



**TOWN OF ARLINGTON**

**CAPITAL PLANNING COMMITTEE**

**Report to Town Meeting**

April 2019



# CAPITAL PLANNING COMMITTEE REPORT

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# REPORT OF THE CAPITAL PLANNING COMMITTEE

## The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunications equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four to six registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2018 on the Five-Year Capital Plan for FY2020-FY2024. The FY2020 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2019. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submission with the Operating Budget, and the complete plan to the Finance Committee in March 2019.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 33 years, cost estimates have been reasonably accurate except in the case of major reconstruction of buildings such the Ottoson School and the Community Safety Building, for which original cost estimates were significantly below final cost.

## Scope of this Report

The FY2020 Capital Budget (Exhibit I) and the Five-Year Capital Plan for FY2020–FY2024 (Exhibit II) are presented to you in this report. The recommended vote includes both “Non-Exempt” and “Exempt” debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000, 2001 and 2016. In the course of this report we will refer to such debt and debt service as “Exempt,” and all other capital spending debt and debt service as “Non-Exempt,” because it is not exempt from the spending limits of Proposition 2½.

The Five-Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. This Town Meeting is being asked to vote only on the FY2020 Capital Budget; the Five-Year Capital Plan is presented to provide you with context and visibility into future planning. The actual vote on the Capital Budget is presented by the Finance Committee under Article 58 of the Annual Town Meeting.

## Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

**Capital Asset:** An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

**Capital Improvement:** An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

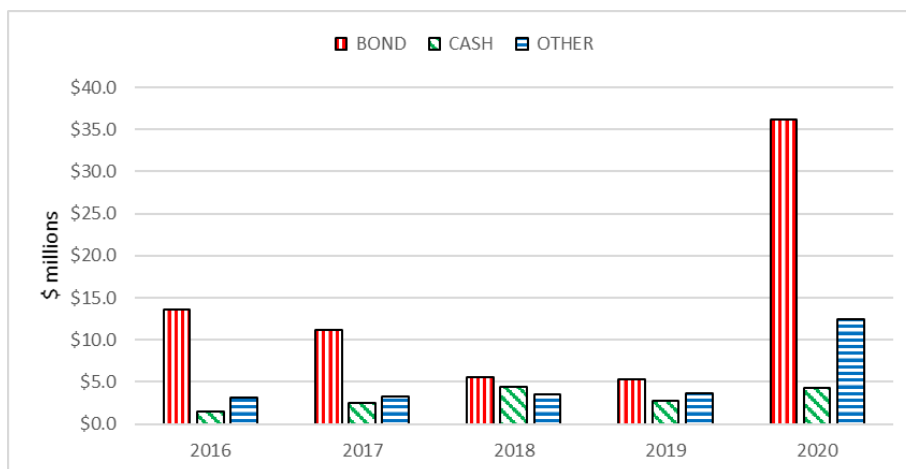
A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement, or
2. For the purchase or lease of a Capital Asset, or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

**Sources of Funding: Bonds, Cash, and Other**

Each year the Capital Planning Committee (the “CPC” or the “Committee”) presents to Town Meeting the Capital Budget for the following fiscal year and a Five-Year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms “Cash”, “Bonds”, and “Other” to describe the sources of funding for the Capital Budget and the Five-Year Capital Plan. Figure 1 provides a recent history of funding sources compared to that in this year’s proposed capital budget vote.



| \$ millions | 2016    | 2017    | 2018    | 2019    | 2020    | 5-Year Sum |
|-------------|---------|---------|---------|---------|---------|------------|
| BOND        | \$ 13.6 | \$ 11.2 | \$ 5.5  | \$ 5.3  | \$ 36.2 | \$ 71.7    |
| CASH        | \$ 1.4  | \$ 2.5  | \$ 4.4  | \$ 2.8  | \$ 4.2  | \$ 15.4    |
| OTHER       | \$ 3.2  | \$ 3.3  | \$ 3.6  | \$ 3.6  | \$ 12.4 | \$ 26.1    |
| TOTAL       | \$ 18.2 | \$ 16.9 | \$ 13.5 | \$ 11.7 | \$ 52.8 | \$ 113.2   |

**Figure 1 Five Year History by Funding Source**

“Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

“Bonds” refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to thirty years. Those extended payments, which include both principal and interest, are typically referred to as “debt service.” Short-term Bond Anticipation Notes (BANs) may be issued to manage cash flow during complex projects, and subsequently converted to bonds.

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of firefighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints. Typically capital expenditures less than \$100,000 are paid in cash, not bonded.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by:

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

“Other” refers to those expenditures that are financed from outside sources that do not arise directly from the Town’s tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town’s needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure in the Capital Plan to last year’s expenditures and their respective impact on the non-exempt budget.

**Table 1 Comparison to Prior Year Expenditure**

| Line Item |   | FY 2019               | FY 2020               | Change Year-to-Year | Change%      |
|-----------|---|-----------------------|-----------------------|---------------------|--------------|
|           | <b>Prior Debt Service</b>                             |                       |                       |                     |              |
| a1        | Prior Exempt Debt Service                             | \$ 4,414,143          | \$ 4,321,873          | \$ (92,270)         | (2)%         |
| a2        | Prior Water-Sewer Debt Service                        | \$ 1,281,094          | \$ 1,327,399          | \$ 46,305           | 4 %          |
| a3        | Prior Non-exempt Debt Service                         | \$ 6,506,880          | \$ 6,338,815          | \$ (168,064)        | (3)%         |
| <b>a</b>  | <b>Total Prior Debt Service</b>                       | <b>\$ 12,202,117</b>  | <b>\$ 11,988,087</b>  | <b>\$ (214,029)</b> | <b>(2)%</b>  |
|           | <b>New Debt Service</b>                               |                       |                       |                     |              |
| b1        | New Exempt Debt Service                               | \$ 18,000             | \$ -                  | \$ (18,000)         | (100)%       |
| b2        | New Water-Sewer Debt Service                          | \$ 2,250              | \$ 150,000            | \$ 147,750          | 6567 %       |
| b3        | New Non-exempt Debt Service                           | \$ 117,163            | \$ 173,268            | \$ 56,105           | 48 %         |
| <b>b</b>  | <b>Total New Debt Service</b>                         | <b>\$ 137,413</b>     | <b>\$ 323,268</b>     | <b>\$ 185,855</b>   | <b>135 %</b> |
|           | <b>Total Debt Service (Prior + New)</b>               |                       |                       |                     |              |
| c1        | Total Exempt Debt Service                             | \$ 4,432,143          | \$ 4,321,873          | \$ (110,270)        | (2)%         |
| c2        | Total Water-Sewer Debt Service                        | \$ 1,283,344          | \$ 1,477,399          | \$ 194,055          | 15 %         |
| c3        | Total Non-exempt Debt Service                         | \$ 6,624,042          | \$ 6,512,083          | \$ (111,959)        | (2)%         |
| <b>c</b>  | <b>Total Debt Service</b>                             | <b>\$ 12,339,529</b>  | <b>\$ 12,311,355</b>  | <b>\$ (28,174)</b>  | <b>(0)%</b>  |
|           | <b>Total Non- Exempt Expenditures</b>                 |                       |                       |                     |              |
| c3        | Total Non-Exempt Debt Service (from above)            | \$ 6,624,042          | \$ 6,512,083          | \$ (111,959)        | (2)%         |
| d         | Total Cash Expenditure                                | \$ 2,795,027          | \$ 4,222,995          | \$ 1,427,968        | 51 %         |
| e         | Total Non-Exempt Tax Burden                           | \$ 9,419,069          | \$ 10,735,078         | \$ 1,316,009        | 14 %         |
|           | <i>Less Direct Funding Sources:</i>                   |                       |                       |                     |              |
|           | Transfer from Ambulance Revolving Fund                | \$ (15,675)           | \$ (47,175)           | \$ (31,500)         | 201 %        |
|           | Antenna Funds   | \$ (205,546)          | \$ (459,845)          | \$ (254,299)        | 124 %        |
|           | Non-Exempt Bond Premium (from prior year)             | \$ (3,019)            | \$ (461)              | \$ 2,558            | (85)%        |
|           | Ed Burns Rink Adjustment                              | \$ (82,591)           | \$ (101,278)          | \$ (18,687)         | 23 %         |
|           | Urban Renewal   | \$ (43,844)           | \$ (48,944)           | \$ (5,100)          | 12 %         |
|           | Capital Carry Forward                                 | \$ (393,382)          | \$ (1,203,204)        | \$ (809,822)        | 206 %        |
|           | Asset Sale Proceeds                                   | \$ (250,000)          | \$ -                  | \$ 250,000          | (100)%       |
| <b>f</b>  | <b>Total Direct Funding Sources</b>                   | <b>\$ (994,056)</b>   | <b>\$ (1,860,907)</b> | <b>\$ (866,850)</b> | <b>87 %</b>  |
|           | <i>Adjustments:</i>                                   |                       |                       |                     |              |
|           | Adjust for FY 2016 and Prior Bond Premiums            | \$ (552,822)          | \$ (516,611)          | \$ 36,211           | (7)%         |
|           | Adjust for Roadway Reconstruction O/R 2012            | \$ (463,877)          | \$ (475,474)          | \$ (11,597)         | 2 %          |
|           | Adjust for Debt service, Town-owned Rental Properties | \$ -                  | \$ (98,000)           | \$ (98,000)         | n/a          |
| <b>g</b>  | <b>Total Adjustments</b>                              | <b>\$ (1,016,699)</b> | <b>\$ (1,090,085)</b> | <b>\$ (73,386)</b>  | <b>7 %</b>   |
| <b>h</b>  | <b>Net Total Non-Exempt Plan Expenditure</b>          | <b>\$ 7,408,314</b>   | <b>\$ 7,784,086</b>   | <b>\$ 375,772</b>   | <b>5 %</b>   |

The Capital Planning Committee and the Treasurer’s office have collaborated to create a new debt tracking database that permits more refined sorting of outstanding debt and debt service. Note that Minuteman debt service is not included in the capital budget; it is serviced through the operating budget as a component of the Minuteman assessment.

**Vote by the Town Meeting Under Article 58**

In the vote for the capital appropriation for FY 2020, you will be asked to approve (in nine separate steps):

1. Reappropriation of available balances carried forward from completed projects financed through bonds,

2. A transfer between two borrowing accounts related to the Stratton School renovation,
3. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
4. Acquisitions using sources of funds other than the tax levy,
5. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
6. Authorization of the Town to seek external grants and funds for capital purposes,
7. Carrying-over in the capital budget any unspent funds to be used for capital appropriations in future years,
8. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose, and
9. Disposition of borrowing premiums according to Chapter 44, Section 20 of the General Laws.

**Under Article 58, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee.** You are only asked to vote on the Capital Budget for FY2020 under Article 58 (Exhibit III), and not on the Five-Year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan.

**Table 2 Summary of Article 58**

| Line Item          | FY 2020  |                       |
|--------------------|--|-----------------------|
|                    | <b>Acquisition Expense by Funding Source</b>                                   |                       |
| d                  | Cash   | \$ 4,222,995          |
|                    | Bond   | \$ 36,194,000         |
|                    | Other  | \$ 12,394,500         |
|                    | <b>Total Acquisition Expense</b>   | <b>\$ 52,811,495</b>  |
|                    | <b>Appropriation by Use of Funds</b>   |                       |
|                    | <b>Exempt Debt Service</b>   |                       |
| a1                 | Prior  | \$ 4,321,873          |
| b1                 | New  | \$ -                  |
| c1                 | <b>Total Exempt Debt Service</b>   | <b>\$ 4,321,873</b>   |
|                    | <b>Water/Sewer Debt Service</b>  |                       |
| a2                 | Prior  | \$ 1,327,399          |
| b2                 | New  | \$ 150,000            |
| c2                 | <b>Total Water/Sewer Debt Service</b>  | <b>\$ 1,477,399</b>   |
|                    | <b>Rink Enterprise Fund Debt Service (Partially supported by General Fund)</b> |                       |
|                    | Prior  | \$ 159,931            |
|                    | New  | \$ 2,625              |
|                    | <b>Total Other Enterprise Fund Debt Service</b>                                | <b>\$ 162,556</b>     |
|                    | <b>General Non-Exempt Debt Service</b>   |                       |
|                    | Prior  | \$ 6,178,884          |
|                    | New  | \$ 170,643            |
|                    | <b>General Non-Exempt Debt Service</b>   | <b>\$ 6,349,527</b>   |
|                    | <b>Total General Fund Non-Exempt Debt Service (incl Rink)</b>                  |                       |
| a3                 | Prior  | \$ 6,338,815          |
| b3                 | New  | \$ 173,268            |
| c3                 | <b>Total General Fund Non-Exempt Debt Service (incl Rink)</b>                  | <b>\$ 6,512,083</b>   |
|                    | <b>Less Direct Funding Sources:</b>  |                       |
|                    | Ambulance Revolving Fund   | \$ (47,175)           |
|                    | Antennae Funds   | \$ (459,845)          |
|                    | Non-exempt Bond Premium (from FY2019)  | \$ (461)              |
|                    | Rink Enterprise Fund   | \$ (101,278)          |
|                    | Urban Renewal Fund   | \$ (48,944)           |
|                    | Capital Carry Forwards   | \$ (1,203,204)        |
| f                  | <b>Net direct sources</b>  | <b>\$ (1,860,907)</b> |
| <b>d+c2+c3+f</b>   | <b>Net Non-Exempt Appropriation</b>  | <b>\$ 10,351,570</b>  |
| -c2                | Less Water/Sewer (voted in other budgets)                                      | \$ (1,477,399)        |
| <b>d+c3+f</b>      | <b>Net General Fund Non-Exempt</b>   | <b>\$ 8,874,171</b>   |
| c1                 | Add back Exempt Debt Service   | \$ 4,321,873          |
| <b>i=d+c1+c3+f</b> | <b>Total Appropriation</b>   | <b>\$ 13,196,044</b>  |

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 above.



In FY 2020, Prior Non-Exempt Debt Service (\$6,338,815) comprises the current year principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Exempt debt service in Table 2. Cash is the amount (\$4,222,995) of directly purchased (non-bonded) acquisitions. The Plan also cites \$36,194,000 in new borrowing. \$173,268 is the estimated tax impact of interest (including BAN interest) on new borrowing for this year. These amounts are reduced by transfers from other available funds. \$4,321,873 is the amount needed to pay the principal and interest on bonds authorized by Debt Exclusion referenda and therefore exempt from the limits of Proposition 2½.

Table 3 below outlines the components of the Five-Year Capital Plan.

**Table 3 Components of the Total Expenditure**

| Line Item | Fiscal Year                                | FY 2020             | FY 2021            | FY 2022            | FY 2023            | FY 2024             | Total               |
|-----------|--|---------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| a3        | Prior Non-Exempt Debt Service              | \$6,338,815         | \$5,387,609        | \$4,671,971        | \$4,310,662        | \$3,958,620         | \$24,667,677        |
| d         | Cash                                       | \$4,222,995         | \$3,125,060        | \$2,356,304        | \$2,150,383        | \$2,602,993         | \$14,457,735        |
| b3        | New Non-Exempt Debt Service                | \$173,268           | \$1,115,284        | \$2,407,026        | \$3,493,307        | \$3,778,669         | \$10,967,553        |
|           | BAN Interest and Principal                 | \$0                 | \$242,000          | \$484,000          | \$21,560           | \$21,560            | \$769,120           |
| a         | <b>Total Non-Exempt Tax Burden</b>         | <b>\$10,735,078</b> | <b>\$9,869,952</b> | <b>\$9,919,301</b> | <b>\$9,975,912</b> | <b>\$10,361,842</b> | <b>\$50,862,085</b> |
|           | <i>Direct funding sources:</i>             |                     |                    |                    |                    |                     |                     |
|           | Non-exempt Bond Premium (from FY2019 )     | (\$461)             | \$0                | \$0                | \$0                | \$0                 | (\$461)             |
|           | Rink Enterprise Funds                      | (\$101,278)         | (\$71,806)         | (\$80,244)         | (\$77,601)         | (\$75,109)          | (\$406,038)         |
|           | Ambulance Revolving Fund                   | (\$47,175)          | (\$30,675)         | (\$86,475)         | (\$59,280)         | (\$57,460)          | (\$281,085)         |
|           | Capital Carry Forwards                     | (\$1,203,204)       | \$0                | \$0                | \$0                | \$0                 | (\$1,203,204)       |
|           | Antenna Funds                              | (\$459,845)         | (\$208,181)        | (\$161,795)        | (\$175,199)        | (\$173,550)         | (\$1,198,569)       |
|           | Urban Renewal Fund                         | (\$48,944)          | (\$47,344)         | (\$45,744)         | (\$44,144)         | (\$42,544)          | (\$228,719)         |
|           | Recreation Enterprise Fund                 | \$0                 | (\$56,203)         | (\$207,419)        | (\$203,131)        | (\$198,844)         | (\$665,597)         |
|           | Asset Sale Proceeds                        | \$0                 | (\$500,000)        | (\$266,000)        | \$0                | \$0                 | (\$766,000)         |
|           | <i>Adjustments to 5% Plan:</i>             |                     |                    |                    |                    |                     |                     |
|           | Roadway Reconstruction Override 2011       | (\$475,474)         | (\$487,361)        | (\$499,545)        | (\$512,033)        | (\$524,833)         | (\$2,499,246)       |
|           | 2016 and prior Bond Premium                | (\$516,611)         | (\$260,240)        | \$0                | \$0                | \$0                 | (\$776,851)         |
|           | Prior Year Encumbered Debt Service         | \$0                 | \$0                | \$0                | \$0                | \$0                 | \$0                 |
|           | Debt service, Town-owned Rental Properties | (\$98,000)          | (\$88,500)         | (\$17,000)         | (\$16,650)         | (\$16,300)          | (\$216,450)         |
| h         | <b>Net Non-Exempt Plan</b>                 | <b>\$7,784,086</b>  | <b>\$8,139,643</b> | <b>\$8,533,080</b> | <b>\$8,887,874</b> | <b>\$9,273,203</b>  | <b>\$42,617,886</b> |

Adjustments for the Rink, Ambulance, Antenna, Recreation, and Urban Renewal Fund accounts (including Central School, Jefferson Cutter House and 23 Maple Street) recognize payments to the Capital Budget from those accounts. "Asset Sale Proceeds" reflects the application of the sale of a Town-owned asset, the proceeds of which by law must be applied to a capital expense.

Capital Carry Forwards are unexpended funds from prior completed appropriations. If funded by borrowing, these sources must be applied to projects having equal or longer life than the original project. Past practice has been to match appropriate projects within the Capital Plan but without including detail in the vote mapping them to new projects. On advice of the Treasurer and Bond Counsel FY2020 and future votes will detail both the projects from which funds are being swept and those to which they are being applied so that the reappropriation by Town Meeting is explicit, as shown in Part 1 of this year's vote.

During the 2012 override referendum, voters were promised that \$400,000 of the override amount would be applied to roadway reconstruction. This offset removes that amount (increased each year by 2.5%) from the operating budget to fund the additional DPW capital expense.

The "Non-exempt Bond Premium" reflects as a source of funding the full amount of premium received on non-exempt bonds issued in FY2019. This is in keeping with the procedures recommended by the Department of Revenue under the provisions of the Municipal Modernization Act. The Adjustment for "2016 and Prior Bond Premium" credits the Capital Plan with the premium received by the Town on prior bond issues, allocated over five years of the plan, properly reflecting the true net borrowing cost of the Capital Plan.

"Debt Service, Town-owned Rental Properties" credits the Capital Plan for a portion of rental income received by the Town on the Dallin Library and Parmenter School, offsetting capital improvements funded through the Plan.

### Planning and Controlling Capital Expenditures

The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal

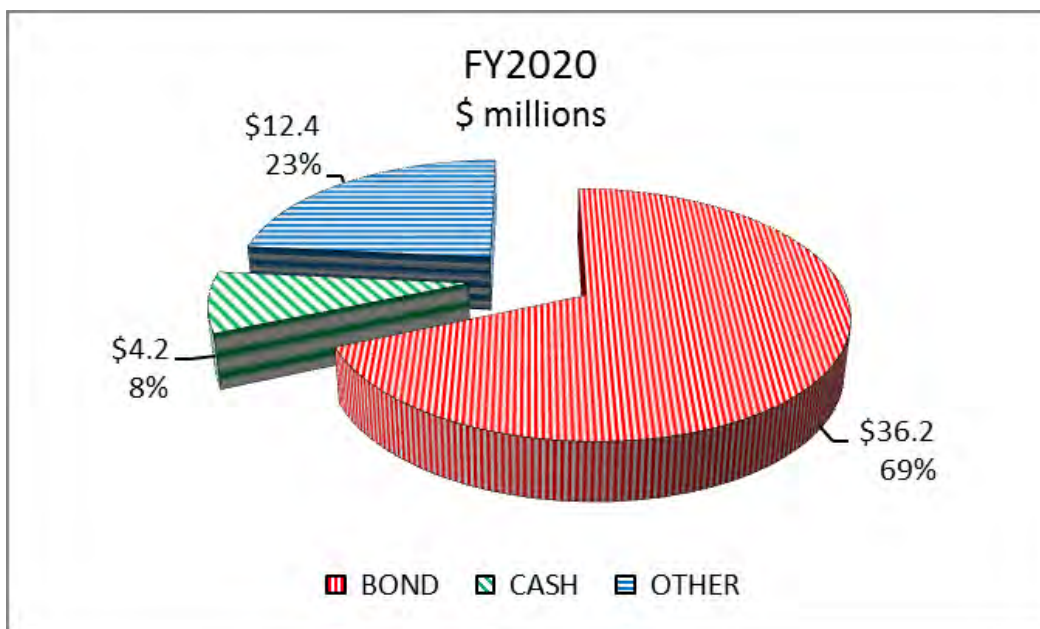
impact on the current year but significant impact in future years. Table 4 demonstrates that the expenditures in Article 58 and in the Five-Year Capital Plan meet the Capital Planning Committee’s 5% standard. The budget FY2020 expenditures are 5% of the total Town revenue for FY2020 and over five years the plan averages close to 5%.

**Table 4 Capital Planning and 5% Limit**

| Fiscal Year           | FY 2020       | FY 2021       | FY 2022       | FY 2023       | FY 2024       | Total         |
|-----------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Net Non-Exempt Plan   | \$7,784,086   | \$8,139,643   | \$8,533,080   | \$8,887,874   | \$9,273,203   | \$42,617,886  |
| Pro Forma Budget      | \$155,763,733 | \$163,042,581 | \$170,786,860 | \$177,549,783 | \$185,406,070 | \$852,549,027 |
| Budget For Plan at 5% | \$7,788,187   | \$8,152,129   | \$8,539,343   | \$8,877,489   | \$9,270,304   | \$42,627,451  |
| Plan as % of Revenues | 5.00%         | 4.99%         | 5.00%         | 5.01%         | 5.00%         | 5.00%         |
| Variance From Budget  | \$4,100       | \$12,486      | \$6,263       | (\$10,385)    | (\$2,899)     | \$9,566       |

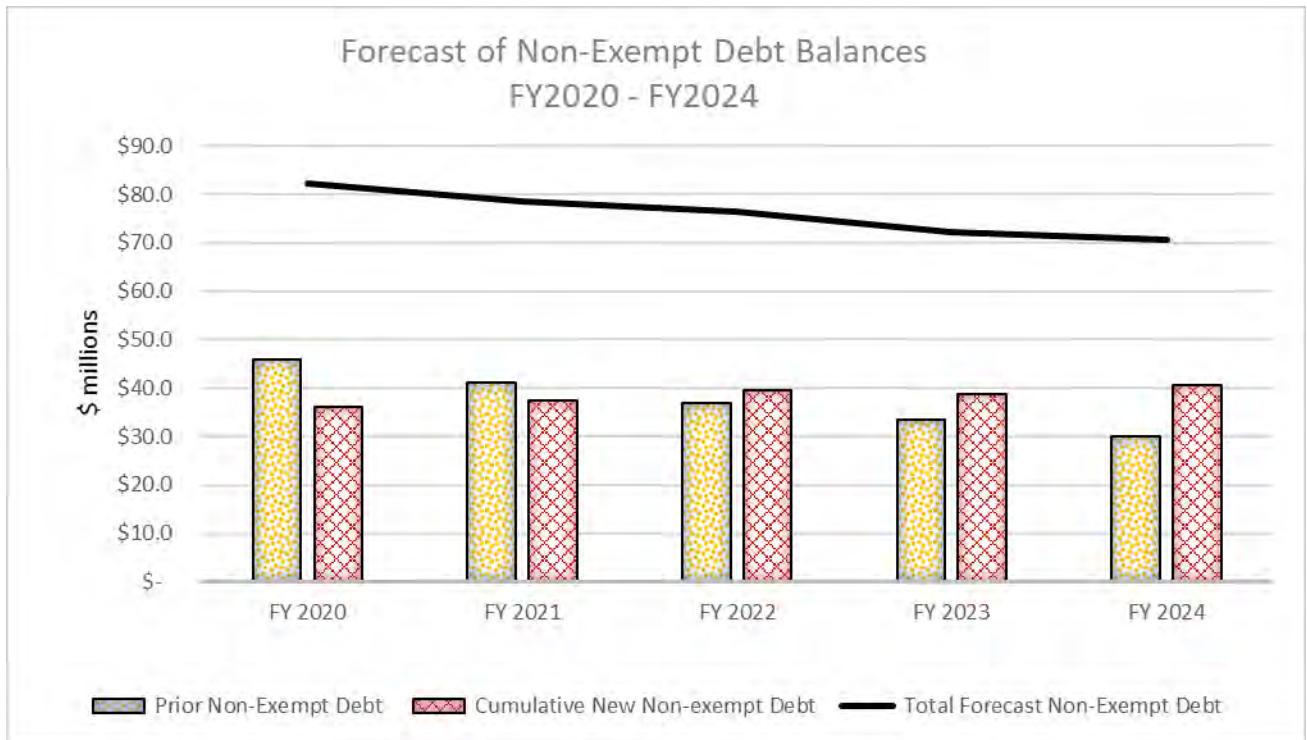
**An Overview of the Impact of Capital Spending**

As seen in Figure 2 below, 69% of the planned acquisitions in FY2020 are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.



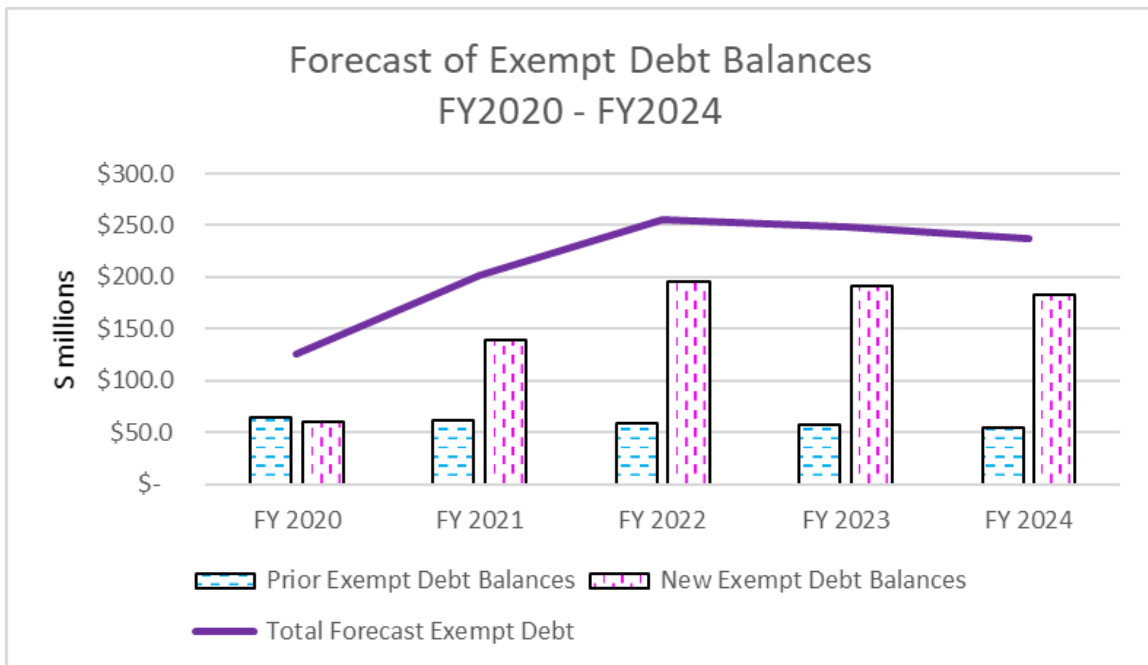
**Figure 2 Funding Sources in FY 2020**

Managing total debt is an important part of the capital planning process. Total debt includes both non-exempt and exempt debt. Bonded capital acquisitions increase total debt, and debt service principal payments reduce total debt.



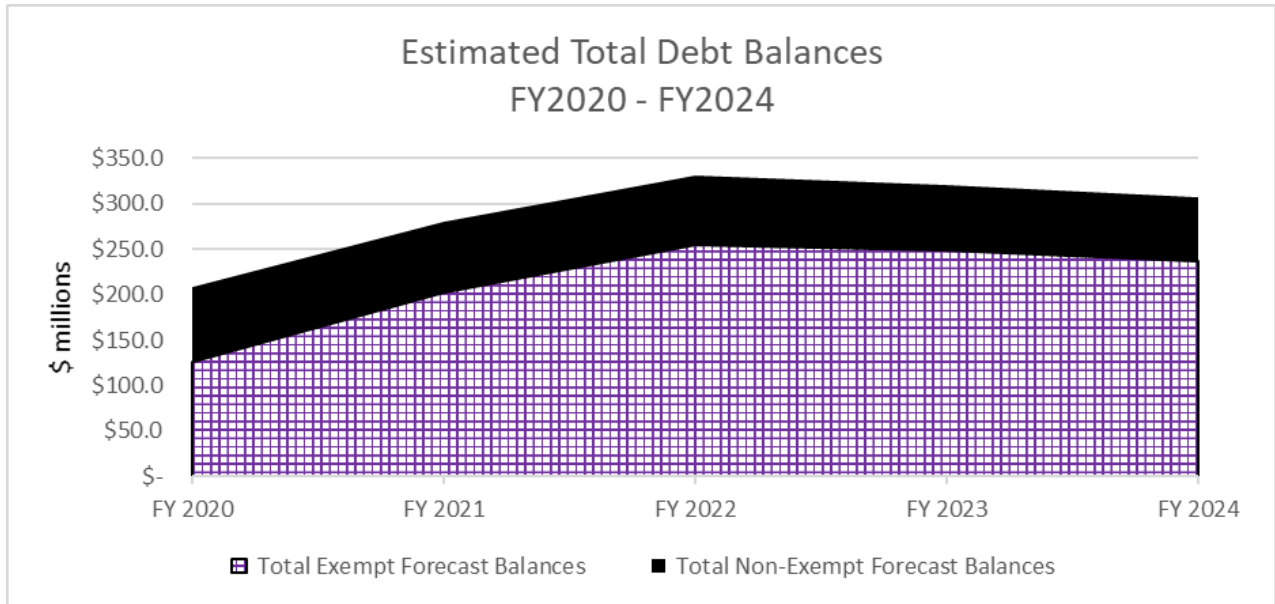
**Figure 3 Forecast of Non-Exempt Debt Balance**

Figure 3 shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding non-exempt debt can affect the Town’s ability to meet its operating budget requirements. New non-exempt debt is increased significantly in FY2020 to fund the renovation of the DPW campus and the Senior Center. Projected new non-exempt debt in subsequent years is largely offset by retirement of prior debt.



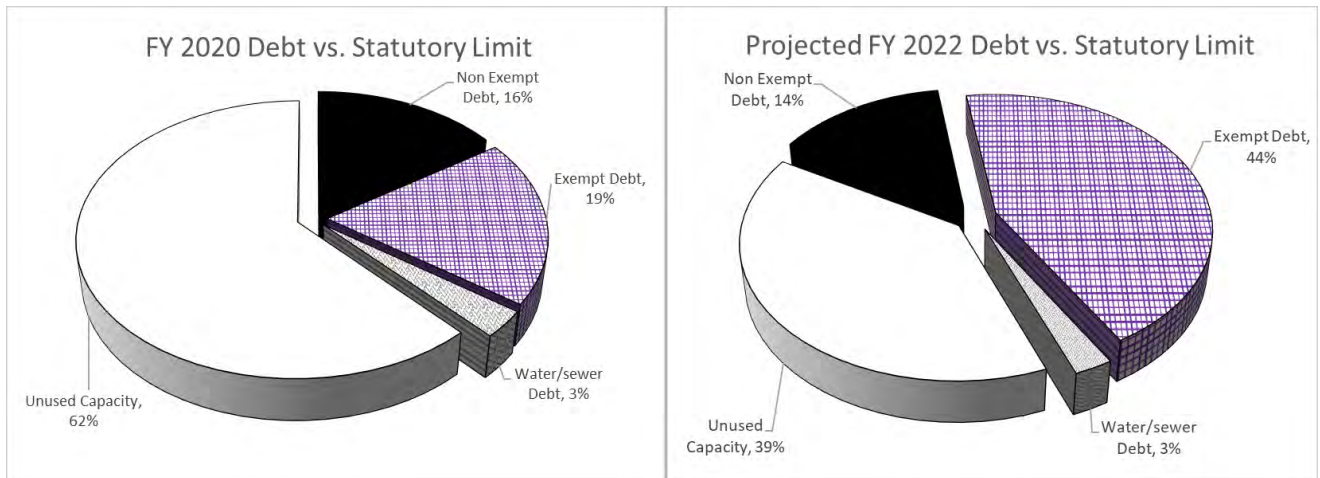
**Figure 4 Estimated New Exempt Debt**

Figure 4 shows a forecast of exempt debt balances, which declined in recent years as elementary school projects funded by the 2001 debt exclusion vote were paid down, but increased due to the Gibbs renovation and AHS Planning approved by the voters in 2016. The anticipated reconstruction of Arlington High School will require phased increases in exempt debt over the next three years as the project progresses, as discussed later in this report.



**Figure 5 Estimated Total Debt**

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from [Figure 5](#), non-exempt debt is reasonably level over the next five years while the anticipated AHS project drives total debt significantly higher.



**Figure 6 Arlington Statutory Debt Capacity**

The Mass Department of Revenue imposes on each community a Statutory Debt Limit on certain debt equal to 5% of the Equalized Valuation (EQV) of the Town. Based on the current DOR reported EQV of \$10.61 billion, the debt limit is \$530.7 million. Arlington’s estimated applicable FY 2020 debt of \$202 million, including an initial phase of borrowing for the Arlington High School project if authorized, represents 38% of the statutory limit as illustrated on the left in [Figure 6](#). Projecting to the completion of borrowing for the AHS project, net of the expected state contribution, total applicable debt rises considerably but remains well under the statutory limit.

### **Community Preservation Act**

In November 2014 the voters of Arlington accepted the Community Preservation Act, imposing a 1.5% surcharge on property taxes to create a funding stream dedicated to Affordable Housing, Historic Preservation, Open Space, and Outdoor Recreation projects.

The Community Preservation Act Committee (“CPAC”) will report to this Town Meeting on its recommendations for FY2020 funding. Any projects to be considered for funding must be endorsed by that Committee, and expenditure of CPA funds must be voted favorably by Town Meeting, as with any other appropriation.

Certain needs traditionally funded through the Capital Budget and Plan such as outdoor recreation and historic restoration projects are CPA-eligible by their nature. In FY2020 and subsequent years, to enable the Community Preservation Committee to evaluate projects which have already been requested by Town staff and included in the Plan, the Capital Plan has segregated most such eligible expenditures into the funding category of "CPA." If CPA funding is unavailable the Capital Planning Committee remains committed to considering each such project in the Capital Plan.

The Capital Planning Committee has voted to endorse the Report of the CPAC to the 2019 Annual Town Meeting and recommends favorable action by Town Meeting on the CPAC requests.

### **The Gibbs School Renovation**

In June 2016 voters approved a debt exclusion to cover the costs of the Gibbs School reuse as a Town-wide sixth grade to accommodate growth in enrollment at the middle school level. A Special Town Meeting in April 2017 appropriated funding of \$27 million, of which \$26 million was eligible to be covered by the debt exclusion, and the balance has been funded by the non-exempt Capital Plan.

The renovation project commenced in summer 2017 and was completed on-budget and on-schedule. The Gibbs School opened in September 2018, welcoming 463 sixth grade students from all seven Arlington elementary schools. As a result, the Ottoson Middle School now comprises only the seventh and eighth grades, reducing enrollment to 855, within the capacity of the building.

### **The Hardy School Expansion**

In November 2016 the School Enrollment Task Force recommended to the Arlington School Department that the Hardy Elementary School be expanded by six classrooms to accommodate growth in Arlington’s student enrollment, which has been especially significant in East Arlington. A Special Town Meeting in April 2017 appropriated the preliminary cost estimate of \$3.5 million; final bids increased the total cost by \$1.3 million. The expenditure for the Hardy Expansion project was reflected in the FY2019 Capital Budget, although the actual appropriation vote was taken in the Special Town Meeting of February 2018 to expedite completion of the project. The renovation project commenced in spring 2018 and was completed on-budget and on-schedule, with the addition opening in January 2019.

The demands of the increased student population as well as the disturbance caused by construction impacted the adequacy of the playground facilities. The School Department, with strong advocacy by residents and valuable technical support by Parks & Recreation staff, requested funding for the addition of a K-1 play area on the Lake Street side of the school and redesign and refurbishment of the main Chandler Street playground facility. Capital Planning included appropriations of \$200,000 in FY2019 for the Lake Street playground and includes \$300,000 in the proposed FY2020 Capital Plan for the Chandler Street playground. The entire Hardy School Expansion project, including the playground improvements, is funded within the confines of the 5% non-exempt capital budget limit.

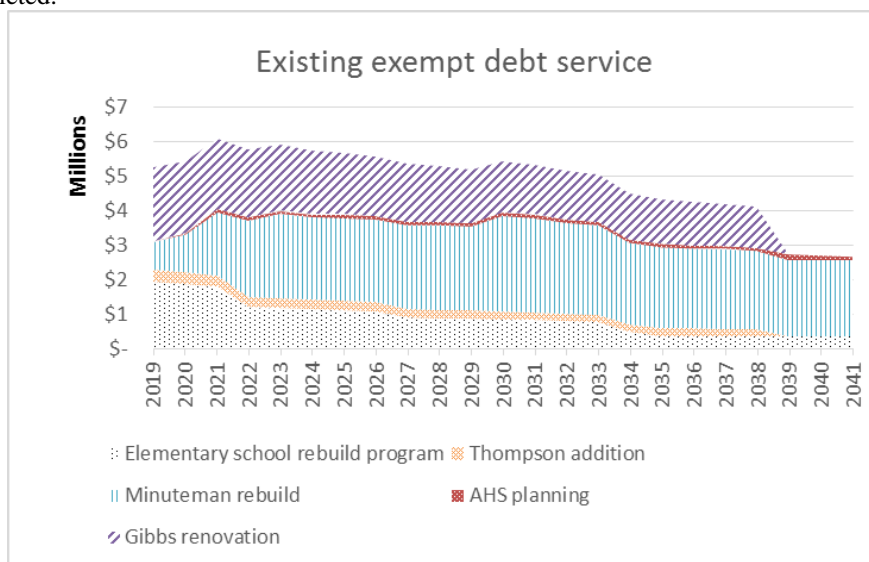
### **Arlington High School**

The Capital Planning Committee strongly supports the effort to rebuild Arlington High School. Our high school complex was built between 1914 and 1980 and last upgraded 35 years ago. Our student population is growing, and we face potential loss of accreditation for substandard facilities.

Over the past two years the Arlington High School Building Committee and School Department leadership, in partnership with the Massachusetts School Building Authority (MSBA), have documented the educational program and existing building conditions, established design parameters, developed and evaluated alternatives, and recommended the most cost-effective and educationally appropriate preferred solution to MSBA, all informed by a series of collaborative public forums. The resulting proposed schematic design and budget for construction of a new facility has been endorsed by the MSBA staff for approval by its Board of Directors, which will establish MSBA’s financial support of the project.

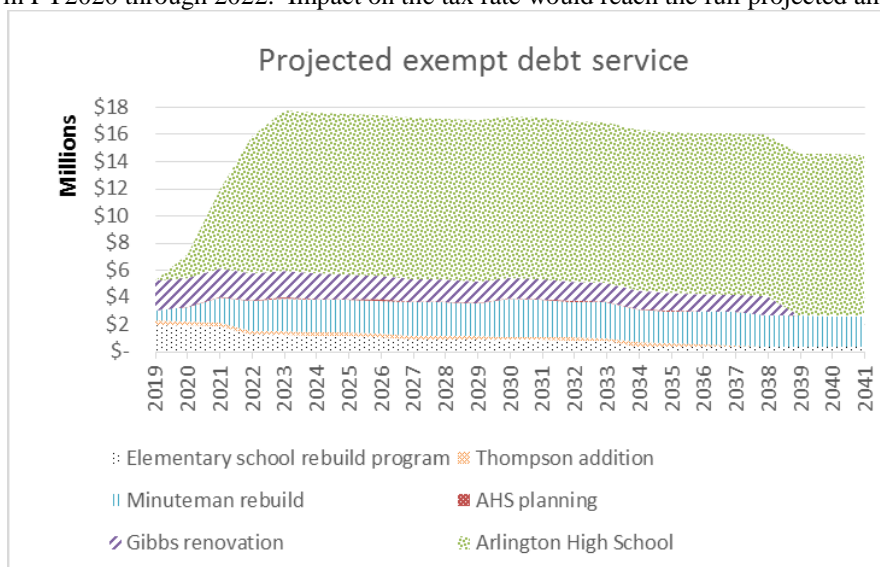
The AHS Building Committee will present a detailed report to the upcoming Special Town Meeting. The Capital Planning Committee has voted unanimously to support the recommended vote advancing the project. If a debt authorization is approved at the Special Town Meeting, the voters will be asked to approve a debt exclusion to fund the debt service outside the limits of Proposition 2½.

Figure 7 Exempt Debt Service below illustrates the impact of prior commitments by Arlington voters to fund our school facilities. As debt is paid down for various elementary schools and the Gibbs renovation, debt service for those projects declines. For Minuteman, debt service increases slightly in 2020 and 2021 as final borrowings for the project are completed.



**Figure 7 Exempt Debt Service**

The projected impact of the new AHS is shown in Figure 8 below. Matching funding with the phased multi-year construction schedule, Arlington’s projected \$205 million maximum local share of the cost would be borrowed in several tranches in FY2020 through 2022. Impact on the tax rate would reach the full projected amount in FY2023.



**Figure 8 Projected Exempt Debt Service**

## **DPW Campus Renovation**

Extensive renovation of the six-building 74,000-square-foot Department of Public Works campus is planned for FY2020. The buildings of the campus have seen little investment in recent years. With the exception of interior renovations of building B in 2009 and some more recent roof leak repairs to building D, nothing significant has been done since the 1970s.

The extensive planning required for this project was funded in FY2017 and FY2019 and has produced an Existing Conditions Assessment, Space Needs Assessment, and Conceptual Design Alternatives which included both renovation of existing space as well as building new. Anticipated needs are extensive including building envelope work (brick, windows, roofs, garage doors), fire protection, plumbing, HVAC, electrical, and Mill Brook culvert work. Also needed are functional improvements such as a vehicle wash bay, staff assembly room, locker and shower facilities, and supervisor office space.

Water & Sewer employees and equipment are significant users of the facility so the project can be partially funded by the Water & Sewer Enterprise Fund. The W&S contribution is currently estimated at 28% of total project cost.

The selected design includes both retaining and renovating existing (historic) structures as well as constructing a new building on the site. The completed space will also provide a home for the town's Facilities and IT departments. The total budgeted cost of \$32.2 million is based on the selected design plus planning and design costs that were appropriated in prior fiscal years. The FY2020 request of \$29.9 million funds the construction phase. The vote requests authority to bond the full amount (\$29.9 million). However, it is expected that some fraction (or all) of the Water & Sewer contribution may be paid from cash in the Water & Sewer Enterprise Fund; the remainder will be funded by the non-exempt Capital Plan.

Due to the proximity of the DPW and AHS projects, the two teams of architects are communicating to explore possibilities to optimize land use. At present, the DPW project has been arranged in order to allow for a connection from AHS to Grove Street should that be desired in the final design. If the project is approved, construction will begin in summer 2019.

**Table 5 DPW Facilities Renovation Funding**

| <b>Town Meeting action</b> | <b>Capital Plan</b> | <b>Water/Sewer Fund</b> | <b>Total</b>  |
|----------------------------|---------------------|-------------------------|---------------|
| FY2017                     | \$ 1,050,000        |                         | \$ 1,050,000  |
| FY2019 (Dec 2018 STM)      |                     | \$ 1,253,754            | \$ 1,253,754  |
| FY2020 (requested)         | \$ 22,000,000       | \$ 7,900,000            | \$ 29,900,000 |
| Total                      | \$ 23,050,000       | \$ 9,153,754            | \$ 32,203,754 |
|                            | 72%                 | 28%                     |               |

## **Senior Center/Central School Renovation**

Arlington's Central School building, or the "Senior Center," was constructed in 1894 and originally housed Arlington High School, later a junior high school, and eventually was an adjunct elementary school in the 1960s and 1970s. In the 1970s it also was home to the administration offices of Arlington Public Schools. As Arlington's school population declined in the 1970s and 1980s, and school building consolidation/reuse took place, the Select Board created an urban renewal fund and Central School was transferred to the Arlington Redevelopment Board. In 1982 the Select Board voted that 44% of the building be reserved for a Senior Center and other Town uses with the balance being commercial use. Article 3 of the 1983 Town Meeting voted \$1.7 million for the renovation of the Central School.

A substantial portion of the building was leased to commercial tenants for most of the last few decades; but these tenants had moved out in recent years. No major renovations or improvements in the building had been undertaken since the early 1980s, however, following an intensive and successful fundraising effort, the Arlington Center for the Arts made major improvements in the upper floors prior to moving in as a key tenant last year. In addition to the Arlington Center for the Arts, the Central School building serves as a home for the Arlington Contributory Retirement Board and various Health and Human Services activities including administration, Senior Center, Council on Aging, Assistance Services, etc. It will also be home to Veterans' Services after the project is complete.

Health and Human Services began planning changes to accommodate 21<sup>st</sup> century requirements in 2015 and 2016 through a combination of studies of program needs, engineering requirements and architectural plans (approved by the 2017 and 2018 Annual Town Meetings). This project is a combination of three projects in one: program improvements, health & safety code compliance and infrastructure upgrades. Many of the infrastructure upgrade items (totaling over \$3 million) had been included in prior year Capital Plan “Town-owned facility” requests; these were integrated into this project for logistical, efficiency and cost-saving reasons. Total expenditures, for both hard costs and soft costs, are projected at \$8.056 million, including the prior Capital Plan infrastructure upgrades.

### **Parks and Recreation Facilities**

Arlington is home to a wide range of recreational facilities that serve the health and recreational needs of residents, add to the town’s character, and help make Arlington a desirable place to live. To ensure that these facilities remain safe, accessible, and available, the Recreation Department has taken a rigorous approach to how it plans and implements capital improvements within its facilities. This includes conducting ongoing feasibility assessments for future playground renovation projects, budgeting \$50,000/year for critical upgrades to comply with the Americans with Disabilities Act, other accessibility best practices and key safety improvements for all users.

Funding for recreation capital projects has become a partnership between a variety of funding sources, going beyond what is available for the regular capital plan. A significant amount of funding for these projects now comes from Community Preservation Act (CPA) sources, and the Capital Planning Committee and the Community Preservation Committee coordinate throughout the budget development process on how different projects may receive funding. In addition, the Town has also sought funding from state grants and funding earmarks from state elected officials, as well as using enterprise funds that come from user fees. The ongoing Reservoir Improvements project is a good example; for FY2020, it is expected to be financed by \$2.6 million from the capital plan, \$500,000 in CPA funds, and \$400,000 from a state grant. As another example, improvements to the Ed Burns Arena come from the rink’s enterprise fund, helping to make repairs to key systems such as the roof and the boilers. Finally, the scheduled renovations over the next five years of many of the Town’s playgrounds are expected to be paid by CPA funds when possible, and by the capital plan otherwise.

### **Arlington’s Cultural Legacy**

Our community life has long benefitted from the political traditions, institutions, and infrastructure passed to us by our predecessors. As transient custodians of our culture and environment, we share in our ancestors’ obligation to transfer equitably to the generations following the same or greater value that we ourselves have received. From an infrastructure viewpoint, in the latter part of the 20<sup>th</sup> century we enjoyed the schools, Town Hall, public buildings, library, roads and highways developed by “the Greatest Generation” and their forebears.

In the last several decades Town Meeting and the voters have faithfully continued the Town’s practice to pass to our children and grandchildren an intact municipal fabric and preserved community wealth. Under Town Meeting government, our town operates with prudence and probity and our debt is well-managed, as reflected in our Triple-A bond rating.

The voters’ support of the recent debt exclusions and the 2011 override, adoption by Town Management and Labor of GIC health insurance, and adoption of the Community Preservation Act are all fiscal building blocks enabling continuation of Arlington’s strong social legacy.

### **Reconstruction and Renovation of Town-owned Buildings**

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Buildings that have received substantial recent attention are the Community Safety Building, three Fire Stations, all of our elementary schools and the Gibbs town-wide sixth grade.



## **Implementing Previous Capital Plans**

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased, or their purchase or implementation is in process.

Arlington Fire Department took delivery of its first tower truck which, compared with a standard ladder design, provides greater safety and flexibility by allowing two firefighters to operate together in structural firefighting and rescue situations, as well as procuring a new ambulance.

Improvements to the MUNIS system, the core of the Town's accounting systems, are continuing. Property and Motor Vehicle Excise Taxes have been converted to MUNIS for FY2018, employee self-service capability has been implemented, and the Town has completed the conversion to all electronic paychecks for staff. The Town is moving towards converting to a Voice-Over-IP (VOIP) phone system, which has already been installed at the Gibbs, Brackett, Hardy, and Thompson Schools.

Renovation of the Gibbs School as a Town-wide sixth grade was completed on budget and on schedule, opening for the 2018-2019 school year. With significant progress being made on the rebuilding of the Arlington High School (detailed above), the Town is close to bringing the entire school infrastructure into a state of good repair. Accessibility and other capital improvements have been completed at Robbins Farm Park, and the Recreation Department is continuing to standardize its approach to capital projects.

Extensive roadway and sidewalk renewals have been accomplished throughout the community, and the 40-year program of replacement of our water and sewer infrastructure continues on schedule. Design of the Mystic Street Bridge rehabilitation has also continued to move forward.

Progress on each of these projects is monitored by the Town Manager's Office and the Comptroller and reported to the Capital Planning Committee.

## **Academic IT Requirements**

APS has made a strong case to increase capital spending on IT resources to meet system-wide needs. "Baseline Edge," "Powerschool" and other educational program management software offering increased teaching capabilities have outstripped current computing resources for over 280 teachers' computers. Evolving 21<sup>st</sup> century educational metrics including MCAS, Common Core, and PARCC are increasing the requirement for improved technology in students' hands as well, so APS is increasing both tablet and PC resources. Therefore, the Capital Planning Committee is asking your continued support of a \$420,000 technology line item for education in this year's Capital Budget to more aggressively support both our teachers and students.

## **Looking Ahead**

Town Meeting's careful evaluation of Arlington's capital needs and its continued support of Town Management's capital planning process is a critical element of equitable intergenerational transfer of our communal heritage. As we consider the coming five years and beyond:

We have now committed to a new 21<sup>st</sup> century program of support for our school infrastructure to maintain the high academic achievements Arlington has come to expect from the APS administration, faculty, and students. We are meeting the challenges arising from school enrollment growth at the elementary and middle school levels through the recent Thompson and Hardy expansions and the repurposing and renovation of the Gibbs School as a Town-wide sixth grade.

The ongoing commitment to steady upgrading of our water & sewer and roadway infrastructure continues, including Town-wide water meter replacement and an aggressive sidewalk replacement program. The Capital Planning Committee has proposed a spending level of \$400,000 to \$500,000 per year on Town sidewalks and walkways.

Renovation of the Senior Center spaces at Central School are planned for FY2020. The Central School and all of Arlington's other "Civic Block" assets, including Town Hall, Robbins Memorial Library, Whittemore Robbins House, Carriage House and Cottage, and Winfield Robbins Memorial Garden are historic treasures and the subject

of long-term review of maintenance standards and optimal uses. The CPA Committee is examining some of these needs which may qualify for Community Preservation funding.

Town use of library resources and facilities has increased substantially in recent years and strains the aging infrastructure. The Robbins Memorial Library was last renovated in 1992; the Fox Library, in 1952. The Library Department seeks a renovation and addition to the Robbins and new construction to replace the Fox in the middle of the next decade. The Five-Year Capital Plan reflects planning for these, with projected design costs for the Robbins in FY2022 and for the Fox in FY2024.

### Program Spending Summary

Table 6 summarizes Non-Exempt Town expenditures by program from FY2017 (2017 through 2019 are actual) through the Five-Year Capital Plan. Expenditures voted through debt-exclusion referenda for school projects are exempt from Proposition 2½ and are not included in this chart.

**Table 6 Analysis of Spending by Program**

| Program                        | 2017                | 2018                | 2019                | 2020                | 2021               | 2022               | 2023               | 2024                | Grand Total          |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|--------------------|--------------------|--------------------|---------------------|----------------------|
| DEPARTMENTAL PROJECT           | \$1,452,500         | \$634,000           | \$540,000           | \$30,165,000        | \$410,000          | \$1,162,500        | \$135,000          | \$825,000           | \$35,324,000         |
| EQUIPMENT REPLACEMENT          | \$264,000           | \$590,500           | \$646,650           | \$1,804,760         | \$907,700          | \$521,500          | \$693,350          | \$477,400           | \$5,905,860          |
| INFORMATION TECHNOLOGY         | \$452,100           | \$642,365           | \$630,000           | \$728,760           | \$610,000          | \$628,760          | \$610,000          | \$623,760           | \$4,925,745          |
| INFRASTRUCTURE IMPROVEMENT     | \$2,370,000         | \$7,128,000         | \$5,843,000         | \$7,180,000         | \$2,857,072        | \$3,407,000        | \$2,810,000        | \$3,760,000         | \$35,355,072         |
| MAJOR REPAIRS                  | \$532,000           | \$0                 | \$0                 | \$8,350,000         | \$160,000          | \$0                | \$0                | \$0                 | \$9,042,000          |
| PARKS & PLAYGROUNDS            | \$610,400           | \$172,000           | \$60,000            | \$135,000           | \$50,000           | \$50,000           | \$50,000           | \$50,000            | \$1,177,400          |
| PHOTOCOPIER PROGRAM            | \$165,300           | \$188,000           | \$175,000           | \$120,000           | \$120,000          | \$120,000          | \$120,000          | \$120,000           | \$1,128,300          |
| PUBLIC BUILDING MAINTENANCE    | \$6,078,240         | \$2,252,563         | \$477,000           | \$965,500           | \$1,165,000        | \$110,000          | \$120,000          | \$1,312,000         | \$12,480,303         |
| ROADS AND PATHS INFRASTRUCTURE | \$1,556,525         | \$260,000           | \$2,253,877         | \$2,265,475         | \$2,277,360        | \$2,189,544        | \$2,202,033        | \$2,264,833         | \$15,269,647         |
| STUDENT TRANSPORTATION         | \$95,000            | \$1,476,000         | \$240,000           | \$190,000           | \$85,000           | \$100,000          | \$95,000           | \$40,000            | \$2,321,000          |
| VEHICLE REPLACEMENT            | \$1,808,000         | \$190,000           | \$819,500           | \$907,000           | \$1,019,000        | \$1,252,000        | \$390,000          | \$816,000           | \$7,201,500          |
| <b>Grand Total</b>             | <b>\$15,384,065</b> | <b>\$13,533,428</b> | <b>\$11,685,027</b> | <b>\$52,811,495</b> | <b>\$9,661,132</b> | <b>\$9,541,304</b> | <b>\$7,225,383</b> | <b>\$10,288,993</b> | <b>\$130,130,827</b> |

A fuller picture of the Town’s ongoing commitment to school infrastructure improvement can be seen in Table 7. This summarizes non-exempt funding within the limits of the capital plan, together with exempt funding approved by the voters for specific projects including the Gibbs renovation and AHS plans in FY2019, and Arlington’s expected local share of the rebuild of AHS in FY2020.

**Table 7 School Facilities Investment**

|                                | 2017          | 2018          | 2019         | 2020           | 2021         | 2022       | 2023       | 2024         | Total          |
|--------------------------------|---------------|---------------|--------------|----------------|--------------|------------|------------|--------------|----------------|
| <b>Exempt Funding</b>          | \$ 12,279,000 | \$ 28,000,000 | \$ -         | \$ 205,000,000 | \$ -         | \$ -       | \$ -       | \$ -         | \$ 245,279,000 |
| <b>Non-exempt Funding</b>      | \$ 8,404,041  | \$ 4,695,000  | \$ 2,310,000 | \$ 1,445,000   | \$ 1,030,000 | \$ 620,000 | \$ 100,000 | \$ 2,035,000 | \$ 20,639,041  |
| <b>Total School Investment</b> | \$ 20,683,041 | \$ 32,695,000 | \$ 2,310,000 | \$ 206,445,000 | \$ 1,030,000 | \$ 620,000 | \$ 100,000 | \$ 2,035,000 | \$ 265,918,041 |

We want to express our gratitude to Management Analyst Amy Fidalgo for her excellent support and valuable participation in the work of the Committee this past year and wish her well as she departs Arlington for a new professional opportunity.

The Capital Planning Committee requests that you support its recommendations on Article 58 of the Annual Town Meeting.

Respectfully submitted by

Stephen J. Andrew – Moderator Appointee  
 Joseph Barr – Moderator Appointee  
 Ida Cody – Town Comptroller  
 Charles T. Foskett, Chairman – Finance Committee Designee  
 Phyllis Marshall-Hartman – Town Treasurer  
 Christopher B. Moore – Moderator Appointee  
 Michael Morse – School Superintendent Designee  
 Sandy Pooler – Deputy Town Manager  
 Brian H. Rehrig, Vice-Chairman – Moderator Appointee  
 Barbara Thornton – Moderator Appointee  
 Timur Kaya Yontar, Secretary – Moderator Appointee

|   | BOND               | CASH               | OTHER            | Grand Total        |
|---|--------------------|--------------------|------------------|--------------------|
| <b>COMMUNITY SAFETY - FIRE SERVICES</b>                             | <b>\$205,000</b>   |                    |                  | <b>\$205,000</b>   |
| Portable Radio Replacement  | \$205,000          |                    |                  | \$205,000          |
| <b>COMMUNITY SAFETY - POLICE SERVICES</b>                           | <b>\$967,000</b>   | <b>\$142,000</b>   |                  | <b>\$1,109,000</b> |
| Bullet Proof Vest Program   |                    | \$7,000            |                  | \$7,000            |
| Radio Upgrade-Replacement Program                                   | \$967,000          |                    |                  | \$967,000          |
| Vehicle Replacement Program   |                    | \$135,000          |                  | \$135,000          |
| <b>FACILITIES</b>   |                    | <b>\$10,000</b>    |                  | <b>\$10,000</b>    |
| Town Hall - Renovations   |                    | \$10,000           |                  | \$10,000           |
| <b>HEALTH &amp; HUMAN SERVICES</b>                                  |                    | <b>\$311,500</b>   |                  | <b>\$311,500</b>   |
| Veterans Memorials Repairs  |                    | \$40,000           |                  | \$40,000           |
| Whittemore Robbins House - Exterior Painting and Window Replacement |                    | \$136,500          |                  | \$136,500          |
| Carriage House interior renovation                                  |                    | \$75,000           |                  | \$75,000           |
| Whittemore Robbins House Kitchen                                    |                    | \$60,000           |                  | \$60,000           |
| <b>INFORMATION TECHNOLOGY</b>                                       |                    | <b>\$728,760</b>   |                  | <b>\$728,760</b>   |
| School - Admin Computers and Peripherals                            |                    | \$40,000           |                  | \$40,000           |
| School - Network Infrastructure                                     |                    | \$75,000           |                  | \$75,000           |
| School - Replacement academic PC's district wide                    |                    | \$420,000          |                  | \$420,000          |
| School - Software Licensing   |                    | \$60,000           |                  | \$60,000           |
| Town Microcomputer Program  |                    | \$60,000           |                  | \$60,000           |
| Town Software Upgrades & Standardization                            |                    | \$50,000           |                  | \$50,000           |
| Interface between WebQA and PeopleGIS for DPW work orders           |                    | \$10,000           |                  | \$10,000           |
| Matching funds for technology grant                                 |                    | \$13,760           |                  | \$13,760           |
| <b>LIBRARY</b>  | <b>\$100,000</b>   | <b>\$51,260</b>    |                  | <b>\$151,260</b>   |
| Repointing  | \$100,000          |                    |                  | \$100,000          |
| MLN Equipment Schedule FY20-24                                      |                    | \$41,260           |                  | \$41,260           |
| Roof Parapet  |                    | \$10,000           |                  | \$10,000           |
| <b>PLANNING</b>   | <b>\$8,055,000</b> | <b>\$121,500</b>   |                  | <b>\$8,176,500</b> |
| Exterior Repairs- Dallin Library                                    |                    | \$41,500           |                  | \$41,500           |
| Parking lot upgrades - Dallin Library                               |                    | \$30,000           |                  | \$30,000           |
| Interior finish repairs - Dallin Library                            |                    | \$10,000           |                  | \$10,000           |
| Building exterior repairs assessment - Parmenter                    |                    | \$30,000           |                  | \$30,000           |
| HVAC assessment - Parmenter   |                    | \$10,000           |                  | \$10,000           |
| Senior Center/Central School Renovation                             | \$8,055,000        |                    |                  | \$8,055,000        |
| <b>PUBLIC WORKS CEMETERY DIVISION</b>                               |                    |                    | <b>\$10,000</b>  | <b>\$10,000</b>    |
| Headstone Cleaning & Repair   |                    |                    | \$10,000         | \$10,000           |
| <b>PUBLIC WORKS ENGINEERING DIVISION</b>                            | <b>\$750,000</b>   | <b>\$25,000</b>    |                  | <b>\$775,000</b>   |
| Roadway Consulting Services   |                    | \$25,000           |                  | \$25,000           |
| Lake Street/Bikeway Intersection Improvements                       | \$750,000          |                    |                  | \$750,000          |
| <b>PUBLIC WORKS HIGHWAY DIVISION</b>                                | <b>\$518,000</b>   | <b>\$1,447,975</b> | <b>\$875,000</b> | <b>\$2,840,975</b> |
| 33,000 GVW Dump Truck w-Plow  | \$125,000          |                    |                  | \$125,000          |
| 3-4 Ton Pick-up, 4wd w-Plow   |                    | \$40,000           |                  | \$40,000           |
| 44,000 GVW, 4WD Truck w-Sander                                      | \$168,000          |                    |                  | \$168,000          |
| Chapter 90 Roadway  |                    |                    | \$750,000        | \$750,000          |
| Install Sidewalk Ramps - CDBG                                       |                    |                    | \$125,000        | \$125,000          |
| Roadway Reconstruction  |                    | \$350,000          |                  | \$350,000          |
| Roadway Reconstruction Override 2011                                |                    | \$475,475          |                  | \$475,475          |
| Sander Body   |                    | \$17,500           |                  | \$17,500           |
| Sidewalk Ramp Installation  |                    | \$65,000           |                  | \$65,000           |
| Sidewalks and Curbstones  |                    | \$500,000          |                  | \$500,000          |
| Street Sweeper  | \$225,000          |                    |                  | \$225,000          |
| <b>PUBLIC WORKS MER</b>   | <b>\$60,000</b>    |                    |                  | <b>\$60,000</b>    |
| Traffic Signal Maint & Upgrades                                     | \$60,000           |                    |                  | \$60,000           |
| <b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>                      |                    | <b>\$102,000</b>   |                  | <b>\$102,000</b>   |
| 1 Ton Pickup Truck w-Dump Body                                      |                    | \$62,000           |                  | \$62,000           |

|   | BOND                | CASH               | OTHER               | Grand Total         |
|---|---------------------|--------------------|---------------------|---------------------|
| 3-4 Ton Pickup Truck                            |                     | \$40,000           |                     | \$40,000            |
| <b>PUBLIC WORKS PROPERTIES DIVISION</b>         | <b>\$22,000,000</b> |                    | <b>\$7,900,000</b>  | <b>\$29,900,000</b> |
| DPW Facility - Site Improvements                | \$22,000,000        |                    | \$7,900,000         | \$29,900,000        |
| <b>PUBLIC WORKS WATER/SEWER DIVISION</b>        |                     |                    | <b>\$3,112,000</b>  | <b>\$3,112,000</b>  |
| 1 Ton Dump Truck                                |                     |                    | \$62,000            | \$62,000            |
| Drainage Rehab - Regulatory Compliance (Ch-308) |                     |                    | \$250,000           | \$250,000           |
| Hydrant and Valve replacement program           |                     |                    | \$100,000           | \$100,000           |
| Sewer System Rehabilitation                     |                     |                    | \$900,000           | \$900,000           |
| Small Equipment                                 |                     |                    | \$5,000             | \$5,000             |
| Water System Rehabilitation                     |                     |                    | \$1,400,000         | \$1,400,000         |
| Vacuum/Jet Truck                                |                     |                    | \$395,000           | \$395,000           |
| <b>PURCHASING</b>                               |                     | <b>\$53,000</b>    |                     | <b>\$53,000</b>     |
| Photocopier Replacement Program                 |                     | \$53,000           |                     | \$53,000            |
| <b>RECREATION</b>                               | <b>\$2,450,000</b>  | <b>\$285,000</b>   | <b>\$400,000</b>    | <b>\$3,135,000</b>  |
| ADA Study Implementation Program                |                     | \$50,000           |                     | \$50,000            |
| Feasibility Study                               |                     | \$10,000           |                     | \$10,000            |
| Poets Corner Field                              |                     | \$75,000           |                     | \$75,000            |
| Reservoir Improvements Phase II                 | \$2,450,000         | \$150,000          | \$400,000           | \$3,000,000         |
| <b>REDEVELOPMENT BOARD</b>                      |                     |                    | <b>\$42,500</b>     | <b>\$42,500</b>     |
| Interior finish upgrades - Jefferson Cutter     |                     |                    | \$22,500            | \$22,500            |
| Interior repairs - 23 Maple Street              |                     |                    | \$20,000            | \$20,000            |
| <b>SCHOOLS</b>                                  | <b>\$825,000</b>    | <b>\$925,000</b>   | <b>\$55,000</b>     | <b>\$1,805,000</b>  |
| Bus #102 - 53 passenger bus                     |                     | \$95,000           |                     | \$95,000            |
| Hardy Playground                                | \$300,000           | \$40,000           |                     | \$340,000           |
| Landscape Improvements - Bishop School          | \$125,000           |                    |                     | \$125,000           |
| Ottoson Exterior Step Repair                    |                     | \$20,000           |                     | \$20,000            |
| Photocopier Lease Program                       |                     | \$120,000          |                     | \$120,000           |
| Replace Truck and Plow                          |                     | \$50,000           |                     | \$50,000            |
| School Playground Upgrades                      | \$300,000           |                    |                     | \$300,000           |
| Window Screens in Schools                       |                     | \$60,000           |                     | \$60,000            |
| Thompson Heat Pump Replacement                  |                     | \$35,000           |                     | \$35,000            |
| Air Conditioning Study                          |                     | \$50,000           |                     | \$50,000            |
| Security Updates                                |                     | \$40,000           |                     | \$40,000            |
| Gibbs School HVAC Catwalks                      | \$100,000           |                    |                     | \$100,000           |
| Activity Van - After School Program             |                     |                    | \$55,000            | \$55,000            |
| Van # 110 - passenger                           |                     | \$40,000           |                     | \$40,000            |
| Hardy Reroofing and Envelope Phase I            |                     | \$350,000          |                     | \$350,000           |
| Hardy Accessibility Improvements                |                     | \$25,000           |                     | \$25,000            |
| <b>SELECT BOARD</b>                             | <b>\$114,000</b>    |                    |                     | <b>\$114,000</b>    |
| Voting Machines                                 | \$114,000           |                    |                     | \$114,000           |
| <b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b>  | <b>\$150,000</b>    | <b>\$20,000</b>    |                     | <b>\$170,000</b>    |
| Ed Burns Arena Roof Work                        |                     | \$20,000           |                     | \$20,000            |
| Boiler Replacement                              | \$150,000           |                    |                     | \$150,000           |
| <b>Grand Total</b>                              | <b>\$36,194,000</b> | <b>\$4,222,995</b> | <b>\$12,394,500</b> | <b>\$52,811,495</b> |

|   | 2020               | 2021             | 2022             | 2023             | 2024             | Grand Total        |
|---|--------------------|------------------|------------------|------------------|------------------|--------------------|
| <b>COMMUNITY SAFETY - FIRE SERVICES</b>                             | <b>\$205,000</b>   | <b>\$335,000</b> | <b>\$755,000</b> | <b>\$45,000</b>  | <b>\$532,000</b> | <b>\$1,872,000</b> |
| <b>EQUIPMENT REPLACEMENT</b>  | <b>\$205,000</b>   | <b>\$75,000</b>  | <b>\$75,000</b>  | <b>\$25,000</b>  | <b>\$30,000</b>  | <b>\$410,000</b>   |
| Firefighter Protective Gear   |                    | \$25,000         | \$25,000         | \$25,000         | \$30,000         | \$105,000          |
| Jaws of Life - Extrication Equipment                                |                    | \$50,000         |                  |                  |                  | \$50,000           |
| Portable Radio Replacement  |                    |                  |                  |                  |                  | \$205,000          |
| Thermal Imaging Cameras Replacement                                 | \$205,000          |                  | \$50,000         |                  |                  | \$50,000           |
| <b>PUBLIC BUILDING MAINTENANCE</b>                                  |                    |                  | <b>\$10,000</b>  | <b>\$20,000</b>  | <b>\$112,000</b> | <b>\$142,000</b>   |
| Air Handler Replacement Park Circle                                 |                    |                  | \$10,000         | \$12,000         | \$12,000         | \$24,000           |
| Apparatus Bay Heating Unit Park Circle                              |                    |                  |                  | \$8,000          |                  | \$8,000            |
| Carpeting - Flooring at Park Circle Station                         |                    |                  | \$10,000         |                  |                  | \$10,000           |
| Central station exterior waterproofing                              |                    |                  |                  |                  | \$100,000        | \$100,000          |
| <b>VEHICLE REPLACEMENT</b>  |                    | <b>\$260,000</b> | <b>\$670,000</b> | <b>\$390,000</b> | <b>\$390,000</b> | <b>\$1,320,000</b> |
| Engine Pumper to Replace #1025                                      |                    | \$260,000        | \$600,000        |                  |                  | \$600,000          |
| Lighting Plant Replace 2001 Ford vehicle #1015                      |                    |                  | \$70,000         |                  |                  | \$70,000           |
| Replace Ambulance #1026   |                    |                  |                  |                  | \$280,000        | \$280,000          |
| Replace EM vehicle #1016 Air supply                                 |                    |                  |                  |                  | \$70,000         | \$70,000           |
| Rescue Ambulance replacing 2013 Ford Horton                         |                    | \$260,000        |                  |                  | \$40,000         | \$260,000          |
| Vehicle Replacement - #1017 2012 Ford Escape                        |                    |                  |                  |                  | \$40,000         | \$40,000           |
| <b>COMMUNITY SAFETY - POLICE SERVICES</b>                           | <b>\$1,109,000</b> | <b>\$157,000</b> | <b>\$225,000</b> | <b>\$162,000</b> | <b>\$162,000</b> | <b>\$1,815,000</b> |
| <b>EQUIPMENT REPLACEMENT</b>  | <b>\$974,000</b>   | <b>\$22,000</b>  | <b>\$40,000</b>  | <b>\$22,000</b>  | <b>\$22,000</b>  | <b>\$1,080,000</b> |
| Automatic External Defibrillators                                   |                    |                  | \$18,000         |                  |                  | \$18,000           |
| Bullet Proof Vest Program   | \$7,000            | \$22,000         | \$22,000         | \$22,000         | \$22,000         | \$95,000           |
| Radio Upgrade-Replacement Program                                   | \$967,000          |                  |                  |                  |                  | \$967,000          |
| <b>VEHICLE REPLACEMENT</b>  | <b>\$135,000</b>   | <b>\$135,000</b> | <b>\$185,000</b> | <b>\$140,000</b> | <b>\$140,000</b> | <b>\$735,000</b>   |
| Animal Control Vehicle Replacement                                  |                    |                  | \$45,000         |                  |                  | \$45,000           |
| Vehicle Replacement Program   | \$135,000          | \$135,000        | \$140,000        | \$140,000        | \$140,000        | \$690,000          |
| <b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>              |                    | <b>\$15,000</b>  |                  | <b>\$15,000</b>  |                  | <b>\$30,000</b>    |
| <b>VEHICLE REPLACEMENT</b>  |                    | <b>\$15,000</b>  |                  | <b>\$15,000</b>  |                  | <b>\$30,000</b>    |
| Van Replacement Program   |                    | \$15,000         |                  | \$15,000         |                  | \$30,000           |
| <b>FACILITIES</b>   | <b>\$10,000</b>    | <b>\$300,000</b> | <b>\$100,000</b> | <b>\$100,000</b> | <b>\$100,000</b> | <b>\$610,000</b>   |
| <b>PUBLIC BUILDING MAINTENANCE</b>                                  | <b>\$10,000</b>    | <b>\$300,000</b> | <b>\$100,000</b> | <b>\$100,000</b> | <b>\$100,000</b> | <b>\$610,000</b>   |
| Town Hall - Renovations   | \$10,000           | \$300,000        | \$100,000        | \$100,000        | \$100,000        | \$610,000          |
| <b>HEALTH &amp; HUMAN SERVICES</b>                                  | <b>\$311,500</b>   | <b>\$515,000</b> | <b>\$72,500</b>  |                  |                  | <b>\$899,000</b>   |
| <b>DEPARTMENTAL PROJECT</b>   | <b>\$40,000</b>    |                  | <b>\$72,500</b>  |                  |                  | <b>\$112,500</b>   |
| Monument Square Veterans Park                                       |                    |                  | \$72,500         |                  |                  | \$72,500           |
| Veterans Memorials Repairs  | \$40,000           |                  |                  |                  |                  | \$40,000           |
| <b>PUBLIC BUILDING MAINTENANCE</b>                                  | <b>\$271,500</b>   | <b>\$515,000</b> |                  |                  |                  | <b>\$786,500</b>   |
| Carriage House interior renovation                                  | \$75,000           |                  |                  |                  |                  | \$75,000           |
| Whittemore Robbins Cottage  |                    | \$515,000        |                  |                  |                  | \$515,000          |
| Whittemore Robbins House - Exterior Painting and Window Replacement | \$136,500          |                  |                  |                  |                  | \$136,500          |
| Whittemore Robbins House Kitchen                                    | \$60,000           |                  |                  |                  |                  | \$60,000           |

|   | 2020        | 2021      | 2022        | 2023      | 2024      | Grand Total |
|---|-------------|-----------|-------------|-----------|-----------|-------------|
| <b>INFORMATION TECHNOLOGY</b>                             |             |           |             |           |           |             |
| <b>EQUIPMENT REPLACEMENT</b>                              |             |           |             |           |           |             |
| Conference Room Presentation Technology Program           | \$728,760   | \$620,000 | \$628,760   | \$620,000 | \$623,760 | \$3,221,280 |
|   |             | \$10,000  |             | \$10,000  |           | \$20,000    |
|   |             | \$10,000  |             | \$10,000  |           | \$20,000    |
| <b>INFORMATION TECHNOLOGY</b>                             |             |           |             |           |           |             |
| Interface between WebQA and PeopleGIS for DPW work orders | \$728,760   | \$610,000 | \$628,760   | \$610,000 | \$623,760 | \$3,201,280 |
| Matching funds for technology grant                       | \$10,000    |           |             |           |           | \$10,000    |
| School - Admin Computers and Peripherals                  | \$13,760    |           | \$13,760    |           | \$13,760  | \$41,280    |
| School - Network Infrastructure                           | \$40,000    | \$40,000  | \$40,000    | \$40,000  | \$40,000  | \$200,000   |
| School - Replacement Academic PC's District Wide          | \$75,000    | \$20,000  | \$25,000    | \$20,000  | \$20,000  | \$160,000   |
| School - Software Licensing                               | \$420,000   | \$400,000 | \$400,000   | \$400,000 | \$400,000 | \$2,020,000 |
| Town Microcomputer Program                                | \$60,000    | \$40,000  | \$40,000    | \$40,000  | \$40,000  | \$220,000   |
| Town Software Upgrades & Standardization                  | \$60,000    | \$60,000  | \$60,000    | \$60,000  | \$60,000  | \$300,000   |
|   | \$50,000    | \$50,000  | \$50,000    | \$50,000  | \$50,000  | \$250,000   |
| <b>LIBRARY</b>  |             |           |             |           |           |             |
|   | \$151,260   | \$33,200  | \$1,016,000 | \$42,350  | \$717,400 | \$1,960,210 |
| <b>DEPARTMENTAL PROJECT</b>                               |             |           |             |           |           |             |
| Fox Library Building Project                              |             |           | \$980,000   |           | \$680,000 | \$1,660,000 |
| Robbins Library Renovations                               |             |           | \$980,000   |           | \$680,000 | \$980,000   |
| <b>EQUIPMENT REPLACEMENT</b>                              |             |           |             |           |           |             |
| MLN Equipment Schedule FY20-24                            | \$41,260    | \$33,200  | \$36,000    | \$42,350  | \$37,400  | \$190,210   |
|   | \$41,260    | \$33,200  | \$36,000    | \$42,350  | \$37,400  | \$190,210   |
| <b>PUBLIC BUILDING MAINTENANCE</b>                        |             |           |             |           |           |             |
| Repointing  | \$110,000   |           |             |           |           | \$110,000   |
| Roof Parapet  | \$100,000   |           |             |           |           | \$100,000   |
|   | \$10,000    |           |             |           |           | \$10,000    |
| <b>PLANNING</b>   |             |           |             |           |           |             |
|   | \$8,176,500 | \$265,000 |             |           |           | \$8,441,500 |
| <b>MAJOR REPAIRS</b>                                      |             |           |             |           |           |             |
| Senior Center/Central School Renovation                   | \$8,055,000 |           |             |           |           | \$8,055,000 |
|   | \$8,055,000 |           |             |           |           | \$8,055,000 |
| <b>PUBLIC BUILDING MAINTENANCE</b>                        |             |           |             |           |           |             |
| Building exterior repairs - Parmenter                     | \$121,500   | \$265,000 |             |           |           | \$386,500   |
|   |             | \$100,000 |             |           |           | \$100,000   |
| Building exterior repairs assessment - Parmenter          | \$30,000    |           |             |           |           | \$30,000    |
| Exterior Repairs- Dallin Library                          | \$41,500    |           |             |           |           | \$41,500    |
| HVAC assessment - Parmenter                               | \$10,000    |           |             |           |           | \$10,000    |
| HVAC replacement - Dallin Library                         |             | \$25,000  |             |           |           | \$25,000    |
| HVAC upgrades - Parmenter                                 |             | \$100,000 |             |           |           | \$100,000   |
| Interior finish repairs - Dallin Library                  | \$10,000    |           |             |           |           | \$10,000    |
| Parking lot upgrades - Dallin Library                     | \$30,000    |           |             |           |           | \$30,000    |
| Roof replacement - Dallin Library                         | \$40,000    |           |             |           |           | \$40,000    |
| <b>PUBLIC WORKS CEMETERY DIVISION</b>                     |             |           |             |           |           |             |
|   | \$10,000    | \$10,000  | \$10,000    | \$145,000 | \$85,000  | \$260,000   |
| <b>DEPARTMENTAL PROJECT</b>                               |             |           |             |           |           |             |
| Headstone Cleaning & Repair                               | \$10,000    | \$10,000  | \$10,000    | \$10,000  | \$10,000  | \$50,000    |
|   | \$10,000    | \$10,000  | \$10,000    | \$10,000  | \$10,000  | \$50,000    |
| <b>EQUIPMENT REPLACEMENT</b>                              |             |           |             |           |           |             |
| Backhoe   |             |           |             | \$135,000 |           | \$135,000   |
| Mini-Excavator  |             |           |             |           | \$75,000  | \$75,000    |
| <b>PUBLIC WORKS ENGINEERING DIVISION</b>                  |             |           |             |           |           |             |
|   | \$775,000   | \$30,000  |             | \$25,000  |           | \$830,000   |

|  | 2020               | 2021               | 2022               | 2023               | 2024               | Grand Total         |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| <b>DEPARTMENTAL PROJECT</b>                    |                    |                    |                    |                    |                    |                     |
| Roadway Consulting Services                    | \$25,000           |                    |                    | \$25,000           |                    | \$50,000            |
|  | \$25,000           |                    |                    | \$25,000           |                    | \$50,000            |
| <b>INFRASTRUCTURE IMPROVEMENT</b>              | <b>\$750,000</b>   |                    |                    |                    |                    | <b>\$750,000</b>    |
| Lake Street/Bikeway Intersection Improvements  | \$750,000          |                    |                    |                    |                    | \$750,000           |
| <b>VEHICLE REPLACEMENT</b>                     |                    |                    |                    |                    |                    |                     |
| Utility Vehicle                                |                    | \$30,000           |                    |                    |                    | \$30,000            |
|  |                    | \$30,000           |                    |                    |                    | \$30,000            |
| <b>PUBLIC WORKS HIGHWAY DIVISION</b>           | <b>\$2,840,975</b> | <b>\$2,781,860</b> | <b>\$2,349,044</b> | <b>\$2,466,533</b> | <b>\$2,591,833</b> | <b>\$13,030,245</b> |
| <b>EQUIPMENT REPLACEMENT</b>                   | <b>\$17,500</b>    | <b>\$97,500</b>    | <b>\$30,500</b>    | <b>\$29,500</b>    | <b>\$151,000</b>   | <b>\$326,000</b>    |
| 1 Ton Dump Truck w-Plow-Sander                 |                    | \$68,000           |                    |                    |                    | \$68,000            |
| 10 Wheel Dump Truck                            |                    |                    |                    |                    | \$133,000          | \$133,000           |
| Line Striping Machine                          |                    |                    | \$113,000          |                    |                    | \$113,000           |
| Sander Body                                    | \$17,500           | \$17,500           | \$17,500           | \$17,500           | \$18,000           | \$88,000            |
| Snow Plow Replacement                          |                    | \$12,000           |                    | \$12,000           |                    | \$24,000            |
| <b>ROADS AND PATHS INFRASTRUCTURE</b>          | <b>\$2,265,475</b> | <b>\$2,277,360</b> | <b>\$2,189,544</b> | <b>\$2,202,033</b> | <b>\$2,264,833</b> | <b>\$11,199,245</b> |
| Chapter-90 Roadway                             | \$750,000          | \$750,000          | \$750,000          | \$750,000          | \$750,000          | \$3,750,000         |
| Install Sidewalk Ramps - CDBG                  | \$125,000          | \$125,000          | \$125,000          | \$125,000          | \$125,000          | \$625,000           |
| Roadway Reconstruction                         | \$350,000          | \$350,000          | \$350,000          | \$350,000          | \$350,000          | \$1,750,000         |
| Roadway Reconstruction Override 2011           | \$475,475          | \$487,360          | \$499,544          | \$512,033          | \$524,833          | \$2,499,245         |
| Sidewalk Ramp Installation                     | \$65,000           | \$65,000           | \$65,000           | \$65,000           | \$65,000           | \$325,000           |
| Sidewalks and Curbstones                       | \$500,000          | \$500,000          | \$400,000          | \$400,000          | \$450,000          | \$2,250,000         |
| <b>VEHICLE REPLACEMENT</b>                     | <b>\$558,000</b>   | <b>\$407,000</b>   | <b>\$129,000</b>   | <b>\$235,000</b>   | <b>\$176,000</b>   | <b>\$1,505,000</b>  |
| 33,000 GVW Dump Truck w-Plow                   | \$125,000          | \$127,000          | \$129,000          |                    |                    | \$381,000           |
| 3-4 Ton Pick-up, 4wd w-Plow                    | \$40,000           |                    |                    |                    |                    | \$40,000            |
| 44,000 GVW, 4WD Truck w-Sander                 | \$168,000          | \$170,000          |                    |                    | \$176,000          | \$514,000           |
| Backhoe-Loader - 1.5 CY                        |                    | \$110,000          |                    |                    |                    | \$110,000           |
| Street Sweeper                                 | \$225,000          |                    |                    | \$235,000          |                    | \$460,000           |
| <b>PUBLIC WORKS MER</b>                        | <b>\$60,000</b>    | <b>\$60,000</b>    | <b>\$60,000</b>    | <b>\$185,000</b>   | <b>\$60,000</b>    | <b>\$425,000</b>    |
| <b>EQUIPMENT REPLACEMENT</b>                   |                    |                    |                    |                    |                    |                     |
| Fork Lift                                      |                    |                    |                    | \$125,000          |                    | \$125,000           |
|  |                    |                    |                    | \$125,000          |                    | \$125,000           |
| <b>INFRASTRUCTURE IMPROVEMENT</b>              | <b>\$60,000</b>    | <b>\$60,000</b>    | <b>\$60,000</b>    | <b>\$60,000</b>    | <b>\$60,000</b>    | <b>\$300,000</b>    |
| Traffic Signal Maint & Upgrades                | \$60,000           | \$60,000           | \$60,000           | \$60,000           | \$60,000           | \$300,000           |
| <b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b> | <b>\$102,000</b>   | <b>\$125,000</b>   | <b>\$139,000</b>   | <b>\$132,500</b>   | <b>\$110,000</b>   | <b>\$608,500</b>    |
| <b>EQUIPMENT REPLACEMENT</b>                   |                    |                    |                    |                    |                    |                     |
| Mower Trailer                                  |                    |                    |                    | \$132,500          |                    | \$132,500           |
| Ride-On Mower                                  |                    |                    |                    | \$7,500            |                    | \$7,500             |
| Skid Steer                                     |                    |                    |                    | \$30,000           |                    | \$30,000            |
| Stump Grinder                                  |                    |                    |                    | \$75,000           |                    | \$75,000            |
|  |                    |                    |                    | \$20,000           |                    | \$20,000            |
| <b>VEHICLE REPLACEMENT</b>                     | <b>\$102,000</b>   | <b>\$125,000</b>   | <b>\$139,000</b>   |                    | <b>\$110,000</b>   | <b>\$476,000</b>    |
| 1 Ton Pickup Truck w-Dump Body                 | \$62,000           |                    | \$64,000           |                    | \$66,000           | \$192,000           |
| 3-4 Ton Pickup Truck                           | \$40,000           |                    |                    |                    | \$44,000           | \$84,000            |
| Boom-Dump-Chip Truck                           |                    | \$125,000          |                    |                    |                    | \$125,000           |

|   | 2020                | 2021               | 2022               | 2023               | 2024               | Grand Total         |
|---|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Tree Chipper                                    |                     |                    | \$75,000           |                    |                    | \$75,000            |
| <b>PUBLIC WORKS PROPERTIES DIVISION</b>         | <b>\$29,900,000</b> |                    |                    |                    |                    | <b>\$29,900,000</b> |
| <b>DEPARTMENTAL PROJECT</b>                     | <b>\$29,900,000</b> |                    |                    |                    |                    | <b>\$29,900,000</b> |
| DPW Facility - Site Improvements                | \$29,900,000        |                    |                    |                    |                    | \$29,900,000        |
| <b>PUBLIC WORKS WATER/SEWER DIVISION</b>        | <b>\$3,112,000</b>  | <b>\$2,732,000</b> | <b>\$2,834,000</b> | <b>\$2,865,000</b> | <b>\$3,005,000</b> | <b>\$14,548,000</b> |
| <b>EQUIPMENT REPLACEMENT</b>                    | <b>\$400,000</b>    | <b>\$35,000</b>    | <b>\$5,000</b>     | <b>\$115,000</b>   | <b>\$105,000</b>   | <b>\$660,000</b>    |
| Compressor Truck                                |                     |                    | \$5,000            | \$100,000          |                    | \$100,000           |
| Mini-Excavator Trailer                          |                     |                    |                    | \$10,000           |                    | \$10,000            |
| Pump Station Generator                          | \$5,000             | \$5,000            | \$5,000            | \$5,000            | \$100,000          | \$100,000           |
| Small Equipment                                 |                     | \$30,000           |                    |                    | \$5,000            | \$25,000            |
| Utility Vehicle                                 |                     |                    |                    |                    |                    | \$30,000            |
| Vacuum/Jet Truck                                | \$395,000           |                    |                    |                    |                    | \$395,000           |
| <b>INFRASTRUCTURE IMPROVEMENT</b>               | <b>\$2,650,000</b>  | <b>\$2,650,000</b> | <b>\$2,700,000</b> | <b>\$2,750,000</b> | <b>\$2,900,000</b> | <b>\$13,650,000</b> |
| Drainage Rehab - Regulatory Compliance (Ch-308) | \$250,000           | \$250,000          | \$300,000          | \$350,000          | \$400,000          | \$1,550,000         |
| Hydrant and Valve replacement program           | \$100,000           | \$100,000          | \$100,000          | \$100,000          | \$100,000          | \$500,000           |
| Sewer System Rehabilitation                     | \$900,000           | \$900,000          | \$900,000          | \$900,000          | \$900,000          | \$4,500,000         |
| Water System Rehabilitation                     | \$1,400,000         | \$1,400,000        | \$1,400,000        | \$1,400,000        | \$1,500,000        | \$7,100,000         |
| <b>VEHICLE REPLACEMENT</b>                      | <b>\$62,000</b>     | <b>\$47,000</b>    | <b>\$129,000</b>   |                    |                    | <b>\$238,000</b>    |
| 1 ton Dump Truck                                | \$62,000            |                    |                    |                    |                    | \$62,000            |
| 33,000 GVW Dump Truck w-Plow                    |                     | \$47,000           | \$129,000          |                    |                    | \$129,000           |
| Utility Truck                                   |                     |                    |                    |                    |                    | \$47,000            |
| <b>PURCHASING</b>                               | <b>\$53,000</b>     | <b>\$45,000</b>    | <b>\$35,000</b>    | <b>\$57,000</b>    | <b>\$57,000</b>    | <b>\$247,000</b>    |
| <b>EQUIPMENT REPLACEMENT</b>                    | <b>\$53,000</b>     | <b>\$45,000</b>    | <b>\$35,000</b>    | <b>\$57,000</b>    | <b>\$57,000</b>    | <b>\$247,000</b>    |
| Photocopier Replacement Program                 | \$53,000            | \$45,000           | \$35,000           | \$57,000           | \$57,000           | \$247,000           |
| <b>RECREATION</b>                               | <b>\$3,135,000</b>  | <b>\$50,000</b>    | <b>\$50,000</b>    | <b>\$50,000</b>    | <b>\$50,000</b>    | <b>\$3,335,000</b>  |
| <b>INFRASTRUCTURE IMPROVEMENT</b>               | <b>\$3,000,000</b>  |                    |                    |                    |                    | <b>\$3,000,000</b>  |
| Reservoir Improvements Phase II                 | \$3,000,000         |                    |                    |                    |                    | \$3,000,000         |
| <b>PARKS PLAYGROUNDS &amp; FIELDS</b>           | <b>\$135,000</b>    | <b>\$50,000</b>    | <b>\$50,000</b>    | <b>\$50,000</b>    | <b>\$50,000</b>    | <b>\$335,000</b>    |
| ADA Study Implementation Program                | \$50,000            | \$50,000           | \$50,000           | \$50,000           | \$50,000           | \$250,000           |
| Feasibility Study                               | \$10,000            |                    |                    |                    |                    | \$10,000            |
| Poets Corner Field                              | \$75,000            |                    |                    |                    |                    | \$75,000            |
| <b>REDEVELOPMENT BOARD</b>                      | <b>\$42,500</b>     | <b>\$152,072</b>   | <b>\$427,000</b>   |                    |                    | <b>\$621,572</b>    |
| <b>INFRASTRUCTURE IMPROVEMENT</b>               |                     | <b>\$127,072</b>   | <b>\$427,000</b>   |                    |                    | <b>\$554,072</b>    |
| Whittemore Park upgrades                        |                     | \$127,072          | \$427,000          |                    |                    | \$554,072           |
| <b>PUBLIC BUILDING MAINTENANCE</b>              | <b>\$42,500</b>     | <b>\$25,000</b>    |                    |                    |                    | <b>\$67,500</b>     |
| Boiler replacement - Jefferson Cutter           |                     | \$25,000           |                    |                    |                    | \$25,000            |
| Interior finish upgrades - Jefferson Cutter     | \$22,500            |                    |                    |                    |                    | \$22,500            |
| Interior repairs - 23 Maple Street              | \$20,000            |                    |                    |                    |                    | \$20,000            |
| <b>SCHOOLS</b>                                  | <b>\$1,805,000</b>  | <b>\$1,235,000</b> | <b>\$840,000</b>   | <b>\$315,000</b>   | <b>\$2,195,000</b> | <b>\$6,390,000</b>  |
| <b>DEPARTMENTAL PROJECT</b>                     | <b>\$190,000</b>    | <b>\$400,000</b>   | <b>\$100,000</b>   | <b>\$100,000</b>   | <b>\$135,000</b>   | <b>\$925,000</b>    |
| Air Conditioning Study                          | \$50,000            |                    |                    |                    |                    | \$50,000            |



|  | 2020      | 2021      | 2022      | 2023      | 2024        | Grand Total        |
|--|-----------|-----------|-----------|-----------|-------------|--------------------|
| Bishop School Painting                 |           |           |           |           | \$35,000    | \$35,000           |
| Gibbs School HVAC Catwalks             | \$100,000 |           |           |           |             | \$100,000          |
| Security Updates                       | \$40,000  |           |           |           |             | \$40,000           |
| Water penetration Bishop               |           | \$100,000 | \$100,000 | \$100,000 |             | \$300,000          |
| <b>EQUIPMENT REPLACEMENT</b>           |           |           |           |           |             | <b>\$850,000</b>   |
| Hardy HVAC Roof Top Units              |           | \$300,000 | \$300,000 |           |             | \$600,000          |
| Ottoson HVAC Roof Top Unit             |           | \$250,000 |           |           |             | \$250,000          |
| <b>INFRASTRUCTURE IMPROVEMENT</b>      |           |           |           |           |             | <b>\$1,760,000</b> |
| Hardy Accessibility Improvements       | \$720,000 | \$20,000  | \$220,000 |           | \$800,000   | \$25,000           |
| Hardy Boiler                           | \$25,000  |           |           |           |             | \$200,000          |
| Hardy Playground                       | \$340,000 |           | \$200,000 |           |             | \$340,000          |
| Ottoson Exterior Step Repair           | \$20,000  |           | \$20,000  |           |             | \$40,000           |
| Ottoson Roof Replacement               |           |           |           |           | \$800,000   | \$800,000          |
| School Playground Upgrades             | \$300,000 |           |           |           |             | \$320,000          |
| Thompson Heat Pump Replacement         | \$35,000  | \$20,000  |           |           |             | \$35,000           |
| <b>MAJOR REPAIRS</b>                   |           |           |           |           |             | <b>\$125,000</b>   |
| Landscape Improvements - Bishop School | \$125,000 |           |           |           |             | \$125,000          |
| <b>PHOTOCOPIER PROGRAM</b>             |           |           |           |           |             | <b>\$600,000</b>   |
| Photocopier Lease Program              | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$120,000   | \$600,000          |
| <b>PUBLIC BUILDING MAINTENANCE</b>     |           |           |           |           |             | <b>\$1,570,000</b> |
| Bishop School Roof Repair              | \$410,000 | \$60,000  |           |           | \$1,100,000 | \$300,000          |
| Hardy Reroofing and Envelope Phase I   | \$350,000 |           |           |           |             | \$350,000          |
| Hardy Reroofing Phase II               | \$60,000  | \$60,000  |           |           | \$800,000   | \$800,000          |
| Window Screens in Schools              |           |           |           |           |             | \$120,000          |
| <b>STUDENT TRANSPORTATION</b>          |           |           |           |           |             | <b>\$510,000</b>   |
| Activity Van - After School Program    | \$190,000 | \$85,000  | \$100,000 | \$95,000  | \$40,000    | \$55,000           |
| Bus #101 - 53 Passenger                | \$55,000  |           |           |           |             | \$95,000           |
| Bus #102 - 53 passenger bus            | \$95,000  |           |           |           |             | \$95,000           |
| Bus #105 - 8 passenger Escape          |           | \$40,000  |           |           |             | \$40,000           |
| Bus #108 - 53 passenger bus            |           |           | \$100,000 |           |             | \$100,000          |
| Van # 109 8 Passenger Explorer         |           |           |           |           | \$40,000    | \$40,000           |
| Van # 110 - passenger                  | \$40,000  |           |           |           |             | \$40,000           |
| Van # 112 Athletics Van                |           | \$45,000  |           |           |             | \$45,000           |
| <b>VEHICLE REPLACEMENT</b>             |           |           |           |           |             | <b>\$50,000</b>    |
| Replace Truck and Plow                 | \$50,000  |           |           |           |             | \$50,000           |
| <b>SELECT BOARD</b>                    |           |           |           |           |             | <b>\$114,000</b>   |
| <b>EQUIPMENT REPLACEMENT</b>           |           |           |           |           |             | <b>\$114,000</b>   |
| Voting Machines                        | \$114,000 |           |           |           |             | \$114,000          |
| <b>TREASURER</b>                       |           |           |           |           |             | <b>\$40,000</b>    |
| <b>EQUIPMENT REPLACEMENT</b>           |           |           |           |           |             | <b>\$40,000</b>    |
| Multi-Space Parking Meter Replacement  | \$40,000  | \$40,000  |           |           |             | \$40,000           |

|  | 2020                | 2021               | 2022               | 2023               | 2024                | Grand Total         |
|--|---------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| <b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b> | <b>\$170,000</b>    | <b>\$160,000</b>   |                    |                    |                     | <b>\$330,000</b>    |
| <b>MAJOR REPAIRS</b>                           | <b>\$170,000</b>    | <b>\$160,000</b>   |                    |                    |                     | <b>\$330,000</b>    |
| Boiler Replacement                             | \$150,000           |                    |                    |                    |                     | \$150,000           |
| Ed Burns Arena Roof Work                       | \$20,000            | \$160,000          |                    |                    |                     | \$180,000           |
| <b>Grand Total</b>                             | <b>\$52,811,495</b> | <b>\$9,661,132</b> | <b>\$9,541,304</b> | <b>\$7,225,383</b> | <b>\$10,288,993</b> | <b>\$89,528,307</b> |

**Plan Reconciliation**

| Fiscal Year                                | FY 2020       | FY 2021       | FY 2022       | FY 2023       | FY 2024       | Total         |
|--|---------------|---------------|---------------|---------------|---------------|---------------|
| Prior Non-Exempt Debt Service              | \$6,338,815   | \$5,387,609   | \$4,671,971   | \$4,310,662   | \$3,958,620   | \$24,667,677  |
| Cash                                       | \$4,222,995   | \$3,125,060   | \$2,356,304   | \$2,150,383   | \$2,602,993   | \$14,457,735  |
| New Non-Exempt Debt Service                | \$173,268     | \$1,115,284   | \$2,407,026   | \$3,493,307   | \$3,778,669   | \$10,967,553  |
| BAN Interest and Principal                 | \$0           | \$242,000     | \$484,000     | \$21,560      | \$21,560      | \$769,120     |
| Total Non-Exempt Tax Burden                | \$10,735,078  | \$9,869,952   | \$9,919,301   | \$9,975,912   | \$10,361,842  | \$50,862,085  |
| <i>Direct funding sources:</i>             |               |               |               |               |               |               |
| Non-exempt Bond Premium (from FY2019)      | (\$461)       |               |               |               |               | (\$461)       |
| Rink Enterprise Funds                      | (\$101,278)   | (\$71,806)    | (\$80,244)    | (\$77,601)    | (\$75,109)    | (\$406,038)   |
| Ambulance Revolving Fund                   | (\$47,175)    | (\$30,675)    | (\$86,475)    | (\$59,280)    | (\$57,460)    | (\$281,065)   |
| Capital Carry Forwards                     | (\$1,203,204) |               |               |               |               | (\$1,203,204) |
| Antenna Funds                              | (\$459,845)   | (\$208,181)   | (\$181,795)   | (\$175,199)   | (\$173,550)   | (\$1,198,569) |
| Urban Renewal Fund                         | (\$48,944)    | (\$47,344)    | (\$45,744)    | (\$44,144)    | (\$42,544)    | (\$228,719)   |
| Recreation Enterprise Fund                 | \$0           | (\$56,203)    | (\$207,419)   | (\$203,131)   | (\$198,844)   | (\$665,597)   |
| Asset Sale Proceeds                        |               | (\$500,000)   | (\$268,000)   |               |               | (\$768,000)   |
| <i>Adjustments to 5% Plan:</i>             |               |               |               |               |               |               |
| Roadway Reconstruction Override 2011       | (\$475,474)   | (\$487,361)   | (\$499,545)   | (\$512,033)   | (\$524,833)   | (\$2,499,246) |
| 2016 and prior Bond Premium                | (\$516,611)   | (\$260,240)   |               |               |               | (\$776,851)   |
| Prior Year Encumbered Debt Service         | \$0           |               |               |               |               | \$0           |
| Debt service, Town-owned Rental Properties | (\$98,000)    | (\$68,500)    | (\$17,000)    | (\$16,650)    | (\$16,300)    | (\$216,450)   |
| Net Non-Exempt Plan                        | \$7,784,086   | \$8,139,643   | \$8,533,080   | \$8,887,874   | \$9,273,203   | \$42,617,886  |
| Pro Forma Budget                           | \$155,763,733 | \$163,042,581 | \$170,786,860 | \$177,549,783 | \$185,406,070 | \$852,549,027 |
| Budget For Plan at 5%                      | \$7,788,187   | \$8,152,129   | \$8,539,343   | \$8,877,489   | \$9,270,304   | \$42,627,451  |
| Plan as % of Revenues                      | 5.00%         | 4.99%         | 5.00%         | 5.01%         | 5.00%         | 5.00%         |
| Variance From Budget                       | \$4,100       | \$12,486      | \$6,263       | (\$10,385)    | (\$2,899)     | \$9,566       |

**ARTICLE 58**

**CAPITAL BUDGET**

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Select Board, and at the request of the  
Town Manager and the Capital Planning Committee)

**VOTED:**

- (1) That the sum of \$872,132 is hereby transferred from amounts previously appropriated and borrowed under the following warrant articles and for the purposes set forth below:**

| <b>Amount to be Transferred</b> | <b>Warrant Article</b> | <b>Meeting Date</b> | <b>Original Purpose</b>             |
|---------------------------------|------------------------|---------------------|-------------------------------------|
| \$900                           | 24                     | 4/29/2015           | Replace Concrete Street Light Poles |
| \$26,252                        | 24                     | 4/29/2015           | Retaining Wall Westminster Ave      |
| \$60,000                        | 24                     | 4/29/2015           | Waterproof Basement Robbins         |
| \$15,000                        | 24                     | 4/29/2015           | Library Heating/Cooling H2O Pump    |
| \$2,097                         | 24                     | 4/29/2015           | Magnolia Playground                 |
| \$52,883                        | 33                     | 5/08/2013           | High School Parking Lot Culvert     |
| \$715,000                       | 3                      | 5/03/2017           | Hardy Capacity Expansion            |

which amounts are no longer needed to complete the projects for which they were initially borrowed, to pay costs of the following:

|  |           |
|--|-----------|
| Sidewalk and Curbstone construction in the amount of | \$450,000 |
| Sidewalk Ramp installation in the amount of          | \$65,000  |
| Hardy Roof and Envelope Repair in the amount of      | \$350,000 |
| Town Hall Renovations in the amount of               | \$7,132   |

as permitted by Chapter 44, Section 20 of the General Laws.

- (2) That the Town votes to (i) transfer \$952,823.99 representing the balance of funds borrowed to pay costs of modular classrooms for use during the Stratton School renovation project, as approved under Article 2 of the Warrant at the Special Town Meeting held on January 25, 2016, which funds are no longer necessary to pay costs of modular classrooms, to pay costs of completing the Stratton School renovation project, thereby reducing the amount authorized to be borrowed to pay costs of the Stratton School renovation project by a like amount, and (ii) amend the vote of the**

**Town adopted under Article 3 of the Warrant at the Special Town Meeting on January 25, 2016, so as not to apply proceeds of the sale of the building and lot located at 1207 Massachusetts Avenue, Parcel Id. No. 57-4-14, to pay costs of the Stratton School renovation project.**

- (3) That the sum of \$13,196,044 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:**

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Exhibit III Capital Vote

| Item | Amount         | Project  | Department                              |
|------|----------------|--|---|
| 1.   | \$ 62,000      | 1 Ton Pickup Truck w-Dump Body                                 | PUBLIC WORKS NATURAL RESOURCES DIVISION |
| 2.   | \$ 40,000      | 3-4 Ton Pickup Truck   | PUBLIC WORKS NATURAL RESOURCES DIVISION |
| 3.   | \$ 40,000      | 3-4 Ton Pick-up, 4wd w-Plow                                    | PUBLIC WORKS HIGHWAY DIVISION           |
| 4.   | \$ 50,000      | ADA Study Implementation Program                               | RECREATION                              |
| 5.   | \$ 50,000      | Air Conditioning Study   | SCHOOLS                                 |
| 6.   | \$ 30,000      | Building exterior repairs assessment - Parmenter               | PLANNING                                |
| 7.   | \$ 7,000       | Bullet Proof Vest Program                                      | COMMUNITY SAFETY - POLICE SERVICES      |
| 8.   | \$ 95,000      | Bus #102 - 53 passenger bus                                    | SCHOOLS                                 |
| 9.   | \$ 75,000      | Carriage House interior renovation                             | HEALTH & HUMAN SERVICES                 |
| 10.  | \$ 20,000      | Ed Burns Arena Roof Work                                       | VETERANS' MEMORIAL RINK ENTERPRISE FUND |
| 11.  | \$ 41,500      | Exterior Repairs- Dallin Library                               | PLANNING                                |
| 12.  | \$ 10,000      | Feasibility Study  | RECREATION                              |
| 13.  | \$ 25,000      | Hardy Accessibility Improvements                               | SCHOOLS                                 |
| 14.  | \$ 40,000      | Hardy Playground   | SCHOOLS                                 |
| 15.  | \$ 350,000     | Hardy Reroofing and Envelope Phase I                           | SCHOOLS                                 |
| 16.  | \$ 10,000      | HVAC assessment - Parmenter                                    | PLANNING                                |
| 17.  | \$ 10,000      | Interface between WebQA and PeopleGIS for DPW work orders      | INFORMATION TECHNOLOGY                  |
| 18.  | \$ 10,000      | Interior finish repairs - Dallin Library                       | PLANNING                                |
| 19.  | \$ 13,760      | Matching funds for technology grant                            | INFORMATION TECHNOLOGY                  |
| 20.  | \$ 41,260      | MLN Equipment Schedule FY20-24                                 | LIBRARY                                 |
| 21.  | \$ 20,000      | Ottoson Exterior Step Repair                                   | SCHOOLS                                 |
| 22.  | \$ 30,000      | Parking lot upgrades - Dallin Library                          | PLANNING                                |
| 23.  | \$ 120,000     | Photocopier Lease Program                                      | SCHOOLS                                 |
| 24.  | \$ 53,000      | Photocopier Replacement Program                                | PURCHASING                              |
| 25.  | \$ 75,000      | Poets Corner Field   | RECREATION                              |
| 26.  | \$ 50,000      | Replace Truck and Plow   | SCHOOLS                                 |
| 27.  | \$ 150,000     | Reservoir Improvements Phase II                                | RECREATION                              |
| 28.  | \$ 25,000      | Roadway Consulting Services                                    | PUBLIC WORKS ENGINEERING DIVISION       |
| 29.  | \$ 350,000     | Roadway Reconstruction   | PUBLIC WORKS HIGHWAY DIVISION           |
| 30.  | \$ 475,475     | Roadway Reconstruction Override 2011                           | PUBLIC WORKS HIGHWAY DIVISION           |
| 31.  | \$ 10,000      | Roof Parapet   | LIBRARY                                 |
| 32.  | \$ 17,500      | Sander Body  | PUBLIC WORKS HIGHWAY DIVISION           |
| 33.  | \$ 40,000      | School - Admin Computers and Peripherals                       | INFORMATION TECHNOLOGY                  |
| 34.  | \$ 75,000      | School - Network Infrastructure                                | INFORMATION TECHNOLOGY                  |
| 35.  | \$ 420,000     | School - Replacement academic PC's district wide               | INFORMATION TECHNOLOGY                  |
| 36.  | \$ 60,000      | School - Software Licensing                                    | INFORMATION TECHNOLOGY                  |
| 37.  | \$ 40,000      | Security Updates   | SCHOOLS                                 |
| 38.  | \$ 65,000      | Sidewalk Ramp Installation                                     | PUBLIC WORKS HIGHWAY DIVISION           |
| 39.  | \$ 500,000     | Sidewalks and Curbstones                                       | PUBLIC WORKS HIGHWAY DIVISION           |
| 40.  | \$ 35,000      | Thompson Heat Pump Replacement                                 | SCHOOLS                                 |
| 41.  | \$ 10,000      | Town Hall - Renovations  | FACILITIES                              |
| 42.  | \$ 60,000      | Town Microcomputer Program                                     | INFORMATION TECHNOLOGY                  |
| 43.  | \$ 50,000      | Town Software Upgrades & Standardization                       | INFORMATION TECHNOLOGY                  |
| 44.  | \$ 40,000      | Van # 110 - passenger  | SCHOOLS                                 |
| 45.  | \$ 135,000     | Vehicle Replacement Program                                    | COMMUNITY SAFETY - POLICE SERVICES      |
| 46.  | \$ 40,000      | Veterans Memorials Repairs                                     | HEALTH & HUMAN SERVICES                 |
| 47.  | \$ 136,500     | Whittemore Robbins House - Exterior Painting and Window Repl   | HEALTH & HUMAN SERVICES                 |
| 48.  | \$ 60,000      | Whittemore Robbins House Kitchen                               | HEALTH & HUMAN SERVICES                 |
| 49.  | \$ 60,000      | Window Screens in Schools                                      | SCHOOLS                                 |
|      | \$ 4,222,995   | <b>Acquisitions Total</b>                                      |   |
|      | \$ 4,321,873   | Prior Exempt Debt Service                                      |   |
|      | \$ 6,178,884   | Prior Non-exempt Debt Service, General Fund                    |   |
|      | \$ 170,643     | New Non-exempt Debt Service, General Fund                      |   |
|      | \$ 10,671,400  | <b>General Fund Debt Service</b>                               |   |
|      | \$ 159,931     | Prior Debt Service, Rink Enterprise Fund                       |   |
|      | \$ 2,625       | New Debt Service, Rink Enterprise Fund                         |   |
|      | \$ 162,556     | <b>Rink Enterprise Fund Debt Service</b>                       |   |
|      | \$ (461)       | Non-exempt Bond Premium FY2020                                 |   |
|      | \$ (101,278)   | Rink Enterprise Fund   |   |
|      | \$ (47,175)    | Ambulance Revolving Fund                                       |   |
|      | \$ (459,845)   | Antennae Fund  |   |
|      | \$ (48,944)    | Urban Renewal Fund   |   |
|      | \$ (657,703)   | <b>Offset Sources</b>  |   |
|      | \$ (872,132)   | Reappropriation of Prior Bonded Appropriations (Vote #1 above) |   |
|      | \$ (331,072)   | Reappropriation of Prior Cash Appropriations                   |   |
|      | \$ (1,203,204) | <b>Prior Capital Carryforwards</b>                             |   |
|      | \$ 13,196,044  | <b>Total Appropriation</b>                                     |   |

**(4) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.**

| Item | Amount              | Project  | Department                        |
|------|---------------------|--|-----------------------------------|
| 1.   | \$ 62,000           | 1 Ton Dump Truck   | PUBLIC WORKS WATER/SEWER DIVISION |
| 2.   | \$ 55,000           | Activity Van - After School Program                                    | SCHOOLS                           |
| 3.   | \$ 750,000          | Chapter 90 Roadway   | PUBLIC WORKS HIGHWAY DIVISION     |
| 4.   | \$ 7,900,000        | DPW Facility - Site Improvements                                       | PUBLIC WORKS PROPERTIES DIVISION  |
| 5.   | \$ 250,000          | Drainage Rehab - Regulatory Compliance (Ch-308)                        | PUBLIC WORKS WATER/SEWER DIVISION |
| 6.   | \$ 10,000           | Headstone Cleaning & Repair  | PUBLIC WORKS CEMETERY DIVISION    |
| 7.   | \$ 100,000          | Hydrant and Valve replacement program                                  | PUBLIC WORKS WATER/SEWER DIVISION |
| 8.   | \$ 125,000          | Install Sidewalk Ramps - CDBG  | PUBLIC WORKS HIGHWAY DIVISION     |
| 9.   | \$ 22,500           | Interior finish upgrades - Jefferson Cutter                            | REDEVELOPMENT BOARD               |
| 10.  | \$ 20,000           | Interior repairs - 23 Maple Street                                     | REDEVELOPMENT BOARD               |
| 11.  | \$ 400,000          | Reservoir Improvements Phase II  | RECREATION                        |
| 12.  | \$ 900,000          | Sewer System Rehabilitation  | PUBLIC WORKS WATER/SEWER DIVISION |
| 13.  | \$ 5,000            | Small Equipment  | PUBLIC WORKS WATER/SEWER DIVISION |
| 14.  | \$ 395,000          | Vacuum/Jet Truck   | PUBLIC WORKS WATER/SEWER DIVISION |
| 15.  | \$ 1,400,000        | Water System Rehabilitation  | PUBLIC WORKS WATER/SEWER DIVISION |
|      | \$ 12,394,500       |  |                                   |
|      | \$ (7,900,000)      | Less: DPW Facility Site Improvements, Authorized to Bond under Vote #5 |                                   |
|      | <b>\$ 4,494,500</b> | <b>Total</b>   |                                   |

**(5) That the sum of \$44,094,000 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:**

| Item | General Fund         | Water/Sewer Enterprise Fund | Total                | Project                                       | Department                              |
|------|----------------------|-----------------------------|----------------------|---|---|
| 1.   | \$ 125,000           |                             | \$ 125,000           | 33,000 GVW Dump Truck w-Plow                  | PUBLIC WORKS HIGHWAY DIVISION           |
| 2.   | \$ 168,000           |                             | \$ 168,000           | 44,000 GVW, 4WD Truck w-Sander                | PUBLIC WORKS HIGHWAY DIVISION           |
| 3.   | \$ 150,000           |                             | \$ 150,000           | Boiler Replacement                            | VETERANS' MEMORIAL RINK ENTERPRISE FUND |
| 4.   | \$ 22,000,000        | \$ 7,900,000                | \$ 29,900,000        | DPW Facility - Site Improvements              | PUBLIC WORKS PROPERTIES DIVISION        |
| 5.   | \$ 100,000           |                             | \$ 100,000           | Gibbs School HVAC Catwalks                    | SCHOOLS                                 |
| 6.   | \$ 300,000           |                             | \$ 300,000           | Hardy Playground                              | SCHOOLS                                 |
| 7.   | \$ 750,000           |                             | \$ 750,000           | Lake Street/Bikeway Intersection Improvements | PUBLIC WORKS ENGINEERING DIVISION       |
| 8.   | \$ 125,000           |                             | \$ 125,000           | Landscape Improvements - Bishop School        | SCHOOLS                                 |
| 9.   | \$ 205,000           |                             | \$ 205,000           | Portable Radio Replacement                    | COMMUNITY SAFETY - FIRE SERVICES        |
| 10.  | \$ 967,000           |                             | \$ 967,000           | Radio Upgrade-Replacement Program             | COMMUNITY SAFETY - POLICE SERVICES      |
| 11.  | \$ 100,000           |                             | \$ 100,000           | Repointing                                    | LIBRARY                                 |
| 12.  | \$ 2,450,000         |                             | \$ 2,450,000         | Reservoir Improvements Phase II               | RECREATION                              |
| 13.  | \$ 300,000           |                             | \$ 300,000           | School Playground Upgrades                    | SCHOOLS                                 |
| 14.  | \$ 8,055,000         |                             | \$ 8,055,000         | Senior Center/Central School Renovation       | PLANNING                                |
| 15.  | \$ 225,000           |                             | \$ 225,000           | Street Sweeper                                | PUBLIC WORKS HIGHWAY DIVISION           |
| 16.  | \$ 60,000            |                             | \$ 60,000            | Traffic Signal Maint & Upgrades               | PUBLIC WORKS MER                        |
| 17.  | \$ 114,000           |                             | \$ 114,000           | Voting Machines                               | SELECT BOARD                            |
|      | <b>\$ 36,194,000</b> | <b>\$ 7,900,000</b>         | <b>\$ 44,094,000</b> | <b>Total</b>                                  |   |

**and that the Treasurer, with the approval of the Select Board, is hereby authorized to borrow not exceeding the sum of \$44,094,000 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.**

- (6) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**
- (7) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,**
- (8) That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.**
- (9) That any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.**

| <u>Building</u>                                   | <u>Footprint<br/>Square Feet<br/>(source)</u> | <u>Year Built</u> | <u>Year of<br/>Completing Last<br/>Major Renovation</u> | <u>Estimated Year of<br/>Completing Next<br/>Major Renovation</u> |
|---|---|-------------------|---|---|
| <b>Community Safety Buildings</b>                 |   |                   |   |   |
| Tower Fire Station (Park Circle)                  | 2,700   | 2007              |   |   |
| Highland Fire Station                             | 6,503   | 1929              | 2011  |   |
| Central Fire Station (Headquarters)               | 12,738  | 1926              | 2015  |   |
| Community Safety Building                         | 20,780  | 1983              | 2017  |   |
| Dog Pound   | 1,214 (a)                                     |                   |   |   |
| <b>Public School Buildings</b>                    |   |                   |   |   |
| Bishop Elem. School                               | 51,367  | 1950              | 2002  |   |
| Brackett Elem. School                             | 57,670  | 2000              |   |   |
| Dallin Elem. School                               | 68,578  | 1956              | 2005  |   |
| Hardy Elem. School                                | 60,507  | 1926              | 2001, Addition 2018                                     |   |
| Peirce Elem. School                               | 48,500  | 2002              |   |   |
| Stratton Elem. School                             | 63,300  | 1962              | 1968, 2011, 2017  |   |
| Thompson Elem. School                             | 59,000  | 2013              | Addition 2017   |   |
| Gibbs School (reverting to School Dept June 2017) | 69,000  | 1928              | 2018  |   |
| Ottoson Middle School                             | 154,380                                       | 1920              | 1998  |   |
| Arlington High School (4 buildings)               | 394,106                                       | 1914 to 1980      |   | 2022-24   |
| Pierce Field "Snack Shack"                        |   | 2007              |   |   |
| Spy Pond Field House                              | 870 (a)                                       |                   |   |   |
| <b>Libraries</b>                                  |   |                   |   |   |
| Robbins Library                                   | 46,003  | 1892              | 1992  |   |
| Fox Library                                       | 6,683   | 1940              | 1952  |   |
| <b>Managed by Arlington Redevelopment Board</b>   |   |                   |   |   |
| Former Central School Bldg.                       | 18746 (a)                                     | 1894 (d)          | 1985  | 2019  |
| Former Crosby School Bldg.                        | 40167 (a)                                     | 1895              | 1991  | Sold 2012   |
| Jefferson Cutter House                            | 3,444   | 1817 (W)          | 2016  |   |
| 23 Maple St. (Group Home)                         | 4,760   | 1862              | 2008  |   |
| <b>Managed by the Town Manager's Office</b>       |   |                   |   |   |
| Former Parmenter School Bldg.                     | 27616 (a)                                     | 1926              | 1988  |   |
| Former Dallin Library Bldg.                       | 4164(a)                                       | 1937              | 1999  |   |
| <b>Dept. of Public Works</b>                      |   |                   |   |   |
| Bldg.-A (Director/Engineer/Inspection)            | 16608 (a)                                     | 1920              | 1987?   | 2021  |
| Bldg.-B (Assembly Hall)                           | 8568 (a)                                      | 1950              | 1987?   | 2021  |
| Bldg.-C (Maintenance Garage)                      | 40000 (a)                                     |                   |   | 2021  |
| Bldg.-D (Snow Fighting Garage)                    | 6402 (a)                                      |                   |   | 2021  |
| Bldg.-E (Small Salt Shed)                         | 2304 (a)                                      |                   |   | 2021  |
| Bldg.-G (Large Salt Shed)                         |   |                   |   | 2021  |
| Transfer Station                                  | 1332 (a)                                      |                   |   |   |
| Ryder Street Garage                               | 5292 (a)                                      | 1950              |   |   |
| <b>Cemetery Dept.</b>                             |   |                   |   |   |
| Cem. Bldg.-A (Chapel & Office)                    | 2016 (m)                                      | 1903              | 2017  |   |
| Cem. Garage                                       | 825 (m)                                       | c. 1952           |   |   |



| <u>Building</u>                   | <u>Footprint<br/>Square Feet<br/>(source)</u> | <u>Year Built</u> | <u>Year of<br/>Completing Last<br/>Major Renovation</u> | <u>Estimated Year of<br/>Completing Next<br/>Major Renovation</u> |
|-----------------------------------|---|-------------------|---|---|
| <b>Parks &amp; Recreation</b>     |   |                   |   |   |
| Sports Center Rink                | 25,680  | 1969              | 2016  |   |
| Bath House at Arlington Reservoir | 815 (a)                                       |                   |   | 2020  |
| Pump House at Arlington Reservoir |   |                   |   | 2019  |
| <b>Other Town-owned Bldgs.</b>    |   |                   |   |   |
| Arlington Town Hall               | 45,612  | 1913              | 2011  | Ongoing   |
| & Annex                           | (see above)                                   | 1955              | 2011  | Ongoing   |
| Jarvis House (Law Office)         | 2809 (a)                                      | 1815              |   |   |
| Mt. Gilboa House                  | 1,960   | 1924              |   |   |
| Whittemore Robbins House          | 1236 (a)                                      | 1799              | 1995  |   |

**Sources:** (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

**Note 1:** This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

|   | 2018             | 2019             | 2020               | Grand Total        |
|---|------------------|------------------|--------------------|--------------------|
| <b>COMMUNITY SAFETY - FIRE SERVICES</b>                             | <b>\$900,000</b> | <b>\$135,000</b> | <b>\$205,000</b>   | <b>\$1,240,000</b> |
| Apparatus Bay Floor Resurfacing Park Circle                         |                  | \$5,000          |                    | \$5,000            |
| Exercise Equipment & Furniture - Cardio                             |                  | \$40,000         |                    | \$40,000           |
| Portable Radio Replacement  |                  |                  | \$205,000          | \$205,000          |
| Purchase New Engine-Pump - Replace #1007                            | \$575,000        |                  |                    | \$575,000          |
| Replace Staff Vehicle #1001 2008 Ford Expedition                    | \$55,000         |                  |                    | \$55,000           |
| Rescue Boat, Motor & Trailor  | \$30,000         |                  |                    | \$30,000           |
| Rescue-Ambulance 2008 Ford Osage                                    | \$240,000        |                  |                    | \$240,000          |
| SCBA Compressor Replacement   |                  | \$35,000         |                    | \$35,000           |
| Truck F250 for M1 replacing #1019                                   |                  | \$55,000         |                    | \$55,000           |
| <b>COMMUNITY SAFETY - POLICE SERVICES</b>                           | <b>\$250,500</b> | <b>\$510,500</b> | <b>\$1,109,000</b> | <b>\$1,870,000</b> |
| Bullet Proof Vest Program   | \$17,000         |                  | \$7,000            | \$24,000           |
| Laser Radar   | \$4,500          | \$4,500          |                    | \$9,000            |
| Radio Upgrade-Replacement Program                                   | \$0              |                  | \$967,000          | \$967,000          |
| Radio Upgrade-Replacement Program (prior appropriation)             |                  | \$375,000        |                    | \$375,000          |
| Service Weapons   | \$30,000         |                  |                    | \$30,000           |
| Tablet Personnel Computers  | \$68,000         |                  |                    | \$68,000           |
| Vehicle Replacement Program   | \$131,000        | \$131,000        | \$135,000          | \$397,000          |
| <b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>              |                  | <b>\$15,000</b>  |                    | <b>\$15,000</b>    |
| Van Replacement Program   |                  | \$15,000         |                    | \$15,000           |
| <b>FACILITIES</b>   | <b>\$118,000</b> | <b>\$100,000</b> | <b>\$10,000</b>    | <b>\$228,000</b>   |
| Buildings Rehab Consultant Services                                 | \$18,000         |                  |                    | \$18,000           |
| Town Hall - Renovations   | \$100,000        | \$100,000        | \$10,000           | \$210,000          |
| <b>HEALTH &amp; HUMAN SERVICES</b>                                  | <b>\$17,500</b>  | <b>\$57,500</b>  | <b>\$311,500</b>   | <b>\$386,500</b>   |
| Carriage House interior renovation                                  |                  |                  | \$75,000           | \$75,000           |
| Veterans Memorials Repairs  |                  | \$10,000         | \$40,000           | \$50,000           |
| Veterans Records Kiosk  |                  | \$15,000         |                    | \$15,000           |
| Veterans Records Scanning Project                                   | \$17,500         |                  |                    | \$17,500           |
| Volumetric calibration trailer for oil trucks                       |                  | \$32,500         |                    | \$32,500           |
| Whittemore Robbins House - Exterior Painting and Window Replacement |                  |                  | \$136,500          | \$136,500          |
| Whittemore Robbins House Kitchen                                    |                  |                  | \$60,000           | \$60,000           |
| <b>INFORMATION TECHNOLOGY</b>                                       | <b>\$637,365</b> | <b>\$637,000</b> | <b>\$728,760</b>   | <b>\$2,003,125</b> |
| Conference Room Presentation Technology Program                     |                  | \$12,000         |                    | \$12,000           |
| Interface between WebQA and PeopleGIS for DPW work orders           |                  |                  | \$10,000           | \$10,000           |
| Matching funds for technology grant                                 |                  |                  | \$13,760           | \$13,760           |
| School - Admin Computers and Peripherals                            |                  | \$40,000         | \$40,000           | \$80,000           |
| School - Network Infrastructure                                     |                  | \$25,000         | \$75,000           | \$100,000          |
| School - Replacement Academic PC's District Wide                    | \$427,365        | \$410,000        | \$420,000          | \$1,257,365        |
| School - Software Licensing   | \$40,000         | \$40,000         | \$60,000           | \$140,000          |
| School Dept. Admin Computers and Peripherals                        | \$40,000         |                  |                    | \$40,000           |
| School Network Infrastructure                                       | \$20,000         |                  |                    | \$20,000           |
| Town Microcomputer Program  |                  | \$60,000         | \$60,000           | \$120,000          |
| Town Software Upgrades & Standardization                            | \$50,000         | \$50,000         | \$50,000           | \$150,000          |
| Town-Microcomputer Program  | \$60,000         |                  |                    | \$60,000           |
| <b>INSPECTIONS</b>  |                  | <b>\$25,000</b>  |                    | <b>\$25,000</b>    |
| Vehicle Replacement   |                  | \$25,000         |                    | \$25,000           |
| <b>LIBRARY</b>  | <b>\$42,000</b>  | <b>\$415,650</b> | <b>\$151,260</b>   | <b>\$608,910</b>   |
| Concrete Sidewalk Repair  | \$10,000         |                  |                    | \$10,000           |
| Elevator - Overhaul   |                  | \$85,000         |                    | \$85,000           |
| Front Door Replacement  |                  | \$50,000         |                    | \$50,000           |
| HVAC Replacement  |                  | \$237,000        |                    | \$237,000          |
| MLN Equipment Schedule FY18-22                                      | \$32,000         |                  |                    | \$32,000           |
| MLN Equipment Schedule FY19-23                                      |                  | \$43,650         |                    | \$43,650           |
| MLN Equipment Schedule FY20-24                                      |                  |                  | \$41,260           | \$41,260           |

|  | 2018               | 2019               | 2020               | Grand Total        |
|--|--------------------|--------------------|--------------------|--------------------|
| Repainting                                       |                    |                    | \$100,000          | \$100,000          |
| Roof Parapet                                     |                    |                    | \$10,000           | \$10,000           |
| <b>PLANNING</b>                                  | <b>\$418,000</b>   | <b>\$118,000</b>   | <b>\$8,176,500</b> | <b>\$8,712,500</b> |
| Building exterior repairs assessment - Parmenter |                    |                    | \$30,000           | \$30,000           |
| Dallin Library Entry Updates                     | \$8,000            | \$8,000            |                    | \$16,000           |
| Exterior Repairs- Dallin Library                 |                    |                    | \$41,500           | \$41,500           |
| HVAC assessment - Parmenter                      |                    |                    | \$10,000           | \$10,000           |
| Interior finish repairs - Dallin Library         |                    |                    | \$10,000           | \$10,000           |
| Jefferson Cutter House Egress Repairs            |                    | \$5,000            |                    | \$5,000            |
| Parking lot upgrades - Dallin Library            |                    |                    | \$30,000           | \$30,000           |
| Parmenter School Walkway                         | \$10,000           | \$5,000            |                    | \$15,000           |
| Senior Center Architecture Plans                 | \$400,000          | \$100,000          |                    | \$500,000          |
| Senior Center/Central School Renovation          |                    |                    | \$8,055,000        | \$8,055,000        |
| <b>PUBLIC WORKS ADMINISTRATION</b>               | <b>\$32,000</b>    |                    |                    | <b>\$32,000</b>    |
| Mall Lights                                      | \$32,000           |                    |                    | \$32,000           |
| <b>PUBLIC WORKS CEMETERY DIVISION</b>            | <b>\$10,000</b>    | <b>\$50,000</b>    | <b>\$10,000</b>    | <b>\$70,000</b>    |
| 3-4 T Pick-up Truck; 4wd w- Plow                 |                    | \$40,000           |                    | \$40,000           |
| Headstone Cleaning & Repair                      | \$10,000           | \$10,000           | \$10,000           | \$30,000           |
| <b>PUBLIC WORKS ENGINEERING DIVISION</b>         |                    | <b>\$1,100,000</b> | <b>\$775,000</b>   | <b>\$1,875,000</b> |
| Bridge Construction Mystic - Mill Brook          |                    | \$1,100,000        |                    | \$1,100,000        |
| Lake Street/Bikeway Intersection Improvements    |                    |                    | \$750,000          | \$750,000          |
| Roadway Consulting Services                      |                    |                    | \$25,000           | \$25,000           |
| <b>PUBLIC WORKS HIGHWAY DIVISION</b>             | <b>\$2,764,563</b> | <b>\$2,605,877</b> | <b>\$2,840,975</b> | <b>\$8,211,415</b> |
| 33,000 GVW Dump Truck w-Plow                     |                    | \$92,000           | \$125,000          | \$217,000          |
| 3-4 Ton Pick up Truck w-lift gates & plows (2)   | \$85,000           |                    |                    | \$85,000           |
| 3-4 Ton Pick-up, 4wd w-Plow                      |                    |                    | \$40,000           | \$40,000           |
| 44,000 GVW, 4WD Truck w-Sander                   |                    | \$166,000          | \$168,000          | \$334,000          |
| Catch Basin Cleaner - Clam Shell                 | \$150,000          |                    |                    | \$150,000          |
| Chapter 90 Roadway                               | \$750,000          | \$750,000          | \$750,000          | \$2,250,000        |
| Install Sidewalk Ramps                           | \$65,000           |                    |                    | \$65,000           |
| Install Sidewalk Ramps - CDBG                    | \$125,000          | \$125,000          | \$125,000          | \$375,000          |
| Loader 3 CY Capacity                             | \$175,000          |                    |                    | \$175,000          |
| Roadway Reconstruction                           | \$350,000          | \$350,000          | \$350,000          | \$1,050,000        |
| Roadway Reconstruction Override 2011             | \$452,563          | \$463,877          | \$475,475          | \$1,391,915        |
| Sander Body                                      | \$17,000           | \$17,000           | \$17,500           | \$51,500           |
| Sidewalk Ramp Installation                       |                    | \$65,000           | \$65,000           | \$130,000          |
| Sidewalks and Curbstones                         | \$500,000          | \$500,000          | \$500,000          | \$1,500,000        |
| Sign Shop Printer                                | \$30,000           |                    |                    | \$30,000           |
| Small Equipment                                  | \$5,000            | \$5,000            |                    | \$10,000           |
| Snow Plow Replacement                            |                    | \$12,000           |                    | \$12,000           |
| Street Sweeper                                   |                    |                    | \$225,000          | \$225,000          |
| Traffic Signal Maint & Upgrades                  | \$60,000           | \$60,000           |                    | \$120,000          |
| <b>PUBLIC WORKS MER</b>                          | <b>\$14,000</b>    | <b>\$25,000</b>    | <b>\$60,000</b>    | <b>\$99,000</b>    |
| Pick Up 4x4                                      |                    | \$25,000           |                    | \$25,000           |
| Tire Balancer                                    | \$5,500            |                    |                    | \$5,500            |
| Tire Changer Machine                             | \$8,500            |                    |                    | \$8,500            |
| Traffic Signal Maint & Upgrades                  |                    |                    | \$60,000           | \$60,000           |
| <b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>   | <b>\$281,000</b>   | <b>\$215,500</b>   | <b>\$102,000</b>   | <b>\$598,500</b>   |
| 1 Ton Pickup Truck w-Dump Body                   |                    |                    | \$62,000           | \$62,000           |
| 3-4 Ton Pickup Truck                             |                    |                    | \$40,000           | \$40,000           |
| Bucket Truck                                     |                    | \$150,000          |                    | \$150,000          |
| Leaf Vacuum Trailer                              |                    | \$25,500           |                    | \$25,500           |
| Ride-On Blower                                   |                    | \$12,000           |                    | \$12,000           |
| Ride-On Mower                                    |                    | \$28,000           |                    | \$28,000           |

|   | 2018               | 2019               | 2020                | Grand Total         |
|---|--------------------|--------------------|---------------------|---------------------|
| Small Equipment                                     | \$6,000            |                    |                     | \$6,000             |
| Work Crane - 120' Boom                              | \$275,000          |                    |                     | \$275,000           |
| <b>PUBLIC WORKS PROPERTIES DIVISION</b>             |                    | <b>\$1,253,754</b> | <b>\$29,900,000</b> | <b>\$31,153,754</b> |
| DPW Facility - Site Improvements                    |                    | \$1,253,754        | \$29,900,000        | \$31,153,754        |
| <b>PUBLIC WORKS WATER/SEWER DIVISION</b>            | <b>\$2,555,000</b> | <b>\$2,670,000</b> | <b>\$3,112,000</b>  | <b>\$8,337,000</b>  |
| 1 ton Dump Truck                                    |                    |                    | \$62,000            | \$62,000            |
| Backhoe   | \$125,000          |                    |                     | \$125,000           |
| Drainage Rehab - Regulatory Compliance (Ch-308)     |                    | \$200,000          | \$250,000           | \$450,000           |
| Drainage Rehab-Regulatory Compliance (Ch-308)       | \$200,000          |                    |                     | \$200,000           |
| Hydrant & Valve - Crane Truck                       |                    | \$65,000           |                     | \$65,000            |
| Hydrant and Valve replacement program               | \$100,000          | \$100,000          | \$100,000           | \$300,000           |
| Sewer System Rehabilitation                         | \$900,000          | \$900,000          | \$900,000           | \$2,700,000         |
| Small Equipment                                     | \$5,000            | \$5,000            | \$5,000             | \$15,000            |
| Small Van   | \$25,000           |                    |                     | \$25,000            |
| Vacuum/Jet Truck                                    |                    |                    | \$395,000           | \$395,000           |
| Water System Rehabilitation                         | \$1,200,000        | \$1,400,000        | \$1,400,000         | \$4,000,000         |
| <b>PURCHASING</b>                                   | <b>\$52,000</b>    | <b>\$55,000</b>    | <b>\$53,000</b>     | <b>\$160,000</b>    |
| Photocopier Replacement                             | \$52,000           |                    |                     | \$52,000            |
| Photocopier Replacement Program                     |                    | \$55,000           | \$53,000            | \$108,000           |
| <b>RECREATION</b>                                   | <b>\$190,000</b>   | <b>\$60,000</b>    | <b>\$3,135,000</b>  | <b>\$3,385,000</b>  |
| ADA Study Implementation Program                    | \$60,000           | \$50,000           | \$50,000            | \$160,000           |
| Feasibility Study                                   | \$10,000           | \$10,000           | \$10,000            | \$30,000            |
| Playground Improvements                             | \$50,000           |                    |                     | \$50,000            |
| Poets Corner Field                                  |                    |                    | \$75,000            | \$75,000            |
| Reservoir Beach Mechanical Repairs                  | \$20,000           |                    |                     | \$20,000            |
| Reservoir Improvements Phase II                     |                    |                    | \$3,000,000         | \$3,000,000         |
| Summer St. Field Fencing Upgrades                   | \$50,000           |                    |                     | \$50,000            |
| <b>REDEVELOPMENT BOARD</b>                          | <b>\$131,500</b>   | <b>\$60,000</b>    | <b>\$42,500</b>     | <b>\$234,000</b>    |
| ARB - 23 Maple Street Kitchen                       | \$60,000           |                    |                     | \$60,000            |
| ARB - Central Mechanical-Electric-Plumbing-Elevator | \$25,000           |                    |                     | \$25,000            |
| ARB - Central School Boiler Replacement             |                    | \$50,000           |                     | \$50,000            |
| ARB - Central School Front Lobby Bathroom           | \$15,000           |                    |                     | \$15,000            |
| ARB - Central School Slate Roof Repair              | \$25,000           |                    |                     | \$25,000            |
| ARB - Replace-Repair Central School AC Compressors  | \$6,500            |                    |                     | \$6,500             |
| ARB - Security Cameras (3rd Floor-Lower Level)      |                    | \$10,000           |                     | \$10,000            |
| Interior finish upgrades - Jefferson Cutter         |                    |                    | \$22,500            | \$22,500            |
| Interior repairs - 23 Maple Street                  |                    |                    | \$20,000            | \$20,000            |
| <b>SCHOOLS</b>                                      | <b>\$5,115,000</b> | <b>\$2,725,000</b> | <b>\$1,805,000</b>  | <b>\$9,645,000</b>  |
| Activity Van - After School Program                 |                    |                    | \$55,000            | \$55,000            |
| Air Conditioning Study                              |                    |                    | \$50,000            | \$50,000            |
| Building Security Updates                           |                    | \$105,000          |                     | \$105,000           |
| Bus #102 - 53 passenger bus                         |                    |                    | \$95,000            | \$95,000            |
| Bus #103 - 77 passenger bus                         |                    | \$130,000          |                     | \$130,000           |
| Bus #106 - 77 passenger bus                         | \$130,000          |                    |                     | \$130,000           |
| Bus #111 - 77 passenger bus                         | \$130,000          |                    |                     | \$130,000           |
| Bus#107- 53 passenger bus                           |                    | \$110,000          |                     | \$110,000           |
| Dallin - Chiller                                    |                    | \$250,000          |                     | \$250,000           |
| Dallin Gym Ventillation                             | \$10,000           | \$40,000           |                     | \$50,000            |
| Exterior Door Replacement AHS                       | \$10,000           |                    |                     | \$10,000            |
| Food Services Truck                                 |                    | \$55,000           |                     | \$55,000            |
| Gibbs School HVAC Catwalks                          |                    |                    | \$100,000           | \$100,000           |
| Gibbs School Renovation                             | \$1,000,000        |                    |                     | \$1,000,000         |
| Hardy Accessibility Improvements                    |                    |                    | \$25,000            | \$25,000            |
| Hardy Playground                                    |                    | \$200,000          | \$340,000           | \$540,000           |

|  | 2018                | 2019                | 2020                | Grand Total         |
|--|---------------------|---------------------|---------------------|---------------------|
| Hardy Reroofing and Envelope Phase I           |                     |                     | \$350,000           | \$350,000           |
| Hardy School addition supplement               |                     | \$1,300,000         |                     | \$1,300,000         |
| Hardy School Expansion                         | \$3,500,000         |                     |                     | \$3,500,000         |
| Landscape Improvements - Bishop School         |                     |                     | \$125,000           | \$125,000           |
| Maintenance Service Van                        | \$40,000            |                     |                     | \$40,000            |
| Ottoson Exterior Step Repair                   |                     |                     | \$20,000            | \$20,000            |
| Ottoson Front Entry Upgrade                    | \$50,000            |                     |                     | \$50,000            |
| Ottoson HVAC Roof Top Unit                     |                     | \$250,000           |                     | \$250,000           |
| Ottoson Music Room Upgrade                     |                     | \$60,000            |                     | \$60,000            |
| Ottoson Music Room Upgrade Study               | \$10,000            |                     |                     | \$10,000            |
| Ottoson Partial Roof Replacement               | \$35,000            |                     |                     | \$35,000            |
| Photocopier Lease Program                      | \$120,000           | \$120,000           | \$120,000           | \$360,000           |
| Pierce Solar Shades                            |                     | \$25,000            |                     | \$25,000            |
| Replace Truck and Plow                         |                     |                     | \$50,000            | \$50,000            |
| School Playground Upgrades                     | \$20,000            | \$20,000            | \$300,000           | \$340,000           |
| Security Updates                               |                     |                     | \$40,000            | \$40,000            |
| Thompson Heat Pump Replacement                 |                     |                     | \$35,000            | \$35,000            |
| Van # 110 - passenger                          |                     |                     | \$40,000            | \$40,000            |
| Window Screens in Schools                      | \$60,000            | \$60,000            | \$60,000            | \$180,000           |
| <b>SELECT BOARD</b>                            |                     |                     | <b>\$114,000</b>    | <b>\$114,000</b>    |
| Voting Machines                                |                     |                     | \$114,000           | \$114,000           |
| <b>TOWN MANAGER</b>                            | <b>\$5,000</b>      | <b>\$105,000</b>    |                     | <b>\$110,000</b>    |
| Space Needs Study, Pool and AHS-Housed Depts   |                     | \$100,000           |                     | \$100,000           |
| Website Enhancements                           | \$5,000             | \$5,000             |                     | \$10,000            |
| <b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b> |                     |                     | <b>\$170,000</b>    | <b>\$170,000</b>    |
| Boiler Replacement                             |                     |                     | \$150,000           | \$150,000           |
| Ed Burns Arena Roof Work                       |                     |                     | \$20,000            | \$20,000            |
| <b>Grand Total</b>                             | <b>\$13,533,428</b> | <b>\$12,938,781</b> | <b>\$52,811,495</b> | <b>\$79,283,704</b> |

|   | 2020             | 2021               | 2022             | 2023               | 2024 Grand Total   |
|---|------------------|--------------------|------------------|--------------------|--------------------|
| <b>COMMUNITY SAFETY - FIRE SERVICES</b>                 | <b>\$3,588</b>   | <b>\$41,011</b>    | <b>\$109,098</b> | <b>\$155,816</b>   | <b>\$161,083</b>   |
| Central station exterior waterproofing                  |                  |                    |                  |                    | \$2,500            |
| Engine Pumper to Replace #1025                          |                  |                    | \$11,250         | \$52,500           | \$51,375           |
| Lighting Plant Replace 2001 Ford vehicle #1015          |                  |                    | \$1,313          | \$9,625            | \$9,363            |
| Portable Radio Replacement                              | \$3,588          | \$36,461           | \$35,436         | \$34,411           | \$33,386           |
| Replace Ambulance #1026                                 |                  |                    |                  |                    | \$7,000            |
| Rescue Ambulance replacing 2013 Ford Horton             |                  | \$4,550            | \$61,100         | \$59,280           | \$57,460           |
| <b>COMMUNITY SAFETY - POLICE SERVICES</b>               | <b>\$23,485</b>  | <b>\$181,170</b>   | <b>\$176,473</b> | <b>\$171,776</b>   | <b>\$167,079</b>   |
| Radio Upgrade-Replacement Program                       | \$16,923         | \$130,545          | \$127,161        | \$123,776          | \$120,392          |
| Radio Upgrade-Replacement Program (prior appropriation) | \$6,563          | \$50,625           | \$49,313         | \$48,000           | \$46,688           |
| Town Hall - Renovations                                 |                  | \$3,325            | \$18,025         | \$26,818           | \$36,048           |
| Whittemore Robbins Cottage                              |                  | \$9,013            | \$43,775         | \$42,874           | \$41,973           |
| School - Replacement academic PC's district wide        | \$1,750          | \$8,500            | \$7,500          | \$104,000          | \$200,000          |
| Fox Library Building Project                            | \$1,750          | \$8,500            | \$8,325          | \$8,150            | \$7,975            |
| Repointing  |                  |                    |                  |                    | \$24,500           |
| Robbins Library Renovations                             |                  |                    |                  |                    | \$17,000           |
| Building exterior repairs - Parmenter                   |                  | \$1,750            | \$8,500          | \$8,325            | \$8,150            |
| HVAC upgrades - Parmenter                               |                  | \$1,750            | \$8,500          | \$8,325            | \$8,150            |
| Senior Center Architecture Plans                        | \$8,750          | \$42,500           | \$41,625         | \$40,750           | \$39,875           |
| Senior Center/Central School Renovation                 | \$70,000         | \$375,963          | \$545,175        | \$672,079          | \$657,733          |
| <b>PUBLIC WORKS CEMETERY DIVISION</b>                   |                  |                    |                  |                    |                    |
| Backhoe   |                  |                    |                  | \$3,038            | \$25,361           |
| <b>PUBLIC WORKS ENGINEERING DIVISION</b>                | <b>\$13,125</b>  | <b>\$63,750</b>    | <b>\$62,438</b>  | <b>\$61,125</b>    | <b>\$59,813</b>    |
| Lake Street/Bikeway Intersection Improvements           | \$13,125         | \$63,750           | \$62,438         | \$61,125           | \$59,813           |
| <b>PUBLIC WORKS HIGHWAY DIVISION</b>                    | <b>\$9,065</b>   | <b>\$89,610</b>    | <b>\$155,041</b> | <b>\$176,889</b>   | <b>\$205,098</b>   |
| 33,000 GVW Dump Truck w-Plow                            | \$2,188          | \$24,455           | \$46,614         | \$66,201           | \$64,250           |
| 44,000 GVW, 4WD Truck w-Sander                          | \$2,940          | \$32,855           | \$59,276         | \$57,586           | \$60,296           |
| Backhoe-Loader - 1.5 CY                                 |                  | \$1,925            | \$19,564         | \$19,014           | \$18,464           |
| Street Sweeper  | \$3,938          | \$30,375           | \$29,588         | \$34,088           | \$62,088           |
| <b>PUBLIC WORKS MER</b>                                 | <b>\$1,050</b>   | <b>\$6,150</b>     | <b>\$11,220</b>  | <b>\$19,298</b>    | <b>\$45,495</b>    |
| Fork Lift   |                  |                    |                  | \$2,813            | \$23,482           |
| Traffic Signal Maint & Upgrades                         | \$1,050          | \$6,150            | \$11,220         | \$16,485           | \$22,013           |
| <b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>          | <b>\$2,188</b>   | <b>\$2,188</b>     | <b>\$22,232</b>  | <b>\$23,295</b>    | <b>\$31,857</b>    |
| Boom-Dump-Chip Truck                                    |                  | \$2,188            | \$22,232         | \$21,607           | \$20,982           |
| Skid Steer  |                  |                    |                  | \$1,688            | \$10,875           |
| <b>PUBLIC WORKS PROPERTIES DIVISION</b>                 | <b>\$641,249</b> | <b>\$1,282,499</b> | <b>\$641,249</b> | <b>\$1,282,499</b> | <b>\$3,206,247</b> |
| DPW Facility - Site Improvements                        | \$641,249        | \$1,282,499        | \$641,249        | \$1,282,499        | \$3,206,247        |
| <b>RECREATION</b>                                       | <b>\$8,313</b>   | <b>\$74,938</b>    | <b>\$207,419</b> | <b>\$203,131</b>   | <b>\$198,844</b>   |
| Reservoir Improvements Phase II                         | \$8,313          | \$74,938           | \$207,419        | \$203,131          | \$198,844          |

|  |  | 2020             | 2021               | 2022               | 2023               | 2024 Grand Total    |
|--|--|------------------|--------------------|--------------------|--------------------|---------------------|
| <b>REDEVELOPMENT BOARD</b>                     |  |                  |                    | <b>\$8,006</b>     | <b>\$37,363</b>    | <b>\$36,562</b>     |
|  | Whittemore Park upgrades               |                  |                    | \$8,006            | \$37,363           | \$36,562            |
| <b>SCHOOLS</b>                                 |  | <b>\$29,523</b>  | <b>\$182,728</b>   | <b>\$291,346</b>   | <b>\$407,623</b>   | <b>\$1,395,601</b>  |
|  | Bishop School Roof Repair              |                  |                    |                    | \$2,138            | \$7,500             |
|  | Bus #101 - 53 Passenger                | 20               |                    |                    |                    | \$23,275            |
|  | Bus #108 - 53 passenger bus            | 5                |                    | \$1,875            | \$23,750           | \$25,413            |
|  | Gibbs School HVAC Catwalks             | 10               | \$13,500           | \$13,150           | \$12,800           | \$23,000            |
|  | Gibbs School Renovation                | 20               | \$8,750            | \$41,625           | \$40,750           | \$12,450            |
|  | Gibbs School Renovation adjustment     | 20               | \$6,335            | \$30,137           | \$29,503           | \$39,875            |
|  | Hardy Boiler                           | 7                |                    | \$3,750            | \$36,071           | \$28,870            |
|  | Hardy HVAC Roof Top Units              | 7                | \$5,250            | \$58,982           | \$105,964          | \$35,000            |
|  | Hardy Playground                       | 15               | \$5,250            | \$29,800           | \$29,100           | \$102,857           |
|  | Hardy Reroofing Phase II               | 20               |                    |                    |                    | \$28,400            |
|  | Landscape Improvements - Bishop School | 15               | \$2,188            | \$12,417           | \$12,125           | \$20,000            |
|  | Ottoson Roof Replacement               | 10               |                    |                    |                    | \$11,833            |
|  | School Playground Upgrades             | 10               | \$5,250            | \$39,450           | \$38,400           | \$20,000            |
|  | Security Updates                       | 7                | \$1,750            | \$19,661           | \$37,571           | \$37,350            |
|  | Water penetration Bishop               | 10               | \$5,250            | \$40,500           | \$39,450           | \$160,950           |
| <b>SELECT BOARD</b>                            |  | <b>\$1,995</b>   | <b>\$15,390</b>    | <b>\$14,991</b>    | <b>\$14,592</b>    | <b>\$55,571</b>     |
|  | Voting Machines                        | 10               | \$1,995            | \$15,390           | \$14,991           | \$38,400            |
| <b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b> |  | <b>\$2,625</b>   | <b>\$15,550</b>    | <b>\$26,088</b>    | <b>\$25,545</b>    | <b>\$114,554</b>    |
|  | Boiler Replacement                     | 20               | \$2,625            | \$12,750           | \$12,488           | \$55,571            |
|  | Ed Burns Arena Roof Work               | 20               |                    | \$2,800            | \$13,320           | \$38,400            |
| <b>Grand Total</b>                             |  | <b>\$173,268</b> | <b>\$1,115,284</b> | <b>\$2,407,026</b> | <b>\$3,493,307</b> | <b>\$10,967,553</b> |