



ARLINGTON FINANCE COMMITTEE
MINUTES OF MEETING
COMMUNITY SAFETY BUILDING O'NEILL ROOM
3/4/20 7:30 PM

ATTENDEES:

Gibian*	Padaria*	Pokress*	Kellar*	McKenna*
Blundell*	Wallach	Harmer*	Tosti*	
Ellis*	Foskett*	Deyst*	Kocur*	
White	Beck*	Jones*	Deshler*	
Franclemont*	Howard*	LaCourt*	Carman*	Diggins*

*Indicates present

VISITORS: Capital Planning Committee (CPC): Chair Timur Yontar; members Chris Moore, Joe Barr, Angela Olszewski, Charlie Foskett, Comptroller Ida Cody, Treasurer Phyllis Marshall, APS CFO Michael Mason, Deputy Town Manager Sandy Pooler, Management Analyst Julie Wayman

1. MINUTES: Voted to approve the minutes of 3/2/20 as revised. Unanimous

2. ART 54 CAPITAL BUDGET: Timur introduced the CPC members and described, using Ref1, the organization and objective of the CPC. He also reviewed recently completed capital projects as well as projects under way. Pooler showed how the total Town budget for computing the allowable 5% capital expense should be adjusted to account for 3 expenses that are paid from other sources including exempt debt. He then showed how some of the capital expenses are paid by 8 direct funding sources and 4 other adjustments so that the remaining expenses represent an amount to be covered directly from tax revenues. This remainder is close to 5% of the adjusted budget. This is also true for the remaining 4 years in the capital plan. He also noted that CPA funds support capital projects in coordination with the CPC. Using Ref 1, CPC members discussed the various 10 recommendations by department, answering many questions in the process. Pooler provided a summary of all capital expenses Ref 2.

VOTED General fund debt \$13,436,932 and cash \$4329,512 as shown in Ref 2.

Unanimous.

RE-APPROPRIATION OF BORROWED FUNDS: Ref 1 pages 39-42 list the excess funds and the new projects to which they will be applied.

VOTED \$1,116,048.95 to be re-appropriated as stated in Ref 1. Unanimous

2. VOTED to endorse the Capital Plan as presented in Ref 3. Unanimous

3. ART 55 RECIND BORROWING AUTHORIZATION: Ref 1 Page 38 lists 3 items that were authorized in the past but not borrowed.

VOTED \$1,275,000 Unanimous

4. ART 56 BOND PREMIUMS: Marshall explained that the wording in last year's bond premium appropriation vote lacks detail required by the MSBA. The wording in this year's warrant corrects this oversight.
VOTED favorable action. Unanimous

5. ART 74 TRANSFER OF CEMETERY FUNDS A transfer is requested is Ref 1 page 43.
VOTED to transfer \$10,000 from Perpetual Care to the Capital Budget Unanimous

6. The meeting thanked Foskett for his long and skilled leadership of the CPC with enthusiastic applause.

7. RESERVE FUND Balance: \$1,547,451.59

8. COMMITTEE: Next meeting Mon 3/9/20

Meeting adjourned at 10:00 PM.

Ref 1 CPC Presentation to FinCom
Ref 2 Appropriation by Use of Funds
Ref 3 FY21-FY25 Capital Plan

Peter Howard 3/6/20
Revised 3/9/20

Capital Planning Committee

Capital Budget FY2021 and Capital Plan FY2021–FY2025

A Presentation to the Arlington Finance Committee
March 4, 2020



Capital Planning Committee

Attendees

- Joe Barr
- Ida Cody
- Charlie Foskett
- Phyllis Marshall
- Michael Mason
- Chris Moore
- Angela Olszewski
- Sandy Pooler
- Julie Wayman
- Timur Kaya Yontar

Agenda

- Who We Are
- What We Do
- Actions Requested
- Capital Plan Progress
- Town Budget; Five-Year Plan within 5% Rule
- Detail on Current Recommendations
 - Coordination with CPA Committee
 - Community Safety, Town-Owned Rental Buildings, Community Center, Recreation, Libraries, Public Works, Schools
 - Significant Issues: Playgrounds, Robbins & Fox Libraries, Roads, AHS
- Rescission of Prior Borrowing; Re-appropriations
- Five-Year Plan (recap)
- Actions Requested (recap) and Recommended Vote

Who We Are

Membership

Citizen Appointees

- Timur Kaya Yontar – Chairman
- Chris Moore – Vice Chairman
- Joe Barr – Recording Secretary
- Steven Andrew
- Angela Olszewski
- Brian Rehrig

Finance Committee Designee

- Charlie Foskett

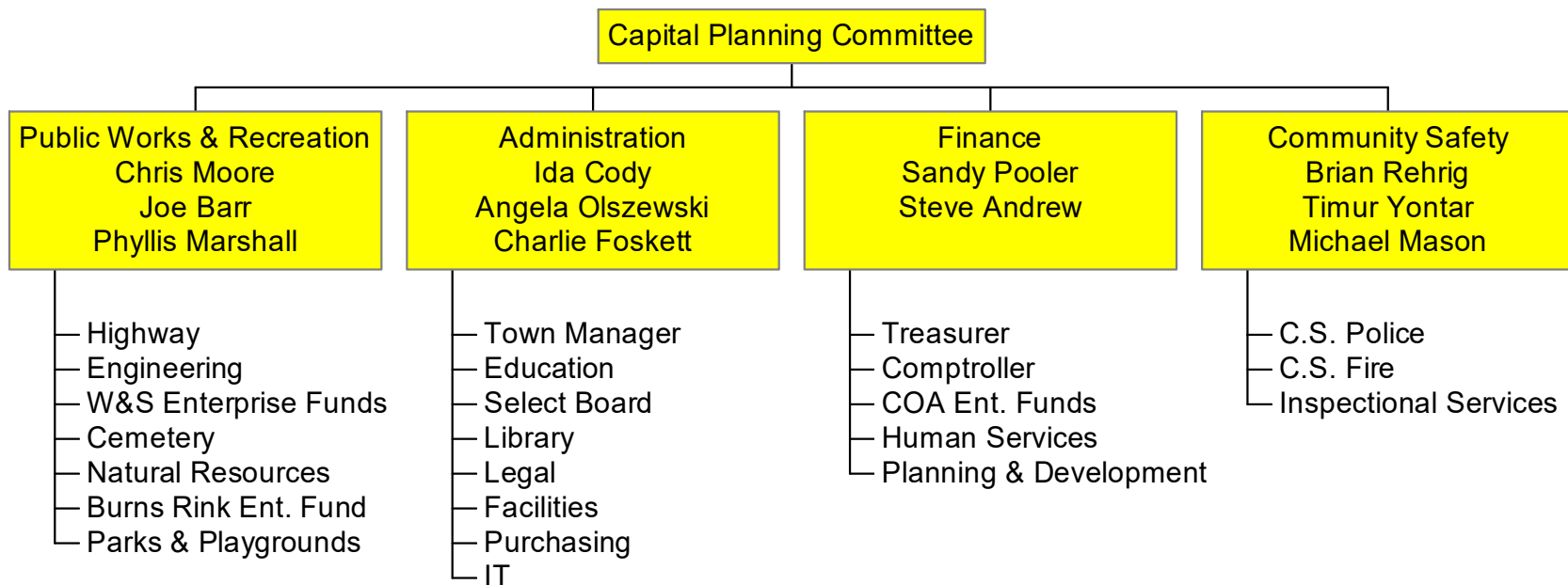
Town Officials

- Ida Cody – Comptroller
- Phyllis Marshall – Treasurer
- Michael Mason – APS CFO
- Sandy Pooler – Deputy Town Mgr.
- Julie Wayman – Management Analyst (non-voting)

Who We Are

Committee Organization 2019-2020

Capital Planning Committee Organization



As Arlington's Management Analyst, Julie Wayman provides leadership, coordination, and support from the Town Manager's office.

What We Do

Why Capital Planning?

- To set and meet the long-range expectations
...of Town officers and management, the Finance Committee,
Town Meeting, and citizens
...for current and future capital expenditures;
- To reduce or eliminate uncertainty about the acquisition of capital assets;
- To facilitate prioritization, in timing and/or spend, of some capital expenditures over others as part of the budgeting process; and
- To give Town Meeting and citizens comfort while spending large sums of taxpayer money.

What We Do

Arlington Capital Planning Practice

Create a Five-Year Plan in which non-exempt capital spend is budgeted at 5% of adjusted Town revenue, by:

- Soliciting rolling capital requests from Town Departments for the upcoming fiscal year and the four fiscal years following;
- Meeting with Departments and Facilities to gain further clarity and detail, then discussing and prioritizing in the full committee; and
- Forecasting future years' budgets to effectively plan and pace capital expenditures.

- 33-year history of successful capital planning, within budget.
- 5% Rule has met the Town's needs, guided budgetary discipline, and is in line with practice at other municipalities.
- Requests from Town and Schools are made with their knowledge of operating pressures.

Actions Requested of the Finance Committee

- Vote favorable action on our recommended budget and re-appropriation.
- Support the Five-Year Plan.
- Transfer \$10,000 from Perpetual Care to Capital Budget.
- Support the Treasurer's Debt Rescission Article.

Capital Plan Progress

Recent realized benefits from Capital Plan Projects:

- Roadways & Sidewalks
- Water & Sewer Improvements
- Town Center Signals
- Gibbs School Renovations
- New Ambulance
- New Fire Pumper
- VOIP phone system
- Reservoir Filtration Plant

Capital Projects in process:

- Water & Sewer Improvements
- Roadways & Sidewalks
- Central School (Comm. Ctr.)
- High School
- DPW building
- Parmenter School renovations
- Mystic Street Bridge
- Munis/Financial Software
- Police Radio
- Lake Street signals
- Whittemore Robbins, etc.

Reconciliation to Town Budget Five Year Plan

Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Total Town Budget	\$178,397,909	\$187,018,524	\$195,572,549	\$204,220,834	\$213,308,407
Adjust for Water Sewer	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)
Adjust for Exempt Debt Service	(\$4,114,929)	(\$3,452,179)	(\$3,352,632)	(\$3,254,930)	(\$3,254,930)
Adjust for Enterprise Funds	(\$2,664,091)	(\$2,750,674)	(\$2,840,071)	(\$2,932,373)	(\$3,027,675)
Adjusted Total Town Budget	\$166,025,777	\$175,222,559	\$183,786,734	\$192,440,419	\$201,432,690

- As of 1/15/20 – Five-Year Plan is a dynamic document.

Five-Year Plan within 5% Rule

Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Total
Prior Non-Exempt Debt Service	\$6,426,415	\$5,574,027	\$5,187,218	\$4,804,801	\$4,258,500	\$26,250,963
Cash	\$4,329,512	\$3,254,837	\$3,007,689	\$3,502,859	\$3,997,841	\$18,092,738
New Non-Exempt Debt Service	\$121,864	\$1,384,798	\$2,255,749	\$2,421,209	\$3,094,614	\$9,278,234
BAN Interest and Principal	\$25,000	\$475,000	\$0	\$28,750	\$28,750	\$557,500
Total Non-Exempt Tax Burden	\$10,902,791	\$10,688,662	\$10,450,656	\$10,757,620	\$11,379,705	\$54,179,434
<i>Direct funding sources:</i>						
Non-exempt Bond Premium (from FY2019)						\$0
Rink Enterprise Funds	(\$58,881)	(\$61,506)	(\$61,506)	(\$61,506)	(\$61,506)	(\$304,905)
Ambulance Revolving Fund	(\$37,235)	(\$97,095)	(\$94,231)	(\$75,367)	(\$150,878)	(\$454,806)
Capital Carry Forwards	(\$1,097,080)					(\$1,097,080)
Antenna Funds	(\$284,027)	(\$195,000)	(\$195,000)	(\$192,694)	(\$182,009)	(\$1,048,730)
Urban Renewal Fund	(\$47,344)	(\$45,744)	(\$44,144)	(\$42,544)	(\$40,944)	(\$220,719)
Recreation Enterprise Fund	(\$49,000)	(\$150,000)	(\$100,000)	(\$89,000)	(\$89,000)	(\$477,000)
Asset Sale Proceeds	(\$18,000)	(\$750,000)				(\$768,000)
<i>Adjustments to 5% Plan:</i>						
Roadway Reconstruction Override 2011	(\$487,361)	(\$499,545)	(\$512,033)	(\$524,833)	(\$537,954)	(\$2,561,726)
Accessibility Improvements Override 2019	(\$200,000)	(\$205,000)	(\$210,125)	(\$215,378)	(\$220,763)	(\$1,051,266)
2016 and prior Bond Premium	(\$260,240)					(\$260,240)
Prior Year Encumbered Debt Service						\$0
Debt service, Town-owned Rental Properties	(\$94,716)	(\$8,500)	(\$8,325)	(\$8,150)	(\$7,975)	(\$127,666)
Net Non-Exempt Plan	\$8,268,907	\$8,676,273	\$9,225,292	\$9,548,148	\$10,088,676	\$45,807,296
Pro Forma Budget	\$166,025,777	\$175,222,559	\$183,786,734	\$192,440,419	\$201,432,690	\$918,908,179
Budget For Plan at 5%	\$8,301,289	\$8,761,128	\$9,189,337	\$9,622,021	\$10,071,635	\$45,945,409
Plan as % of Revenues	4.98%	4.95%	5.02%	4.96%	5.01%	4.98%
Variance From Budget	\$32,381	\$84,855	(\$35,956)	\$73,873	(\$17,042)	\$138,113

Detail of Current Recommendations

Coordination with Community Preservation

Current CPA requests under review	FY2021
Historic Preservation of the Jason Russell House	\$78,023
Mill Brook/Wellington Park Revitalization Phase 3	\$250,000
Reservoir Improvements Phase 2	\$700,000
Old Burying Ground Restoration Phase 2	\$186,464
Open Space Committee Plan	\$20,000
Communitywide Archaeological Recon Survey	\$60,000
Documentation of Historic Municipal Resources	\$5,280
Winifield Robbins Memorial Garden Project	\$63,000
Minuteman Bikeway Planning Project	\$65,000
	\$1,427,767

- CPA Committee received 11 FY2021 proposals, evaluated in a well-managed public process and will recommend 9 for full funding.
- Reservoir Improvements funded collaboratively over multiple years by CPA and Capital Planning.
- For FY21, CPA is considering increasing its funding of Reservoir project by \$200k at CPC request to help relieve the capital budget.

Detail of Current Recommendations

Community Safety – Police

Police & Fire Emergency Radio System upgrade

- Full replacement of emergency dispatch center systems, radio infrastructure at HQ and repeater locations, and all portable and mobile radios underway with prior appropriations.

Ongoing vehicle replacement program

- At \$135k/year, replacing mix of marked, unmarked and motorcycle units on 3-year cycle.

Final elements of Community Safety Building renovation

- Repaving of parking area including concrete apron to support FD apparatus at repair bays.
- Garage bay door replacement with insulated units.
- Accessibility modifications at front and rear entrances.



Detail of Current Recommendations

Community Safety – Fire

- Ambulance replacement on 3-year cycle: \$302k, funded by Ambulance Revolving Fund.
- Firefighter protective year: \$25k annual appropriation.
- Pumper replacement: \$625k, scheduled for FY22.
- Jaws of Life extrication equipment: \$50k replacement on 10-year cycle in FY23.



Detail of Current Recommendations

Town-Owned Buildings

Urban Renewal Fund – Consists of 3 buildings:

- Current Fund Balance is \$202,494
- **Central School** – Various leases.
- **23 Maple Street** – Lease expires June 30, 2020. Possible future Town use.
- **Jefferson Cutter House** – Arlington Redevelopment Board is in process of creating lease agreements with both tenants.

Town owns and operates four buildings as rental properties:

- **Parmenter School** – Arlington Children’s Center occupies back building; lease through June 30, 2024. Front building is undergoing renovation and elevator installation to house Menotomy Pre-School during AHS project.
- **Dallin Library** – Lease currently expired (beginning negotiations).
- **Ryder Street** – Lease expires in 2020. Future town use for DPW.
- **Mt. Gilboa House** – Lease expired in 2018, with two 1-year options.

Detail of Current Recommendations

Town-Owned Buildings' P&L

Town Owned Buildings Profit/Loss (With Debt)

	FY16	FY17	FY18	FY19	FY20 Annualized
Urban Renewal	\$122,287.20	(\$41,827.39)	(\$51,626.41)	(\$101,997.01)	(\$59,318.56)
Parmenter School	\$185,247.08	\$190,220.67	\$215,370.89	\$218,099.64	\$79,543.00
Dallin Library	\$45,116.04	\$43,116.04	\$38,728.29	\$39,322.20	\$40,116.04
Ryder Street	\$127,875.08	\$123,622.55	\$133,580.08	\$194,100.24	\$216,980.00
Mt. Gilboa	\$24,000.00	\$24,000.00	\$25,711.37	\$12,355.00	\$11,800.00
TOTAL	\$504,525.40	\$339,131.87	\$361,764.22	\$361,880.07	\$289,120.48

Town Owned Buildings Profit/Loss (Without Debt)

	FY16	FY17	FY18	FY19	FY20 Annualized
Urban Renewal	\$122,287.20	(\$25,361.50)	(\$7,782.41)	(\$58,153.01)	(\$10,374.56)
Parmenter School	\$210,152.08	\$195,320.67	\$215,370.89	\$218,099.64	\$79,543.00
Dallin Library	\$45,116.04	\$43,116.04	\$38,728.29	\$39,322.20	\$40,116.04
Ryder Street	\$127,875.08	\$123,622.55	\$133,580.08	\$194,100.24	\$216,980.00
Mt. Gilboa	\$24,000.00	\$24,000.00	\$25,711.37	\$12,355.00	\$11,800.00
TOTAL	\$529,430.40	\$360,697.76	\$405,608.22	\$405,724.07	\$338,064.48

Detail of Current Recommendations

Community Center – Background



History of Central School

- Constructed 1894.
- AHS, Jr. High, Central elementary school (late 1970s).
- 1978-1984 Redevelopment Board, Urban Renewal Fund, Senior Center.
- Board of Selectmen Article 80, 1979 ATM created Urban Renewal District and Fund.
- November 22, 1982 Board of Selectmen voted that 44% of the building be reserved for a **senior center** and other Town uses.
- Article 3 of 1983 Town Meeting voted \$1.7 million of the renovation of 27 Maple Street.
- Senior Center, Town and Commercial use commenced when renovation complete in 1984.
- Current planning began in 2015 and 2016.
- Principal tenants left in 2017, ACA moved in during 2018.
- A new 21st century ahead for this historic building.

Detail of Current Recommendations

Community Center – Status

- Design is complete.
- Vertex, hired in 2018, is Owner's Project Manager (OPM) for the project.
- PTBC is involved in project and meets with Planning and Community Development Department.
- PTBC meeting in March to approve recommended contract.
- Construction to begin March 2020. Project scheduled for 12-13 months with current completion goal of April/May 2021.
- Cash flow plan was communicated to Bond Counsel via the Town Treasurer/ Collector.
- Department operations and services are logistically protected through careful project phasing.

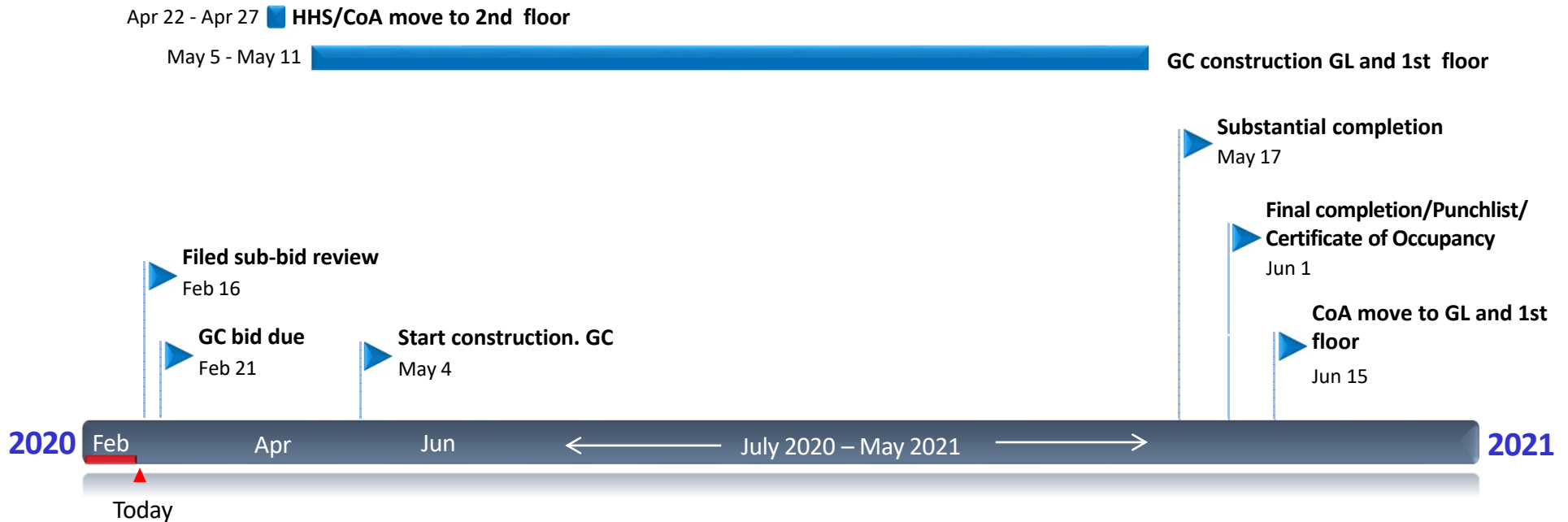
Detail of Current Recommendations

Community Center – Logistics and Services

- Both Arlington Seniors Association and Council on Aging are securing facilities throughout the course of the renovation, expected to be for one year through April 2021.
- Primary services offered by ASA and COA will still be available on the 2nd floor.
- Arlington Retirement Board will be moving to 2nd floor to separate office suite by March.
- Health and Human Services staff will all be on 2nd floor by early April.
- Regular communications planned with neighbors (abutters) regarding the project and with those who regularly use the building for events and meetings.
- No regular meetings will be held in the Senior Center Main Room, Arts and Crafts Room, or Mural Room beginning in March 2020.
- Activities and events will occur off-site at multiple locations.

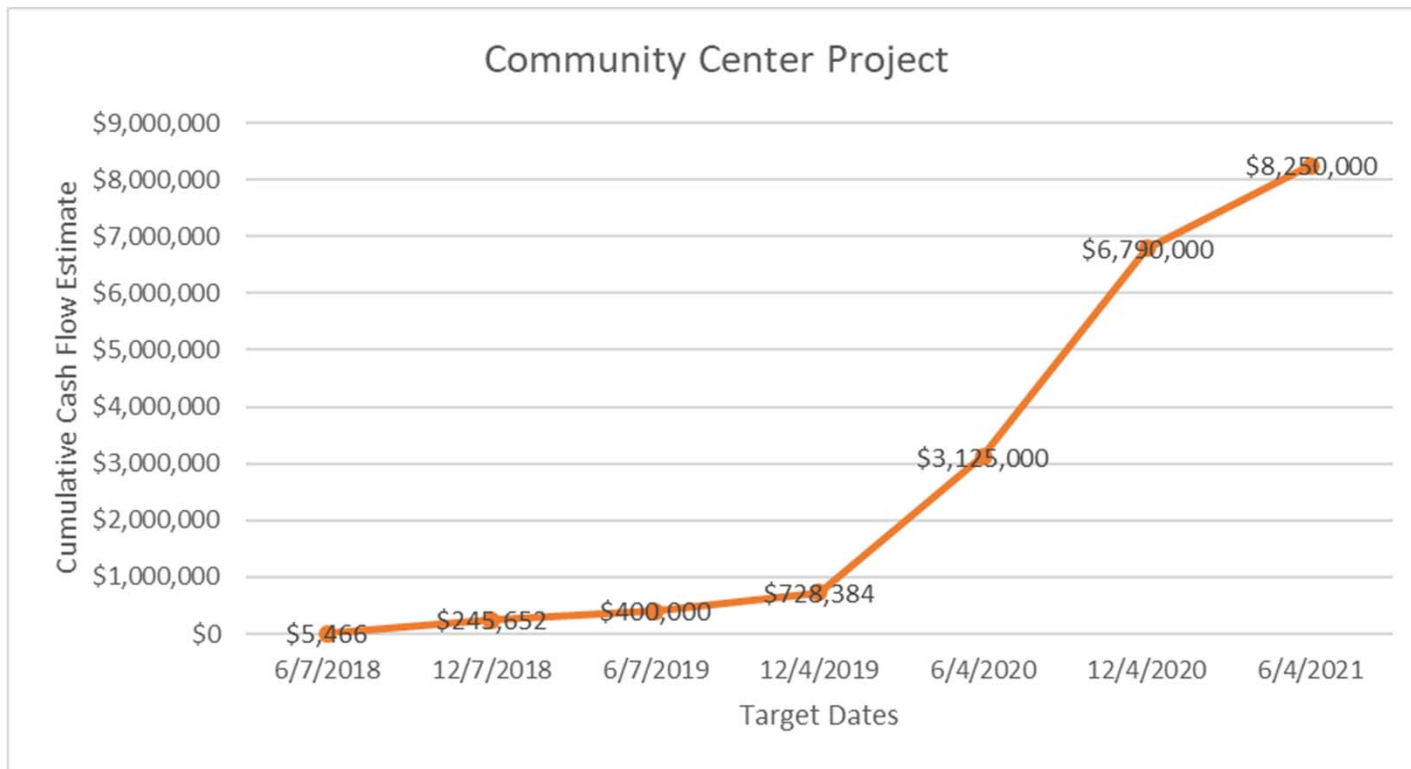
Detail of Current Recommendations

Community Center – Project Schedule



Detail of Current Recommendations

Community Center – Cash Flow



Detail of Current Recommendations

Recreation – General

ADA Study Implementation Program

- Improve the accessibility of the Town's parks and playgrounds (walkways, playground access, etc).
- \$50k/year on an ongoing basis.

Feasibility Study Program

- Study future upgrades to park and playground facilities.
- \$10k/year on an ongoing basis.

Ed Burns Arena

- Bleacher lift required to improve the accessibility of the seating at the rink and comply with current requirements and best practices: \$150k in FY21.
- Roof repairs on the barrel roof are expected to be needed in the near future: \$200k in FY22.

Detail of Current Recommendations

Recreation – Playgrounds

Reservoir Improvements Phase II

- Ongoing renovation and enhancements to Reservoir Beach and overall Reservoir area.
- \$350k from capital plan + \$587k CPA (pending final vote) in FY21.

Expected Future Year Requests	FY2022	FY2023	FY2024	FY2025
Spy Pond Playground	\$425,000			
Bishop Playground		\$425,000		
Parmenter Playground			\$425,000	
Buzzell Playground				\$425,000
Wellington Park Natural Play Area		\$100,000		
Hill's Hill (off-leash dog area)			\$75,000	
Hurd Field Renovation			\$125,000	\$875,000
Poets Corner Field Renovation			\$125,000	\$875,000

All projects except Hill's Hill are programmed to be paid for using future CPA funds

Detail of Current Recommendations

Playgrounds – with Community Preservation

Increased needs for playground and field renovations

- More children are using facilities as town demographics change.
- Resident expectations continue to increase.
- Aging facilities require additional upkeep.

Funding not keeping pace with increased construction costs

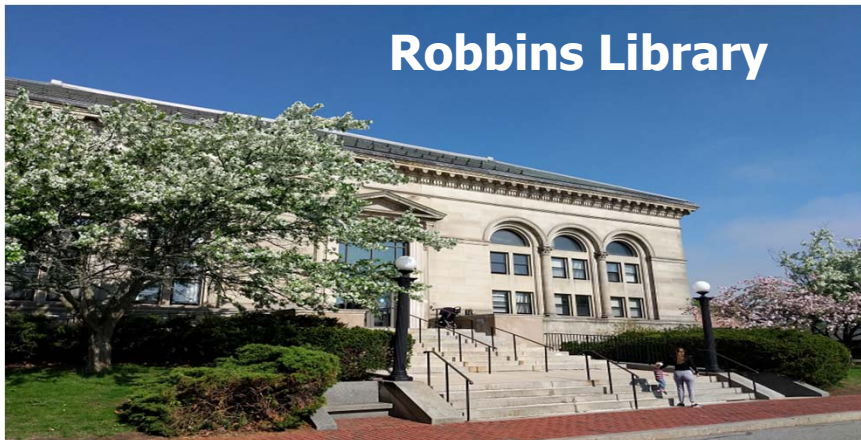
- Code changes and new materials are increasing costs.
- CPA has become primary funding source for non-school recreation facilities; needs likely to exceed capacity of CPA funding.
- Unlikely to fund Hurd and Poets Corner Field renovations simultaneously.
- Estimates shown are best available current project costs; we should anticipate that they will increase over time.
- Examples of recent cost increases (to be paid by Capital Plan):
 - Hardy Playground bids came in at ~\$912k as compared to \$340k estimate.
 - Pierce Playground bids came in at ~\$570k as compared to \$300k estimate.

A larger discussion is needed about playground budgets, resident expectations, and potential funding sources.

Detail of Current Recommendations

Libraries

- With 1,000+ visitors per day, in FY19 Arlington Libraries had:
 - 6th highest circulation among 43 libraries in Minuteman Library Network (MLN).
 - 9th highest statewide; 5th highest statewide in children's program attendance after Boston, Cambridge, Springfield and Newton.
- Teen room use has increased with Town-wide enrollment growth. 50+ teens gather daily in a space designed for 30.
- Use of public meeting rooms has increased 80% over the past decade. Many boards and commissions appreciate cost-free library meeting rooms.



March 4, 2020



CPC Presentation to the Finance Committee

Detail of Current Recommendations

Libraries

Arlington belongs to MLN consisting of 43-member library communities. MLN is essential to providing cost-efficient library services including:

- **Access** – Patrons and staff connect seamlessly to MLN’s rich collections through the shared catalog, the Minuteman mobile app, and the Integrated Library.
 - **Value** – MLN connects Arlington to a wider world of resources and savings through collective purchasing and sharing.
 - **Reports and Statistics** – Arlington benefits from prepared and custom reports to assist in evaluating services that are responsive to patrons’ needs.
- Library’s capital budget of \$52k supports Arlington’s membership in MLN by funding equipment (PC’s and peripherals) and licenses necessary for connection and compatibility.
 - Library’s Head of Technology works closely with Minuteman Library Network staff to maintain the library’s technology standards.

Detail of Current Recommendations

Libraries – Robbins Renovation and Addition

Total project cost: **\$13.15M**

- Design \$1.15M – scheduled in FY23
- Construction \$12M – scheduled in FY25
 - Includes OPM \$500k
 - Includes fit-out \$1.5M
 - Includes \$100k estimate for phasing/temporary construction



Detail of Current Recommendations

Libraries – Fox Branch New Construction

Total project cost based on original conceptual design: **\$7.82M**

- Design \$680k (scheduled for FY24)
- Construction \$7.14M
 - Includes OPM \$340k, fit-out \$975k
- Total project cost for Fox is in FY19 dollars and has not been updated.
- Project requires further study by an appointed Building Committee

Questions to ask:

- What could be developed/proposed to explore mixed-use and related funding models?
- How might Town/Library maximize use of site's potential?



Detail of Current Recommendations

Libraries – Potential Investments Summary

Robbins Library

FY22 : \$1.15M

- Design work for major renovations and some expansion

FY25 : \$12M Construction

- Potential funding sources:
 - Capital Plan
 - Library Trust Funds
 - Arlington Libraries Foundation
 - Friends of the Robbins Library

Fox Library

FY24 : \$680k

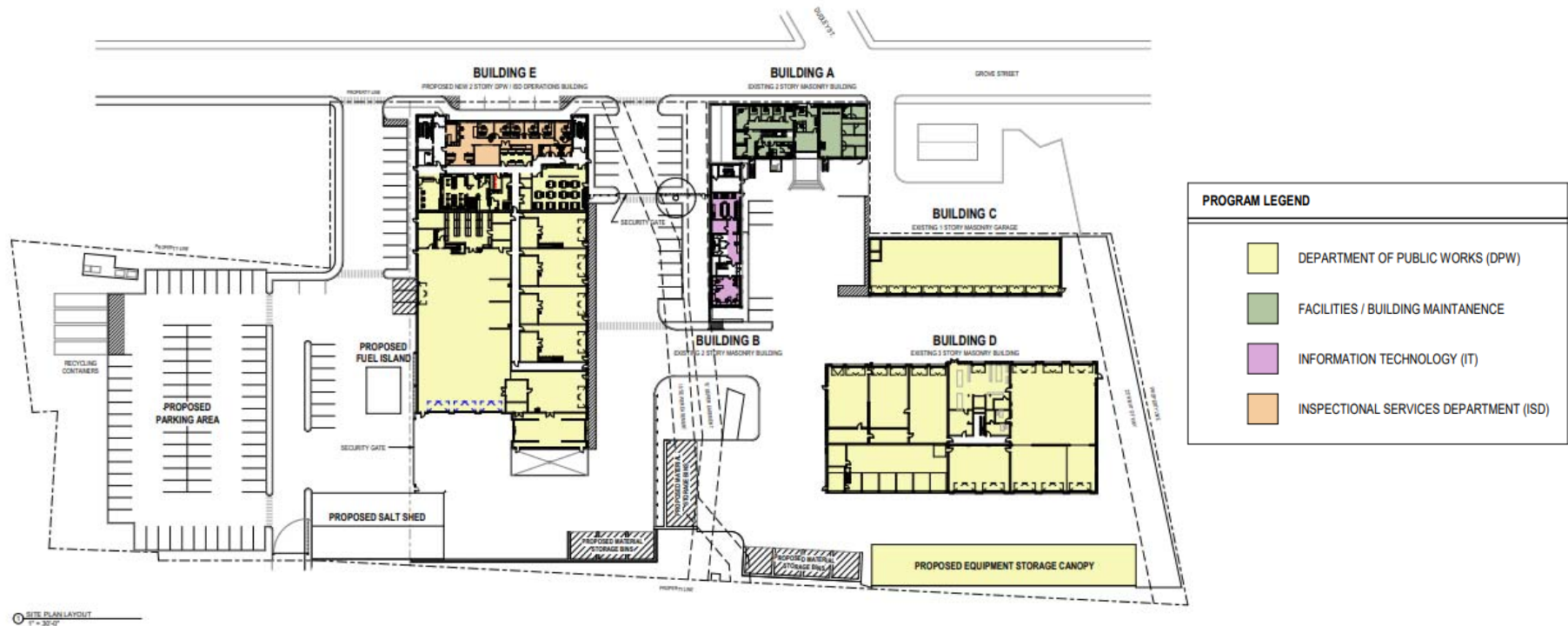
- Funds for design work

Future construction est.:
\$7.14M (in FY19 dollars)

- Potential funding sources:
 - Capital Plan
 - Library Trust Funds (~\$1.1M)
 - Arlington Libraries Foundation
 - Friends of Fox Library
 - Little Fox Shop, Inc.
 - Mass. Board of Library Commissioners grant

Detail of Current Recommendations

Dept. Public Works – Plan



- DPW site improvements approved at 2019 Town Meeting.
- Construction Manager At-Risk hired in January 2020.
- Bidding in fall 2020.

Detail of Current Recommendations

Dept. Public Works – Financing

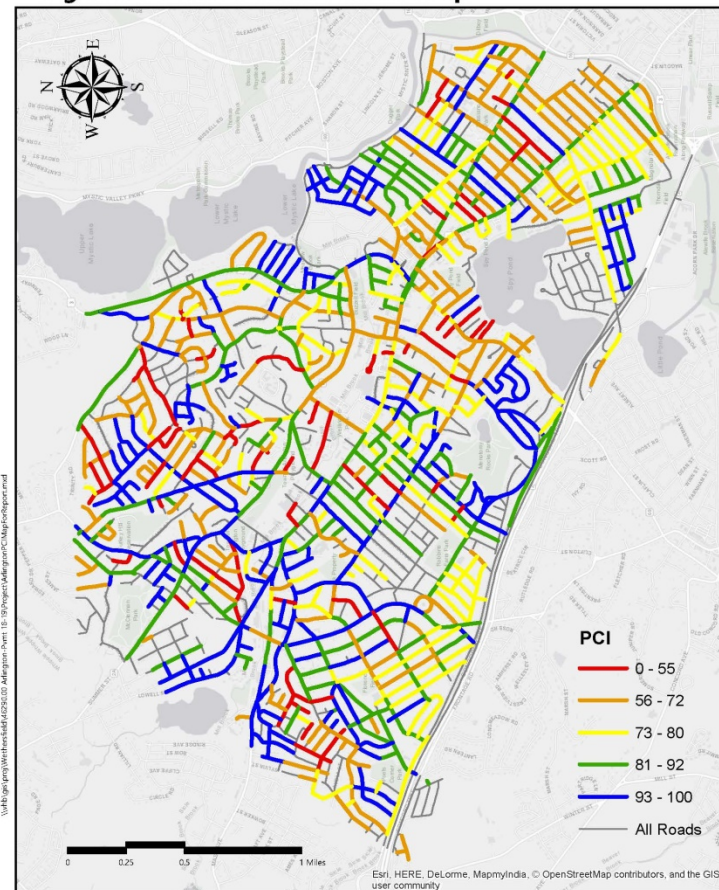
Capital Plan	Water/Sewer Fund	Total
\$ 23,050,000	\$ 9,153,754	\$ 32,203,754
72%	28%	

- Capital Plan component is planned as 30-year bond (level payment).
- Water & Sewer component also planned to be bonded; some may be paid from available funds in the Water & Sewer Enterprise Fund.

Detail of Current Recommendations

Dept. Public Works – Map of Town Roads

Figure 6: Pavement Condition Map



Detail of Current Recommendations

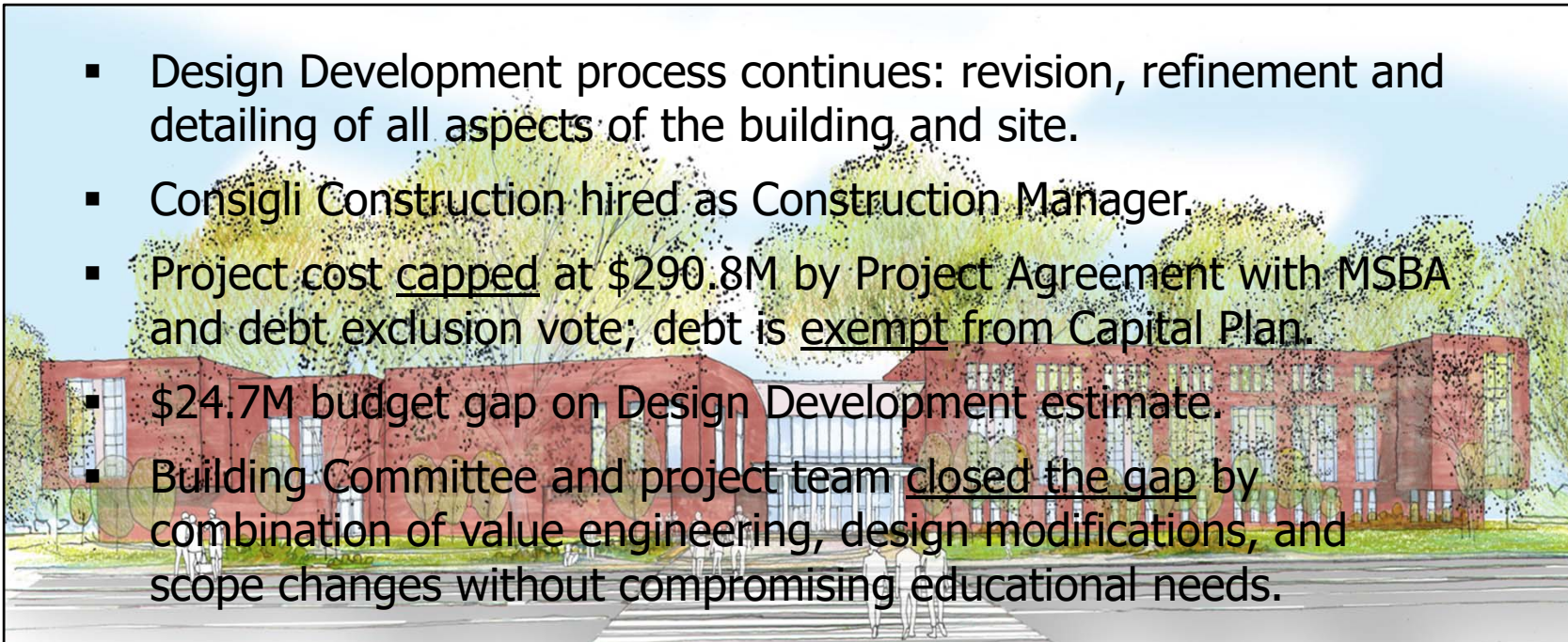
Dept. Public Works – Roadway Maintenance

- New Pavement Management Report (2019) details condition of all 96.5 miles of town-maintained roadways.
- Average pavement condition index (PCI) is 79: "fair condition."
- In order to maintain this condition, report suggests that Town will need to spend approximately \$2M/year over the next five years.
- In recent years, Town has spent ~\$1.5M/year.
- Current five-year plan increases funding to average of ~\$1.7M/year.

Detail of Current Recommendations

Schools – Arlington High School

- Design Development process continues: revision, refinement and detailing of all aspects of the building and site.
- Consigli Construction hired as Construction Manager.
- Project cost capped at \$290.8M by Project Agreement with MSBA and debt exclusion vote; debt is exempt from Capital Plan.
- \$24.7M budget gap on Design Development estimate.
- Building Committee and project team closed the gap by combination of value engineering, design modifications, and scope changes without compromising educational needs.



Detail of Current Recommendations

Schools – AHS Construction Timeline

	Enabling Begins March 2020	Construction Begins Oct. 2020	January 2022	August 2023	Building Complete July 2024	Site Complete April 2025
	Phase 1 Enabling (7 months)	Phase 1 (15 Months)	Phase 2 (18 Months)		Phase 3 (12 months)	Phase 4 (9 months)
CONSTRUCT	Geothermal wells, relocate utilities	Performing Arts & STEAM (Science, Technology, Engineering, Arts & Math) Wings	Spine, lobby, cafeteria, media ctr., humanities wing, preschool, district admin		Gymnasium wing	Site work completed
STUDENTS	Remain in existing facility	Remain in existing facility	Move into new Performing Arts & STEAM wings, remain in part of existing facility		Move into new school (all except Gymnasium wing), still use Red Gym	Move into completed school
COMPLETED			Performing Arts & STEAM wings completed		Humanities wing, lobby, preschool, district admin, cafeteria, library completed	New school complete

Total Project Duration: 5 years, 1 Month

DRAFT: 9/12/19

Note: Schedule is in development stages and is subject to change

Detail of Current Recommendations

Schools – Non-Exempt Capital Plan

- Established a 10-year Vehicle Replacement Plan for all Transportation and Facility department vehicles: \$135k in FY21.
- Facility investments in Ottoson Middle School to ensure safe and secure learning environment in 2020s: \$600k in FY21.
- Investment in Academic Information Technology equipment to enrich instruction: \$400k annually.
- Additional investment into both Hardy and Peirce Playground projects due to FY20 shortfall: \$842k in FY21.

Significant Issues

Wish List of Major Projects

- Playgrounds: escalating costs
- Libraries: renovation / rebuilding
- DPW: roadway maintenance
- AHS: rebuild – impact on Town debt; potential adds to Capital Plan
- Ottoson Middle School: rebuild in late 2020s?

What tax burden can Arlington taxpayers carry?

- Capital Plan, 5% Rule, and Debt Exclusions
- Property taxes rising at 5% to 7% per year
- Recent asymmetric jump in assessments
- Need for an operating override in FY2024

Rescission of Prior Borrowing

Motion: VOTED That the Town hereby rescinds **\$1,275,000** in the following individual amounts that have been authorized to be borrowed, but which are no longer needed for the purposes for which they were initially approved:

Unissued Amount	Date of Approval	Warrant Article	Statute	Original Purpose
\$150,000	5/8/19	58	44, 7(1)	Veterans' Memorial Rink Boiler
\$125,000	5/8/19	58	44, 7(1)	Landscaping at Bishop School
\$1,000,000	1/25/16	3	44, 7(9)	Stratton School Renovation

The Treasurer respectfully requests a vote of favorable action on this article.

Re-appropriation of Borrowed Funds

(1 of 4)

Motion: That the sum of **\$1,116,048.95** is hereby transferred from amounts previously appropriated and borrowed under the following warrant articles and for the purposes set forth as follows:

[see following pages]

Re-appropriation of Borrowed Funds

(2 of 4)

Amount to be transferred	Warrant Article	Meeting Date	Original Purpose
\$ 34,237.35	30	4/25/18	Bus #103 77 Passenger
\$ 21,704.20	30	4/25/18	Ottoson School HVAC
\$ 14,322.00	30	4/25/18	Bus #107 53 Passenger
\$.50	30	4/25/18	Hardy Playground
\$ 41,026.86	34	5/3/17	Fire Engine
\$ 1,051.13	36	5/16/16	Playground Menotomy Pre-School
\$ 1.00	36	5/16/16	Menotomy Preschool Renovation
\$ 269.80	36	5/16/16	1 ton Utility Truck w/Gatelift
\$ 31,150.00	24	4/29/15	Purchase IT Equipment Inspectors
\$ 4,368.95	24	4/29/15	Library Heating/Cooling Water
\$ 25,000.00	24	4/29/15	Gibbs School Onsite Drainage
\$.85	24	4/29/15	Regrade Bishop Parking Lot
\$ 21,520.63	24	4/29/15	Improve Pierce Field
\$ 42.92	24	4/29/15	Magnolia Playground
\$ 3,802.83	30	5/14/14	RFID Project Library
\$ 59,912.00	58	5/8/19	4WD Truck with Sander
\$ 258,411.02			Subtotal

Re-appropriation of Borrowed Funds

(3 of 4)

Amount to be transferred	Warrant Article	Meeting Date	Original Purpose
\$ 209,145.51	34	5/3/17	Hardy Capacity Expansion
\$ 93,317.12	34	5/3/17	Gibbs School Renovation
\$ 97,372.05	4	1/25/16	Stratton Building
\$ 73,129.62	24	4/29/15	Phase 3 Community Safety
\$ 472,964.30			Subtotal
\$ 384,673.63	3	10/19/16	Thompson School Expansion (Exempt)
\$1,116,048.95			TOTAL

Re-appropriation of Borrowed Funds

(4 of 4)

...which amounts are no longer needed to complete the projects for which they were initially borrowed, to pay costs of the following as permitted by MGL Ch. 44, §20:

Amount	New Purpose
\$200,763.32	Sidewalk and Ramp Construction
\$ 80,700.00	Whittemore Robbins Cupola & Roof
\$ 40,000.00	Dallin Roof
\$100,000.00	Parmenter HVAC Upgrade
\$250,000.00	Community Center Construction
\$59,912.00	Dump Truck w-Plow
\$384,673.63	Arlington High School – <u>Exempt</u> Reduce other exempt borrowing

Actions Requested of the Finance Committee

- Vote favorable action on our recommended budget and re-appropriation.
- Support the Five-Year Plan.
- Transfer \$10,000 from Perpetual Care to Capital Budget.
- Support the Treasurer's Debt Rescission Article.

Recommended Vote

- We ask you to vote the capital expenditure budget as currently presented:

FY 2021	
Acquisition Expense by Funding Source	
Cash	\$ 4,262,512
Bond	\$ 3,458,650
Other	\$ 3,938,984
Total Acquisition Expense	\$ 11,660,146

- The detailed written vote is attached.
- If subsequent modifications are made, the Finance Committee will have opportunity to review them.

Appropriation by Use of Funds		
Water/Sewer Debt Service (voted in Water/Sewer Fund budget)		
Prior	\$ 1,345,695	
New	\$ 300,000	
Total Water/Sewer Debt Service		\$ 1,645,695
Rink Enterprise Fund Debt Service (voted in Rink Fund budget)		
Prior	\$ 56,256	
New	\$ 2,625	
Total Rink Fund Debt Service	\$ 58,881	
Rink Fund Debt Payment		\$ 58,881
General Fund subsidy of Rink Debt	\$ -	
Recreation Enterprise Fund Debt Service (voted in Recreation Fund Budget)		
Prior	\$ 42,875	
New	\$ 6,125	
Total Recreation Debt Service	\$ 49,000	
Recreation Fund Debt Payment		\$ 49,000
General Fund subsidy of Recreation Debt	\$ -	
General Fund Debt		
Non-Exempt, Prior	\$ 6,426,415	
Non-Exempt, New	\$ 146,864	
<i>Non-Exempt Debt Subtotal</i>		\$ 6,573,279
Exempt Debt		\$ 4,114,929
Total General Fund Debt Appropriation		\$ 10,688,208
Transfers and other sources		
Enterprise funds (from above)	\$ -	
Ambulance Fund	\$ 37,235	
Antenna Fund	\$ 284,027	
Urban Renewal Fund	\$ 47,344	
Capital Carryforwards	\$ 1,097,080	
<i>Transfers and other sources Subtotal</i>		\$ 1,465,686
<i>Net General Fund Non-Exempt Debt Expense</i>		\$ 5,107,593
Net General Fund Debt Expense Total		\$ 9,222,522
<i>(Total GF Exempt and Non-Exempt Debt, less Transfers and other sources)</i>		
Cash Capital		
Transfers and other sources	\$ 4,329,512	
Sale of Assets	\$ 18,000	
Net General Fund Cash Capital Expense		\$ 4,311,512

Attachments

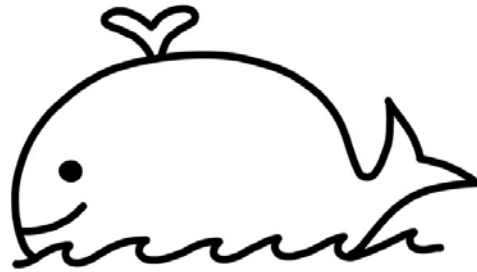
- FY 2021 Capital Budget
- FY 2021–FY 2025 Capital Plan
- Forecast of New Debt Service

In Conclusion

We respectfully ask your support of the Capital Planning Committee budget recommendation.

Thank you

The Capital Planning Committee



Appropriation by Use of Funds	
Water/Sewer Debt Service (voted in Water/Sewer Fund budget)	
Prior	\$ 1,345,695
New	\$ 300,000
Total Water/Sewer Debt Service	\$ 1,645,695
Rink Enterprise Fund Debt Service (voted in Rink Fund budget)	
Prior	\$ 56,256
New	\$ 2,625
Total Rink Fund Debt Service	\$ 58,881
Rink Fund Debt Payment	\$ 58,881
Recreation Enterprise Fund Debt Service (voted in Recreation Fund Budget)	
Prior	\$ 42,875
New	\$ 6,125
Total Recreation Debt Service	\$ 49,000
Recreation Fund Debt Payment	\$ 49,000
General Fund subsidy of Recreation Debt	\$ -
General Fund Debt	
Non-Exempt, Prior	\$ 6,327,284
Non-Exempt, New	\$ 140,739
<i>Non-Exempt Debt Subtotal</i>	\$ 6,468,023
Exempt Debt	\$ 6,968,909
Total General Fund Debt Appropriation	\$ 13,436,932
Transfers and other sources: Non-Exempt Debt	
Ambulance Fund	\$ 37,235
Antenna Fund	\$ 284,027
Urban Renewal Fund	\$ 47,344
Capital Carryforwards	\$ 1,097,080
<i>Transfers and other sources Subtotal</i>	\$ 1,465,686
<i>Net General Fund Non-Exempt Debt Expense</i>	\$ 5,002,337
Transfers and other sources: Exempt Debt	
Thompson School	\$ 384,674
<i>Net General Fund Exempt Debt Expense</i>	\$ 6,584,235
Net General Fund Debt Expense Total	\$ 11,586,572
(Total GF Exempt and Non-Exempt Debt, less Transfers and other sources)	
Cash Capital	
\$ 4,329,512	
Transfers and other sources	
Sale of Assets	\$ 18,000
Net General Fund Cash Capital Expense	\$ 4,311,512

Sum of AMOUNT			Column Labels					
Row Labels	FUNDING SOURCE	LIFE (YRS)	2021	2022	2023	2024	2025	Grand Total
COMMUNITY SAFETY - FIRE SERVICES			\$ 337,000	\$ 780,000	\$ 95,000	\$ 597,000	\$ 79,000	\$ 1,888,000
Air Handler Replacement Park Circle	CASH	15		\$ 12,000	\$ 12,000			\$ 24,000
Apparatus Bay Heating Unit Park Circle	CASH	15		\$ 8,000				\$ 8,000
Carpeting - Flooring at Park Circle Station	CASH	15	\$ 10,000					\$ 10,000
Central station exterior waterproofing	BOND	10			\$ 100,000			\$ 100,000
Engine Pumper to Replace #1025.	BOND	20	\$ 625,000					\$ 625,000
Firefighter Protective Gear	CASH	10	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ 30,000	\$ 135,000
Furniture - Park Circle / Highland	CASH	10	\$ 10,000					\$ 10,000
Jaws of Life - Extrication Equipment	CASH	0		\$ 50,000				\$ 50,000
Lighting Plant Replace 2001 Ford vehicle #1015	CASH	0	\$ 70,000					\$ 70,000
Replace EM vehicle #1016 Air supply	CASH	20			\$ 70,000			\$ 70,000
Rescue Ambulance replacing #1026	BOND	5			\$ 345,000			\$ 345,000
Rescue Ambulance replacing 2013 Ford Horton	BOND	5	\$ 302,000					\$ 302,000
Thermal Imaging Cameras Replacement	CASH	10	\$ 50,000					\$ 50,000
Vehicle Replacement - #1017 2012 Ford Escape	CASH	0			\$ 40,000			\$ 40,000
Vehicle Replacement - #1022 2014 Ford Interceptor	CASH	0				\$ 49,000		\$ 49,000
COMMUNITY SAFETY - POLICE SERVICES			\$ 135,000	\$ 203,000	\$ 194,000	\$ 162,000	\$ 202,000	\$ 896,000
Animal Control Vehicle Replacement	CASH	0	\$ 45,000					\$ 45,000
Automatic External Defibrillators	CASH	0	\$ 18,000					\$ 18,000
Bullet Proof Vest Program	CASH	0		\$ 22,000	\$ 22,000	\$ 25,000		\$ 69,000
Parking Control Vehicle(s)	CASH	0				\$ 32,000		\$ 32,000
Parking Control Vehicle(s)	OTHER	0		\$ 32,000				\$ 32,000
Vehicle Replacement Program	CASH	0	\$ 135,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 145,000	\$ 700,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND			\$ 15,000	\$ 15,000		\$ 15,000	\$ 15,000	\$ 45,000
Van Replacement Program	OTHER	4	\$ 15,000		\$ 15,000		\$ 15,000	\$ 45,000
FACILITIES			\$ 565,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 865,000
Building exterior repairs - Parmenter	BOND	20	\$ 100,000					\$ 100,000
HVAC replacement - Dallin Library	CASH	0	\$ 25,000					\$ 25,000
HVAC upgrades - Parmenter	CASH	5	\$ 100,000					\$ 100,000
Roof replacement - Dallin Library	CASH	0	\$ 40,000					\$ 40,000
Town Hall - Renovations	BOND	20	\$ 300,000					\$ 300,000
Town Hall - Renovations	CASH	20	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 300,000
HEALTH & HUMAN SERVICES			\$ 605,700			\$ 250,000	\$ 855,700	
Conversion of property and restaurant files to electronic format	CASH	0	\$ 10,000					\$ 10,000
Veterans Park	BOND	20				\$ 250,000		\$ 250,000

Row Labels	FUNDING SOURCE	LIFE (YRS)	2021	2022	2023	2024	2025	Grand Total
Whittemore Robbins Cottage	BOND	20	\$ 515,000					\$ 515,000
Whittemore Robbins House - Cupola and slate roof	CASH	20	\$ 80,700					\$ 80,700
HUMAN RESOURCES			\$ 16,397					\$ 16,397
Human Resources Applicant Tracking and On-boarding	CASH	0	\$ 16,397					\$ 16,397
INFORMATION TECHNOLOGY			\$ 620,000	\$ 610,000	\$ 620,000	\$ 610,000	\$ 610,000	\$ 3,070,000
Conference Room Presentation Technology Program	CASH	5	\$ 10,000		\$ 10,000			\$ 20,000
School - Admin Computers and Peripherals	CASH	4	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000
School - Network Infrastructure	CASH	5	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
School - Replacement academic PC's district wide	CASH	4	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000
School - Software Licensing	CASH	5	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000
Town Microcomputer Program	CASH	4	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 300,000
Town Software Upgrades & Standardization	CASH	0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
LIBRARY			\$ 51,698	\$ 54,109	\$ 1,210,498	\$ 747,298	\$ 12,053,524	\$ 14,117,127
Fox Library Building Project	BOND	20				\$ 680,000		\$ 680,000
MLN Equipment Schedule	CASH	3	\$ 51,698	\$ 54,109	\$ 60,498	\$ 67,298	\$ 53,524	\$ 287,127
Robbins Library Renovations	BOND	20			\$ 1,150,000		\$ 12,000,000	\$ 13,150,000
PLANNING			\$ 375,000	\$ 125,000	\$ 125,000	\$ 100,000	\$ 100,000	\$ 825,000
Bike Rack Installation	CASH	5	\$ 25,000	\$ 25,000	\$ 25,000			\$ 75,000
Senior Center/Central School Renovation	CASH	30	\$ 250,000					\$ 250,000
Townwide ADA accessibility upgrades	CASH	0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Townwide ADA accessibility upgrades	OTHER	0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
PUBLIC WORKS CEMETERY DIVISION			\$ 10,000	\$ 10,000	\$ 145,000	\$ 10,000	\$ 10,000	\$ 185,000
Backhoe	BOND	10			\$ 135,000			\$ 135,000
Headstone Cleaning & Repair	OTHER	0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
PUBLIC WORKS ENGINEERING DIVISION			\$ 30,000		\$ 25,000	\$ 75,000		\$ 130,000
Mini-Excavator	CASH	10				\$ 75,000		\$ 75,000
Roadway Consulting Services	CASH	0			\$ 25,000			\$ 25,000
Utility Vehicle (Engineering 1)	CASH	10	\$ 30,000					\$ 30,000
PUBLIC WORKS HIGHWAY DIVISION			\$ 3,263,772	\$ 2,454,044	\$ 2,326,658	\$ 2,811,211	\$ 3,318,217	\$ 14,173,902
1 Ton Dump Truck w-Plow-Sander	CASH	10	\$ 68,000				\$ 72,000	\$ 140,000
10 Wheel Dump Truck.	BOND	10				\$ 133,000		\$ 133,000
33,000 GVW Dump Truck w-Plow	CASH	10	\$ 67,000					\$ 67,000
33,000 GVW Dump Truck w-Plow	OTHER	10	\$ 77,000					\$ 77,000
33,000 GVW Dump Truck w-Plow (Highway 1)	BOND	10		\$ 129,000				\$ 129,000

Row Labels	FUNDING SOURCE	LIFE (YRS)	2021	2022	2023	2024	2025	Grand Total
44,000 GVW, 4WD Truck w-Dump Body	BOND	10					\$ 185,000	\$ 185,000
44,000 GVW, 4WD Truck w-Sander	BOND	10	\$ 90,000			\$ 180,000		\$ 270,000
44,000 GVW, 4WD Truck w-Sander	OTHER	10	\$ 94,912					\$ 94,912
Accessibility Improvements (Override 2019)	CASH	0	\$ 200,000	\$ 205,000	\$ 210,125	\$ 215,378	\$ 220,763	\$ 1,051,266
Asphalt Pavement Hot Box	CASH	15					\$ 60,000	\$ 60,000
Backhoe-Loader - 1.5 CY	BOND	10	\$ 110,000					\$ 110,000
Chapter 90 Roadway	OTHER	0	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,750,000
Install Sidewalk Ramps - CDBG	OTHER	0	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000
Line Striping Machine	CASH	0		\$ 13,000				\$ 13,000
Roadway Reconstruction	CASH	0	\$ 550,000	\$ 350,000	\$ 200,000	\$ 400,000	\$ 600,000	\$ 2,100,000
Roadway Reconstruction Override 2011	CASH	0	\$ 487,360	\$ 499,544	\$ 512,033	\$ 524,833	\$ 537,954	\$ 2,561,724
Sander Body	CASH	10	\$ 17,500	\$ 17,500	\$ 17,500	\$ 18,000	\$ 18,000	\$ 88,500
Sidewalk Ramp Installation	CASH	0	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 325,000
Sidewalks and Curbstones	CASH	0	\$ 550,000	\$ 300,000	\$ 200,000	\$ 400,000	\$ 600,000	\$ 2,050,000
Snow Plow Replacement	CASH	0	\$ 12,000		\$ 12,000		\$ 12,500	\$ 36,500
Street Sweeper	BOND	7			\$ 235,000			\$ 235,000
Utility Truck (Highway 1)	CASH	15					\$ 52,000	\$ 52,000
Variable Message Board	CASH	15					\$ 20,000	\$ 20,000
PUBLIC WORKS MER			\$ 60,000	\$ 60,000	\$ 185,000	\$ 60,000	\$ 60,000	\$ 425,000
Fork Lift	BOND	7			\$ 125,000			\$ 125,000
Traffic Signal Maint & Upgrades	CASH	30	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 300,000
PUBLIC WORKS NATURAL RESOURCES DIVISION			\$ 180,000	\$ 129,000	\$ 172,500	\$ 110,000	\$ 161,000	\$ 752,500
1 Ton Pickup Truck w-Dump Body	CASH	10		\$ 64,000		\$ 66,000		\$ 130,000
3-4 Ton Pickup Truck	CASH	10				\$ 44,000		\$ 44,000
Boom-Dump-Chip Truck	BOND	15	\$ 180,000					\$ 180,000
Mower 60"	CASH	15					\$ 28,500	\$ 28,500
Mower 80" w Wing Deck	CASH	15					\$ 62,500	\$ 62,500
Mower Trailer	CASH	0			\$ 7,500			\$ 7,500
Ride-On Mower	CASH	7			\$ 30,000			\$ 30,000
Skid Steer	CASH	15			\$ 75,000			\$ 75,000
Stump Grinder	CASH	10			\$ 60,000			\$ 60,000
Tree Chipper	CASH	15		\$ 65,000				\$ 65,000
Utility Vehicles (2)	CASH	0					\$ 70,000	\$ 70,000
PUBLIC WORKS WATER/SEWER DIVISION			\$ 2,727,000	\$ 2,829,000	\$ 2,860,000	\$ 3,000,000	\$ 2,950,000	\$ 14,366,000
33,000 GVW Dump Truck w-plow (Water 1)	OTHER	15		\$ 129,000				\$ 129,000
Compressor Truck	OTHER	15			\$ 100,000			\$ 100,000
Drainage Rehab - Regulatory Compliance (Ch-308)	OTHER	0	\$ 250,000	\$ 300,000	\$ 350,000	\$ 400,000	\$ 450,000	\$ 1,750,000
Hydrant and Valve replacement program	OTHER	0	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000

Row Labels	FUNDING SOURCE	LIFE (YRS)	2021	2022	2023	2024	2025	Grand Total
Mini-Excavator Trailer	OTHER	15			\$ 10,000			\$ 10,000
Pump Station Generator	OTHER	0				\$ 100,000		\$ 100,000
Sewer System Rehabilitation	OTHER	0	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 4,500,000
Utility Truck (Water/Sewer 1)	OTHER	10	\$ 47,000					\$ 47,000
Utility Vehicle (Water/Sewer 1)	OTHER	0	\$ 30,000					\$ 30,000
Water System Rehabilitation	OTHER	0	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,500,000	\$ 1,500,000	\$ 7,200,000
PURCHASING			\$ 51,435	\$ 40,684	\$ 63,033	\$ 60,350	\$ 56,100	\$ 271,602
Photocopier Replacement Program	CASH	0	\$ 51,435	\$ 40,684	\$ 63,033	\$ 60,350	\$ 56,100	\$ 271,602
RECREATION			\$ 997,000	\$ 485,000	\$ 585,000	\$ 810,000	\$ 2,235,000	\$ 5,112,000
ADA Study Implementation Program	CASH	0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Bishop Playground	CPA	0			\$ 425,000			\$ 425,000
Buzzell Playground	CPA	0				\$ 425,000		\$ 425,000
Feasibility Study	CASH	0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
Hill's Hill Project	CASH	0				\$ 75,000		\$ 75,000
Hurd Field Renovation	CPA	0				\$ 125,000	\$ 875,000	\$ 1,000,000
Parmenter Playground	CPA	20				\$ 425,000		\$ 425,000
Poets Corner Field	CPA	0				\$ 125,000	\$ 875,000	\$ 1,000,000
Reservoir Improvements Phase II Supplement	BOND	20	\$ 350,000					\$ 350,000
Reservoir Improvements Phase II Supplement	CPA	20	\$ 587,000					\$ 587,000
Spy Pond Playground	CPA	20		\$ 425,000				\$ 425,000
Wellington Park Natural Play Area	CPA	0			\$ 100,000			\$ 100,000
REDEVELOPMENT BOARD			\$ 236,494	\$ 427,000				\$ 663,494
Boiler replacement - Jefferson Cutter	CASH	0	\$ 25,000					\$ 25,000
Interior finish upgrades - Jefferson Cutter	CASH	15	\$ 37,500					\$ 37,500
Interior repairs - 23 Maple Street	CASH	15	\$ 46,922					\$ 46,922
Whittemore Park upgrades	BOND	20		\$ 427,000				\$ 427,000
Whittemore Park upgrades	OTHER	20	\$ 127,072					\$ 127,072
SCHOOLS			\$ 1,924,650	\$ 1,543,000	\$ 418,000	\$ 2,523,000	\$ 333,000	\$ 6,741,650
Bishop School Painting	CASH	15	\$ 35,000					\$ 35,000
Bishop School Roof Repair	BOND	20				\$ 300,000		\$ 300,000
Bishop Water Penetration Prevention	BOND	20		\$ 300,000				\$ 300,000
Bus #101 - 53 Passenger	BOND	5			\$ 95,000			\$ 95,000
Bus #108 - 53 passenger bus	BOND	5		\$ 100,000				\$ 100,000
Custodial Equipment	CASH	0	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 65,000
Dallin Roof Top Units	BOND	10				\$ 300,000		\$ 300,000
Energy Efficiency Projects	CASH	0	\$ 20,000	\$ 60,000	\$ 30,000			\$ 110,000
Facilities Vehicle Replacement	CASH	10	\$ 50,000	\$ 50,000	\$ 60,000	\$ 50,000	\$ 50,000	\$ 260,000

Row Labels	FUNDING SOURCE	LIFE (YRS)	2021	2022	2023	2024	2025	Grand Total
Hardy Boiler	BOND	15		\$ 200,000				\$ 200,000
Hardy HVAC Roof Top Units	BOND	10		\$ 600,000				\$ 600,000
Hardy Playground Supplemental	BOND	15	\$ 571,900					\$ 571,900
Hardy Reroofing Phase II	BOND	20				\$ 800,000		\$ 800,000
Ottoson Elevator	BOND	10	\$ 220,000					\$ 220,000
Ottoson Exterior Step Work	CASH	20	\$ 50,000					\$ 50,000
Ottoson HVAC Rooftop Unit	BOND	10	\$ 300,000					\$ 300,000
Ottoson Lift	CASH	0	\$ 30,000					\$ 30,000
Ottoson Roof Replacement	BOND	20				\$ 800,000		\$ 800,000
Peirce Playground Renovations	BOND	15	\$ 269,750					\$ 269,750
Photocopier Lease Program	CASH	3	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
Security Updates	CASH	0	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Van # 109 - 8 Passenger Explorer	CASH	0				\$ 40,000		\$ 40,000
Van #105 - 8 Passenger Explorer	CASH	7	\$ 40,000					\$ 40,000
Van #112 - Athletics Van	CASH	0	\$ 45,000					\$ 45,000
Van #113 - Food Service	CASH	10					\$ 50,000	\$ 50,000
Window Screens in Schools	CASH	30	\$ 60,000					\$ 60,000
TREASURER			\$ 40,000					\$ 40,000
Multi-Space Parking Meter Replacement	OTHER	6	\$ 40,000					\$ 40,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND			\$ 150,000	\$ 200,000				\$ 350,000
Bleacher Lift	BOND	15	\$ 150,000					\$ 150,000
Ed Burns Arena Roof Work	BOND	20		\$ 200,000				\$ 200,000
(blank)			\$ 0					\$ 0
[Placeholder for FY2021 CPA column]	CPA	7	\$ 0					\$ 0
Grand Total			\$ 12,391,146	\$ 10,024,837	\$ 9,114,689	\$ 11,750,859	\$ 22,507,841	\$ 65,789,372