



**TOWN OF ARLINGTON**

**CAPITAL PLANNING COMMITTEE**

**Report to Town Meeting**

April 2022

# CAPITAL PLANNING COMMITTEE REPORT

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# REPORT OF THE CAPITAL PLANNING COMMITTEE

## Vote Summary

In this Vote Summary section, we have brought forward the requested action, the Capital Budget Vote, with an explanation of its sections. The exact wording of the Capital Budget Vote immediately follows. In the main body of the report, we detail the capital planning process, its scope and sources of funding, the size of the budget, its impact on Town debt, and finally an in-depth review of the capital programs and projects.

We respectfully ask for your approval of Article 51, the Capital Budget Vote for Fiscal Year 2023, as printed in this report and in the report of the Finance Committee. As always, this vote specifically covers Fiscal Year 2023 only, not the Five-Year Capital Plan. The vote comprises nine separate sections:

1. To reappropriate unspent funds carried forward from prior years' completed projects that were financed by bonds, with specific dollar amounts;
2. To pay for the current year new acquisitions or projects using funds obtained directly from the tax levy (cash), with specific dollar amounts;
3. To pay the debt service on capital acquisitions that were financed by prior years' bonds, with specific dollar amounts;
4. To pay for new acquisitions using sources of funds other than the tax levy, with specific dollar amounts;
5. To authorize bonds to pay for new acquisitions, for which the debt service will be paid for in future fiscal years, with specific dollar amounts (*requires a 2/3<sup>rd</sup> vote*);
6. To authorize the Town to seek external grants and funds for capital purposes;
7. To authorize the carrying-over in the capital budget of any unspent funds to be used for capital appropriations in future years;
8. To authorize the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose; and
9. To dispose of borrowing premiums.

Note that Water & Sewer Fund debt service, supported by the Water/Sewer Enterprise Fund, is managed outside the Capital Plan and is presented for approval in Articles 53 and 54.

## Capital Budget Vote

### ARTICLE 51

### CAPITAL BUDGET

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Select Board, and at the request of the Town Manager and the Capital Planning Committee)

**VOTED:**

**(1) That the sum of \$24,537.45 is hereby transferred from amounts previously appropriated and borrowed under the following warrant articles and for the purposes set forth below:**

Amount to be Transferred	Warrant Article	Meeting Date	Original Purpose
\$1,207.56	58	5/6/19	Voting Machines
\$1,125.92	30	4/25/18	Building Security Updates
\$2,124.33	36	5/16/16	School Bus #106
\$20,000.00	36	5/16/16	Gateway Project Phases 2 & 3
\$79.64	24	4/29/15	Robbins House Replace HVAC
\$24,537.45			

**which amounts are no longer needed to complete the projects for which they were initially borrowed, to pay costs of the following:**

<b>Amount</b>	<b>New Purpose</b>
\$ 24,537.45	Clerk’s Office Election Poll Pads

**as permitted by Chapter 44, Section 20 of the General Laws.**

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**(2) That the sum of \$3,426,277 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, \$3,425,331 of said sum to be raised by general tax and \$946 from the Sale of Assets:**

<b>Item</b>	<b>Amount</b>	<b>Project</b>	<b>Department</b>
1	\$ 29,480	Election Poll Pads	CLERK
2	\$ 25,000	Firefighter Protective Gear	FIRE
3	\$ 22,000	Bullet Proof Vest Program	POLICE
4	\$ 35,000	Fingerprint Machines Livescan	POLICE
5	\$ 140,000	Vehicle Replacement Program	POLICE
6	\$ 75,000	Town Hall - Renovations	FACILITIES
7	\$ 400,000	School - Replacement Academic PC's District Wide	IT
8	\$ 40,000	School - Software Licensing	IT
9	\$ 50,000	Town Software Upgrades & Standardization	IT
10	\$ 40,000	School - Admin Computers and Peripherals	IT
11	\$ 60,000	Town Microcomputer Program	IT
12	\$ 80,000	School - Network Infrastructure	IT
13	\$ 79,719	MLN Equipment Schedule	LIBRARY
14	\$ 25,000	Bike Rack Installation	PLANNING
15	\$ 100,000	Townwide ADA accessibility upgrades	PLANNING
16	\$ 50,000	Design and engineering consultants	PLANNING
17	\$ 25,000	Roadway Consulting Services	ENGINEERING
18	\$ 17,500	Sander Body	PUBLIC WORKS HIGHWAY
19	\$ 12,000	Snow Plow Replacement	PUBLIC WORKS HIGHWAY
20	\$ 60,000	Traffic Signal Upgrades	PUBLIC WORKS HIGHWAY
21	\$ 350,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY
22	\$ 512,033	Roadway Reconstruction Override 2011	PUBLIC WORKS HIGHWAY
23	\$ 300,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY
24	\$ 65,000	Sidewalk Ramp Installation	PUBLIC WORKS HIGHWAY
25	\$ 210,125	Accessibility Improvements (Override 2019)	PUBLIC WORKS HIGHWAY
26	\$ 60,000	Tree Chipper	PUBLIC WORKS NATURAL RESOURCES
27	\$ 7,500	Mower Trailer	PUBLIC WORKS NATURAL RESOURCES
26	\$ 65,920	Photocopier Replacement Program	PURCHASING
27	\$ 50,000	ADA Study Implementation Program	RECREATION
28	\$ 10,000	Feasibility Study	RECREATION
29	\$ 75,000	Playground Audit and Safety Improvements	RECREATION
30	\$ 100,000	All Schools - Security Updates	SCHOOLS
31	\$ 120,000	All Schools - Photocopier Lease Program	SCHOOLS
32	\$ 10,000	All Schools - Ceiling Tile Replacement	SCHOOLS
33	\$ 50,000	Brackett School Victaulic Fittings	SCHOOLS
34	\$ 75,000	Big Belly Solar-Powered Trash Compactors	TOWN MANAGER
	<b>\$ 3,426,277</b>	<b>Cash Total</b>	

**(3) That the sum of \$19,144,620 be and hereby is appropriated for debt service of the Town, and expended under the direction of the Town Manager, \$18,524,562 of said sum to be raised by general tax and \$94,231 from the Ambulance Fund, \$198,584 from the Antenna Fund, \$25,000 from the Parking Fund, \$44,144 from the Urban Renewal Fund, and \$258,099 from capital carryforwards for a total of \$620,058 to be raised by transfers and capital carry forwards:**

<b>General Fund Debt Service</b>		
Non-Exempt, Prior	\$	6,906,168
Non-Exempt, New	\$	97,600
Rink Debt subsidized by General Fund	\$	11,150
Non-Exempt Debt Service Subtotal		\$ 7,014,918
Exempt Debt Service		\$ 12,129,702
<b>Total General Fund Debt Service Appropriation</b>		<b>\$ 19,144,620</b>
<i>LESS: Transfers and other sources: Non-Exempt Debt</i>		
Ambulance Fund	\$	94,231
Antenna Fund	\$	198,584
Parking Fund	\$	25,000
Urban Renewal Fund	\$	44,144
Capital Carryforwards	\$	258,099
<i>LESS: Transfers and other sources Subtotal</i>		\$ 620,058
Net General Fund Non-Exempt Debt Service Expense		\$ 6,394,860
Transfers and other sources: Exempt Debt Service		
Net General Fund Exempt Debt Service Expense		\$ 12,129,702
NET General Fund Debt Service Expense Total		\$ 18,524,562
(Total GF Exempt & Non-Exempt Debt Service, less Transfers & other sources)		

**(4) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.**

Item	Amount	Project	Department
1	\$ 32,000	Parking Control Vehicle(s)	POLICE
2	\$ 15,000	Van Replacement Program	COUNCIL ON AGING TRANSPORTATION
3	\$ 10,000	Headstone Cleaning & Repair	PUBLIC WORKS CEMETERY DIVISION
	\$ 750,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY DIVISION
	\$ 125,000	Install Sidewalk Ramps - CDBG	PUBLIC WORKS HIGHWAY DIVISION
4	\$ 110,000	Compressor Truck	PUBLIC WORKS WATER/SEWER DIVISION
5	\$ 14,500	Mini-Excavator Trailer	PUBLIC WORKS WATER/SEWER DIVISION
6	\$ 100,000	Hydrant and Valve replacement program	PUBLIC WORKS WATER/SEWER DIVISION
	\$ 900,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
	\$ 1,400,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
7	\$ 350,000	Drainage Rehab - Regulatory Compliance (Ch-308)	PUBLIC WORKS WATER/SEWER DIVISION
	\$ 3,806,500	<b>Total</b>	

**(5) That the sum of \$2,252,100 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:**

Item	Amount	Project	Department
1	\$ 144,000	Replace vehicle #1015 and #1016	FIRE
2	\$ 126,000	Zetron Upgrade	FIRE
3	\$ 697,000	Engine Pumper to Replace #1025.	FIRE
4	\$ 120,000	Boiler Replacement	POLICE
5	\$ 135,000	Backhoe	PUBLIC WORKS CEMETERY
6	\$ 100,000	Fork Lift	PUBLIC WORKS HIGHWAY
7	\$ 250,100	Street Sweeper	PUBLIC WORKS HIGHWAY
8	\$ 100,000	Gibbs School Drainage Repairs	SCHOOLS
9	\$ 100,000	Peirce School Additional Classrooms	SCHOOLS
10	\$ 80,000	Brackett School Playground Renovation	SCHOOLS
11	\$ 400,000	Hardy School Roof Replacement	SCHOOLS
	\$ 2,252,100	<b>Total</b>	

**and that the Treasurer, with the approval of the Select Board, is hereby authorized to borrow not exceeding the sum of \$2,252,100 under and pursuant to M.G.L. Chapter 44 (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.**

- (6) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**
- (7) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above, then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,**
- (8) That any amounts appropriated under Sections (3 or 5) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Sections (3 or 5) above under the same section of Chapter 44.**
- (9) That any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.**

## **Letter from the Chair**

Another year, another Capital cycle conducted fully remotely. As much as we're tired of it, what would we do without Zoom? The Capital Planning Committee is pleased to report that despite the continued challenges of the pandemic, we have accomplished our objectives. The FY23 Capital Budget is sized at 5% of the Town's adjusted total revenues, and our Five-Year Plan is likewise in line with 5% of the projected budget in FY23–FY27. In the process, we have programmed considerable achievements for the Town's infrastructure, which we detail in the pages that follow.

As is the case with all budgets, we found ourselves balancing many competing needs for limited resources; at times, the Plan felt tight. From the Town's departments and from its residents, we see an ongoing desire to improve services and to strive for excellence. These collided with escalating cost estimates, stemming from several drivers: increased regulations, general price inflation of both materials and labor, and numerous supply-chain issues and delays.

We are also witnessing a growing movement toward a more proactive approach to maintenance. In the long term this should prove cost-effective, yet addressing the immediate needs can be expensive. Having recently completed a multi-decade rebuild of our elementary schools, the Town is now at the point where the first such projects are starting to show their age and require substantial upkeep. We are also endeavoring to keep our roads, sidewalks, and recreation facilities in a state of good repair.

One silver lining we encountered was federal aid: the American Rescue Plan Act (ARPA) brought over \$35 million to Arlington, and over \$3 million will directly benefit the Capital Plan (although not in FY2023). We will be able to apply these funds for HVAC improvements in School and Town buildings, and for durable investments in parks and open spaces, including playgrounds.

Following our practice in past years, our committee was able to work together with the Town Manager's Office and the Departments to agree on shared economies in the form of some delays, reductions, and cuts to the roster of Capital Plan requests. These spanned all Departments. Going forward, we will continue to increase coordination with other committees, Town departments, and external providers of funds as we seek to better match capital project budgets and timing with Town resources.

I want to thank all of the Capital Planning Committee's members for their work this capital budget season; it is truly a team effort. The Committee and I welcome your questions and feedback on the report that follows and the work that we do. Thank you for your time and attention.

Finally, with sadness, I want to mark the passing of one of our own. Brian Rehrig served the Capital Planning Committee for many years, including as its Vice Chair. I was lucky to know him for nearly six years and to serve alongside him for three. He was a mentor, wise counsel, and friend to me throughout. Over many winter weekends and much coffee, together we slowly brought order—and balance, and living within our means—to consecutive capital plans, and he patiently taught me how until I learned to do it myself. Losing him this winter after a long illness came as a heavy blow; we miss him sorely. We will strive to live up to his example, and we dedicate this Capital Plan to him.

Sincerely,  
Timur Kaya Yontar  
Chair, Capital Planning Committee



## **The Capital Plan and its Process**

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the Town bases its delivery of government services. This infrastructure includes roads and sidewalks; schools and other town buildings; recreational facilities; heavy machinery; and office, data processing, and telecommunications equipment.

By creating a capital plan, we seek to set and meet the long-term expectations of a wide range of stakeholders—Town officers and management, the Finance Committee and other key boards and commissions, Town Meeting, and our citizens—about current and future capital expenditures. Our work includes minimizing uncertainty about the acquisition of capital assets, prioritizing some expenditures over others, and giving our residents a transparent view of the budgeting process while spending large sums of taxpayer money.

The Capital Planning Committee (CPC) was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, the Superintendent of Schools, the Treasurer, the Comptroller (or their designees), a representative of the Finance Committee, and four to six (currently six) registered voters of the town appointed by the Moderator.

For the current Five-Year Capital Plan, covering FY2023–FY2027, the Committee began work in the fall of 2021. We target “non-exempt” capital spending at 5% of adjusted Town revenue for the upcoming five years. (“Exempt” capital spending, specifically authorized by the Town’s voters in debt exclusions, is in addition to and outside of the Capital Plan.) Committee members reviewed budget request forms from Town Departments for the upcoming fiscal year and the four fiscal years following. Subcommittees then met with Department managers through December 2021 to gain further clarity and detail of each Department's specific requests and general needs. After discussing and prioritizing in the full Committee, we presented our recommendations to the Town Manager in January 2022 for submission with the Operating Budget, and the complete plan to the Finance Committee in March 2022.

A substantial amount of the Capital Budget is spent on building upkeep and improvements beyond “ordinary maintenance.” While Department occupants of Town buildings may be aware of the need for repairs, the Town’s Facilities department also tracks expected lifetimes and the need for replacements and upgrades. We therefore ask Departments to coordinate with Facilities and to add whatever recommended upkeep their locations may need to their budget requests. Note that the CPC does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department managers and from the Office of the Town Manager.

## **The Scope of the Capital Plan**

We present the FY2023 Capital Budget (Exhibit I) and the Five-Year Capital Plan for FY2023–FY2027 (Exhibit II) to Town Meeting in this report. They are an integrated document covering both Town and School capital needs.

Note that Town Meeting is being asked to vote only on the FY2023 Capital Budget; the Five-Year Capital Plan is presented to provide you with context and visibility into future planning. The actual vote on the Capital Budget, printed above, is formally presented by the Finance Committee under Article 51 of the Annual Town Meeting.

The CPC uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

**Capital Asset:** An asset that

- 1. Has an expected useful life of at least two years and
- 2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

**Capital Improvement:** An improvement to a capital asset that may reasonably be expected to either

- 1. Adapt the capital asset to a different use or
- 2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

The accounting category “PPE”—property, plant, and equipment—ties closely to the scope of capital assets. Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements. Conversely, interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

- 1. For a Capital Improvement, or
- 2. For the purchase or lease of a Capital Asset, or
- 3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

The recommended vote includes both “Non-Exempt” and “Exempt” debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000, 2001, 2016, and 2019. In this report, we will refer to such debt and debt service as “Exempt,” and all other capital spending debt and debt service as “Non-Exempt,” because it is not exempt from the spending limits of Proposition 2½.

**The Size of the Capital Budget**

We would ask our readers to focus on three key numbers for FY2023: first, the “Net Non-Exempt Plan” size; second, the “Capital Appropriation”, and third, the “Acquisition Expense.”

Most important of these is “Net Non-Exempt Plan,” which for FY2023 is **\$9,098,033**. We show this in Table 3 on page 12. This amount is a bit under 5% of the adjusted total Town Budget, which means our Capital Budget complies with our 5% Rule that caps its size. This rule focuses on cash flow that comes

from the Town’s General Fund tax revenues, and also takes into account capital items funded from other sources that are dedicated to particular purposes (e.g., Enterprise Funds, the ambulance fund). It distinguishes “non-exempt” debt, which comprises most of the Town’s borrowing and is included in the calculation, from “exempt” debt, which is not included because it is Town borrowing authorized by debt exclusion votes to be above and beyond the 5% Rule.

“Capital Appropriation” is a much larger number, **\$21,949,893** in FY2023, and shown in Table 2 on page 11. This is the amount that Town Meeting is asked to authorize the Town to spend on capital items. Some of this is current costs, which we pay using cash. The majority of it is debt service—the principal and interest on prior borrowing, both non-exempt and exempt. Think of this as the Town equivalent of credit card bills and mortgage payments; every year we make progress in paying these off. Most of these payments come from General Fund tax revenue; a portion of these cash and debt service costs are offset by dedicated sources, by leftover capital funds that weren’t used, or by sales of Town assets.

Finally, the FY2023 “Acquisition Expense” is **\$9,484,877**, shown in Table 1 on page 10. This is the total cost of what the Town is buying in the fiscal year. Some of that is bought using cash, so we pay for it now; some using bonds, which means we acquire it now but pay for it later in the form of debt service; and some using “other” funds, which means its cost is covered from a source outside of the main tax pool.

**Sources of Funding**

We categorize the Capital Budget and Capital Plan line items by type of expenditure and source of funding. The Committee uses the terms “Cash,” “Bonds,” and “Other” to describe these sources of funding. Figure 1 provides a recent history of funding sources compared to that in this year’s proposed capital budget vote.

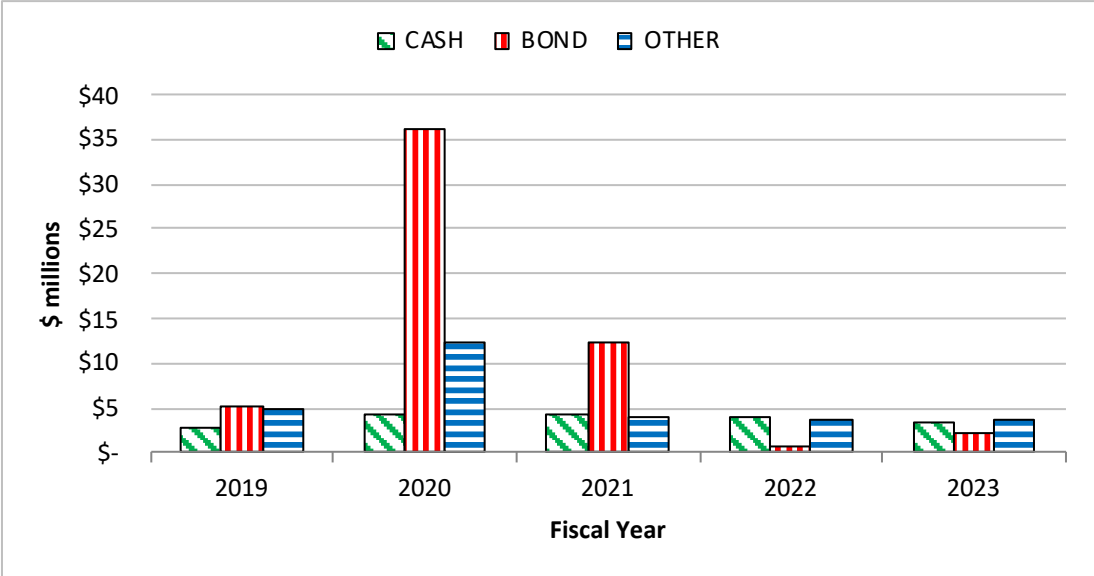
“Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

“Bonds” refers to those expenditures that are financed through borrowing. Payments to retire the bonds, which include both principal and interest, usually last three to thirty years and are typically referred to as “debt service.” Short-term Bond Anticipation Notes (BANs) may be issued to manage initial cash flow during complex projects, and subsequently refinanced by issuing bonds.

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of public buildings or the purchase of a major piece of firefighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Additionally, when a major capital purchase is bonded, the Town bears its cost throughout the life of the asset, rather than disproportionately bearing it in the year the asset is acquired. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints. Capital expenditures less than \$100,000 are typically paid in cash, not bonded.

“Other” refers to those expenditures that are paid for in the next fiscal year by outside sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private

donations, trust funds, enterprise funds, and other non-tax sources. The Town Manager and all Department heads are constantly alert to opportunities to fund some of the Town’s needs by means of grants.



\$ millions	2019	2020	2021	2022	2023	5-Year Sum
CASH	\$ 2.8	\$ 4.2	\$ 4.3	\$ 4.0	\$ 3.4	\$ 18.7
BOND	\$ 5.3	\$ 36.2	\$ 12.4	\$ 0.8	\$ 2.3	\$ 56.9
OTHER	\$ 4.9	\$ 12.4	\$ 4.0	\$ 3.7	\$ 3.8	\$ 28.8
<b>TOTAL</b>	<b>\$ 12.9</b>	<b>\$ 52.8</b>	<b>\$ 20.7</b>	<b>\$ 8.5</b>	<b>\$ 9.5</b>	<b>\$ 94.9</b>

Figure 1: Five-Year Acquisition Expense History by Funding Source

The “Acquisition Expense” of \$9,484,877 in Table 1 shows the total cost of FY2023 line items that fall into each of these categories: cash, bonds, and other. The dollar amounts for cash, bonds, and other correspond to those in the Capital Budget Vote sections 2, 5, and 4, respectively.

Table 1: Summary of Article 51, Acquisition Expense

FY 2023 Acquisition Expense by Funding Source		
		% of Total
Cash	\$ 3,426,277	36%
Bond	\$ 2,252,100	24%
Other	\$ 3,806,500	40%
<b>Total Acquisition Expense</b>	<b>\$ 9,484,877</b>	

Town Meeting’s vote to authorize these acquisitions to be financed partly through borrowing will encumber future Town Meetings, just as past Town Meetings have obligated this Town Meeting to pay the debt service for prior years’ borrowing. These estimated future payments are included in the Five-Year Capital Plan.

The Debt Service Appropriation of **\$19,144,620**, in the Capital Budget Vote section 3, comprises exempt and non-exempt debt service, both prior (incurred in past years) and new (the interest incurred in the current fiscal year on new borrowing). This is the FY2023 share of the cost of borrowing (instead of paying with cash) and is summarized in Table 2. The same table also shows the total net Capital Appropriation of **\$21,949,893**: all debt service, plus cash expenditures, less offsets from transfers, other sources, and asset sales.

**Table 2: Summary of Article 51, Debt Service Appropriation**

<b>FY 2023 Debt Service Appropriation by Use of Funds</b>	
<b>Water/Sewer Debt Service (voted separately in Water/Sewer Fund budget)</b>	
Prior	\$ 1,775,587
New	\$ -
<b>Total Water/Sewer Debt Service</b>	<b>\$ 1,775,587</b>
<b>Rink Enterprise Fund Debt Service</b>	
Prior (voted separately in Rink Fund budget)	\$ 56,256
New	\$ 11,150
<b>Total Rink Fund Debt Service</b>	<b>\$ 67,406</b>
Rink Fund Debt Payment	\$ 56,256
<b>General Fund Debt Service</b>	
Non-Exempt, Prior	\$ 6,906,168
Non-Exempt, New	\$ 97,600
Rink Debt subsidized by General Fund	\$ 11,150
<b>Non-Exempt Debt Service Subtotal</b>	<b>\$ 7,014,918</b>
Exempt Debt Service	\$ 12,129,702
<b>Total General Fund Debt Service Appropriation</b>	<b>\$ 19,144,620</b>
<i>LESS: Transfers and other sources: Non-Exempt Debt</i>	
<i>Ambulance Fund</i>	\$ 94,231
<i>Antenna Fund</i>	\$ 198,584
<i>Parking Fund</i>	\$ 25,000
<i>Urban Renewal Fund</i>	\$ 44,144
<i>Capital Carryforwards</i>	\$ 258,099
<i>LESS: Transfers and other sources Subtotal</i>	<i>\$ 620,058</i>
Net General Fund Non-Exempt Debt Service Expense	\$ 6,394,860
Transfers and other sources: Exempt Debt Service	
Net General Fund Exempt Debt Service Expense	\$ 12,129,702
<b>NET General Fund Debt Service Expense Total</b>	<b>\$ 18,524,562</b>
<i>(Total GF Exempt &amp; Non-Exempt Debt Service, less Transfers &amp; other sources)</i>	
<b>Cash Capital</b>	
	<b>\$ 3,426,277</b>
<i>LESS: Transfers and other sources</i>	
<i>Less: Sale of Assets</i>	\$ 946
NET General Fund Cash Capital Expense	\$ 3,425,331
<b>TOTAL NET Capital Appropriation</b>	<b>\$ 21,949,893</b>

**The 5% Rule and the Five-Year Plan**

For decades, Town Meeting and the voters together have faithfully continued the Town’s practice to pass to future generations an intact municipal fabric, preserved assets, and financial stability. Our debt is well-managed, as reflected in our recently re-affirmed AAA bond rating. This enabled us to sell our most recent

bonds at a net interest rate of 2.4% (February 2022). The voters’ support of debt exclusions and operating overrides, adoption by Town Management and Labor of GIC health insurance, adoption of the Community Preservation Act, and the commitment to building a twenty-first century Arlington High School are all fiscal building blocks enabling continuation of Arlington’s strong social legacy.

Since the Committee’s creation, it has had a history of successful capital planning, within budget. That budget is simply summarized as “the 5% Rule,” which has met the Town’s infrastructure needs, guided fiscal discipline, and is in line with practice at other municipalities in the Commonwealth. The goal of the 5% Rule is for the Town’s non-exempt capital expenditures not to exceed 5% of the Town’s total annual revenues, both in the current fiscal year and averaged over the coming Five-Year Plan. Taking a five-year view is critical because the principal and interest for bonded expenditures—new debt service—actually have no impact on the current year but significant impact in future years.

Note that the Five-Year Plan’s dollar total, as shown in Table 3, consolidates the Acquisition Expense and the Debt Service Appropriation shown previously. Conceptually, we start with cash acquisitions and add in the non-exempt portion of debt service, which yields a total non-exempt capital plan. This is partially offset by a number of direct funding sources. Additionally, we factor in a few adjustments, explained below. The resultant net non-exempt plan dollar amounts are compared with 5% of adjusted Town revenue (the “Pro Forma Budget”). When this number exceeds 5% of the Pro Forma Budget, the committee considers whether items can be bonded, reduced in scope, delayed, or (as a last resort) cut.

**Table 3: Components of the Total Expenditure**

Fiscal Year	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total
Prior Non-Exempt Debt Service	\$6,973,574	\$6,549,989	\$6,186,238	\$6,411,272	\$5,501,256	\$31,622,330
Cash	\$3,426,277	\$3,685,432	\$4,080,547	\$3,496,368	\$4,545,830	\$19,234,454
New Non-Exempt Debt Service (FY23 & after)	\$0	\$260,241	\$805,354	\$1,555,871	\$1,811,755	\$4,433,222
BAN Interest	\$97,600	\$97,600	\$0	\$0	\$0	\$195,200
<b>Total Non-Exempt Plan Cost</b>	<b>\$10,497,451</b>	<b>\$10,593,262</b>	<b>\$11,072,139</b>	<b>\$11,463,512</b>	<b>\$11,858,842</b>	<b>\$55,485,205</b>
<i>Direct funding sources:</i>						
Ambulance Revolving Fund	(\$94,231)	(\$66,742)	(\$64,628)	(\$62,514)	(\$60,400)	(\$348,515)
Antenna Funds	(\$198,584)	(\$192,694)	(\$176,469)	(\$166,891)	(\$122,849)	(\$857,487)
Capital Carry Forwards	(\$258,099)	\$0	\$0	\$0	\$0	(\$258,099)
Parking Fund	(\$25,000)	\$0	\$0	\$0	\$0	(\$25,000)
Recreation Enterprise Fund	\$0	(\$44,500)	(\$44,500)	(\$44,500)	(\$44,500)	(\$178,000)
Rink Enterprise Funds	(\$56,256)	(\$56,256)	(\$56,256)	(\$31,097)	(\$30,269)	(\$230,134)
Asset Sale Proceeds	(\$946)	\$0	\$0	\$0	\$0	(\$946)
Urban Renewal Fund	(\$44,144)	(\$42,544)	(\$40,944)	(\$34,494)	(\$33,467)	(\$195,592)
<i>Adjustments to 5% Plan:</i>						
Roadway Reconstruction Override 2011	(\$512,033)	(\$524,834)	(\$537,955)	(\$551,404)	(\$565,189)	(\$2,691,416)
Accessibility Improvements Override 2019	(\$210,125)	(\$215,378)	(\$220,763)	(\$226,282)	(\$231,939)	(\$1,104,486)
2016 and prior Bond Premium	\$0	\$0	\$0	\$0	\$0	\$0
Debt service, Town-owned Rental Properties	\$0	(\$13,500)	(\$13,150)	(\$12,800)	(\$12,450)	(\$51,900)
<b>Net Non-Exempt Plan</b>	<b>\$9,098,033</b>	<b>\$9,436,814</b>	<b>\$9,917,475</b>	<b>\$10,333,530</b>	<b>\$10,757,779</b>	<b>\$49,543,630</b>

The detail for FY2023:

- Prior Non-Exempt Debt Service (**\$6,973,574**) comprises the current year principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½.
- Cash (**\$3,426,277**) is the amount of directly purchased (non-bonded) acquisitions.
- New bonding does not incur any new debt service in FY2023. New BANs (Bond Anticipation Notes) will require interest payments of **\$97,600** in FY2023.
- The total non-exempt plan cost is thus **\$10,497,451**.

- The total non-exempt plan cost is reduced by transfers coming from other direct funding sources, totaling **\$418,215**. These include the Ambulance Revolving Fund, Antenna Funds, the Parking Fund, the Recreation Enterprise Fund, the Rink Enterprise Fund, and the Urban Renewal Fund.
- Additionally, we offset the plan cost with Capital Carry Forwards of **\$258,099**, which are unexpended cash or bond funds from prior completed capital appropriations. If funded by borrowing, these sources must be applied to projects having equal or longer life than the original project. Since FY2020, on advice of the Treasurer and Bond Counsel, our Capital Budget vote has detailed both the projects from which funds are being transferred and those to which they are being applied so that the reappropriation by Town Meeting is explicit. Note that a portion of the reappropriated funds were from exempt debt and thus may only be applied to offset other exempt debt.
- We further offset with “Asset Sale Proceeds” of **\$946**. This reflects the application of the sale of a Town-owned asset, the proceeds of which by law must be applied to a capital expense. In this case, the amount is leftover proceeds from the sale of the Crosby School.
- Finally, we make two adjustments to the 5% calculation. The 2011 and 2019 operating overrides promised voters that a portion of the override amounts would be applied to roadway reconstruction and accessibility improvements, respectively (reaching **\$512,033** plus **\$210,125** in FY2023); these are both taken from the operating budget to fund the additional DPW capital expense.

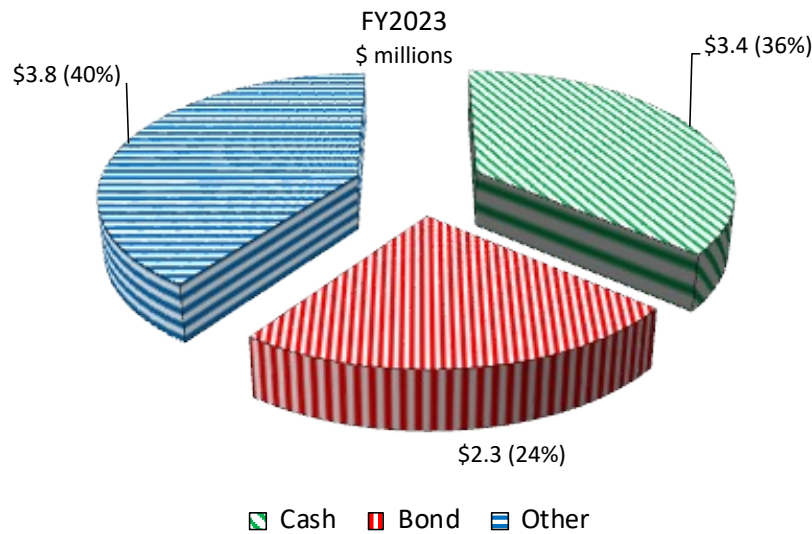
Table 4 demonstrates that the expenditures in Article 51 and in the Five-Year Capital Plan meet the Capital Planning Committee’s 5% standard. The Capital Budget’s FY2023 expenditures of **\$9,098,033** is slightly less than 5% of the adjusted total Town budget for FY2023 (as of January 15, 2022, called “The Manager’s Budget”) and over five years the plan averages close to 5%.

**Table 4: Capital Planning and 5% Limit**

Fiscal Year	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total
Net Non-Exempt Plan	\$9,098,033	\$9,436,814	\$9,917,475	\$10,333,530	\$10,757,779	\$49,543,630
Pro Forma Budget	\$182,117,355	\$188,670,880	\$198,302,786	\$206,619,807	\$215,167,994	\$990,878,822
Budget For Plan at 5%	\$9,105,868	\$9,433,544	\$9,915,139	\$10,330,990	\$10,758,400	\$49,543,941
Plan as % of Revenues	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Variance From Budget	\$7,835	(\$3,270)	(\$2,335)	(\$2,540)	\$621	\$311

## Debt Balances

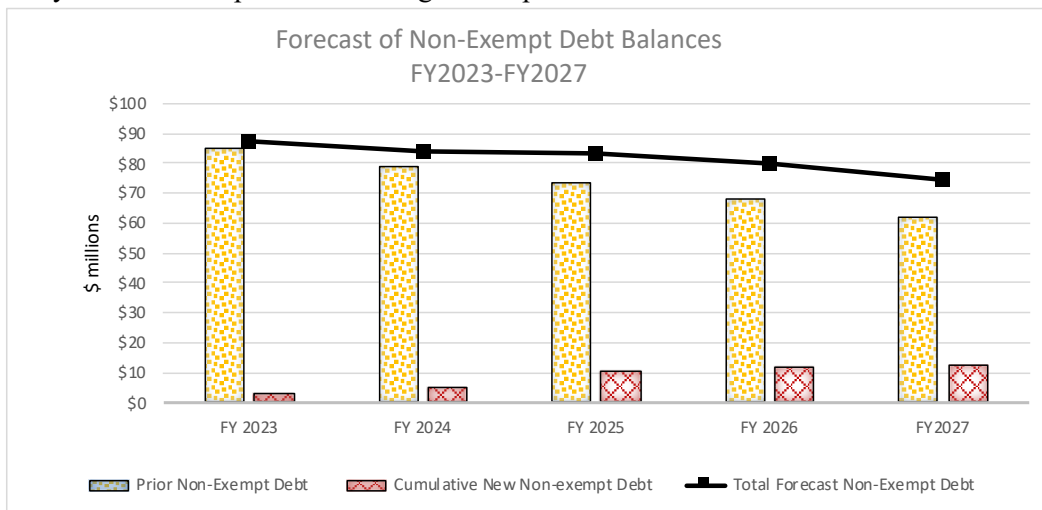
As seen in Figure 2, 24% of the planned acquisitions in FY2023 are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.



**Figure 2: Funding Sources in FY2023**

Managing total debt is an important part of the capital planning process. Total debt includes both non-exempt and exempt debt. Bonded capital acquisitions increase total debt, and debt service principal payments reduce total debt.

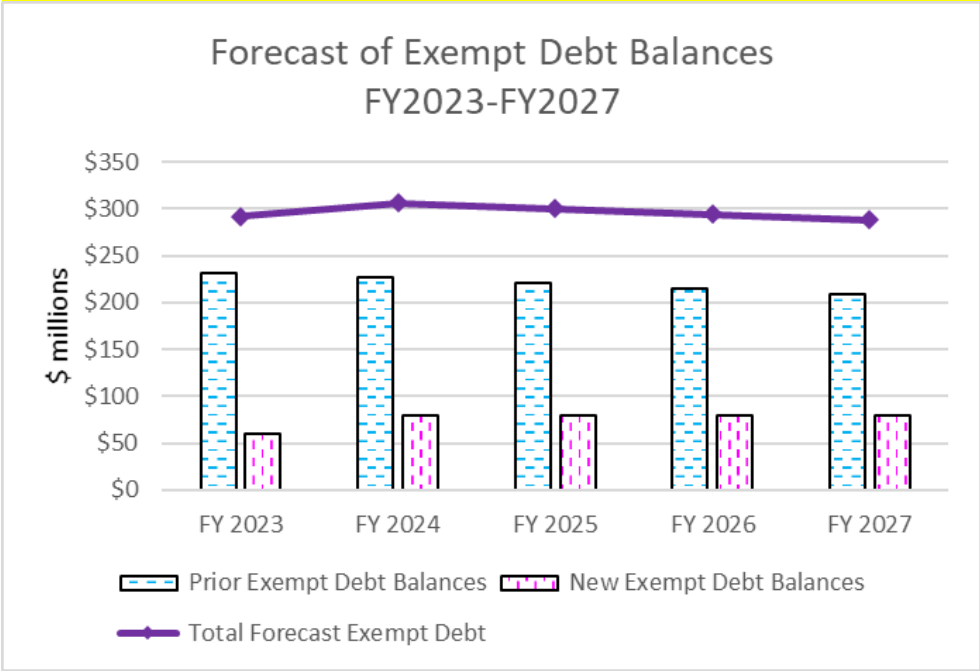
Figure 3 shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding non-exempt debt can affect the Town's ability to meet its operating budget requirements. Forecasted cumulative new non-exempt debt (i.e., comprising FY2023 and future years) in subsequent years is more than offset by retirement of prior debt during the scope of the Five-Year Plan.



**Figure 3: Forecast of Non-Exempt Debt Balances**

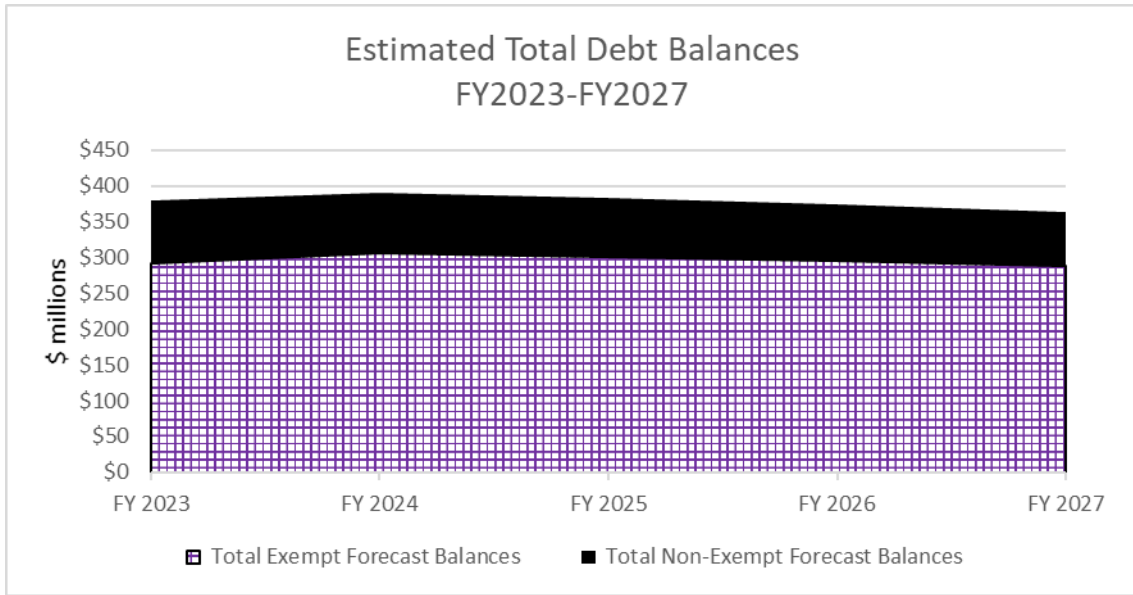


Figure 4 shows a forecast of exempt debt balances, which had declined in recent years as elementary school projects funded by the 2001 debt exclusion vote were paid down but increased due to the Gibbs School renovation and AHS Planning approved by the voters in 2016. Currently, the reconstruction of Arlington High School requires phased increases in exempt debt through FY2024 as the project progresses.



**Figure 4: Forecast of Exempt Debt Balances**

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from Figure 5, non-exempt debt shrinks by nearly 15% over the next five years while the AHS project pushes total debt higher, peaking in FY2024. Retirement of debt in the remainder of the plan yields an overall decline of 3.8% in total debt by FY2027.



**Figure 5: Estimated Total Debt**

**Realized Benefits from Capital Plan Projects: Recently Completed and in Process**

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased, or their purchase or implementation is in process.

The Police Department replaced its radio system. The plaza in front of Town Hall was repaired to smooth out the surface, replace the bricks, which had become a tripping hazard, and install a heated system to remove snow. Improvements to the Munis system, the core of the Town's accounting systems, are continuing. Utility Billing, i.e., Water and Sewer bills has been converted to Munis. The Town has begun to convert its Microsoft Office applications to Office 365, thereby enabling cloud storage and document sharing.

Construction Phase 1 of Arlington High School was completed on schedule and on budget, with classes being held in the two new wings as scheduled. The project is due for full completion by April 2025. With this high school, the Town is investing in a facility that will provide our growing student population with a modern educational environment.

The most recent phase of the Community Center renovation which focused on interior work including accessibility improvements, systems upgrades, and full renovations of the ground and first floor community spaces, will be complete in April 2022. The next phase of the renovation will focus on the building envelope and is expected to begin in FY2025.

Renovation and expansion of the Department of Public Works (DPW) facility is well underway, which will transform the existing buildings into a modern facility that serves multiple Town departments. The Information Technology Department has moved staff and computer servers into one of the newly renovated buildings, and construction of new buildings that will house DPW and the Inspectional Services Department

will be starting imminently. The total budget allocation for this project is currently set at \$46.52 million, and the project continues to be closely overseen by the Town Manager’s Office, the Commissioner of Public Works, the Permanent Town Building Committee, and the Town’s Owner’s Representative.

DPW continues to make progress on improving the state of good repair of the Town’s infrastructure, including improvements to roadways, sidewalks, and water/sewer infrastructure. Notably, the Town is ready to move forward with construction of the Mystic Street Bridge rehabilitation that has been planned and designed over the last several years. Progress on each of these projects is monitored by the Town Manager’s Office and the Comptroller and is reported to the Capital Planning Committee.

**Coordination with Community Preservation Act**

In November 2014, the voters of Arlington accepted the Community Preservation Act (“CPA”), imposing a 1.5% surcharge on property taxes to create a funding stream dedicated to Affordable Housing, Historic Preservation, Open Space, and Outdoor Recreation projects. CPA investments are financed through the Community Preservation Fund, which receives approximately \$2.1 million in annual revenue from the property tax surcharge and matching distributions from the Massachusetts Community Preservation Trust Fund.

The CPA Committee will report to this Town Meeting on its recommendations for FY2023 funding. Any projects to be considered for funding must be endorsed by that Committee, and expenditure of CPA funds must be voted favorably by Town Meeting, as with any other appropriation.

The CPA Committee received thirteen preliminary applications for FY2023. It invited submission of all applications, evaluating them in a well-managed public process. It will recommend all thirteen projects plus a fourteenth emergency application for funding at Annual Town Meeting. Funding for three of these projects—the renovations for Jarvis House, Hurd Field Phase 2, and Robbins Farm Playground—was also requested in the Capital Plan. The Capital Planning Committee and the CPA Committee collaborate on certain efforts, and divide responsibilities for others, such as playground renovations (in which the Capital Plan typically addresses school playgrounds while CPA handles Town playgrounds).

**Major Plan Items: Detail**

The following sections cover detail on the major items in the FY2023 Capital Plan. They are gathered into departmental categories and ordered by the total level of FY2023 acquisition expense. We provide a general description of the capital needs, list the FY2023 expenditures and note if they are cash-, bond-, or “other”-funded acquisitions, and include an overview of projected expenditures in the “out years” of the Five-Year plan, namely FY2024–FY2027.

**Department of Public Works**

The Department of Public Works (DPW) comprises six divisions, including Highway, Water & Sewer, Natural Resources, Motor Equipment Repair, Engineering, and Cemetery. FY2023 capital acquisition cost for DPW is approximately **\$5.86 million**, although close to \$4.5 million of the funding for those expenditures will come from enterprise funds, external sources, or funds from levy limit overrides that were committed for specific purposes. The main areas of expenditures include the following:

- Roadways (which combines cash and “other” sources): \$1,612,033
- Water system rehabilitation (other): \$1,400,000
- Sewer system rehabilitation (other): \$ 900,000
- Sidewalks and accessibility (cash, other): \$ 700,125
- Vehicle replacements (cash, bond, other): \$ 706,600
- Other water & sewer projects (other): \$ 450,000

We expect the out years of the capital program to look much like the current fiscal year: significant—and increasing—expenditures on roadways and sidewalks, investments in the Town’s utility infrastructure, and ongoing vehicle replacements. Note that, based upon a 2019 Pavement Management Report, the 96.5 miles of town-maintained roadways on average have a “fair” Pavement Condition Index of 79 on a 100-point scale. To maintain this condition, the report suggests that the Town will need to spend approximately \$2 million per year on roadways. Recent spending levels fell short at \$1.5 million per year; in last year’s five-year plan we increased to an average of \$1.71 million per year, and in this year’s five-year plan, to an average of \$1.74 million per year. Whenever possible, we intend to further increase that annual expenditure at least until we reach the \$2 million per year “steady state” level. The Town also has unmet needs in terms of repairing and rehabilitating sidewalks, curbstones, and sidewalk ramps; the current five-year plan funds this need at approximately \$811,000 per year.

**Arlington Public Schools**

The rebuild of Arlington High School was authorized by Town Meeting in 2019 and falls into the “exempt” debt service category outside of the Capital Budget. However, it is a substantial amount of debt that the Town is incurring that will be repaid (principal and interest) for three decades. Construction Phase 1 has been completed on time and the STEAM (Science/Technology/Engineering/Arts/Math) wing along Massachusetts Avenue opened for use this spring 2022. Phase 2 demolition is already underway and the project is proceeding successfully within schedule and budget despite the numerous challenges of COVID-

19, supply chain delays, and rampant material cost increases. Phase 2 (Humanities wing) is slated to open in August 2023, the gymnasium in July 2024, and site work to be completed by April 2025.

Turning to the FY2023 Capital Budget, the Arlington Public Schools’ capital acquisition cost comprises **\$960,000** in its direct share of the Budget plus an additional **\$560,000** for schools’ portion of information technology. Arlington Public Schools (APS), with input from Town Facilities staff, has identified several elementary school HVAC systems that are at end of life, and ARPA funds will be deployed in FY2024–FY2026 toward these improvements. This use of ARPA funding allows APS to focus capital funding on several building envelope projects that are arising in schools that were renovated 15–20 years ago, such as the replacement of the Hardy School roof. In addition, pressure on school populations has created the need to subdivide spaces at Peirce School to create additional classroom space. Finally, the plan allocates funding to resolve an ongoing drainage issue at Gibbs School as well as a widespread need for ceiling tile replacement at schools across town.

The main FY2023 expenditures include:

- School IT: replacement academic PCs district-wide (cash) \$400,000
- Hardy School: roof replacement (bond) \$400,000
- School IT: admin PCs, licensing, network infrastructure (cash) \$160,000
- All Schools: photocopier leases (cash) \$120,000
- All Schools: building security updates (cash) \$100,000
- Gibbs School: drainage repairs (bond) \$100,000
- Peirce School: additional classrooms (bond) \$100,000
- Brackett School: playground replacement design study (bond) \$ 80,000
- Brackett School: victaulic fittings replacement (cash) \$ 50,000
- All Schools: ceiling tile replacement (cash) \$ 10,000

In the out years, we forecast building envelope and HVAC system work at Bishop School; HVAC systems work at the Dallin, Ottoson, Peirce and Hardy Schools; creation of additional classroom space at the Gibbs School; renovation of the Brackett School playground; continued expenditures toward IT, photocopier leases, ceiling tile replacements, and security upgrades; and ongoing vehicle replacement.

**Community Safety: Arlington Police & Fire Departments**

The Arlington Police Department (APD) and the Arlington Fire Department’s (AFD) capital requests for FY2023 total over **\$1,300,000** and largely consist of planned vehicle replacements. The costliest item in FY2023 is a new pumper fire engine to replace one that is twenty years old.

The main expenditures include:

- AFD pumper fire engine replacement (bond) \$697,000
- AFD air supply vehicle replacement (bond) \$144,000
- APD ongoing vehicle replacement program \$140,000
- AFD “Zetron” emergency response comm system (bond) \$126,000
- APD boiler replacement at police station (bond) \$120,000
- APD Two “Livescan” digital fingerprinting machines (cash) \$ 35,000

- APD parking control vehicle (other) \$ 32,000
- AFD Firefighter protective gear program (cash) \$ 25,000
- APD bullet-proof vest program (cash) \$ 22,000

In the out years, we project significant outlays to replace an ambulance in FY2023; police station facilities work in FY2024; fire station facilities work in FY2024, FY2025, and FY2027; the annual APD vehicle replacement program; various AFD vehicles; and protective gear for both AFD and APD.

**Town-Owned Buildings**

The category of “Town-Owned Buildings” comprises capital expenditures for a number of facilities in several departments, including Whittemore Robbins House and Cottage (which houses a portion of Health & Human Services), Town Hall, the Community Center, the Parmenter school building, the Dallin Library, the Jefferson Cutter House, and 23 Maple Street. Collectively, the Capital Budget for these totals **\$250,000**. Please also see Appendix Exhibit V, which lists all Town-owned buildings with their approximate footprint and date of construction and most recent major renovation.

The main expenditures include:

- Townwide ADA accessibility upgrades (bond) \$100,000
- Town Hall renovations (cash) \$ 75,000

In the out years, we expect ongoing renovations at Town Hall, a potential redesign of Veterans’ Park, ongoing ADA accessibility upgrades, and interior repairs at 23 Maple Street.

**Recreation**

Arlington is home to a wide range of recreational facilities that serve the health and recreational needs of residents, add to the town’s character, and help make Arlington a desirable place to live. To ensure that these facilities remain safe, accessible, and available, the Recreation Department has taken a rigorous approach to how it plans and implements capital improvements within its facilities.

In 2019, the Recreation Department commissioned a study of twenty playgrounds, which revealed that the equipment and surfacing at many of them were at the end of their lifespan. Last year, our committee approved a new request for \$25,000 per year to allow for a certified playground inspector to complete annual safety inspections of our playgrounds, as well as funds for repairs and replacements that are identified through this process. The initial round of inspections this fall found more problems than expected. Some equipment that posed safety risks and could not be repaired was removed.

In light of these serious issues, the Recreation Department requested that the funding for this program be increased to \$75,000 in FY2023 and in future years of the plan. The Committee approved this request. It is a best practice in playground management to proactively identify and address needed repairs and replacements. The Department and the Committee expect that this program will extend the useful life of these capital assets and save money in the long term.

The Department’s ongoing capital requests also include funding for future feasibility assessments as well as a budget of \$50,000 per year for critical upgrades to comply with the Americans with Disabilities Act and other accessibility best practices.

Funding for Recreation Department capital projects has become a collaboration among a variety of sources, going beyond what is available for the regular capital plan. A significant amount of funding for these projects now comes from Community Preservation Act funds, and the Capital Planning Committee and the CPA Committee coordinate throughout the budget development process on how different projects may receive funding. In addition, the Town has also sought funding from state grants and funding earmarks from state elected officials, as well as using enterprise funds that come from user fees. In FY2023, both Recreation capital projects—a renovation of Robbins Farm playground and Phase 2 of the Hurd Field renovation—are slated to be fully funded with CPA funds, pending Town Meeting approval.

ARPA emerged as an additional funding source for Recreation projects when the Town opted to invest \$3.25 million in parks and open spaces. This investment will begin with three playground projects at parks adjacent to public schools in FY2022. They are slated for construction in summer 2022. Remaining funds will likely allow for renovation of two additional playgrounds in later years, depending on the bid climate.

The Recreation share of the FY2023 Capital Budget comes to **\$135,000**. The expenditures comprise:

- Playground audit and safety improvements (cash): \$75,000
- ADA park & playground accessibility study (cash): \$50,000
- Park & playground upgrade study (cash): \$10,000

As mentioned previously, the Capital Planning and CPA Committees share responsibility for playground renovation and other Recreation projects. In FY2023, the CPA Committee was able to recommend funding nearly \$2 million worth of Recreation projects. This high level of CPA funding for Recreation projects is not expected to be possible most years. The Capital Plan aims to fund projects that exceed the CPA Committee’s budget when possible, but in light of rising project costs and funding constraints, this presents challenges. ARPA funding is allowing the Town to make meaningful progress on the maintenance and upgrade backlog, but this is a one-time funding source. The Director of Recreation and members of this Committee, the CPA Committee, and the Park and Recreation Commission are in conversation with the goal of agreeing on a standard annual budget and an achievable pace of renovation.

**Libraries**

Arlington Libraries’ circulation ranked fifth highest among the 43 communities in the Minuteman Library Network (MLN) and eighth statewide in FY2020. In FY2023, Library capital needs are relatively modest, at nearly **\$80,000**. These outlays support Arlington’s membership in MLN by funding equipment (PCs and peripherals) and licenses necessary for connection and compatibility with the MLN. Membership in the MLN provides Arlington library users with cost-effective access to the collections of all MLN member libraries.

In the out years, we project the need to address the Town’s aging library infrastructure, as use of library resources and facilities has increased substantially in recent years and places it under strain. In addition, the services provided by our libraries are changing in ways that require modification of existing spaces to support them (e.g., the Library of Things). The Robbins Memorial Library was last renovated in 1992; the

Fox Library in 1952. The Library Department seeks a renovation and addition to the Robbins and new construction to replace the Fox in the latter part of this decade. Although the CPC had tentatively planned to recommend funding for one of these projects within the next five years, financial constraints made it impossible to do so in the FY2023–FY2027 capital plan. The current Five-Year Plan projects no expenditures on either library until at least FY2028. If these projects are to move forward, it is likely that funding sources beyond the Capital Plan will need to be identified. These could include:

- Library Trust Funds
- Arlington Libraries Foundation
- Friends of Robbins Library
- Friends of Fox Library
- Little Fox Shop
- Public-private partnership / mixed-use site (Fox Library)
- Debt exclusion

It is possible that the Fox Library construction could qualify for a Massachusetts Board of Library Commissioners (MBLC) grant. However, the MBLC has not provided an estimate of when a future round of construction grants will take place.

**Looking Ahead: Significant Issues**

Town Meeting’s careful evaluation of Arlington’s capital needs and its continued support of Town Management’s capital planning process is a critical element of our fiscal stewardship for future generations. As we consider the coming five years and beyond, we are mindful of numerous objectives that we need to balance.

The ongoing commitment to steadily upgrade our roadway, sidewalk, and water & sewer infrastructure continues, including town-wide water meter replacement and an aggressive sidewalk replacement program. As noted above, we should strive to do more. While we have raised our spending on roadway repair, we are seeking to increase it further to prevent deterioration of the road network and to gradually upgrade it.

Our parks and playgrounds provide valued recreation facilities to all our residents and especially our children, and make Arlington a desirable town in which to live. Significant recent increases in playground construction costs, driven partly by evolving safety regulations, have increased the challenge of maintaining a cycle of renewal of these facilities, which may require deferred timing or reduced scale of some renovations. Our libraries are also highly appreciated resources as evidenced by the increased usage patterns in recent years. Near-term investments in a renovation of Robbins Library and an envisioned new Fox facility will likely be possible only with a combination of funding sources including the town capital budget, state grants, and private funds. The Committee is engaging in a longer-term (>5 years) planning process to estimate when the non-exempt Capital Plan will be able to fund the cost of a major building project.

We have committed to a new twenty-first century program of support for our school infrastructure to maintain the high academic achievements that Arlington has come to expect from the APS administration, faculty, and students. We are meeting the challenges arising from school enrollment growth at all grade levels through the recent elementary school renovations and expansions, the repurposing and renovation of the Gibbs School as a town-wide sixth grade, and currently the rebuild of Arlington High School. However,



we envision two more challenges to Town finances from the needs of the schools. At present, renovations and repairs of our aging elementary school facilities are upon us and represent a significant ongoing expense to the Capital Plan. Additionally, when the AHS project is complete in 2025, the Ottoson Middle School will be 97 years old and 27 years will have passed since its last renovation. We expect a rebuild would likely be done with MSBA state aid and financed by a debt exclusion, thus not impacting the Capital Plan directly.

**In Conclusion**

The exhibits that follow in the Appendix provide further information as follows:

- Exhibit I FY2023 Capital Budget, by Department and by Acquisition Type (Bond, Cash, or Other)
- Exhibit II FY2023–FY2027 Capital Plan, by Department and by Year, with Totals
- Exhibit III FY2023–FY2027 Capital Plan’s New Non-Exempt Debt Service, by Department and Year, with Totals
- Exhibit IV Capital Spending FY2020–FY2022 History, by Department and by Year, with Totals
- Exhibit V Town-Owned Buildings, by Department, with Footprint, Year Built, and Renovations

The Capital Planning Committee requests that you support its recommendations on Article 51 of the 2022 Annual Town Meeting.

Respectfully submitted by

- Joseph Barr, Secretary – Moderator appointee
- Ida Cody – Town Comptroller
- Kate Leary – Moderator appointee
- Kate Loosian – Moderator appointee
- Phyllis Marshall – Town Treasurer
- Michael Mason – Arlington Public Schools CFO, School Superintendent designee
- Christopher B. Moore, Vice-Chair – Moderator appointee
- Sandy Pooler – Deputy Town Manager/Finance Director
- Julie Wayman – Town Management Analyst (non-voting)
- Jonathan Wallach – Finance Committee representative
- Timur Kaya Yontar, Chair – Moderator appointee

Town of Arlington  
Capital Budget FY 2023

	BOND	CASH	OTHER	Grand Total
<b>CLERK'S OFFICE</b>		<b>\$29,480</b>		<b>\$29,480</b>
Election Poll Pads		\$29,480		\$29,480
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	<b>\$967,000</b>	<b>\$25,000</b>		<b>\$992,000</b>
Firefighter Protective Gear		\$25,000		\$25,000
Engine Pumper to Replace #1025.	\$697,000			\$697,000
Replace vehicle #1015 and #1016	\$144,000			\$144,000
Zetron Upgrade	\$126,000			\$126,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	<b>\$120,000</b>	<b>\$197,000</b>	<b>\$32,000</b>	<b>\$349,000</b>
Bullet Proof Vest Program		\$22,000		\$22,000
Vehicle Replacement Program		\$140,000		\$140,000
Boiler Replacement	\$120,000			\$120,000
Parking Control Vehicle(s)			\$32,000	\$32,000
Fingerprint Machines Livescan		\$35,000		\$35,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>			<b>\$15,000</b>	<b>\$15,000</b>
Van Replacement Program			\$15,000	\$15,000
<b>FACILITIES</b>		<b>\$75,000</b>		<b>\$75,000</b>
Town Hall - Renovations		\$75,000		\$75,000
<b>INFORMATION TECHNOLOGY</b>		<b>\$670,000</b>		<b>\$670,000</b>
School - Admin Computers and Peripherals		\$40,000		\$40,000
School - Network Infrastructure		\$80,000		\$80,000
School - Replacement academic PC's district wide		\$400,000		\$400,000
School - Software Licensing		\$40,000		\$40,000
Town Microcomputer Program		\$60,000		\$60,000
Town Software Upgrades & Standardization		\$50,000		\$50,000
<b>LIBRARY</b>		<b>\$79,719</b>		<b>\$79,719</b>
MLN Equipment Schedule		\$79,719		\$79,719
<b>PLANNING</b>		<b>\$175,000</b>		<b>\$175,000</b>
Bike Rack Installation		\$25,000		\$25,000
Townwide ADA accessibility upgrades		\$100,000		\$100,000
Design and engineering consultants		\$50,000		\$50,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$135,000</b>		<b>\$10,000</b>	<b>\$145,000</b>
Backhoe	\$135,000			\$135,000
Headstone Cleaning & Repair			\$10,000	\$10,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>		<b>\$25,000</b>		<b>\$25,000</b>
Roadway Consulting Services		\$25,000		\$25,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$350,100</b>	<b>\$1,526,658</b>	<b>\$875,000</b>	<b>\$2,751,758</b>
Chapter 90 Roadway			\$750,000	\$750,000
Fork Lift	\$100,000			\$100,000
Install Sidewalk Ramps - CDBG			\$125,000	\$125,000

Town of Arlington  
Capital Budget FY 2023

	BOND	CASH	OTHER	Grand Total
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$512,033		\$512,033
Sander Body		\$17,500		\$17,500
Sidewalk Ramp Installation		\$65,000		\$65,000
Sidewalks and Curbstones		\$300,000		\$300,000
Snow Plow Replacement		\$12,000		\$12,000
Street Sweeper	\$250,100			\$250,100
Accessibility Improvements (Override 2019)		\$210,125		\$210,125
Traffic Signal Upgrades		\$60,000		\$60,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>		<b>\$67,500</b>		<b>\$67,500</b>
Mower Trailer		\$7,500		\$7,500
Tree Chipper		\$60,000		\$60,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>			<b>\$2,874,500</b>	<b>\$2,874,500</b>
Drainage Rehab - Regulatory Compliance (Ch-308)			\$350,000	\$350,000
Hydrant and Valve replacement program			\$100,000	\$100,000
Sewer System Rehabilitation			\$900,000	\$900,000
Water System Rehabilitation			\$1,400,000	\$1,400,000
Compressor Truck			\$110,000	\$110,000
Mini-Excavator Trailer			\$14,500	\$14,500
<b>PURCHASING</b>		<b>\$65,920</b>		<b>\$65,920</b>
Photocopier Replacement Program		\$65,920		\$65,920
<b>RECREATION</b>		<b>\$135,000</b>		<b>\$135,000</b>
ADA Study Implementation Program		\$50,000		\$50,000
Feasibility Study		\$10,000		\$10,000
Playground Audit and Safety Improvements		\$75,000		\$75,000
<b>SCHOOLS</b>	<b>\$680,000</b>	<b>\$280,000</b>		<b>\$960,000</b>
All Schools - Photocopier Lease Program		\$120,000		\$120,000
All Schools - Security Updates		\$100,000		\$100,000
All Schools - Ceiling Tile Replacement		\$10,000		\$10,000
Gibbs School Drainage Repairs	\$100,000			\$100,000
Brackett School Playground Renovation	\$80,000			\$80,000
Hardy School Roof Replacement	\$400,000			\$400,000
Brackett School Victaulic Fittings		\$50,000		\$50,000
Peirce School Additional Classrooms	\$100,000			\$100,000
<b>TOWN MANAGER</b>		<b>\$75,000</b>		<b>\$75,000</b>
Big Belly Solar-Powered Trash Compactors		\$75,000		\$75,000
<b>Grand Total</b>	<b>\$2,252,100</b>	<b>\$3,426,277</b>	<b>\$3,806,500</b>	<b>\$9,484,877</b>

Town of Arlington  
Capital Plan FY 2023 - FY 2027

	2023	2024	2025	2026	2027	Grand Total
<b>CLERK'S OFFICE</b>	<b>\$29,480</b>			<b>\$3,080</b>		<b>\$32,560</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$29,480</b>			<b>\$3,080</b>		<b>\$32,560</b>
Election Poll Pads	\$29,480			\$3,080		\$32,560
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	<b>\$992,000</b>	<b>\$586,000</b>	<b>\$247,000</b>	<b>\$30,000</b>	<b>\$749,000</b>	<b>\$2,604,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$151,000</b>	<b>\$80,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$35,000</b>	<b>\$326,000</b>
Firefighter Protective Gear	\$25,000	\$30,000	\$30,000	\$30,000	\$35,000	\$150,000
Jaws of Life - Extrication Equipment		\$50,000				\$50,000
Zetron Upgrade	\$126,000					\$126,000
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$94,000</b>	<b>\$100,000</b>		<b>\$185,000</b>	<b>\$379,000</b>
Central station exterior waterproofing			\$100,000			\$100,000
Headquarters - Replacement of Boilers (2)					\$54,000	\$54,000
Headquarters - Replacement of Hot Water Tank					\$27,000	\$27,000
Headquarters - Replacement of Roof Top Unit					\$27,000	\$27,000
Highland - Replacement of (2) Boilers					\$51,000	\$51,000
Highland - Replacement of Hot Water Tank					\$26,000	\$26,000
Park Circle - (4) Air Handlers Replacement		\$54,000				\$54,000
Park Circle - Air Handler (Apparatus bay)		\$18,000				\$18,000
Park Circle - Water Heater		\$22,000				\$22,000
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$14,000</b>				<b>\$14,000</b>
Park Circle - Apparatus Bay Heating Unit		\$14,000				\$14,000
<b>VEHICLE REPLACEMENT</b>	<b>\$841,000</b>	<b>\$398,000</b>	<b>\$117,000</b>		<b>\$529,000</b>	<b>\$1,885,000</b>
Engine Pumper to Replace #1025.	\$697,000					\$697,000
Replace vehicle #1015 and #1016	\$144,000					\$144,000
Rescue Ambulance replacing #1026		\$345,000				\$345,000
Rescue Ambulance replacing #1032					\$400,000	\$400,000
Vehicle Replacement - #1017 2012 Ford Escape		\$53,000				\$53,000
Vehicle Replacement - #1018 2012 F250 M2			\$60,000			\$60,000
Vehicle Replacement - #1022 2014 Ford Interceptor			\$57,000			\$57,000
Vehicle Replacement - #1023 2014 Ford Explorer					\$62,000	\$62,000
Vehicle Replacement - #1028 2017 Ford Interceptor					\$67,000	\$67,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	<b>\$349,000</b>	<b>\$432,000</b>	<b>\$217,000</b>	<b>\$200,000</b>	<b>\$250,000</b>	<b>\$1,448,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$177,000</b>	<b>\$272,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$75,000</b>	<b>\$574,000</b>
Boiler Replacement	\$120,000					\$120,000
Bullet Proof Vest Program	\$22,000	\$22,000	\$25,000	\$25,000	\$25,000	\$119,000
Cooling Tower		\$250,000				\$250,000
Fingerprint Machines Livescan	\$35,000					\$35,000
Specialty Vehicle					\$50,000	\$50,000
<b>VEHICLE REPLACEMENT</b>	<b>\$172,000</b>	<b>\$160,000</b>	<b>\$192,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$874,000</b>
Parking Control Vehicle(s)	\$32,000		\$32,000			\$64,000
Vehicle Replacement Program	\$140,000	\$160,000	\$160,000	\$175,000	\$175,000	\$810,000

Town of Arlington  
Capital Plan FY 2023 - FY 2027

	2023	2024	2025	2026	2027	Grand Total
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>	<b>\$15,000</b>		<b>\$15,000</b>			<b>\$30,000</b>
<b>VEHICLE REPLACEMENT</b>	<b>\$15,000</b>		<b>\$15,000</b>			<b>\$30,000</b>
Van Replacement Program	\$15,000		\$15,000			\$30,000
<b>FACILITIES</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>
Town Hall - Renovations	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$670,000</b>	<b>\$699,000</b>	<b>\$715,000</b>	<b>\$767,500</b>	<b>\$900,000</b>	<b>\$3,751,500</b>
<b>EQUIPMENT REPLACEMENT</b>		<b>\$20,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>
Conference Room Presentation Technology Program		\$20,000	\$10,000	\$10,000	\$10,000	\$50,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$670,000</b>	<b>\$679,000</b>	<b>\$705,000</b>	<b>\$757,500</b>	<b>\$890,000</b>	<b>\$3,701,500</b>
School - Admin Computers and Peripherals	\$40,000	\$42,000	\$45,000	\$47,500	\$50,000	\$224,500
School - Network Infrastructure	\$80,000	\$80,000	\$30,000	\$20,000	\$20,000	\$230,000
School - Replacement Academic PC's District Wide	\$400,000	\$400,000	\$450,000	\$500,000	\$600,000	\$2,350,000
School - Software Licensing	\$40,000	\$40,000	\$50,000	\$55,000	\$75,000	\$260,000
Town Microcomputer Program	\$60,000	\$62,000	\$65,000	\$65,000	\$65,000	\$317,000
Town Software Upgrades & Standardization	\$50,000	\$55,000	\$65,000	\$70,000	\$80,000	\$320,000
<b>LIBRARY</b>	<b>\$79,719</b>	<b>\$145,803</b>	<b>\$72,030</b>	<b>\$69,903</b>	<b>\$70,703</b>	<b>\$438,158</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$79,719</b>	<b>\$145,803</b>	<b>\$72,030</b>	<b>\$69,903</b>	<b>\$70,703</b>	<b>\$438,158</b>
Energy Management System		\$70,000				\$70,000
MLN Equipment Schedule	\$79,719	\$75,803	\$72,030	\$69,903	\$70,703	\$368,158
<b>PLANNING</b>	<b>\$175,000</b>	<b>\$150,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$150,000</b>	<b>\$675,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$125,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$525,000</b>
Bike Rack Installation	\$25,000					\$25,000
Townwide ADA accessibility upgrades	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$50,000</b>	<b>\$50,000</b>			<b>\$50,000</b>	<b>\$150,000</b>
BLUEBikes expansion/ maintenance		\$50,000			\$50,000	\$100,000
Design and engineering consultants	\$50,000					\$50,000
<b>PUBLIC WORKS ADMINISTRATION</b>					<b>\$850,000</b>	<b>\$850,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>					<b>\$850,000</b>	<b>\$850,000</b>
LED Streetlight Replacement					\$850,000	\$850,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$145,000</b>	<b>\$85,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$260,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
<b>EQUIPMENT REPLACEMENT</b>	<b>\$135,000</b>	<b>\$75,000</b>				<b>\$210,000</b>
Backhoe	\$135,000					\$135,000
Mini-Excavator		\$75,000				\$75,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	<b>\$25,000</b>		<b>\$25,000</b>			<b>\$50,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$25,000</b>		<b>\$25,000</b>			<b>\$50,000</b>
Roadway Consulting Services	\$25,000		\$25,000			\$50,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$2,751,758</b>	<b>\$2,821,211</b>	<b>\$3,055,217</b>	<b>\$2,918,185</b>	<b>\$3,148,127</b>	<b>\$14,694,498</b>

Town of Arlington  
Capital Plan FY 2023 - FY 2027

	2023	2024	2025	2026	2027	Grand Total
<b>EQUIPMENT REPLACEMENT</b>	<b>\$129,500</b>	<b>\$18,000</b>	<b>\$90,500</b>	<b>\$18,000</b>	<b>\$31,000</b>	<b>\$287,000</b>
Asphalt Pavement Hot Box			\$60,000			\$60,000
Fork Lift	\$100,000					\$100,000
Sander Body	\$17,500	\$18,000	\$18,000	\$18,000	\$18,500	\$90,000
Snow Plow Replacement	\$12,000		\$12,500		\$12,500	\$37,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$300,000</b>
Traffic Signal Upgrades	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$2,312,158</b>	<b>\$2,430,211</b>	<b>\$2,548,717</b>	<b>\$2,655,185</b>	<b>\$2,787,127</b>	<b>\$12,733,398</b>
Accessibility Improvements (Override 2019)	\$210,125	\$215,378	\$220,763	\$226,282	\$231,939	\$1,104,487
Chapter 90 Roadway	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000
Install Sidewalk Ramps - CDBG	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Roadway Reconstruction	\$350,000	\$400,000	\$450,000	\$500,000	\$550,000	\$2,250,000
Roadway Reconstruction Override 2011	\$512,033	\$524,833	\$537,954	\$551,403	\$565,188	\$2,691,411
Sidewalk Ramp Installation	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Sidewalks and Curbstones	\$300,000	\$350,000	\$400,000	\$437,500	\$500,000	\$1,987,500
<b>VEHICLE REPLACEMENT</b>	<b>\$250,100</b>	<b>\$313,000</b>	<b>\$356,000</b>	<b>\$185,000</b>	<b>\$270,000</b>	<b>\$1,374,100</b>
1 Ton Dump Truck w-Plow-Sander			\$75,000		\$80,000	\$155,000
10 Wheel Dump Truck.		\$133,000				\$133,000
3/4 Ton Pickup			\$44,000			\$44,000
44,000 GVW, 4WD Truck w-Dump Body			\$185,000			\$185,000
44,000 GVW, 4WD Truck w-Sander		\$180,000		\$185,000	\$190,000	\$555,000
Street Sweeper	\$250,100					\$250,100
Utility Truck (Highway 1)			\$52,000			\$52,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$67,500</b>	<b>\$66,000</b>	<b>\$205,000</b>		<b>\$236,500</b>	<b>\$575,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$67,500</b>		<b>\$135,000</b>		<b>\$166,500</b>	<b>\$369,000</b>
3/4 Ton Pickup w/Liftgate					\$50,000	\$50,000
Enclosed Trailer					\$14,500	\$14,500
Mower 60" Deck					\$20,000	\$20,000
Mower 72" Deck					\$40,000	\$40,000
Mower Trailer	\$7,500					\$7,500
Ride-On Mower					\$42,000	\$42,000
Skid Steer			\$75,000			\$75,000
Stump Grinder			\$60,000			\$60,000
Tree Chipper	\$60,000					\$60,000
<b>VEHICLE REPLACEMENT</b>		<b>\$66,000</b>	<b>\$70,000</b>		<b>\$70,000</b>	<b>\$206,000</b>
1 Ton Pickup Truck w-Dump Body		\$66,000			\$70,000	\$136,000
Utility Vehicles (2)			\$70,000			\$70,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$2,874,500</b>	<b>\$3,000,000</b>	<b>\$2,950,000</b>	<b>\$3,006,000</b>	<b>\$3,015,000</b>	<b>\$14,845,500</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$124,500</b>	<b>\$100,000</b>			<b>\$65,000</b>	<b>\$289,500</b>
6" High Capacity Pump					\$45,000	\$45,000

Town of Arlington  
Capital Plan FY 2023 - FY 2027

	2023	2024	2025	2026	2027	Grand Total
Compressor Truck	\$110,000					\$110,000
Mini-Excavator Trailer	\$14,500					\$14,500
Pump Station Generator		\$100,000				\$100,000
Trench Box					\$20,000	\$20,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$2,750,000</b>	<b>\$2,900,000</b>	<b>\$2,950,000</b>	<b>\$2,950,000</b>	<b>\$2,950,000</b>	<b>\$14,500,000</b>
Drainage Rehab - Regulatory Compliance (Ch-308)	\$350,000	\$400,000	\$450,000	\$450,000	\$450,000	\$2,100,000
Hydrant and Valve replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sewer System Rehabilitation	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,500,000
Water System Rehabilitation	\$1,400,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,400,000
<b>VEHICLE REPLACEMENT</b>				<b>\$56,000</b>		<b>\$56,000</b>
Utility Truck				\$56,000		\$56,000
<b>PURCHASING</b>	<b>\$65,920</b>	<b>\$66,418</b>	<b>\$61,300</b>	<b>\$52,700</b>	<b>\$41,500</b>	<b>\$287,838</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$65,920</b>	<b>\$66,418</b>	<b>\$61,300</b>	<b>\$52,700</b>	<b>\$41,500</b>	<b>\$287,838</b>
Photocopier Replacement Program	\$65,920	\$66,418	\$61,300	\$52,700	\$41,500	\$287,838
<b>RECREATION</b>	<b>\$135,000</b>	<b>\$419,939</b>	<b>\$135,000</b>	<b>\$635,000</b>	<b>\$135,000</b>	<b>\$1,459,939</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$284,939</b>				<b>\$284,939</b>
Menotomy Rocks Park Playground Renovation		\$284,939				\$284,939
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$635,000</b>	<b>\$135,000</b>	<b>\$1,175,000</b>
ADA Study Implementation Program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Parallel Park				\$500,000		\$500,000
Playground Audit and Safety Improvements	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Poets Corner Field		\$0				\$0
<b>REDEVELOPMENT BOARD</b>			<b>\$3,697,750</b>			<b>\$3,697,750</b>
<b>MAJOR REPAIRS</b>			<b>\$3,697,750</b>			<b>\$3,697,750</b>
Central School building envelope repairs			\$3,697,750			\$3,697,750
<b>SCHOOLS</b>	<b>\$960,000</b>	<b>\$2,725,000</b>	<b>\$3,115,000</b>	<b>\$3,065,000</b>	<b>\$255,000</b>	<b>\$10,120,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$200,000</b>	<b>\$100,000</b>	<b>\$1,000,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$1,400,000</b>
All Schools - Security Updates	\$100,000	\$100,000	\$50,000	\$50,000	\$50,000	\$350,000
Bishop School Envelope - Window, Masonry			\$950,000			\$950,000
Peirce School Additional Classrooms	\$100,000					\$100,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$80,000</b>	<b>\$800,000</b>	<b>\$800,000</b>			<b>\$1,680,000</b>
Bishop School RTUs, EMS Upgrades		\$150,000				\$150,000
Brackett School Playground Renovation	\$80,000		\$800,000			\$880,000
Gibbs School Additional Classrooms		\$250,000				\$250,000
Ottoson Middle School RTUs, EMS Upgrades		\$400,000				\$400,000
<b>MAJOR REPAIRS</b>		<b>\$1,600,000</b>	<b>\$1,000,000</b>	<b>\$2,650,000</b>		<b>\$5,250,000</b>
Bishop School Roof Replacement		\$1,600,000				\$1,600,000
Dallin School RTUs, EMS Upgrades, Boilers			\$400,000			\$400,000
Hardy School Envelope Repairs - Window, Masonry				\$2,200,000		\$2,200,000

Town of Arlington  
Capital Plan FY 2023 - FY 2027

	2023	2024	2025	2026	2027	Grand Total
Hardy School RTUs, EMS Upgrades, Boilers				\$450,000		\$450,000
Peirce School RTUs, EMS Upgrades, Boilers			\$600,000			\$600,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$600,000</b>
All Schools - Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$560,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$740,000</b>
All Schools - Ceiling Tile Replacement	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$40,000
All Schools - Energy Efficiency Projects	\$0	\$30,000	\$20,000			\$50,000
All Schools - Flooring	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000
Brackett School Victaulic Fittings	\$50,000					\$50,000
Gibbs School Drainage Repairs	\$100,000					\$100,000
Hardy School Roof Replacement	\$400,000					\$400,000
<b>STUDENT TRANSPORTATION</b>				<b>\$210,000</b>		<b>\$210,000</b>
Bus #103 Replacement				\$110,000		\$110,000
Bus #107 Replacement				\$100,000		\$100,000
<b>VEHICLE REPLACEMENT</b>		<b>\$50,000</b>	<b>\$140,000</b>		<b>\$50,000</b>	<b>\$240,000</b>
Facilities Vehicle Replacement		\$50,000	\$50,000		\$50,000	\$150,000
Van # 109 - 8 Passenger Explorer			\$40,000			\$40,000
Van #113 - Food Service			\$50,000			\$50,000
<b>TOWN MANAGER</b>	<b>\$75,000</b>					<b>\$75,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$75,000</b>					<b>\$75,000</b>
Big Belly Solar-Powered Trash Compactors	\$75,000					\$75,000
<b>Grand Total</b>	<b>\$9,484,877</b>	<b>\$11,271,371</b>	<b>\$14,695,297</b>	<b>\$10,932,368</b>	<b>\$9,885,830</b>	<b>\$56,269,743</b>



Town of Arlington  
Five Year Plan - New Non-Exempt Debt Service  
FY 2023 - FY 2027

		2024	2025	2026	2027	Grand Total
<b>COMMUNITY SAFETY - FIRE SERVICES</b>		<b>\$ 95,695</b>	<b>\$ 108,650</b>	<b>\$ 120,053</b>	<b>\$ 117,057</b>	<b>\$ 441,456</b>
Central station exterior waterproofing	10			\$ 14,000	\$ 13,600	\$ 27,600
Engine Pumper to Replace #1025.	20	\$ 59,245	\$ 58,025	\$ 56,806	\$ 55,586	\$ 229,662
Park Circle - (4) Air Handlers Replacement	10		\$ 7,560	\$ 7,344	\$ 7,128	\$ 22,032
Park Circle - Air Handler (Apparatus bay)	10		\$ 2,520	\$ 2,448	\$ 2,376	\$ 7,344
Park Circle - Apparatus Bay Heating Unit	10		\$ 1,960	\$ 1,904	\$ 1,848	\$ 5,712
Park Circle - Water Heater	10		\$ 3,080	\$ 2,992	\$ 2,904	\$ 8,976
Replace vehicle #1015 and #1016	10	\$ 19,440	\$ 18,936	\$ 18,432	\$ 17,928	\$ 74,736
Zetron Upgrade	10	\$ 17,010	\$ 16,569	\$ 16,128	\$ 15,687	\$ 65,394
<b>COMMUNITY SAFETY - POLICE SERVICES</b>		<b>\$ 10,200</b>	<b>\$ 32,490</b>	<b>\$ 31,780</b>	<b>\$ 31,070</b>	<b>\$ 105,540</b>
Boiler Replacement	20	\$ 10,200	\$ 9,990	\$ 9,780	\$ 9,570	\$ 39,540
Cooling Tower	20		\$ 22,500	\$ 22,000	\$ 21,500	\$ 66,000
<b>FACILITIES</b>		<b>\$ 13,500</b>	<b>\$ 13,150</b>	<b>\$ 12,800</b>	<b>\$ 12,450</b>	<b>\$ 51,900</b>
Parmenter School Exterior Repairs	10	\$ 13,500	\$ 13,150	\$ 12,800	\$ 12,450	\$ 51,900
<b>PUBLIC WORKS CEMETERY DIVISION</b>		<b>\$ 24,011</b>	<b>\$ 23,336</b>	<b>\$ 22,661</b>	<b>\$ 21,986</b>	<b>\$ 91,993</b>
Backhoe	7	\$ 24,011	\$ 23,336	\$ 22,661	\$ 21,986	\$ 91,993
<b>PUBLIC WORKS HIGHWAY DIVISION</b>		<b>\$ 51,549</b>	<b>\$ 107,408</b>	<b>\$ 138,073</b>	<b>\$ 167,680</b>	<b>\$ 464,710</b>
10 Wheel Dump Truck.	7		\$ 24,320	\$ 23,560	\$ 22,800	\$ 70,680
44,000 GVW, 4WD Truck w-Dump Body	7			\$ 33,829	\$ 32,771	\$ 66,600
44,000 GVW, 4WD Truck w-Sander	7		\$ 32,914	\$ 31,886	\$ 64,686	\$ 129,486
Fork Lift	7	\$ 17,786	\$ 17,286	\$ 16,786	\$ 16,286	\$ 68,143
Street Sweeper	10	\$ 33,764	\$ 32,888	\$ 32,013	\$ 31,137	\$ 129,802
<b>PUBLIC WORKS PROPERTIES DIVISION</b>			<b>\$ 277,584</b>	<b>\$ 481,355</b>	<b>\$ 481,355</b>	<b>\$ 1,240,294</b>
DPW Facility - Site Improvements - Additional 2	30		\$ 277,584	\$ 277,584	\$ 277,584	\$ 832,753
DPW Facility - Site Improvements - Additional Final	30			\$ 203,770	\$ 203,770	\$ 407,540
<b>REDEVELOPMENT BOARD</b>				<b>\$ 332,797</b>	<b>\$ 325,402</b>	<b>\$ 658,199</b>
Central School building envelope repairs	20			\$ 332,797	\$ 325,402	\$ 658,199
<b>SCHOOLS</b>		<b>\$ 65,286</b>	<b>\$ 242,736</b>	<b>\$ 416,352</b>	<b>\$ 654,756</b>	<b>\$ 1,379,130</b>
Bishop School Envelope - Window, Masonry	20			\$ 85,500	\$ 83,600	\$ 169,100
Bishop School Roof Replacement	20		\$ 144,000	\$ 140,800	\$ 137,600	\$ 422,400
Brackett School Playground Renovation	15			\$ 93,867	\$ 91,520	\$ 185,387
Bus #103 Replacement	5				\$ 26,400	\$ 26,400
Bus #107 Replacement	5				\$ 24,000	\$ 24,000
Gibbs School Additional Classrooms	10		\$ 35,000	\$ 34,000	\$ 33,000	\$ 102,000
Gibbs School Drainage Repairs	7	\$ 17,786	\$ 17,286	\$ 16,786	\$ 16,286	\$ 68,143
Hardy School Envelope Repairs - Window, Masonry	20				\$ 198,000	\$ 198,000
Hardy School Roof Replacement	20	\$ 34,000	\$ 33,300	\$ 32,600	\$ 31,900	\$ 131,800
Peirce School Additional Classrooms	10	\$ 13,500	\$ 13,150	\$ 12,800	\$ 12,450	\$ 51,900
<b>Grand Total</b>		<b>\$ 260,241</b>	<b>\$ 805,354</b>	<b>\$ 1,555,871</b>	<b>\$ 1,811,755</b>	<b>\$ 4,433,222</b>

Town of Arlington  
Capital Spending Three Year History

	2020	2021	2022	Grand Total
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	<b>\$205,000</b>	<b>\$337,000</b>	<b>\$150,000</b>	<b>\$692,000</b>
Carpeting - Flooring at Park Circle Station			\$10,000	\$10,000
Firefighter Protective Gear		\$25,000	\$25,000	\$50,000
Furniture - Park Circle / Highland		\$10,000		\$10,000
G3 Automated External Defib - Replacement			\$7,000	\$7,000
Highland - Exterior Marble Replacement			\$30,000	\$30,000
Portable Radio Replacement	\$205,000			\$205,000
Records and Reporting System			\$28,000	\$28,000
Rescue Ambulance replacing 2013 Ford Horton		\$302,000		\$302,000
Thermal Imaging Cameras Replacement			\$50,000	\$50,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	<b>\$1,109,000</b>	<b>\$135,000</b>	<b>\$203,000</b>	<b>\$1,447,000</b>
Animal Control Vehicle Replacement			\$45,000	\$45,000
Automatic External Defibrillators			\$18,000	\$18,000
Bullet Proof Vest Program	\$7,000			\$7,000
Radio Upgrade-Replacement Program	\$967,000			\$967,000
Vehicle Replacement Program	\$135,000	\$135,000	\$140,000	\$410,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>		<b>\$15,000</b>		<b>\$15,000</b>
Van Replacement Program		\$15,000		\$15,000
<b>FACILITIES</b>	<b>\$10,000</b>	<b>\$565,000</b>	<b>\$250,000</b>	<b>\$825,000</b>
Building exterior repairs - Parmenter		\$100,000		\$100,000
HVAC replacement - Dallin Library		\$25,000		\$25,000
HVAC upgrades - Parmenter		\$100,000		\$100,000
Parmenter School Exterior Repairs			\$100,000	\$100,000
Parmenter School Utilities			\$75,000	\$75,000
Roof replacement - Dallin Library		\$40,000		\$40,000
Town Hall - Renovations	\$10,000	\$300,000	\$75,000	\$385,000
<b>HEALTH &amp; HUMAN SERVICES</b>	<b>\$311,500</b>	<b>\$605,700</b>	<b>\$65,000</b>	<b>\$982,200</b>
Carriage House interior renovation	\$75,000			\$75,000
Conversion of property and restaurant files to electronic format		\$10,000		\$10,000
HHS Office Update-Phase 2			\$65,000	\$65,000
Veterans Memorials Repairs	\$40,000			\$40,000
Whittemore Robbins Cottage		\$515,000		\$515,000
Whittemore Robbins House - Cupola and slate roof		\$80,700		\$80,700
Whittemore Robbins House - Exterior Painting and Window Replacement	\$136,500			\$136,500
Whittemore Robbins House Kitchen	\$60,000			\$60,000
<b>HUMAN RESOURCES</b>		<b>\$16,397</b>		<b>\$16,397</b>
Human Resources Applicant Tracking and On-boarding		\$16,397		\$16,397
<b>INFORMATION TECHNOLOGY</b>	<b>\$728,760</b>	<b>\$620,000</b>	<b>\$742,860</b>	<b>\$2,091,620</b>
Application & Permits, Modernization Initiative			\$132,860	\$132,860
Conference Room Presentation Technology Program		\$10,000		\$10,000
Interface between WebQA and PeopleGIS for DPW work orders	\$10,000			\$10,000
Matching funds for technology grant	\$13,760			\$13,760
School - Admin Computers and Peripherals	\$40,000	\$40,000	\$40,000	\$120,000
School - Network Infrastructure	\$75,000	\$20,000	\$20,000	\$115,000
School - Replacement Academic PC's District Wide	\$420,000	\$400,000	\$400,000	\$1,220,000
School - Software Licensing	\$60,000	\$40,000	\$40,000	\$140,000
Town Microcomputer Program	\$60,000	\$60,000	\$60,000	\$180,000
Town Software Upgrades & Standardization	\$50,000	\$50,000	\$50,000	\$150,000
<b>INSPECTIONS</b>			<b>\$26,000</b>	<b>\$26,000</b>
Plumbing Car			\$26,000	\$26,000
<b>LIBRARY</b>	<b>\$151,260</b>	<b>\$51,698</b>	<b>\$54,109</b>	<b>\$257,067</b>
MLN Equipment Schedule		\$51,698	\$54,109	\$105,807
MLN Equipment Schedule FY20-24	\$41,260			\$41,260
Repointing	\$100,000			\$100,000
Roof Parapet	\$10,000			\$10,000
<b>PLANNING</b>	<b>\$8,176,500</b>	<b>\$375,000</b>	<b>\$150,000</b>	<b>\$8,701,500</b>
Bike Rack Installation		\$25,000		\$25,000
BLUEBikes expansion/ maintenance			\$50,000	\$50,000
Building exterior repairs assessment - Parmenter	\$30,000			\$30,000
Exterior Repairs- Dallin Library	\$41,500			\$41,500
HVAC assessment - Parmenter	\$10,000			\$10,000
Interior finish repairs - Dallin Library	\$10,000			\$10,000
Parking lot upgrades - Dallin Library	\$30,000			\$30,000

Town of Arlington  
Capital Spending Three Year History

	2020	2021	2022	Grand Total
Senior Center/Central School Renovation	\$8,055,000	\$250,000		\$8,305,000
Townwide ADA accessibility upgrades		\$100,000	\$100,000	\$200,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$30,000</b>
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$30,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>	<b>\$775,000</b>	<b>\$30,000</b>		<b>\$805,000</b>
Lake Street/Bikeway Intersection Improvements	\$750,000			\$750,000
Roadway Consulting Services	\$25,000			\$25,000
Utility Vehicle (Engineering 1)		\$30,000		\$30,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$2,840,975</b>	<b>\$3,263,772</b>	<b>\$2,617,044</b>	<b>\$8,721,791</b>
1 Ton Dump Truck w-Plow-Sander		\$68,000	\$72,000	\$140,000
33,000 GVW Dump Truck w-Plow	\$125,000	\$144,000		\$269,000
33,000 GVW Dump Truck w-Plow (Highway 1)			\$140,000	\$140,000
3-4 Ton Pick-up, 4wd w-Plow	\$40,000			\$40,000
44,000 GVW, 4WD Truck w-Sander	\$168,000	\$184,912		\$352,912
Accessibility Improvements (Override 2019)		\$200,000	\$205,000	\$405,000
Backhoe-Loader - 1.5 CY		\$110,000		\$110,000
Chapter 90 Roadway	\$750,000	\$750,000	\$750,000	\$2,250,000
Install Sidewalk Ramps - CDBG	\$125,000	\$125,000	\$125,000	\$375,000
Line Striping Machine			\$13,000	\$13,000
Roadway Reconstruction	\$350,000	\$550,000	\$350,000	\$1,250,000
Roadway Reconstruction Override 2011	\$475,475	\$487,360	\$499,544	\$1,462,379
Sander Body	\$17,500	\$17,500	\$17,500	\$52,500
Sidewalk Ramp Installation	\$65,000	\$65,000	\$65,000	\$195,000
Sidewalks and Curbstones	\$500,000	\$550,000	\$300,000	\$1,350,000
Snow Plow Replacement		\$12,000		\$12,000
Street Sweeper	\$225,000			\$225,000
Traffic Signal Maint & Upgrades			\$60,000	\$60,000
Variable Message Board			\$20,000	\$20,000
<b>PUBLIC WORKS MER</b>	<b>\$60,000</b>	<b>\$60,000</b>		<b>\$120,000</b>
Traffic Signal Maint & Upgrades	\$60,000	\$60,000		\$120,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$102,000</b>	<b>\$180,000</b>	<b>\$214,000</b>	<b>\$496,000</b>
1 Ton 4x2 Pickup			\$44,000	\$44,000
1 Ton Pickup Truck w-Dump Body	\$62,000		\$64,000	\$126,000
3-4 Ton Pickup Truck	\$40,000			\$40,000
Boom-Dump-Chip Truck		\$180,000		\$180,000
Mower 130" w Wing Deck			\$68,000	\$68,000
Ride-On Mower			\$38,000	\$38,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>	<b>\$29,400,000</b>	<b>\$4,800,000</b>	<b>\$3,523,600</b>	<b>\$37,723,600</b>
DPW Facility - Site Improvements	\$29,400,000			\$29,400,000
DPW Facility - Site Improvements - Additional 2		\$4,800,000		\$4,800,000
DPW Facility - Site Improvements - Additional Final			\$3,523,600	\$3,523,600
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$3,112,000</b>	<b>\$2,727,000</b>	<b>\$2,839,000</b>	<b>\$8,678,000</b>
1 ton Dump Truck	\$62,000			\$62,000
33,000 GVW Dump Truck w-plow (Water 1)			\$129,000	\$129,000
Drainage Rehab - Regulatory Compliance (Ch-308)	\$250,000	\$250,000	\$300,000	\$800,000
Enclosed Trailer			\$10,000	\$10,000
Hydrant and Valve replacement program	\$100,000	\$100,000	\$100,000	\$300,000
Sewer System Rehabilitation	\$900,000	\$900,000	\$900,000	\$2,700,000
Small Equipment	\$5,000			\$5,000
Utility Truck (Water/Sewer 1)		\$47,000		\$47,000
Utility Vehicle (Water/Sewer 1)		\$30,000		\$30,000
Vacuum/Jet Truck	\$395,000			\$395,000
Water System Rehabilitation	\$1,400,000	\$1,400,000	\$1,400,000	\$4,200,000
<b>PURCHASING</b>	<b>\$53,000</b>	<b>\$51,435</b>	<b>\$44,284</b>	<b>\$148,719</b>
Photocopier Replacement Program	\$53,000	\$51,435	\$44,284	\$148,719
<b>RECREATION</b>	<b>\$3,135,000</b>	<b>\$410,000</b>	<b>\$85,000</b>	<b>\$3,630,000</b>
ADA Study Implementation Program	\$50,000	\$50,000	\$50,000	\$150,000
Feasibility Study	\$10,000	\$10,000	\$10,000	\$30,000
Playground Audit and Safety Improvements			\$25,000	\$25,000
Poets Corner Field	\$75,000			\$75,000
Reservoir Improvements Phase II	\$3,000,000			\$3,000,000
Reservoir Improvements Phase II Supplement		\$350,000		\$350,000
<b>REDEVELOPMENT BOARD</b>	<b>\$42,500</b>	<b>\$236,494</b>	<b>\$300,000</b>	<b>\$578,994</b>

Town of Arlington  
Capital Spending Three Year History

	2020	2021	2022	Grand Total
Boiler replacement - Jefferson Cutter		\$25,000		\$25,000
Interior finish upgrades - Jefferson Cutter	\$22,500	\$37,500		\$60,000
Interior repairs - 23 Maple Street	\$20,000	\$46,922		\$66,922
Jefferson Cutter House boiler replacement			\$0	\$0
Whittemore Park upgrades		\$127,072	\$300,000	\$427,072
<b>SCHOOLS</b>	<b>\$1,805,000</b>	<b>\$1,924,650</b>	<b>\$723,000</b>	<b>\$4,452,650</b>
Activity Van - After School Program	\$55,000			\$55,000
Air Conditioning Study	\$50,000			\$50,000
Bishop Envelope Repairs			\$30,000	\$30,000
Bishop School Painting		\$35,000		\$35,000
Bus #101 - 53 Passenger			\$95,000	\$95,000
Bus #102 - 53 passenger bus	\$95,000			\$95,000
Bus #108 - 53 passenger bus			\$100,000	\$100,000
Custodial Equipment		\$13,000	\$13,000	\$26,000
Energy Efficiency Projects		\$20,000	\$30,000	\$50,000
Engineering Study			\$150,000	\$150,000
Facilities Vehicle Replacement		\$50,000	\$85,000	\$135,000
Gibbs School HVAC Catwalks	\$100,000			\$100,000
Hardy Accessibility Improvements	\$25,000			\$25,000
Hardy Playground	\$340,000			\$340,000
Hardy Playground Supplemental		\$571,900		\$571,900
Hardy Reroofing and Envelope Phase I	\$350,000			\$350,000
Landscape Improvements - Bishop School	\$125,000			\$125,000
Ottoson Elevator		\$220,000		\$220,000
Ottoson Exterior Step Repair	\$20,000			\$20,000
Ottoson Exterior Step Work		\$50,000		\$50,000
Ottoson Hvac Roof Top Units			\$0	\$0
Ottoson HVAC Rooftop Unit		\$300,000		\$300,000
Ottoson Lift		\$30,000		\$30,000
Peirce Playground Renovations		\$269,750		\$269,750
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$360,000
Replace Truck and Plow	\$50,000			\$50,000
School Playground Upgrades	\$300,000			\$300,000
Security Updates	\$40,000	\$100,000	\$100,000	\$240,000
Thompson Heat Pump Replacement	\$35,000			\$35,000
Van # 110 - passenger	\$40,000			\$40,000
Van #105 - 8 Passenger Explorer		\$40,000		\$40,000
Van #112 - Athletics Van		\$45,000		\$45,000
Window Screens in Schools	\$60,000	\$60,000		\$120,000
<b>SELECT BOARD</b>	<b>\$114,000</b>			<b>\$114,000</b>
Voting Machines	\$114,000			\$114,000
<b>TREASURER</b>		<b>\$40,000</b>		<b>\$40,000</b>
Multi-Space Parking Meter Replacement		\$40,000		\$40,000
<b>VETERANS' MEMORIAL RINK ENTERPRISE FUND</b>	<b>\$170,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$320,000</b>
Bleacher Lift		\$150,000		\$150,000
Boiler Replacement	\$150,000			\$150,000
Ed Burns Arena Roof Work	\$20,000		\$0	\$20,000
<b>Grand Total</b>	<b>\$52,311,495</b>	<b>\$16,604,146</b>	<b>\$11,996,897</b>	<b>\$80,912,538</b>

## Buildings Used by the Town of Arlington in 2022

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
<b>Community Safety Buildings</b>				
Tower Fire Station (Park Circle)	2,700	2007		
Highland Fire Station	6,503	1929	2011	
Central Fire Station (Headquarters)	12,738	1926	2015	
Community Safety Building	20,780	1983	2017	
Dog Pound	1,214 (a)			
<b>Public School Buildings</b>				
Bishop Elem. School	51,367	1950	2002	
Brackett Elem. School	57,670	2000		
Dallin Elem. School	68,578	1956	2005	
Hardy Elem. School	60,507	1926	2001, Addition 2018	
Peirce Elem. School	48,500	2002		
Stratton Elem. School	63,300	1962	1968, 2011, 2017	
Thompson Elem. School	59,000	2013	Addition 2017	
Gibbs School (reverting to School Dept June 2017)	69,000	1928	2018	
Ottoson Middle School	154,380	1920	1998	
Arlington High School (4 buildings)	394,106	1914 to 1980		2022-25
Pierce Field "Snack Shack"		2007		
Spy Pond Field House	870 (a)			
<b>Libraries</b>				
Robbins Library	46,003	1892	1992	
Fox Library	6,683	1940	1952	
<b>Managed by Arlington Redevelopment Board</b>				
Former Central School Bldg.	18746 (a)	1894 (d)	1985	2022
Former Crosby School Bldg.	40167 (a)	1895	1991	Sold 2012
Jefferson Cutter House	3,444	1817 (W)	2016	
23 Maple St.	4,760	1862	2008	
<b>Managed by the Town Manager's Office</b>				
Former Parmenter School Bldg.	27616 (a)	1926	1988	Partial 2020
Former Dallin Library Bldg.	4164(a)	1937	1999	

Buildings Used by the Town of Arlington in 2022

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
<b>Dept. of Public Works</b>				
Bldg.-A (Director/Engineer/Inspection)	16608 (a)	1920	1987?	2022
Bldg.-B (Assembly Hall)	8568 (a)	1950	1987?	2023
Bldg.-C (Maintenance Garage)	40000 (a)			2022/2023
Bldg.-D (Snow Fighting Garage)	6402 (a)			2022/2023
<i>Bldg.-E (Administrative Offices, DPW+Inspectional Services, Maintenance Garage)</i>		2023		
<i>Bldg.-E (Small Salt Shed)</i>	2304 (a)			<i>Demolished</i>
<i>Bldg.-G (Large Salt Shed)</i>				<i>Demolished</i>
<i>Salt Shed</i>		2022		
Transfer Station	1332 (a)			
Ryder Street Garage	5292 (a)	1950		
<b>Cemetery Dept.</b>				
Cem. Bldg.-A (Chapel & Office)	2016 (m)	1903	2017	
Cem. Garage	825 (m)	c. 1952		
<b>Parks &amp; Recreation</b>				
Sports Center Rink	25,680	1969	2016	
Bath House at Arlington Reservoir	815 (a)			2021
Pump House at Arlington Reservoir				2020
<b>Other Town-owned Bldgs.</b>				
Arlington Town Hall	45,612	1913	2011	Ongoing
& Annex	(see above)	1955	2011	Ongoing
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

**Sources:** (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

**Note 1:** This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.