20,000 | \$300,000 | \$660,000 |
| Window Screens in Schools | \$60,000 | \$60,000 | \$60,000 | \$60,000 | | \$240,000 |
| Gibbs School Renovation | \$1,000,000 | | | | | \$1,000,000 |
| PARKS PLAYGROUNDS & FIELDS | | \$120,000 | | | | \$120,000 |
| Hardy Playground | | \$120,000 | | | | \$120,000 |
| PHOTOCOPIER PROGRAM | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$600,000 |
| Photocopier Lease Program | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$600,000 |



CAPITAL PLAN FY2018 –2022 (CONTINUED)

| Sum of AMOUNT | 2018 | 2019 | 2020 | 2021 | 2022 | Grand Total |
|------------------------------------|---------------------|---------------------|---------------------|--------------------|--------------------|---------------------|
| PUBLIC BUILDING MAINTENANCE | \$45,000 | | | | | \$45,000 |
| Exterior Door Replacement AHS | \$10,000 | | | | | \$10,000 |
| Ottoson Partial Roof Replacement | \$35,000 | | | | | \$35,000 |
| STUDENT TRANSPORTATION | \$260,000 | \$240,000 | \$95,000 | \$80,000 | \$100,000 | \$775,000 |
| Bus #102 - 53 passenger bus | | | \$95,000 | | | \$95,000 |
| Bus #103 - 77 passenger bus | | \$130,000 | | | | \$130,000 |
| Bus #105 - 8 passenger escape | | | | \$40,000 | | \$40,000 |
| Bus #106 - 77 passenger bus | \$130,000 | | | | | \$130,000 |
| Bus #107- 53 passenger bus | | \$110,000 | | | | \$110,000 |
| Bus #108 - 53 passenger | | | | | \$100,000 | \$100,000 |
| Bus #111 - 77 passenger bus | \$130,000 | | | | | \$130,000 |
| Van #110 - Passenger bus | | | | \$40,000 | | \$40,000 |
| VEHICLE REPLACEMENT | \$40,000 | \$55,000 | \$50,000 | | | \$145,000 |
| Food Services Truck | | \$55,000 | | | | \$55,000 |
| Maintenance Service Van | \$40,000 | | | | | \$40,000 |
| Replace Truck and P0low | | | \$50,000 | | | \$50,000 |
| TOWN MANAGER | \$5,000 | \$5,000 | \$5,000 | \$5,000 | | \$20,000 |
| INFORMATION TECHNOLOGY | \$5,000 | \$5,000 | \$5,000 | \$5,000 | | \$20,000 |
| Website Enhancements | \$5,000 | \$5,000 | \$5,000 | \$5,000 | | \$20,000 |
| TREASURER | | | | \$35,000 | | \$35,000 |
| EQUIPMENT REPLACEMENT | | | | \$35,000 | | \$35,000 |
| Replace Multi-Space Parking Meters | | | | \$35,000 | | \$35,000 |
| Grand Total | \$15,059,461 | \$11,573,309 | \$21,950,401 | \$8,299,735 | \$8,483,544 | \$65,366,450 |



CAPITAL PLAN FY2018 –2022 (CONTINUED)

| Row Labels | \$ | 2,018 | \$ | 2,019 | \$ | 2,020 | \$ | 2,021 | \$ | 2,022 | Grand Total |
|--------------------|----|---------------------|----|---------------------|----|---------------------|----|--------------------|----|--------------------|---------------------|
| BOND | | \$5,520,000 | | \$4,940,000 | | \$14,891,000 | | \$2,099,000 | | \$1,670,000 | \$29,120,000 |
| CASH | | \$4,441,928 | | \$2,518,309 | | \$2,539,701 | | \$2,206,035 | | \$2,700,544 | \$14,406,517 |
| OTHER | | \$3,571,500 | | \$3,615,000 | | \$3,612,000 | | \$3,587,000 | | \$3,638,000 | \$18,023,500 |
| CPA | | \$1,526,033 | | \$500,000 | | \$907,700 | | \$407,700 | | \$475,000 | \$3,816,433 |
| Grand Total | | \$15,059,461 | | \$11,573,309 | | \$21,950,401 | | \$8,299,735 | | \$8,483,544 | \$65,366,450 |

| Fiscal Year | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total |
|---|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Prior Non-Exempt Debt | \$7,192,219 | \$6,096,240 | \$5,346,815 | \$4,489,902 | \$3,823,015 | \$26,948,191 |
| Cash | \$4,441,928 | \$2,518,309 | \$2,539,701 | \$2,206,035 | \$2,700,544 | \$14,406,517 |
| New Non-Exempt Debt Service | \$89,600 | \$581,543 | \$1,347,776 | \$2,597,433 | \$2,879,392 | \$7,495,744 |
| BAN Interest and Principal | | \$4,000 | | | | \$4,000 |
| Total Non-Exempt Tax Burden | \$11,723,747 | \$9,200,092 | \$9,234,292 | \$9,293,370 | \$9,402,951 | \$48,854,452 |
| Direct funding sources: | | | | | | |
| Non-exempt Bond Premium FY2017 | (\$2,154,418) | | | | | (\$2,154,418) |
| Rink Enterprise Funds | (\$85,153) | (\$82,591) | (\$79,966) | (\$28,128) | (\$27,078) | (\$302,916) |
| Ambulance Revolving Fund | (\$53,156) | (\$104,025) | (\$96,070) | (\$82,965) | (\$112,460) | (\$448,676) |
| Capital Carry Forwards | (\$341,778) | (\$100,000) | (\$100,000) | (\$100,000) | (\$50,000) | (\$691,778) |
| Antennae Funds | (\$197,000) | (\$190,834) | (\$193,886) | (\$195,922) | (\$197,280) | (\$974,922) |
| Urban Renewal Fund | (\$43,844) | (\$42,444) | (\$41,044) | (\$39,644) | (\$38,244) | (\$205,219) |
| Asset Sale Proceeds | (\$500,000) | (\$250,000) | | | | (\$750,000) |
| Adjust for Roadway Reconstruction Override 2011 | (\$452,563) | (\$463,877) | (\$475,474) | (\$487,361) | (\$499,545) | (\$2,378,821) |
| Adjust for 2016 and prior Bond Premium | (\$589,033) | (\$552,822) | (\$516,611) | (\$260,240) | | (\$1,918,706) |
| Adjust for 2017 encumbered debt service | (\$266,516) | | | | | (\$266,516) |
| Net Non-Exempt Plan | \$7,040,286 | \$7,413,499 | \$7,731,242 | \$8,099,110 | \$8,478,344 | \$38,762,480 |



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