

OFFICE OF THE GOVERNOR  
**COMMONWEALTH OF MASSACHUSETTS**  
STATE HOUSE • BOSTON, MA 02133  
(617) 725-4000

**CHARLES D. BAKER**  
GOVERNOR

**KARYN E. POLITO**  
LIEUTENANT GOVERNOR

**ORDER SUSPENDING CERTAIN PROVISIONS  
OF THE OPEN MEETING LAW, G. L. c. 30A, § 20**

**WHEREAS**, on March 10, 2020, I, Charles D. Baker, Governor of the Commonwealth of Massachusetts, acting pursuant to the powers provided by Chapter 639 of the Acts of 1950 and Section 2A of Chapter 17 of the General Laws, declared that there now exists in the Commonwealth of Massachusetts a state of emergency due to the outbreak of the 2019 novel Coronavirus (“COVID-19”); and

**WHEREAS**, many important functions of State and Local Government are executed by “public bodies,” as that term is defined in G. L. c. 30A, § 18, in meetings that are open to the public, consistent with the requirements of law and sound public policy and in order to ensure active public engagement with, contribution to, and oversight of the functions of government; and

**WHEREAS**, both the Federal Centers for Disease Control and Prevention (“CDC”) and the Massachusetts Department of Public Health (“DPH”) have advised residents to take extra measures to put distance between themselves and other people to further reduce the risk of being exposed to COVID-19. Additionally, the CDC and DPH have advised high-risk individuals, including people over the age of 60, anyone with underlying health conditions or a weakened immune system, and pregnant women, to avoid large gatherings.

**WHEREAS**, sections 7, 8, and 8A of Chapter 639 of the Acts of 1950 authorize the Governor, during the effective period of a declared emergency, to exercise authority over public assemblages as necessary to protect the health and safety of persons; and

**WHEREAS**, low-cost telephone, social media, and other internet-based technologies are currently available that will permit the convening of a public body through virtual means and allow real-time public access to the activities of the public body; and

**WHEREAS** section 20 of chapter 30A and implementing regulations issued by the Attorney General currently authorize remote participation by members of a public body, subject to certain limitations;

**NOW THEREFORE**, I hereby order the following:

(1) A public body, as defined in section 18 of chapter 30A of the General Laws, is hereby relieved from the requirement of section 20 of chapter 30A that it conduct its meetings in a public place that is open and physically accessible to the public, provided that the public body makes provision to ensure public access to the deliberations of the public body for interested members of the public through adequate, alternative means.

Adequate, alternative means of public access shall mean measures that provide transparency and permit timely and effective public access to the deliberations of the public body. Such means may include, without limitation, providing public access through telephone, internet, or satellite enabled audio or video conferencing or any other technology that enables the public to clearly follow the proceedings of the public body while those activities are occurring. Where allowance for active, real-time participation by members of the public is a specific requirement of a general or special law or regulation, or a local ordinance or by-law, pursuant to which the proceeding is conducted, any alternative means of public access must provide for such participation.

A municipal public body that for reasons of economic hardship and despite best efforts is unable to provide alternative means of public access that will enable the public to follow the proceedings of the municipal public body as those activities are occurring in real time may instead post on its municipal website a full and complete transcript, recording, or other comprehensive record of the proceedings as soon as practicable upon conclusion of the proceedings. This paragraph shall not apply to proceedings that are conducted pursuant to a general or special law or regulation, or a local ordinance or by-law, that requires allowance for active participation by members of the public.

A public body must offer its selected alternative means of access to its proceedings without subscription, toll, or similar charge to the public.

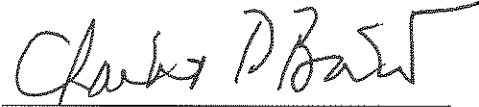
(2) Public bodies are hereby authorized to allow remote participation by all members in any meeting of the public body. The requirement that a quorum of the body and the chair be physically present at a specified meeting location, as provided in G. L. c. 30A, § 20(d) and in 940 CMR 29.10(4)(b), is hereby suspended.

(3) A public body that elects to conduct its proceedings under the relief provided in sections (1) or (2) above shall ensure that any party entitled or required to appear before it shall be able to do so through remote means, as if the party were a member of the public body and participating remotely as provided in section (2).

(4) All other provisions of sections 18 to 25 of chapter 30A and the Attorney General's implementing regulations shall otherwise remain unchanged and fully applicable to the activities of public bodies.

This Order is effective immediately and shall remain in effect until rescinded or until the State of Emergency is terminated, whichever happens first.

Given in Boston at 6:40 PM this 12th day of  
March, two thousand and twenty.

A handwritten signature in cursive script that reads "Charles D. Baker". The signature is written in dark ink and is positioned above a horizontal line.

CHARLES D. BAKER  
GOVERNOR  
Commonwealth of Massachusetts



## **Town of Arlington Notice of Meeting**

In accordance with the provisions of Massachusetts General Laws,  
Chapter 39, Section 23B, notice is hereby given of a meeting of the:

### **Finance Committee**

Wednesday, March 10, 2021

7:30 p.m. – 10 p.m.

Conducted by Remote Participation - Zoom Meeting

#### **AGENDA ITEMS:**

- Virtual Open Meeting protocol and roll call
- Chair's comments
- Call for budgets
- Minutes for approval
- CBC Budget
- New business
- Adjourn

Charlie Foskett is inviting you to a scheduled Zoom meeting.

**Topic:** Finance Committee Meeting

**Time:** March 10, 2021 07:30 PM Eastern Time (US and Canada)

Register in advance for this meeting:

<https://town-arlington-ma-us.zoom.us/meeting/register/tJwofumgpzItG9eKIPf-kigDj22eZfQ5YxNI>

After registering, you will receive a confirmation email containing information about joining the meeting

Members of the public are asked to send written comments to [ediggins@town.arlington.ma.us](mailto:ediggins@town.arlington.ma.us)

Documents regarding agenda items will be made available via the Town's website.

<https://www.mass.gov/doc/open-meeting-law-order-march-12-2020/download>

By Charlie Foskett, Chairman Finance Committee

# Capital Planning Committee

Capital Budget FY2022 and Capital Plan FY2022–FY2026

A Presentation to the Arlington Finance Committee

March 10, 2021



# Capital Planning Committee

## Attendees

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- Joe Barr
- Ida Cody
- Kate Leary
- Kate Loosian
- Phyllis Marshall
- Michael Mason
- Chris Moore
- Angela Olszewski
- Sandy Pooler
- Jon Wallach
- Julie Wayman
- Timur Kaya Yontar

# Agenda

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- Who We Are
- What We Do
- Actions Requested
- Overview & Significant Issues
- Capital Plan Progress
- Town Budget; Five-Year Plan within 5% Rule
- Detail on Current Recommendations
  - Coordination with CPA Committee
  - Community Safety, Town-Owned Rental Buildings, Community Center, Schools, Recreation, Libraries, Public Works
- Rescission of Prior Borrowing; Re-appropriations
- Actions Requested (recap) and Recommended Vote

# Who We Are

## Membership

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### Citizen Appointees

- Timur Kaya Yontar – Chair
- Chris Moore – Vice Chair
- Joe Barr – Recording Secretary
- Kate Leary
- Kate Loosian
- Angela Olszewski

### Finance Committee Designee

- Jon Wallach

### Town Officials

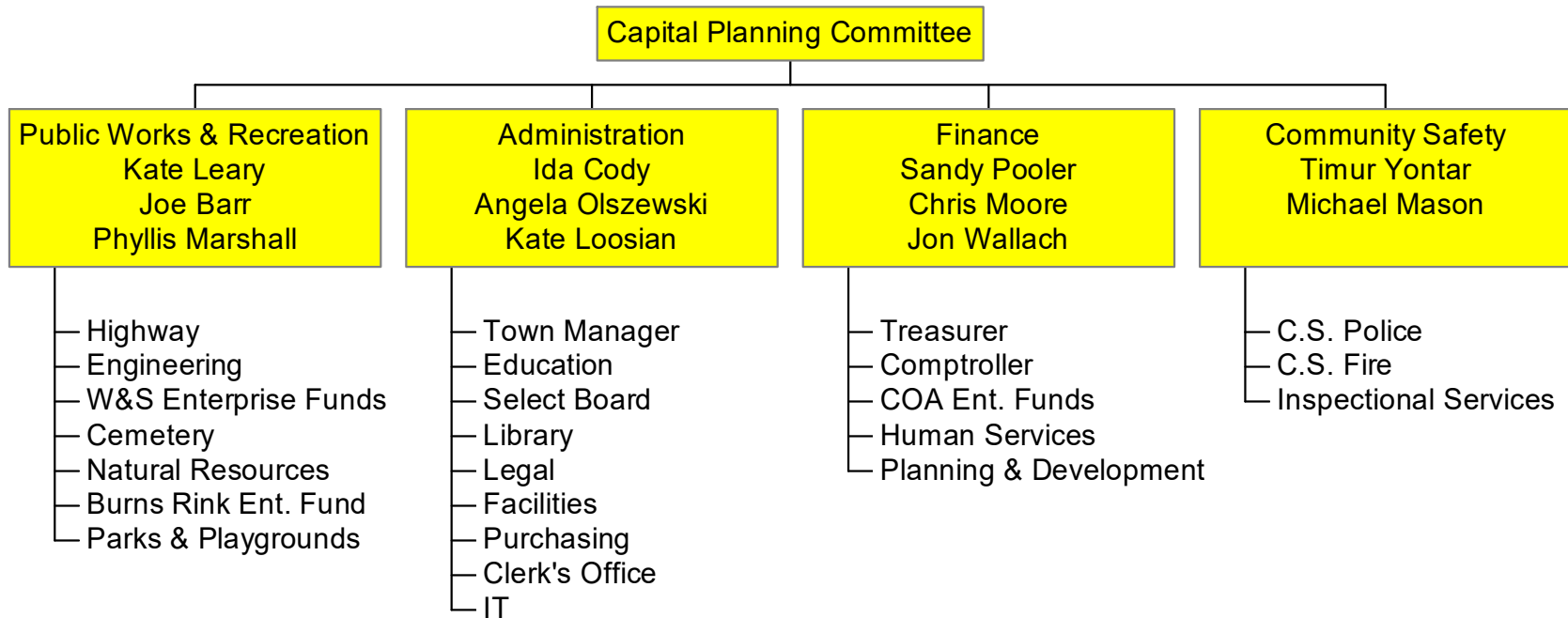
- Ida Cody – Comptroller
- Phyllis Marshall – Treasurer
- Michael Mason – APS CFO
- Sandy Pooler – Deputy Town Manager
- Julie Wayman – Management Analyst (non-voting)



# Who We Are

## Committee Organization 2020–2021

### Capital Planning Committee Organization



As Arlington's Management Analyst, Julie Wayman provides leadership, coordination, and support from the Town Manager's office.

# What We Do

## Why Capital Planning?

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- To set and meet the long-range expectations  
...of Town officers and management, the Finance Committee, Town Meeting, and citizens  
...for current and future capital expenditures;
- To reduce or eliminate uncertainty about the acquisition of capital assets;
- To facilitate prioritization, in timing and/or spend, of some capital expenditures over others as part of the budgeting process; and
- To give Town Meeting and citizens comfort while spending large sums of taxpayer money.

# What We Do

## Arlington Capital Planning Practice

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Create a Five-Year Plan in which non-exempt capital spend is budgeted at 5% of adjusted Town revenue, by:

- Soliciting capital requests from Town Departments for the upcoming fiscal year and the four fiscal years following;
- Meeting with Departments and Facilities to gain further clarity and detail, then discussing and prioritizing in the full committee; and
- Forecasting future years' budgets to effectively plan and pace capital expenditures.

- 34-year history of successful capital planning, within budget.
- 5% Rule has met the Town's needs, guided fiscal discipline, and is in line with practice at other municipalities.
- Requests from Town and Schools are made with their knowledge of operating pressures.

# **Actions Requested of the Finance Committee**

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- Vote favorable action on our recommended budget and re-appropriation.
- Support the Five-Year Plan.
- Transfer \$10,000 from Perpetual Care to Capital Budget.

# Overview & Significant Issues

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## FY22 Budget and FY22–26 Plan at 5%

- FY22: \$11M for Capital (before offsets)
  - Considerable achievements for the Town – detail follows
- Facing a number of challenges
  - School facilities – substantial upkeep needed
  - Rising expectations by Departments and citizens
  - Cost estimates escalating – labor, materials, regulations
  - Roads & sidewalks – state of repair
- This Plan felt tight
  - DPW Yard – total debt service ~\$2M/year
    - ~\$500k due to cost increase approved at 2020 Special Town Meeting
  - Initial asks were ~\$5M over Five-Year Plan's \$48M limit

# Overview & Significant Issues (cont'd)

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To make it fit...

- All CPC members prioritized every line item, to create ranked list
  - Coordinated delays/cuts with Town Manager's office
- Main scope reductions
  - Libraries: Cannot renovate 2 libraries at the same time
    - Remove Robbins from Plan and delay Fox by 1 year
  - Schools (facilities upkeep): Uncertainty around needs, cost, timing
    - Remove line items from Plan and fund FY22 engineering study
    - Set aside Plan capacity; based upon results, will add line items back to future Plans
  - DPW: increased road & sidewalk funds, but still not quite keeping pace
  - Delays/cuts spanned all departments (Rec, Facil, Redevel, Publ Safety)

Looking ahead

- Match expectations of project budgets/timing with Town resources

# Capital Plan Progress

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## **Recent realized benefits from Capital Plan Projects:**

- Roadways & Sidewalks
- Water & Sewer Improvements
- New Ambulance
- New Fire Pumper
- VOIP phone system
- Reservoir Filtration Plant
- Parmenter School renovations
- Lake Street signals
- Center sidewalks
- Munis/Financial Software v.2019

## **Capital Projects in process:**

- Water & Sewer Improvements
- Roadways & Sidewalks
- Community Center
- DPW building
- Mystic Street Bridge
- Munis/Financial Software W/S
- Police Radio
- Lake Street signals
- Whittemore Robbins, etc.
- Town Hall Steps
- High School (exempt)

# Reconciliation to Town Budget Five Year Plan

Year	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
<b>Total Town Budget</b>	\$184,556,163	\$191,372,765	\$199,854,555	\$209,271,478	\$217,731,363
Adjust for Water Sewer	(\$1,845,727)	\$0	\$0	\$0	\$0
Adjust for Exempt Debt Service	(\$6,311,155)	(\$6,208,358)	(\$6,109,781)	(\$5,998,851)	(\$5,998,851)
Adjust for Enterprise Funds	(\$2,728,068)	(\$2,816,730)	(\$2,908,274)	(\$3,002,793)	(\$3,100,384)
<b>Adjusted Total Town Budget</b>	\$173,671,213	\$182,347,677	\$190,836,500	\$200,269,834	\$208,632,128

- As of 1/15/21 – Five-Year Plan is a dynamic document.



# Five-Year Plan within 5% Rule

Fiscal Year	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total
Prior Non-Exempt Debt Service	\$7,063,282	\$6,699,193	\$6,297,226	\$5,730,475	\$5,967,760	\$31,757,937
Cash	\$3,959,297	\$2,953,369	\$3,566,859	\$4,439,241	\$4,401,723	\$19,320,489
New Non-Exempt Debt Service (FY22 & after)	\$0	\$605,703	\$832,531	\$1,065,569	\$1,301,619	\$3,805,422
BAN Interest and Principal	\$0	\$0	\$28,750	\$28,750	\$0	\$57,500
<b>Total Non-Exempt Tax Burden</b>	<b>\$11,022,579</b>	<b>\$10,258,265</b>	<b>\$10,725,366</b>	<b>\$11,264,035</b>	<b>\$11,671,102</b>	<b>\$54,941,348</b>
<i>Direct funding sources:</i>						
Rink Enterprise Funds	(\$54,156)	(\$52,056)	(\$50,106)	(\$48,306)	(\$17,247)	(\$221,872)
Ambulance Revolving Fund	(\$97,095)	(\$94,231)	(\$66,742)	(\$139,378)	(\$134,389)	(\$531,835)
Capital Carry Forwards	(\$539,066)					(\$539,066)
Antenna Funds	(\$206,268)	(\$198,584)	(\$192,694)	(\$182,009)	(\$166,891)	(\$946,447)
Urban Renewal Fund	(\$45,744)	(\$44,144)	(\$42,544)	(\$40,944)	(\$34,494)	(\$207,869)
Recreation Enterprise Fund	\$0	\$0	(\$89,000)	(\$89,000)	(\$89,000)	(\$267,000)
Asset Sale Proceeds	(\$750,000)					(\$750,000)
<i>Adjustments to 5% Plan:</i>						
Roadway Reconstruction Override 2011	(\$499,545)	(\$512,033)	(\$524,834)	(\$537,955)	(\$551,404)	(\$2,625,772)
Accessibility Improvements Override 2019	(\$205,000)	(\$210,125)	(\$215,378)	(\$220,763)	(\$226,282)	(\$1,077,547)
Debt service, Town-owned Rental Properties	\$0	(\$13,750)	(\$13,375)	(\$13,000)	(\$12,625)	(\$52,750)
<b>Net Non-Exempt Plan</b>	<b>\$8,625,705</b>	<b>\$9,133,342</b>	<b>\$9,530,693</b>	<b>\$9,992,680</b>	<b>\$10,438,770</b>	<b>\$47,721,190</b>
<b>Pro Forma Budget</b>	<b>\$173,671,213</b>	<b>\$182,347,677</b>	<b>\$190,836,500</b>	<b>\$200,269,834</b>	<b>\$208,632,128</b>	<b>\$955,757,352</b>
<b>Budget For Plan at 5%</b>	<b>\$8,683,561</b>	<b>\$9,117,384</b>	<b>\$9,541,825</b>	<b>\$10,013,492</b>	<b>\$10,431,606</b>	<b>\$47,787,868</b>
<b>Plan as % of Revenues</b>	<b>4.97%</b>	<b>5.01%</b>	<b>4.99%</b>	<b>4.99%</b>	<b>5.00%</b>	<b>4.99%</b>
<b>Variance From Budget</b>	<b>\$57,855</b>	<b>(\$15,958)</b>	<b>\$11,132</b>	<b>\$20,812</b>	<b>(\$7,164)</b>	<b>\$66,677</b>

# Coordination with the CPAC

## Approved Projects FY22

These projects had also been requested in the Capital Budget

Project Title	Applicant(s)	Appropriation
<b>Community Housing</b>		
Drake Village Renovation	Arlington Housing Authority	\$ 251,793
Leasing Differential	Somerville Homeless Coalition	\$ 27,228
<b>Open Space/Recreation</b>		
North Beach Ramp at Spy Pond Park	Conservation Commission	\$ 40,000
Hurd Field	Recreation Department	\$ 1,493,026
Public Land Management	Dept. of Planning and Community Development	\$ 30,000
Spy Pond Playground	Recreation Department	\$ 490,883
<b>Historic Preservation</b>		
Foot of the Rocks - study	Allan Tosti + Town Manager's Office	\$ 50,000
Preservation of the Jason Russell House	Arlington Historical Society	\$ 249,625
Old Schwamb Mill Barn Envelope Structural Engineer Report	Schwamb Mill Preservation Trust	\$ 55,000
<b>PROJECTS TOTAL</b>		<b>\$ 2,687,555</b>

# Coordination with CPAC

## Looking Ahead to FY23

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- Capital Plan typically funds School playgrounds
- CPAC takes “first look” at Town playgrounds & fields; if insufficient budget capacity, sends to Capital Planning for consideration or delay
- CPAC was able to approve Hurd Field Phase I and Spy Pond Playground for FY22 by increasing the proportion allotted to Recreation and use of reserves
- Expected cost of Hurd Field Phase II will make it highly unlikely that CPAC will be able to fund other playgrounds in FY23

# Detail of Current Recommendations

## Community Safety – Police

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### Ongoing vehicle replacement program

- At \$140k/year, replacing mix of marked, unmarked, and motorcycle units.

### Animal Control Vehicle Replacement in FY22: \$45k

- To replace animal control vehicle due to age, mileage and cost to maintain.

### Automatic Defibrillators in FY22: \$18k

- To replace automatic external defibrillators utilized by officers. The current units were replaced in FY 2015 and have a life span of 7 years.



# Detail of Current Recommendations

## Community Safety – Fire

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### Non-Facilities-Related Requests

- Thermal Imaging Camera replacement in FY22: \$50k
- Records and Reporting System implementation in FY22: \$28k
- Firefighter protective gear in FY22: \$25k
  - Increases to \$30k in FY23
- Automatic External Defibrillators in FY22: \$7k
- Pumper/Engine replacement in FY23: \$625k
- Replacement of Air Supply Vehicle in FY23: \$120k
- Jaws of Life extrication equipment: \$50k replacement on 10-year cycle in FY23



# Detail of Current Recommendations

## Community Safety – Fire

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### Park Circle Facilities-Related Requests

- Carpet replacement in FY22: \$10k
- Air Handlers Replacement in FY23: \$51k
- Water Heater replacement in FY23: \$22k
- Apparatus Bay Air Handler replacement in FY23: \$17k
- Apparatus Bay Heating Unit replacement in FY23: \$13k



# Detail of Current Recommendations

## Community Safety – Fire

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### Highland Station Facilities-Related Requests

- Exterior Marble replacement in FY22: \$30k
- Replacement of boilers in FY26: \$35k
- Replacement of hot water tank in FY26: \$24k

### Central Station Facilities-Related Requests

- Central Station Exterior Waterproofing in FY24: \$100k



# Detail of Current Recommendations

## Town-Owned Buildings

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Urban Renewal Fund – Consists of 3 buildings:

- FY21 Start of Year Balance was \$121,046.68
- **Central School** – Various leases.
- **23 Maple Street** – Lease expired June 30, 2020. Possible future Town use.
- **Jefferson Cutter House** – Arlington Redevelopment Board is in process of creating lease agreements with both tenants.

Town owns and operates four buildings as rental properties:

- **Parmenter School** – Arlington Children’s Center occupies back building; lease through June 30, 2024. Front building occupied by the Menotomy Pre-School during AHS project.
- **Dallin Library** – Lease currently expired (beginning negotiations).
- **Ryder Street** – Lease expired in 2020. Future town use for DPW.
- **Mt. Gilboa House** – Tenant recently gave notice of vacating.



# Detail of Current Recommendations

## Town-Owned Buildings' P&L

**Town Owned Buildings Profit/Loss (With Debt)**

	<b>FY17</b>	<b>FY18</b>	<b>FY19</b>	<b>FY20</b>	<b>Annualized FY21</b>
<b>Urban Renewal</b>	(\$41,827.39)	(\$51,626.41)	(\$101,997.01)	(\$56,522.50)	(\$76,216.65)
<b>Parmenter School</b>	\$190,220.67	\$215,370.89	\$218,099.64	\$84,924.37	\$54,198.52
<b>Dallin Library</b>	\$43,116.04	\$38,728.29	\$39,322.20	\$44,516.04	\$40,116.04
<b>Ryder Street</b>	\$123,622.55	\$133,580.08	\$194,100.24	\$170,569.97	\$0.00
<b>Mt. Gilboa</b>	\$24,000.00	\$25,711.37	\$12,355.00	\$22,000.00	\$21,000.00
<b>TOTAL</b>	\$339,131.87	\$361,764.22	\$361,880.07	\$265,487.88	\$39,097.91

**Town Owned Buildings Profit/Loss (Without Debt)**

	<b>FY17</b>	<b>FY18</b>	<b>FY19</b>	<b>FY20</b>	<b>Annualized FY21</b>
<b>Urban Renewal</b>	(\$25,361.50)	(\$7,782.41)	(\$58,153.01)	(\$7,578.50)	(\$28,872.65)
<b>Parmenter School</b>	\$195,320.67	\$215,370.89	\$218,099.64	\$84,924.37	\$54,198.52
<b>Dallin Library</b>	\$43,116.04	\$38,728.29	\$39,322.20	\$44,516.04	\$40,116.04
<b>Ryder Street</b>	\$123,622.55	\$133,580.08	\$194,100.24	\$170,569.97	\$0.00
<b>Mt. Gilboa</b>	\$24,000.00	\$25,711.37	\$12,355.00	\$22,000.00	\$21,000.00
<b>TOTAL</b>	\$360,697.76	\$405,608.22	\$405,724.07	\$314,431.88	\$86,441.91

# Community Center Renovations

## Project Update



- ~\$8M appropriated to achieve 3 goals: (i) modern, expanded space for the Council on Aging, Arlington Senior Center, and community events; (ii) updated building systems (MEP, exterior envelope, ADA accessibility); (iii) relocation of Veterans' Services from Town Hall to 2<sup>nd</sup> floor.
- 13-month construction schedule began in spring 2020. MEP systems installation, structural repairs, and exterior envelope work currently ongoing. Substantial completion is on target for May 2021 with occupancy in June.



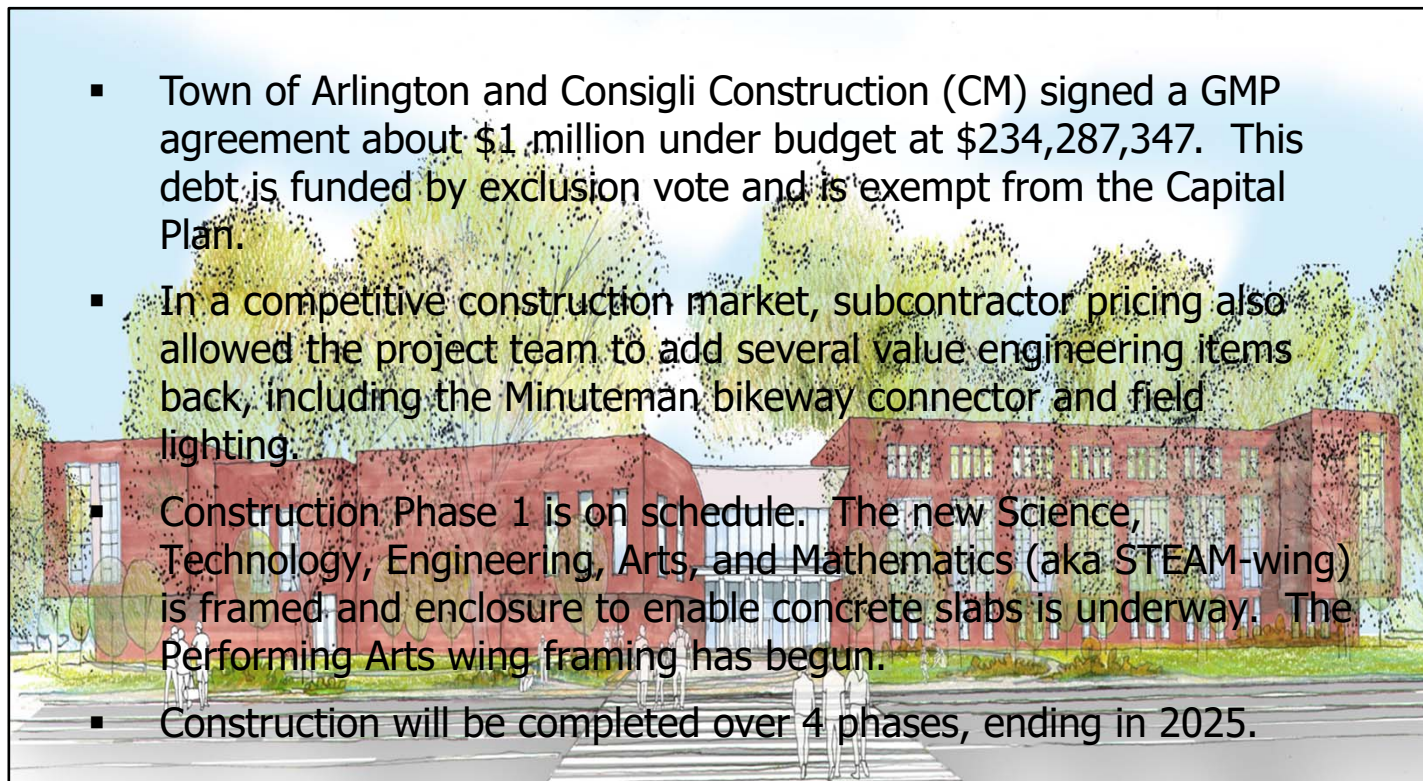
- Building is partially occupied but operations and services are logistically protected through project phasing and use of swing space.
- PTBC is overseeing the project with Vertex as PM.

March 10, 2021

CPC Presentation to the Finance Committee

22

# Arlington High School Project Update



- Town of Arlington and Consigli Construction (CM) signed a GMP agreement about \$1 million under budget at \$234,287,347. This debt is funded by exclusion vote and is exempt from the Capital Plan.
- In a competitive construction market, subcontractor pricing also allowed the project team to add several value engineering items back, including the Minuteman bikeway connector and field lighting.
- Construction Phase 1 is on schedule. The new Science, Technology, Engineering, Arts, and Mathematics (aka STEAM-wing) is framed and enclosure to enable concrete slabs is underway. The Performing Arts wing framing has begun.
- Construction will be completed over 4 phases, ending in 2025.



# Detail of Current Recommendations

## Arlington Public Schools

### Facilities-Related Requests

- Building security updates: \$100k/year, ongoing
- Engineering study for schools/HVAC: (\$150k FY22) – Hardy, Dallin, Peirce, Bishop, Ottoson facing additional HVAC needs at end of 15–20 year lives
- Initial study of Bishop School envelope (\$30k FY22) will inform FY23 plan updates (\$300k FY23)
- Energy efficiency projects (FY22–25) – \$10k–30k, see next slide
- Brackett Playground Renovation (\$800k FY24)
- Hardy Boiler (\$200k FY25)

### Non-Facilities Related Requests

- Bus replacements (\$100k FY22; \$95k FY23)
- Other vehicles/vans per replacement schedules (\$85k FY22; \$90k FY24, \$100k FY25; \$50k FY26)
- Academic information technology equipment, now also supporting COVID-19 and remote instruction (\$400k/year + administrative / software needs, ongoing)
- Software licensing, administrative computers, and network infrastructure (\$100k/year, ongoing)
- Photocopier Leasing (\$120k/year, ongoing)
- Custodial equipment (\$13k/year, ongoing)



# Schools

## Capital Highlight: Energy Efficiency

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Small investments translate into annual savings that help balance larger swings in energy costs.

- FY22: A modest town investment in LED lighting, supported by utility and Green Communities incentives...
- Equates to a very short (~2 years) payback PLUS significantly reduced downtime and maintenance costs associated with fluorescent lighting.

	2022	2023	2024	2025
<b>Town</b>	\$ 30,000	\$ 10,000	\$ 30,000	\$ 20,000
<b>Incentives</b>	\$ 21,660	\$ 19,000	\$ 35,540	\$ 23,180
<b>Grant</b>	\$ <u>57,441</u>	\$ <u>71,000</u>	\$ <u>132,149</u>	\$ <u>78,820</u>
<b>Total Cost</b>	\$ 109,100	\$ 100,000	\$ 197,689	\$ 122,000
<b>Approx. annual savings</b>	<b>\$ 14,265</b>	<b>\$ 12,000</b>	<b>\$ 18,352</b>	<b>\$ 14,640</b>

# Detail of Current Recommendations

## Recreation – General

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### ADA Study Implementation Program

- Improve the accessibility of the Town's parks and playgrounds (walkways, playground access, etc.)
- \$50k/year on an ongoing basis

### Feasibility Study Program

- Study future upgrades to park and playground facilities
- \$10k/year on an ongoing basis

### Playground Audit and Safety Improvements (new request)

- Allows for a a certified playground inspector to complete a safety audit of all playgrounds each year, as well as funds for repairs that are identified through this process
- \$25k/year on an ongoing basis (approximately \$4–5k for audit and the remainder for repairs)

# Detail of Current Recommendations

## Recreation – Playgrounds

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### Hurd Field Renovation

- Estimate came in at \$2.3M via Stantec Study
- CPA will fund \$1,493,026 in FY22 for Phase 1
- Remainder will be requested in FY23

### Spy Pond Park

- CPA will fund \$490,883 in FY22

# Future Year Projects

## Recreation – Playgrounds

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FY23 (and possibly after)

- Hurd Field Phase 2 – \$894,740
- Robbins Farm Slide Replacement (\$200k+) & Robbins Farm Playground (\$500k+)
- CPA unlikely to be able to fund all in FY23

FY24–FY26 (and after)

- Poets' Corner Field and Playground
- Menotomy Rocks Park Playground
- Skateboard Park at McClennan
- Mountain Biking Trail Area
- Scannell Field (near Spy Pond Park)
- Parallel Park and courts
- Parmenter Playground and site



# Detail of Current Recommendations

## Playgrounds and Fields – with CPA

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### Increased needs for playground and field renovations

- More children are using facilities as town demographics change.
- Playground Assessment and Recommendation Report by Playground Inspections of New England (November 2019) identified many safety and maintenance concerns.

### Funding not keeping pace with increased construction costs

- Code changes and new materials are increasing costs.
- CPA has become primary funding source for non-school recreation facilities; needs will exceed capacity of CPA funding.
- CPA, CPC, Recreation Commission, and the Director of Recreation will discuss planning for future years in light of these recent estimates.

### Five-year feasibility study

- The Recreation Department commissioned Stantec to undertake a study of upcoming projects, including cost estimates. It has just been completed. Costs were much higher than placeholder estimates.
- Director of Recreation is in conversation with Stantec about scope and costs.
- Cost estimates will need to be escalated by the department in out-years.

# Detail of Current Recommendations

## Libraries

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### Minuteman Library Network (MLN) – \$54,109 in FY22

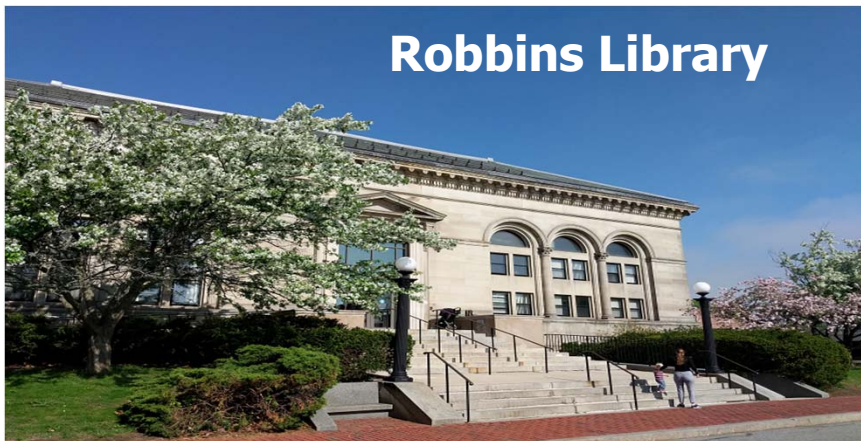
- Funds MLN equipment & licenses needed for connection & compatibility
  - Arlington Libraries ranked 5<sup>th</sup> in circulation in MLN, and 8<sup>th</sup> statewide, in FY20
  - E-content circulation has increased significantly (+42% from FY19 to FY20)
- MLN is essential to providing cost-efficient library services including:
  - **Access** – Patrons and staff connect seamlessly to MLN’s rich collections through the shared catalog, the Minuteman mobile app, and the Integrated Library.
  - **Value** – MLN connects Arlington to a wider world of resources and savings through collective purchasing and sharing.
  - **Reports and Statistics** – Arlington benefits from prepared and custom reports to assist in evaluating services that are responsive to patrons’ needs

# Timeline of Renovation Funding Requests

## Libraries

- FY19 – Fox Library elevator \$200,000 Requested
- FY20 – Both libraries approved in Capital Planning
  - Design: Robbins in FY22 and Fox in FY24
- FY21 – Robbins design pushed to FY23
- FY22 – Robbins renovation **suspended** temporarily, Fox design FY25

### Renovation requested



March 10, 2021

### New Building requested



CPC Presentation to the Finance Committee

31

# Detail of Current Recommendations

## Libraries – 4% annual cost escalation

### Robbins – removed from plan

- Original cost \$11.2M (in FY18\$)
- New estimate \$14.2M (in FY25\$)
- Larger facility serving more people
- Funding: debt and private sources



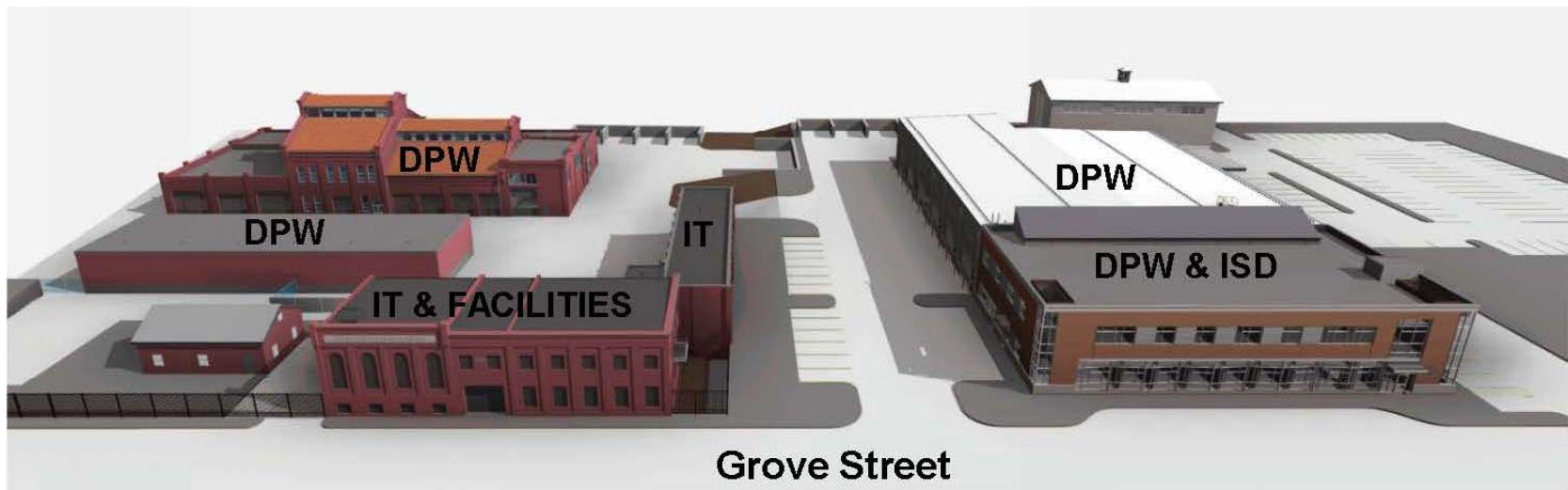
### Fox – design \$900K in FY25

- Original cost \$7.8M (in FY19\$)
- New estimate \$10.2M (in FY26\$)
- Mixed-use vs. stand-alone building
- Funding: debt, private sources and possibly MBLC grant (not guaranteed)



# Detail of Current Recommendations

## DPW: Municipal Yard – Plan



- \$32.2M previously approved by Town Meeting in prior fiscal years
  - \$2.3M design + \$29.9M construction
- Additional \$8.9M in funding allocated at 11/16/20 Special Town Meeting
- Total construction project budget allocation now \$38.93M (ex design)
- Guaranteed Maximum Price from contractor expected by end of March

# Detail of Current Recommendations

## DPW: Municipal Yard – Finance Plan

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	Capital Plan	Water / Sewer Fund	Total
Previous Finance Plan	\$23,050,000	\$9,153,754	\$32,203,754
	72%	28%	
<b>Updated Finance Plan</b>	<b>\$29,745,197</b>	<b>\$9,184,803</b>	<b>\$38,930,000</b>
	<b>76%</b>	<b>24%</b>	

# Detail of Current Recommendations

## DPW: Roadway Maintenance

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### Pavement Management Report (2019)

- Details on condition of all 96.5 miles of Town-maintained roadways.
- Average pavement condition index was 79: "fair condition."
- To maintain this condition, report suggests that we will need to spend ~\$2M/year over the next five years.
- Last year's plan funded at average \$1.68M/year.
- Proposed capital plan increases slightly to average \$1.71M/year; still not quite keeping up with maintaining current conditions.

# Detail of Current Recommendations

## DPW: Overall

DPW Division	FY22		FY23-FY26	
	<u>General</u>	<u>Vehicles</u>	<u>General</u>	<u>Vehicles</u>
Cemetery	\$10,000	-	\$40,000	\$210,000
Engineering	-	-	\$50,000	-
Highway	\$2,392,044	\$153,000	\$10,694,771	\$1,221,000
Natural Resources	-	\$132,000	-	\$537,500
Motor Equipment Repair	-	-	-	\$125,000
Water/Sewer	\$2,700,000	\$139,000	\$11,550,000	\$266,000
<b>Total</b>	<b>\$5,102,044</b>	<b>\$424,000</b>	<b>\$22,334,771</b>	<b>\$2,359,500</b>

Overall Total (FY22–FY26): \$30,220,315



# Rescission of Prior Borrowing

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Motion: VOTED No Action

The Treasurer respectfully requests a vote of favorable action on this article.

# Re-appropriation of Borrowed Funds

## (1 of 4)

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Motion: That the sum of **\$229,792.84** is hereby transferred from amounts previously appropriated and borrowed under the following warrant articles and for the purposes set forth as follows:

[see following pages]

# Re-appropriation of Borrowed Funds

## (2 of 4)

Amount to be transferred	Warrant Article	Meeting Date	Original Purpose
\$ 9,018.09	30	4/25/2018	Building Security Updates
\$ 1,882.05	34	5/3/2017	Town Microcomputer Program
\$ 5,774.64	36	5/16/2016	IT/Comptroller Alarm System
\$ 30,063.82	36	5/16/2016	Cemetery Chapel/Garage Rehab
\$ 19,240.00	24	4/29/2015	Document Management
\$ 66,620.41	30	5/14/2014	Flood Mitigation Millbrook – FEMA Grant
\$ 53,683.89	33	5/8/2013	Flood Mitigation Millbrook – FEMA Grant
\$ 2,676.13	41	5/7/2012	Dept. Equipment
\$ 263.82	45	5/9/2007	Town Hall Renovations
<b>\$189,222.85</b>			<b>Subtotal</b>

# Re-appropriation of Borrowed Funds

## (3 of 4)

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Amount to be transferred	Warrant Article	Meeting Date	Original Purpose
\$ 20,000.00	30	4/25/2018	Library HVAC
\$ 5.27	34	5/3/2017	Senior Center Plans
\$ 6,006.22	24	4/29/2015	Whittemore Robbins HVAC
<b>\$ 26,011.49</b>			<b>Subtotal</b>
<b>\$ 14,558.50</b>	34	5/3/2017	Gibbs School Renovation - <u>Exempt</u>

# Re-appropriation of Borrowed Funds

## (4 of 4)

...which amounts are no longer needed to complete the projects for which they were initially borrowed, to pay costs of the following as permitted by MGL Ch. 44, §20:

Amount	New Purpose
\$189,222.85	Whittemore Park Upgrades FY22 (total project \$300,000 - still bond \$110,777.15)
\$ 26,011.49	DPW Construction Reduce borrowing in FY22
\$ 14,558.50	Arlington High School – <u>Exempt</u> Reduce other exempt borrowing

# **Actions Requested of the Finance Committee**

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- Vote favorable action on our recommended budget and re-appropriation.
- Support the Five-Year Plan.
- Transfer \$10,000 from Perpetual Care to Capital Budget.

# Recommended Vote

## We ask you to vote the capital expenditure budget as follows:

- (1) Re-appropriation: **\$229,792.84**
- (2) Appropriation for cash acquisitions: **\$3,959,297**
- (3) Appropriation for debt service: **\$15,752,873**
- (4) Appropriation for "other" acquisitions: **\$3,724,000**
- (5) Appropriation for bonded acquisitions, and authorization of borrowing: **\$790,000**

FY 2022		
Acquisition Expense by Funding Source		
		% of Total
Cash	\$ 3,959,297	47%
Bond	\$ 790,000	9%
Other	\$ 3,724,000	44%
<b>Total Acquisition Expense</b>	<b>\$ 8,473,297</b>	

- Detail is attached. If we make any subsequent modifications, Fin Comm will have opportunity to review them.

FY 2022 Debt Service Appropriation by Use of Funds		
<b>Water/Sewer Debt Service (voted separately in Water/Sewer Fund budget)</b>		
Prior	\$	1,331,549
New	\$	280,000
Total Water/Sewer Debt Service		\$ 1,611,549
<b>Rink Enterprise Fund Debt Service (voted separately in Rink Fund budget)</b>		
Prior	\$	54,156
New	\$	15,918
Total Rink Fund Debt Service	\$	70,074
Rink Fund Debt Payment		\$ 54,156
<b>General Fund Debt Service</b>		
Non-Exempt, Prior	\$	5,532,821
Non-Exempt, New	\$	1,514,543
Rink Debt subsidized by General Fund	\$	15,918
<i>Non-Exempt Debt Service Subtotal</i>		\$ 7,063,282
Exempt Debt Service		\$ 8,689,591
<b>Total General Fund Debt Service Appropriation</b>		<b>\$ 15,752,873</b>
<b>Total Debt Service</b>		
Total Prior Non-Exempt Debt Service (includes Rink)	\$	5,586,977
Total New Non-Exempt Debt Service	\$	1,530,461
<b>Transfers and other sources: Non-Exempt Debt</b>		
Ambulance Fund	\$	97,095
Antenna Fund	\$	206,268
Urban Renewal Fund	\$	45,744
Capital Carryforwards	\$	539,066
<i>Transfers and other sources Subtotal</i>		\$ 888,173
<i>Net General Fund Non-Exempt Debt Service Expense</i>		\$ 6,175,109
<b>Transfers and other sources: Exempt Debt Service</b>		
<i>Net General Fund Exempt Debt Service Expense</i>		\$ 8,689,591
<b>Net General Fund Debt Service Expense Total</b>		<b>\$ 14,864,700</b>
<i>(Total GF Exempt &amp; Non-Exempt Debt Service, less Transfers &amp; other sources)</i>		
<b>Cash Capital</b>	<b>\$</b>	<b>3,959,297</b>
Transfers and other sources		
Sale of Assets	\$	750,000
<b>Net General Fund Cash Capital Expense</b>		<b>\$ 3,209,297</b>

# Attachments

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- FY 2022 Capital Budget
- FY 2022–FY 2026 Capital Plan
- Forecast of New Debt Service



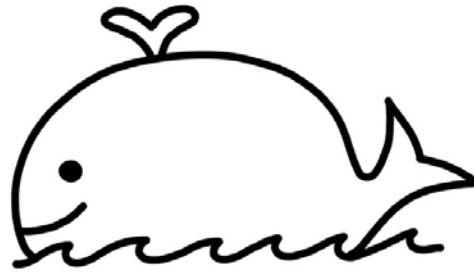
# In Conclusion

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We respectfully ask your support of the Capital Planning Committee's budget recommendation.

**Thank you**

**The Capital Planning Committee**



	BOND	CASH	OTHER	Grand Total
<b>COMMUNITY SAFETY - FIRE SERVICES</b>		<b>\$150,000</b>		<b>\$150,000</b>
Carpeting - Flooring at Park Circle Station		\$10,000		\$10,000
Firefighter Protective Gear		\$25,000		\$25,000
Thermal Imaging Cameras Replacement		\$50,000		\$50,000
G3 Automated External Defib - Replacement		\$7,000		\$7,000
Records and Reporting System		\$28,000		\$28,000
Highland - Exterior Marble Replacement		\$30,000		\$30,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>		<b>\$203,000</b>		<b>\$203,000</b>
Automatic External Defibrilators		\$18,000		\$18,000
Vehicle Replacement Program		\$140,000		\$140,000
Animal Control Vehicle Replacement		\$45,000		\$45,000
<b>FACILITIES</b>	<b>\$100,000</b>	<b>\$150,000</b>		<b>\$250,000</b>
Town Hall - Renovations		\$75,000		\$75,000
Parmenter School Utilities		\$75,000		\$75,000
Parmenter School Exterior Repairs	\$100,000			\$100,000
<b>HEALTH &amp; HUMAN SERVICES</b>		<b>\$65,000</b>		<b>\$65,000</b>
HHS Office Update-Phase 2		\$65,000		\$65,000
<b>INFORMATION TECHNOLOGY</b>		<b>\$742,860</b>		<b>\$742,860</b>
School - Admin Computers and Peripherals		\$40,000		\$40,000
School - Network Infrastructure		\$20,000		\$20,000
School - Replacement academic PC's district wide		\$400,000		\$400,000
School - Software Licensing		\$40,000		\$40,000
Town Microcomputer Program		\$60,000		\$60,000
Town Software Upgrades & Standardization		\$50,000		\$50,000
Application & Permits, Modernization Initiative		\$132,860		\$132,860
<b>INSPECTIONS</b>		<b>\$26,000</b>		<b>\$26,000</b>
Plumbing Car		\$26,000		\$26,000
<b>LIBRARY</b>		<b>\$54,109</b>		<b>\$54,109</b>
MLN Equipment Schedule		\$54,109		\$54,109
<b>PLANNING</b>		<b>\$150,000</b>		<b>\$150,000</b>
Townwide ADA accessibility upgrades		\$100,000		\$100,000
BLUEBikes expansion/ maintenance		\$50,000		\$50,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>			<b>\$10,000</b>	<b>\$10,000</b>
Headstone Cleaning & Repair			\$10,000	\$10,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$140,000</b>	<b>\$1,602,044</b>	<b>\$875,000</b>	<b>\$2,617,044</b>
1 Ton Dump Truck w-Plow-Sander		\$72,000		\$72,000
Chapter 90 Roadway			\$750,000	\$750,000
Install Sidewalk Ramps - CDBG			\$125,000	\$125,000
Roadway Reconstruction		\$350,000		\$350,000

	BOND	CASH	OTHER	Grand Total
Roadway Reconstruction Override 2011		\$499,544		\$499,544
Sander Body		\$17,500		\$17,500
Sidewalk Ramp Installation		\$65,000		\$65,000
Sidewalks and Curbstones		\$300,000		\$300,000
Traffic Signal Maint & Upgrades		\$60,000		\$60,000
Line Striping Machine		\$13,000		\$13,000
33,000 GVW Dump Truck w-Plow (Highway 1)	\$140,000			\$140,000
Variable Message Board		\$20,000		\$20,000
Accessibility Improvements (Override 2019)		\$205,000		\$205,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>		<b>\$214,000</b>		<b>\$214,000</b>
1 Ton Pickup Truck w-Dump Body		\$64,000		\$64,000
Ride-On Mower		\$38,000		\$38,000
Mower 130" w Wing Deck		\$68,000		\$68,000
1 Ton 4x2 Pickup		\$44,000		\$44,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>			<b>\$2,839,000</b>	<b>\$2,839,000</b>
Drainage Rehab - Regulatory Compliance (Ch-308)			\$300,000	\$300,000
Hydrant and Valve replacement program			\$100,000	\$100,000
Sewer System Rehabilitation			\$900,000	\$900,000
Water System Rehabilitation			\$1,400,000	\$1,400,000
33,000 GVW Dump Truck w-plow (Water 1)			\$129,000	\$129,000
Enclosed Trailer			\$10,000	\$10,000
<b>PURCHASING</b>		<b>\$44,284</b>		<b>\$44,284</b>
Photocopier Replacement Program		\$44,284		\$44,284
<b>RECREATION</b>		<b>\$85,000</b>		<b>\$85,000</b>
ADA Study Implementation Program		\$50,000		\$50,000
Feasibility Study		\$10,000		\$10,000
Playground Audit and Safety Improvements		\$25,000		\$25,000
<b>REDEVELOPMENT BOARD</b>	<b>\$300,000</b>			<b>\$300,000</b>
Whittemore Park upgrades	\$300,000			\$300,000
<b>SCHOOLS</b>	<b>\$250,000</b>	<b>\$473,000</b>		<b>\$723,000</b>
Bus #101 - 53 Passenger		\$95,000		\$95,000
Bus #108 - 53 passenger bus	\$100,000			\$100,000
Photocopier Lease Program		\$120,000		\$120,000
Security Updates		\$100,000		\$100,000
Custodial Equipment		\$13,000		\$13,000
Energy Efficiency Projects		\$30,000		\$30,000
Facilities Vehicle Replacement		\$85,000		\$85,000
Bishop Envelope Repairs		\$30,000		\$30,000
Engineering Study	\$150,000			\$150,000
<b>Grand Total</b>	<b>\$790,000</b>	<b>\$3,959,297</b>	<b>\$3,724,000</b>	<b>\$8,473,297</b>

Sum of AMOUNT	Column Labels							
Row Labels	FUNDING SOURCE	LIFE (YRS)	2022	2023	2024	2025	2026 Grand Total	
<b>CLERK'S OFFICE</b>			\$ 34,680				\$ 34,680	
Election Poll Pads	CASH	5	\$ 34,680				\$ 34,680	
<b>COMMUNITY SAFETY - FIRE SERVICES</b>			\$ 150,000	\$ 833,000	\$ 605,000	\$ 129,000	\$ 140,000	\$ 1,857,000
Carpeting - Flooring at Park Circle Station	CASH	15	\$ 10,000				\$ 10,000	
Central station exterior waterproofing	BOND	10		\$ 100,000			\$ 100,000	
Engine Pumper to Replace #1025.	BOND	20		\$ 625,000			\$ 625,000	
Firefighter Protective Gear	CASH	10	\$ 25,000	\$ 25,000	\$ 30,000	\$ 30,000	\$ 140,000	
G3 Automated External Defib - Replacement	CASH	(blank)	\$ 7,000				\$ 7,000	
Highland - Exterior Marble Replacement	CASH	20	\$ 30,000				\$ 30,000	
Highland - Replacement of (2) Boilers	CASH	15				\$ 35,000	\$ 35,000	
Highland - Replacement of Hot Water Tank	CASH	10				\$ 24,000	\$ 24,000	
Jaws of Life - Extrication Equipment	CASH	(blank)	\$ 50,000				\$ 50,000	
Park Circle - (4) Air Handlers Replacement	CASH	15		\$ 51,000			\$ 51,000	
Park Circle - Air Handler (Apparatus bay)	CASH	15		\$ 17,000			\$ 17,000	
Park Circle - Apparatus Bay Heating Unit	CASH	12	\$ 13,000				\$ 13,000	
Park Circle - Water Heater	CASH	10		\$ 22,000			\$ 22,000	
Records and Reporting System	CASH	20	\$ 28,000				\$ 28,000	
Replace vehicle #1015 and #1016	BOND	20		\$ 120,000			\$ 120,000	
Rescue Ambulance replacing #1026	BOND	6		\$ 345,000			\$ 345,000	
Thermal Imaging Cameras Replacement	CASH	10	\$ 50,000				\$ 50,000	
Vehicle Replacement - #1017 2012 Ford Escape	CASH	(blank)		\$ 40,000			\$ 40,000	
Vehicle Replacement - #1018 2012 F250 M2	CASH	13			\$ 50,000		\$ 50,000	
Vehicle Replacement - #1022 2014 Ford Interceptor	CASH	(blank)			\$ 49,000		\$ 49,000	
Vehicle Replacement - #1023 2014 Ford Explorer	CASH	(blank)				\$ 51,000	\$ 51,000	
<b>COMMUNITY SAFETY - POLICE SERVICES</b>			\$ 203,000	\$ 175,000	\$ 162,000	\$ 183,000	\$ 169,200	\$ 892,200
Animal Control Vehicle Replacement	CASH	(blank)	\$ 45,000				\$ 45,000	
Automatic External Defibrillators	CASH	(blank)	\$ 18,000				\$ 18,000	
Bullet Proof Vest Program	CASH	(blank)		\$ 22,000	\$ 22,000	\$ 25,000	\$ 19,200	\$ 88,200
Parking Control Vehicle(s)	CASH	(blank)		\$ 13,000		\$ 13,000		\$ 26,000
Vehicle Replacement Program	CASH	(blank)	\$ 140,000	\$ 140,000	\$ 140,000	\$ 145,000	\$ 150,000	\$ 715,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>			\$ 15,000		\$ 15,000		\$ 30,000	
Van Replacement Program	OTHER	4	\$ 15,000		\$ 15,000		\$ 30,000	
<b>FACILITIES</b>			\$ 250,000	\$ 30,000	\$ 75,000	\$ 30,000	\$ 75,000	\$ 460,000
Parmenter School Exterior Repairs	BOND	10	\$ 100,000				\$ 100,000	
Parmenter School Utilities	CASH	(blank)	\$ 75,000				\$ 75,000	
Town Hall - Renovations	CASH	0	\$ 75,000	\$ 30,000	\$ 75,000	\$ 30,000	\$ 75,000	\$ 285,000

Row Labels	FUNDING SOURCE	LIFE (YRS)	2022	2023	2024	2025	2026	Grand Total
<b>HEALTH &amp; HUMAN SERVICES</b>			<b>\$ 65,000</b>					<b>\$ 65,000</b>
HHS Office Update-Phase 2	CASH	25	\$ 65,000					\$ 65,000
<b>INFORMATION TECHNOLOGY</b>			<b>\$ 742,860</b>	<b>\$ 610,000</b>	<b>\$ 620,000</b>	<b>\$ 610,000</b>	<b>\$ 610,000</b>	<b>\$ 3,192,860</b>
Application & Permits, Modernization Initiative	CASH	7	\$ 132,860					\$ 132,860
Conference Room Presentation Technology Program	CASH	5		\$ 10,000				\$ 10,000
School - Admin Computers and Peripherals	CASH	4	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000
School - Network Infrastructure	CASH	5	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
School - Replacement academic PC's district wide	CASH	4	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000
School - Software Licensing	CASH	5	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000
Town Microcomputer Program	CASH	4	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 300,000
Town Software Upgrades & Standardization	CASH	(blank)	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
<b>INSPECTIONS</b>			<b>\$ 26,000</b>					<b>\$ 26,000</b>
Plumbing Car	CASH	7	\$ 26,000					\$ 26,000
<b>LIBRARY</b>			<b>\$ 54,109</b>	<b>\$ 60,498</b>	<b>\$ 67,298</b>	<b>\$ 953,524</b>	<b>\$ 61,338</b>	<b>\$ 1,196,767</b>
Fox Library Building Project	BOND	20				\$ 900,000		\$ 900,000
MLN Equipment Schedule	CASH	3	\$ 54,109	\$ 60,498	\$ 67,298	\$ 53,524	\$ 61,338	\$ 296,767
<b>PLANNING</b>			<b>\$ 150,000</b>	<b>\$ 30,000</b>	<b>\$ 175,000</b>	<b>\$ 30,000</b>	<b>\$ 150,000</b>	<b>\$ 535,000</b>
Bike Rack Installation	CASH	5			\$ 25,000			\$ 25,000
BLUEBikes expansion/ maintenance	CASH	(blank)	\$ 50,000		\$ 50,000		\$ 50,000	\$ 150,000
Townwide ADA accessibility upgrades	CASH	(blank)	\$ 100,000	\$ 30,000	\$ 100,000	\$ 30,000	\$ 100,000	\$ 360,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>			<b>\$ 10,000</b>	<b>\$ 145,000</b>	<b>\$ 85,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 260,000</b>
Backhoe	BOND	15		\$ 135,000				\$ 135,000
Headstone Cleaning & Repair	OTHER	0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
Mini-Excavator	CASH	10			\$ 75,000			\$ 75,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>					<b>\$ 25,000</b>		<b>\$ 25,000</b>	<b>\$ 50,000</b>
Roadway Consulting Services	CASH	0			\$ 25,000		\$ 25,000	\$ 50,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>			<b>\$ 2,617,044</b>	<b>\$ 2,636,658</b>	<b>\$ 2,721,211</b>	<b>\$ 3,236,217</b>	<b>\$ 3,249,685</b>	<b>\$ 14,460,815</b>
1 Ton Dump Truck w-Plow-Sander	CASH	10	\$ 72,000				\$ 75,000	\$ 147,000
10 Wheel Dump Truck.	BOND	10			\$ 133,000			\$ 133,000
3/4 Ton Pickup	CASH	10					\$ 44,000	\$ 44,000
33,000 GVW Dump Truck w-Plow (Highway 1)	BOND	15	\$ 140,000					\$ 140,000
44,000 GVW, 4WD Truck w-Dump Body	BOND	15				\$ 185,000		\$ 185,000
44,000 GVW, 4WD Truck w-Sander	BOND	15			\$ 180,000		\$ 185,000	\$ 365,000
Accessibility Improvements (Override 2019)	CASH	(blank)	\$ 205,000	\$ 210,125	\$ 215,378	\$ 220,763	\$ 226,282	\$ 1,077,548
Asphalt Pavement Hot Box	CASH	15				\$ 60,000		\$ 60,000
Chapter 90 Roadway	OTHER	0	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,750,000

Row Labels	FUNDING SOURCE	LIFE (YRS)	2022	2023	2024	2025	2026	Grand Total
Install Sidewalk Ramps - CDBG	OTHER	0	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000
Line Striping Machine	CASH	(blank)	\$ 13,000					\$ 13,000
Roadway Reconstruction	CASH	0	\$ 350,000	\$ 350,000	\$ 350,000	\$ 550,000	\$ 550,000	\$ 2,150,000
Roadway Reconstruction Override 2011	CASH	0	\$ 499,544	\$ 512,033	\$ 524,833	\$ 537,954	\$ 551,403	\$ 2,625,767
Sander Body	CASH	10	\$ 17,500	\$ 17,500	\$ 18,000	\$ 18,000	\$ 18,000	\$ 89,000
Sidewalk Ramp Installation	CASH	0	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 325,000
Sidewalks and Curbstones	CASH	0	\$ 300,000	\$ 300,000	\$ 300,000	\$ 600,000	\$ 600,000	\$ 2,100,000
Snow Plow Replacement	CASH	0		\$ 12,000		\$ 12,500		\$ 24,500
Street Sweeper	BOND	10		\$ 235,000				\$ 235,000
Traffic Signal Maint & Upgrades	CASH	30	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 300,000
Utility Truck (Highway 1)	CASH	15			\$ 52,000			\$ 52,000
Variable Message Board	CASH	15	\$ 20,000					\$ 20,000
<b>PUBLIC WORKS MER</b>			<b>\$ 125,000</b>					<b>\$ 125,000</b>
Fork Lift	BOND	20		\$ 125,000				\$ 125,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>			<b>\$ 214,000</b>	<b>\$ 7,500</b>	<b>\$ 141,000</b>	<b>\$ 195,000</b>	<b>\$ 112,000</b>	<b>\$ 669,500</b>
1 Ton 4x2 Pickup	CASH	10	\$ 44,000					\$ 44,000
1 Ton Pickup Truck w-Dump Body	CASH	10	\$ 64,000		\$ 66,000		\$ 70,000	\$ 200,000
Mower 130" w Wing Deck	CASH	15	\$ 68,000					\$ 68,000
Mower Trailer	CASH	(blank)		\$ 7,500				\$ 7,500
Ride-On Mower	CASH	7	\$ 38,000				\$ 42,000	\$ 80,000
Skid Steer	CASH	15			\$ 75,000			\$ 75,000
Stump Grinder	CASH	10				\$ 60,000		\$ 60,000
Tree Chipper	CASH	15				\$ 65,000		\$ 65,000
Utility Vehicles (2)	CASH	(blank)				\$ 70,000		\$ 70,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>			<b>\$ 2,839,000</b>	<b>\$ 2,860,000</b>	<b>\$ 3,000,000</b>	<b>\$ 2,950,000</b>	<b>\$ 3,006,000</b>	<b>\$ 14,655,000</b>
33,000 GVW Dump Truck w-plow (Water 1)	OTHER	15	\$ 129,000					\$ 129,000
Compressor Truck	OTHER	15		\$ 100,000				\$ 100,000
Drainage Rehab - Regulatory Compliance (Ch-308)	OTHER	0	\$ 300,000	\$ 350,000	\$ 400,000	\$ 450,000	\$ 450,000	\$ 1,950,000
Enclosed Trailer	OTHER	10	\$ 10,000					\$ 10,000
Hydrant and Valve replacement program	OTHER	0	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Mini-Excavator Trailer	OTHER	15		\$ 10,000				\$ 10,000
Pump Station Generator	OTHER	(blank)			\$ 100,000			\$ 100,000
Sewer System Rehabilitation	OTHER	0	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 4,500,000
Utility Truck	OTHER	(blank)					\$ 56,000	\$ 56,000
Water System Rehabilitation	OTHER	0	\$ 1,400,000	\$ 1,400,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,300,000
<b>PURCHASING</b>			<b>\$ 44,284</b>	<b>\$ 63,033</b>	<b>\$ 60,350</b>	<b>\$ 54,500</b>	<b>\$ 51,500</b>	<b>\$ 273,667</b>
Photocopier Replacement Program	CASH	(blank)	\$ 44,284	\$ 63,033	\$ 60,350	\$ 54,500	\$ 51,500	\$ 273,667

Row Labels	FUNDING SOURCE	LIFE (YRS)	2022	2023	2024	2025	2026	Grand Total
<b>RECREATION</b>			\$ 2,068,909	\$ 2,429,740	\$ 260,000	\$ 895,000	\$ 1,085,000	\$ 6,738,649
ADA Study Implementation Program	CASH	0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Feasibility Study	CASH	0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
Hurd Field Renovation	CPA	10	\$ 1,493,026	\$ 894,740				\$ 2,387,766
Menotomy Rocks Park Playground Renovation	CPA	0		\$ 500,000				\$ 500,000
Mountain Biking Trail Area	CPA	0			\$ 100,000			\$ 100,000
Parallel Park	BOND	10				\$ 500,000		\$ 500,000
Parmenter Playground and Site Improvements	BOND	10				\$ 500,000		\$ 500,000
Playground Audit and Safety Improvements	CASH	2	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000
Poets Corner Field	CPA	(blank)		\$ 750,000				\$ 750,000
Robbins Farm Playground	BOND	10				\$ 500,000		\$ 500,000
Robbins Farm Slide Replacement	CPA	10		\$ 200,000				\$ 200,000
Scannell Baseball/Softball Field	BOND	10				\$ 310,000		\$ 310,000
Skateboard Park at McClennan	CASH	10			\$ 75,000			\$ 75,000
Spy Pond Playground	CPA	10	\$ 490,883					\$ 490,883
<b>REDEVELOPMENT BOARD</b>			\$ 300,000	\$ 150,000				\$ 450,000
23 Maple Street - Repairs and window replacement	BOND	15			\$ 150,000			\$ 150,000
Whittemore Park upgrades	BOND	10	\$ 300,000					\$ 300,000
<b>SCHOOLS</b>			\$ 723,000	\$ 543,000	\$ 1,113,000	\$ 1,093,000	\$ 733,000	\$ 4,205,000
Bishop Envelope Repairs	BOND	10		\$ 300,000				\$ 300,000
Bishop Envelope Repairs	CASH	10	\$ 30,000					\$ 30,000
Brackett Playground Renovation	BOND	15			\$ 800,000			\$ 800,000
Bus #101 - 53 Passenger	CASH	(blank)	\$ 95,000					\$ 95,000
Bus #108 - 53 passenger bus	BOND	5	\$ 100,000					\$ 100,000
Custodial Equipment	CASH	(blank)	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 65,000
Energy Efficiency Projects	CASH	(blank)	\$ 30,000	\$ 10,000	\$ 30,000	\$ 20,000		\$ 90,000
Engineering Study	BOND	5	\$ 150,000					\$ 150,000
Facilities Vehicle Replacement	CASH	10	\$ 85,000		\$ 50,000	\$ 50,000	\$ 50,000	\$ 235,000
Hardy Boiler	BOND	15				\$ 200,000		\$ 200,000
Photocopier Lease Program	CASH	3	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
School Capital Repairs	CASH	7				\$ 500,000	\$ 450,000	\$ 950,000
Security Updates	CASH	(blank)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Van # 109 - 8 Passenger Explorer	CASH	(blank)				\$ 40,000		\$ 40,000
Van #113 - Food Service	CASH	10				\$ 50,000		\$ 50,000
<b>Grand Total</b>			\$ 10,457,206	\$ 10,598,109	\$ 9,259,859	\$ 10,384,241	\$ 9,477,723	\$ 50,177,138

		2023	2024	2025	2026	Grand Total
<b>COMMUNITY SAFETY - FIRE SERVICES</b>			<b>\$70,775</b>	<b>\$158,849</b>	<b>\$153,798</b>	<b>\$383,421</b>
	Central station exterior waterproofing	10		\$15,000	\$14,500	\$29,500
	Engine Pumper to Replace #1025.	20	\$59,375	\$57,969	\$56,563	\$173,906
	Replace vehicle #1015 and #1016	20	\$11,400	\$11,130	\$10,860	\$33,390
	Rescue Ambulance replacing #1026	6		\$74,750	\$71,875	\$146,625
<b>FACILITIES</b>			<b>\$13,750</b>	<b>\$13,375</b>	<b>\$13,000</b>	<b>\$12,625</b>
	Parmenter School Exterior Repairs	10	\$13,750	\$13,375	\$13,000	\$12,625
<b>LIBRARY</b>					<b>\$90,000</b>	<b>\$90,000</b>
	Fox Library Building Project	20			\$90,000	\$90,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>			<b>\$15,075</b>	<b>\$14,670</b>	<b>\$14,265</b>	<b>\$44,010</b>
	Backhoe	15	\$15,075	\$14,670	\$14,265	\$44,010
<b>PUBLIC WORKS HIGHWAY DIVISION</b>			<b>\$14,583</b>	<b>\$48,308</b>	<b>\$87,851</b>	<b>\$106,762</b>
	10 Wheel Dump Truck.	10		\$19,950	\$19,285	\$39,235
	33,000 GVW Dump Truck w-Plow (Highway 1)	15	\$14,583	\$14,233	\$13,883	\$56,233
	44,000 GVW, 4WD Truck w-Dump Body	15			\$21,583	\$21,583
	44,000 GVW, 4WD Truck w-Sander	15		\$21,000	\$20,400	\$41,400
	Street Sweeper	10	\$34,075	\$33,018	\$31,960	\$99,053
<b>PUBLIC WORKS MER</b>			<b>\$11,875</b>	<b>\$11,594</b>	<b>\$11,313</b>	<b>\$34,781</b>
	Fork Lift	20	\$11,875	\$11,594	\$11,313	\$34,781
<b>PUBLIC WORKS PROPERTIES DIVISION</b>			<b>\$476,745</b>	<b>\$531,997</b>	<b>\$531,997</b>	<b>\$531,997</b>
	DPW Facility - Site Improvements - Additional	30	\$224,351	\$224,351	\$224,351	\$897,402
	DPW Facility - Site Improvements - Additional 2	30	\$224,351	\$224,351	\$224,351	\$897,402
	DPW Facility - Site Improvements - Additional 3	30		\$55,252	\$55,252	\$165,757
	DPW Facility - Site Improvements 2	30	\$28,044	\$28,044	\$28,044	\$112,175
<b>RECREATION</b>					<b>\$121,500</b>	<b>\$121,500</b>
	Robbins Farm Playground	10			\$75,000	\$75,000
	Scannell Baseball/Softball Field	10			\$46,500	\$46,500
<b>REDEVELOPMENT BOARD</b>			<b>\$41,250</b>	<b>\$40,125</b>	<b>\$56,500</b>	<b>\$54,875</b>
	23 Maple Street - Repairs and window replacement	15		\$17,500	\$17,000	\$34,500
	Whittemore Park upgrades	10	\$41,250	\$40,125	\$39,000	\$158,250
<b>SCHOOLS</b>			<b>\$59,375</b>	<b>\$101,000</b>	<b>\$191,108</b>	<b>\$204,485</b>
	Bishop Envelope Repairs	10		\$43,500	\$42,150	\$126,450
	Brackett Playground Renovation	15		\$93,333	\$90,667	\$184,000
	Bus #108 - 53 passenger bus	5	\$23,750	\$23,000	\$22,250	\$90,500
	Engineering Study	5	\$35,625	\$34,500	\$33,375	\$135,750
	Hardy Boiler	15			\$19,268	\$19,268
<b>Grand Total</b>			<b>\$605,703</b>	<b>\$832,531</b>	<b>\$1,065,569</b>	<b>\$1,301,619</b>
					<b>\$1,301,619</b>	<b>\$3,805,422</b>