



TOWN OF ARLINGTON

CAPITAL PLANNING COMMITTEE

Report to Town Meeting

April 2023

CAPITAL PLANNING COMMITTEE REPORT

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REPORT OF THE CAPITAL PLANNING COMMITTEE

Vote Summary

In this Vote Summary section, we have brought forward the requested action, the Capital Budget Vote, with an explanation of its sections. The exact wording of the Capital Budget Vote immediately follows. In the main body of the report, we detail the capital planning process, its scope and sources of funding, the size of the budget, its impact on Town debt, and finally an in-depth review of the capital programs and projects.

We respectfully ask for your approval of Article 38, the Capital Budget Vote for Fiscal Year 2024, as printed in this report and in the report of the Finance Committee. As always, this vote specifically covers Fiscal Year 2024 only, not the Five-Year Capital Plan. The vote comprises nine separate sections:

1. To reappropriate unspent funds carried forward from prior years' completed projects that were financed by bonds, with specific dollar amounts;
2. To pay for the current year new acquisitions or projects using funds obtained directly from the tax levy (cash), with specific dollar amounts;
3. To pay the debt service on capital acquisitions that were financed by prior years' bonds, with specific dollar amounts;
4. To pay for new acquisitions using sources of funds other than the tax levy, with specific dollar amounts;
5. To authorize bonds to pay for new acquisitions, for which the debt service will be paid for in future fiscal years, with specific dollar amounts;
6. To authorize the Town to seek external grants and funds for capital purposes;
7. To authorize the carrying-over in the capital budget of any unspent funds to be used for capital appropriations in future years;
8. To authorize the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose; and
9. To offset the capital plan with past bond premiums.

Note that Water & Sewer Fund debt service, supported by the Water/Sewer Enterprise Fund, is managed outside the Capital Plan and is presented for approval in Articles 42 and 43.

Capital Budget Vote

ARTICLE 38

CAPITAL BUDGET

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Select Board, and at the request
of the Town Manager and the Capital Planning Committee)

VOTED:

(1) That the sum of \$203,815.91 is hereby transferred from amounts previously appropriated and borrowed under the following warrant articles and for the purposes set forth below:

Amount to be Transferred	Warrant Article	Meeting Date	From Original Purpose
\$10,794.51	5	4/27/2016	AHS Feasibility Study
\$10,799.87	58	5/8/2019	Portable Radios -- Fire
\$13,488.33	30	4/25/2018	Dallin -- Chiller
\$141,225.55	54	6/15/2020	Hardy Playground
\$20,000.00	54	6/15/2020	Ottoson HVAC
\$7,507.65	54	6/15/2020	Peirce Playground
\$203,815,91			TOTAL

which amounts are no longer needed to complete the projects for which they were initially borrowed, to pay costs of the following:

Amount to be Paid	For New Purpose
\$75,000.00	Town Hall Renovations
\$100,000.00	ADA Accessibility construction -- planning
\$28,815.91	Sidewalk Ramp Installation
\$203,815,91	TOTAL

as permitted by Chapter 44, Section 20 of the General Laws.

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(2) That the sum of \$3,933,856 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager:

Item	Amount	Project	Department
1	\$ 26,791	New Voting Booths	CLERK
2	\$ 30,000	Firefighter Protective Gear	FIRE
3	\$ 20,000	LUCAS 3 - Chest Compression System	FIRE
4	\$ 15,000	Bola Wrap De-Escalation Tools	POLICE
5	\$ 15,133	QED Server	POLICE
6	\$ 160,000	Vehicle Replacement Program	POLICE
7	\$ 75,000	Town Hall - Renovations	FACILITIES
8	\$ 60,000	School - Admin Computers and Peripherals	IT
9	\$ 80,000	School - Network Infrastructure	IT
10	\$ 400,000	School - Replacement academic PC's district wide	IT
11	\$ 40,000	School - Software Licensing	IT
12	\$ 62,000	Town Microcomputer Program	IT
13	\$ 155,000	Town Software Upgrades & Standardization	IT
14	\$ 77,000	Energy Management System	LIBRARY
15	\$ 53,803	MLN Equipment Schedule	LIBRARY
16	\$ 75,000	Design and engineering consultants	PLANNING
17	\$ 30,000	Electrification and air quality master planning	PLANNING
18	\$ 100,000	Townwide ADA accessibility upgrades	PLANNING
19	\$ 215,378	Accessibility Improvements (Override 2019)	PUBLIC WORKS HIGHWAY
20	\$ 367,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY
21	\$ 524,833	Roadway Reconstruction Override 2011	PUBLIC WORKS HIGHWAY
22	\$ 18,000	Sander Body	PUBLIC WORKS HIGHWAY
23	\$ 65,000	Sidewalk Ramp Installation	PUBLIC WORKS HIGHWAY
24	\$ 430,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY
25	\$ 50,000	Traffic Signal Upgrades	PUBLIC WORKS HIGHWAY
26	\$ 78,000	1 Ton Pickup Truck w-Dump Body	PUBLIC WORKS NATURAL RESOURCES
27	\$ 64,918	Photocopier Replacement Program	PURCHASING
28	\$ 50,000	ADA Study Implementation Program	RECREATION
29	\$ 75,000	Ed Burns Arena Parking Study	RECREATION
30	\$ 10,000	Feasibility Study	RECREATION
31	\$ 70,000	Playground Audit and Safety Improvements	RECREATION
32	\$ 31,000	All Schools - Energy Efficiency Projects	SCHOOLS
33	\$ 25,000	All Schools - Flooring	SCHOOLS
34	\$ 120,000	All Schools - Photocopier Lease Program	SCHOOLS
35	\$ 50,000	All Schools - Security Updates	SCHOOLS
36	\$ 70,000	Arlington High School and Ottoson Middle School - Radios	SCHOOLS
37	\$ 50,000	Facilities Vehicle Replacement	SCHOOLS
38	\$ 45,000	Ottoson Middle School Gym Divider	SCHOOLS
39	\$ 50,000	Ottoson Middle School Public Address System & Clock Replacements	SCHOOLS
	\$3,933,856	Total Cash Expenditure	

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(3) That the sum of \$19,183,900 be and hereby is appropriated for debt service of the Town, and expended under the direction of the Town Manager, \$18,446,911 of said sum to be raised by general tax and \$93,252 from the Antenna Fund, \$546,703 from capital carryforwards, \$25,778 from prior fiscal years' bond premium, \$15,000 from Recreation Enterprise Funds, and \$56,256 from Rink Enterprise Funds, for a total of \$736,989 to be raised by transfers and capital carry forwards:

General Fund Debt Service	
Non Exempt, Prior	\$ 7,036,880
Non Exempt, New	\$ 118,064
Total Non-Exempt Debt	\$ 7,154,944
Exempt Debt	\$ 12,028,956
Total Debt Service Appropriation	\$ 19,183,900
Less	
<i>Antenna Fund</i>	\$ (93,252)
<i>Capital Carryforwards</i>	\$ (546,703)
<i>Bond Premium, prior fiscal years</i>	\$ (25,778)
<i>Recreation Enterprise Funds</i>	\$ (15,000)
<i>Rink Enterprise Funds</i>	\$ (56,256)
Total Other Financing Sources	\$ (736,989)
Net Non-Exempt Debt	\$ 6,417,955
Exempt Debt	\$ 12,028,956
NET General Fund Debt	\$ 18,446,911
Cash Capital	\$ 3,933,856
TOTAL NET Capital Appropriation	\$ 22,380,767

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(4) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.

Item	Amount	Project	Department
1	\$ 175,000	Park Circle - Mechanical System Replacement	FIRE
2	\$ 250,000	Cooling Tower	POLICE
3	\$ 30,000	Conference Room Presentation Technology Program	IT
4	\$ 225,000	Community Center Air Handler Replacement	PLANNING
5	\$ 75,000	Mini-Excavator	PUBLIC WORKS CEMETERY
6	\$ 760,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY
7	\$ 125,000	Install Sidewalk Ramps - CDBG	PUBLIC WORKS HIGHWAY
8	\$ 400,000	Drainage Rehab - Regulatory Compliance (Ch-308)	PUBLIC WORKS WATER/SEWER
9	\$ 100,000	Hydrant and Valve replacement program	PUBLIC WORKS WATER/SEWER
10	\$ 75,000	Pump Station Generator	PUBLIC WORKS WATER/SEWER
11	\$ 900,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER
12	\$1,500,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER
13	\$ 150,000	Bishop School RTUs, EMS Upgrades	SCHOOLS
14	\$ 80,000	Dallin School RTUs, EMS Upgrades, Boilers	SCHOOLS
15	\$ 450,000	Hardy School RTUs, EMS Upgrades, Boilers	SCHOOLS
16	\$ 260,000	Thompson School Air Conditioning	SCHOOLS
17	\$ 75,000	Thompson School Outdoor Classroom Project/Reforestation Project	SCHOOLS
18	\$ 50,000	Big Belly Solar-Powered Trash Compactors	TOWN MANAGER
	\$5,680,000	Total Other Expenditures	

(5) That the sum of \$3,687,270 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

Item	Amount	Project	Department
1	\$ 375,000	Rescue Ambulance replacing #1026	FIRE
2	\$ 200,000	Central School building envelope repairs	FACILITIES
3	\$ 200,000	Veterans Memorial Park	HEALTH & HUMAN SERVICES
4	\$ 520,000	Whittemore Robbins Estate Rehab	HEALTH & HUMAN SERVICES
5	\$ 146,270	Robbins Library Lighting Project	LIBRARY
6	\$ 166,000	Community Center Elevator Replacement	PLANNING
7	\$ 165,000	10 Wheel Dump Truck.	PUBLIC WORKS HIGHWAY
8	\$ 215,000	44,000 GVW, 4WD Truck w-Sander	PUBLIC WORKS HIGHWAY
9	\$ 1,600,000	Bishop School Roof Replacement	SCHOOLS
10	\$ 100,000	Gibbs School Additional Classrooms	SCHOOLS
	\$ 3,687,270	Total Bond Expenditure	

and that the Treasurer, with the approval of the Select Board, is hereby authorized to borrow not exceeding the sum of \$3,687,270 under and pursuant to M.G.L. Chapter 44 and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

- (6) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**
- (7) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above, then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,**
- (8) That any amounts appropriated under Sections (3 or 5) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Sections (3 or 5) above under the same section of Chapter 44.**
- (9) That any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.**

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Letter from the Chair

Three years ago, we presented our report and plan to Town Meeting from the high school football field; the following two years, it was remotely. The Capital Planning Committee looks forward to delivering the FY2024 Capital Budget and Five-Year Plan in person at our historic Town Hall this spring. We are also pleased to report that we have again met our goals: the Capital Budget is sized at 5% of the Town's adjusted total revenues, and our Five-Year Plan is likewise in line with 5% of the projected budget for FY2024–FY2028. The Budget and the Plan both program substantial investments in the Town's infrastructure, as detailed in this full report.

Budgets always feel tight: seemingly endless wishes are tempered by the reality of limited resources. In my time on the Committee, I have seen a strong drive to improve Town facilities and services coming from both our residents and our public servants in the Town's departments, as well as the twin goals of addressing deferred maintenance and being more proactive about upkeep to extend the useful life of our assets. These are admirable objectives and can be expensive.

Since the start of the pandemic, we on the Committee—like all of you in your private and professional lives—have also witnessed inflation at levels not experienced in decades. In the short term, labor and materials costs are considerably higher; long term, it is hard to guess whether and when inflation will subside, which makes estimating prices in the outyears less accurate. Borrowing costs are also up due to Federal Reserve action on interest rates. Fortunately, they are up from historically low levels, and yet servicing new debt will not be done as cheaply. Federal action has also brought benefit in the form of the American Rescue Plan Act, a one-time windfall that included over \$3.5 million for Arlington's capital needs: primarily HVAC improvements to buildings, and playgrounds and other recreation spaces.

To make it all fit, the Committee collaborated with the Town Manager's Office and Departments. Some requested items were reduced, delayed, or cut to achieve shared economies. Notably, Arlington Public Schools withdrew their request for long-term fixes at Ottoson Middle School, anticipating that the facility may be rebuilt in the near future after the completion of the Arlington High School project. Additionally, we opted to level-fund roadway repairs compared to last year, though we were able to provide an increased funding level for sidewalks. Proposed renovations at the Whittimore-Robbins House were scaled back. It has been longstanding practice to seek outside contributions to augment the Capital Plan's portion of the tax levy, and we elected to make two projects wholly or partly contingent upon successful fundraising: electric vehicle charging stations and the rebuild of the Veterans' Memorial Park.

As always, I am grateful to our team—all of the Capital Planning Committee—for their hard work and thoughtful deliberation this capital budget season. I'll particularly note our appreciation for the service of those members who stepped down at the end of the last cycle—Kate Leary, Michael Mason, Sandy Pooler, and Jonathan Wallach—and welcome our new additions this fiscal year—Jose Farias, Darrel Harmer, Jonathan Haughton, and Joe Solomon. Finally, we want to congratulate Town Treasurer Phyllis Marshall on her retirement this past winter. We are indebted to her (pun intended) for the fiscal discipline and attention to detail she brought to our work, and to her success in shepherding several bond issuances for the Town at remarkably low interest rates, which lessened our burden in the future.

The Committee and I are glad to take your questions and feedback on the report that follows and the work that we do. Thank you for your time and attention.

Sincerely,
Timur Kaya Yontar
Chair, Capital Planning Committee

The 2022–2023 Capital Planning Committee

Joseph Barr, Secretary – Moderator appointee
Ida Cody – Town Comptroller
Jose Farias– School Accountant, Arlington Public Schools Superintendent designee
Darrel Harmer – Finance Committee representative
Kate Loosian – Moderator appointee
Phyllis Marshall – Town Treasurer (retired February 2023)
Christopher B. Moore, Vice-Chair – Moderator appointee
Joe Solomon – Moderator appointee
Julie Wayman – Town Budget Director, Town Manager’s designee
Timur Kaya Yontar, Chair – Moderator appointee

The Capital Plan and its Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the Town bases its delivery of government services. This infrastructure includes roads and sidewalks; schools and other town buildings; recreational facilities; heavy machinery; and office, data processing, and telecommunications equipment.

By creating a capital plan, we seek to set and meet the long-term expectations of a wide range of stakeholders—Town officers and management, the Finance Committee and other key boards and commissions, Town Meeting, and our citizens—about current and future capital expenditures. Our work includes minimizing uncertainty about the acquisition of capital assets, prioritizing some expenditures over others, and giving our residents a transparent view of the budgeting process while spending large sums of taxpayer money.

The Capital Planning Committee (CPC) was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, the Superintendent of Schools, the Treasurer, the Comptroller (or their designees), a representative of the Finance Committee, and four to six (currently six) registered voters of the town appointed by the Moderator.

For the current Five-Year Capital Plan, covering FY2024–FY2028, the Committee began work in Fall 2022. We target “non-exempt” capital spending at 5% of adjusted Town revenue for the upcoming five years. (“Exempt” capital spending, specifically authorized by the Town’s voters in debt exclusions, is in addition to and outside of the Capital Plan.) Committee members reviewed budget request forms from Town Departments for the upcoming fiscal year and the four fiscal years following. Subcommittees then met with Department managers through December 2022 to gain further clarity and detail of each Department's specific requests and general needs. After discussing and prioritizing in the full Committee, we presented our recommendations to the Town Manager in January 2023 for submission with the Operating Budget, and the complete plan to the Finance Committee in March 2023.

A substantial amount of the Capital Budget is spent on building upkeep and improvements beyond “ordinary maintenance.” While Department occupants of Town buildings may be aware of the need for repairs, the Town’s Facilities department also tracks expected lifetimes and the need for replacements and upgrades. We therefore ask Departments to coordinate with Facilities and to add whatever recommended upkeep their locations may need to their budget requests. Note that the CPC does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department managers and from the Office of the Town Manager.

The Scope of the Capital Plan

We present the FY2024 Capital Budget (Exhibit I) and the Five-Year Capital Plan for FY2024–FY2028 (Exhibit II) to Town Meeting in this report. They are an integrated document covering both Town and School capital needs.

Note that Town Meeting is being asked to vote only on the FY2024 Capital Budget; the Five-Year Capital Plan is presented to provide you with context and visibility into future planning. The actual vote on the Capital Budget, printed above, is formally presented by the Finance Committee under Article 38 of the Annual Town Meeting.

The CPC uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

The accounting category “PPE”—property, plant, and equipment—ties closely to the scope of capital assets. Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements. Conversely, interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement, or
2. For the purchase or lease of a Capital Asset, or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

The recommended vote includes both “Non-Exempt” and “Exempt” debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000, 2001, 2016, and 2019. In this report, we will refer to such debt and debt service as “Exempt,” and all other capital spending debt and debt service as “Non-Exempt,” because it is not exempt from the spending limits of Proposition 2½.

The Size of the Capital Budget

We would ask our readers to focus on three key numbers for FY2024: first, the “Net Non-Exempt Plan” size; second, the “Capital Appropriation”, and third, the “Acquisition Expense.”

Most important of these is “Net Non-Exempt Plan,” which for FY2024 is **\$9,492,256**. We show this in Table 3 on page 13. This amount is a bit under 5% of the adjusted total Town Budget, which means our Capital Budget complies with our 5% Rule that caps its size. This rule focuses on cash flow that comes

from the Town's General Fund tax revenues, and also takes into account capital items funded from other sources that are dedicated to particular purposes, such as Enterprise Funds, or for the cost of projects that are not counted in the 5% and are listed as "Adjustments to 5% Plan" such as override promises. It distinguishes "non-exempt" debt, which is included in the calculation, from "exempt" debt, which is not included because it is Town borrowing authorized by debt exclusion votes to be above and beyond the 5% Rule.

"Capital Appropriation" is a much larger number, **\$22,380,767** in FY2024, and shown in Table 2 on page 12. This is the amount that Town Meeting is asked to authorize the Town to spend on capital items. Some of this is current costs, which we pay using cash. The majority of it is debt service—the principal and interest on prior borrowing, both non-exempt and exempt. Think of this as the Town equivalent of credit card bills and mortgage payments; every year we make progress in paying these off. Most of these payments come from General Fund tax revenue; a portion of these cash and debt service costs are offset by dedicated sources, by leftover capital funds that weren't used, or by sales of Town assets.

Finally, the FY2024 "Acquisition Expense" is **\$13,301,126**, shown in Table 1 on page 11. This is the total cost of what the Town is buying in the fiscal year. Some of that is bought using cash, so we pay for it now; some using bonds, which means we acquire it now but pay for it later in the form of debt service; and some using "other" funds, which means its cost is covered from a source outside of the main tax pool.

Sources of Funding

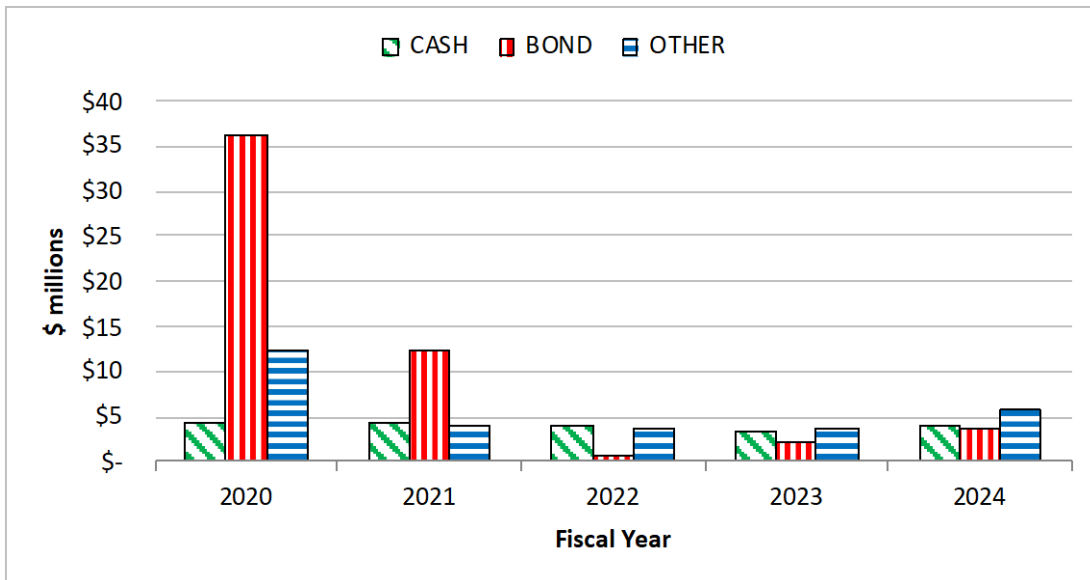
We categorize the Capital Budget and Capital Plan line items by type of expenditure and source of funding. The Committee uses the terms "**Cash**," "**Bonds**," and "**Other**" to describe these sources of funding. Figure 1 provides a recent history of funding sources compared to that in this year's proposed capital budget vote.

"**Cash**" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

"**Bonds**" refers to those expenditures that are financed through borrowing. Payments to retire the bonds, which include both principal and interest, usually last three to thirty years and are typically referred to as "debt service." Short-term Bond Anticipation Notes (BANs) may be issued to manage initial cash flow during complex projects, and subsequently refinanced by issuing bonds.

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of public buildings or the purchase of a major piece of firefighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Additionally, when a major capital purchase is bonded, the Town bears its cost throughout the life of the asset, rather than disproportionately bearing it in the year the asset is acquired. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints. Capital expenditures less than \$100,000 are typically paid in cash, not bonded.

"**Other**" refers to those expenditures that are paid for in the next fiscal year by outside sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, enterprise funds, and other non-tax sources. The Town Manager and all Department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.



(\$ millions)	2020	2021	2022	2023	2024	5-Year Sum
CASH	\$ 4.2	\$ 4.3	\$ 4.0	\$ 3.4	\$ 3.9	\$ 19.8
BOND	\$ 36.2	\$ 12.4	\$ 0.8	\$ 2.3	\$ 3.7	\$ 55.3
OTHER	\$ 12.4	\$ 4.0	\$ 3.7	\$ 3.8	\$ 5.7	\$ 29.6
TOTAL	\$ 52.8	\$ 20.7	\$ 8.5	\$ 9.5	\$ 13.3	\$ 91.5

Figure 1: Five-Year Acquisition Expense History by Funding Source

The “Acquisition Expense” of **\$13,301,126** in Table 1 shows the total cost of FY2024 line items that fall into each of these categories: cash, bonds, and other. The dollar amounts for cash, bonds, and other correspond to those in the Capital Budget Vote sections 2, 5, and 4, respectively.

Table 1: Summary of Article 38, Acquisition Expense

FY 2024		
Acquisition Expense by Funding Source		
		% of Total
Cash	\$ 3,933,856	30%
Bond	\$ 3,687,270	28%
Other	\$ 5,680,000	43%
Total Acquisition Expense	\$ 13,301,126	

Town Meeting’s vote to authorize these acquisitions to be financed partly through borrowing will encumber future Town Meetings, just as past Town Meetings have obligated this Town Meeting to pay the debt service for prior years’ borrowing. These estimated future payments are included in the Five-Year Capital Plan.

The Debt Service Appropriation of **\$19,183,900**, in the Capital Budget Vote section 3, comprises exempt and non-exempt debt service, both prior (incurred in past years) and new (the interest incurred in the current fiscal year on new borrowing). This is the FY2024 share of the cost of borrowing (instead of paying with cash) and is summarized in Table 2. The same table also shows the total net Capital Appropriation of **\$22,380,767**: all debt service, plus cash expenditures, less offsets from transfers, other sources, and asset sales.

Table 2: Summary of Article 38, Debt Service Appropriation

FY 2024 General Fund Debt Service	
Non Exempt, Prior	\$ 7,036,880
Non Exempt, New	\$ 118,064
Total Non-Exempt Debt	\$ 7,154,944
Exempt Debt	\$12,028,956
Total Debt Service Appropriation	\$19,183,900
Less	
<i>Antenna Fund</i>	\$ (93,252)
<i>Capital Carryforwards</i>	\$ (546,703)
<i>Bond Premium, prior fiscal years</i>	\$ (25,778)
<i>Recreation Enterprise Funds</i>	\$ (15,000)
<i>Rink Enterprise Funds</i>	\$ (56,256)
Total Other Financing Sources	\$ (736,989)
Net Non-Exempt Debt	\$ 6,417,955
Exempt Debt	\$12,028,956
NET General Fund Debt	\$18,446,911
Cash Capital	\$ 3,933,856
TOTAL NET Capital Appropriation	\$22,380,767

The 5% Rule and the Five-Year Plan

For decades, Town Meeting and the voters together have faithfully continued the Town’s practice to pass to future generations an intact municipal fabric, preserved assets, and financial stability. Our debt is well-managed, as reflected in our recently re-affirmed AAA bond rating. This enabled us to sell our most recent bonds at a net interest rate of 3.77 (December 2022), despite the rapid rise in rates through all of 2022. The voters’ support of debt exclusions and operating overrides, adoption by Town Management and Labor of GIC health insurance, adoption of the Community Preservation Act, and the commitment to building a twenty-first century Arlington High School are all fiscal building blocks enabling continuation of Arlington’s strong social legacy.

Since the Committee’s creation, it has had a history of successful capital planning, within budget. That budget is simply summarized as “the 5% Rule,” which has met the Town’s infrastructure needs, guided fiscal discipline, and is in line with practice at other municipalities in the Commonwealth. The goal of the 5% Rule is for the Town’s non-exempt capital expenditures not to exceed 5% of the Town’s total annual revenues, both in the current fiscal year and averaged over the coming Five-Year Plan. Taking a five-year view is critical because the principal and interest for bonded expenditures—new debt service—actually have no impact on the current year but significant impact in future years.

Note that the Five-Year Plan’s dollar total, as shown in Table 3, consolidates the Acquisition Expense and the Debt Service Appropriation shown previously. Conceptually, we start with cash acquisitions and add in the non-exempt portion of debt service, which yields a total non-exempt capital plan. This is partially offset by a number of direct funding sources. Additionally, we factor in a few adjustments, explained below. The resultant net non-exempt plan dollar amounts are compared with 5% of adjusted Town revenue (the “Pro Forma Budget”). When this number exceeds 5% of the Pro Forma Budget, the committee considers whether items can be bonded, reduced in scope, delayed, or (as a last resort) cut.

Table 3: Components of the Total Expenditure

Fiscal Year	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
Prior Non-Exempt Debt Service	\$7,036,880	\$6,623,138	\$6,354,779	\$5,918,157	\$5,707,966	\$31,640,920
Cash	\$3,933,856	\$4,264,027	\$4,032,788	\$4,197,830	\$4,319,958	\$20,748,459
New Non-Exempt Debt Service (FY24 & after)	\$0	\$689,698	\$1,121,387	\$1,619,205	\$1,927,024	\$5,357,314
BAN Interest	\$118,064	\$0	\$0	\$0	\$0	\$118,064
Total Non-Exempt Plan Cost	\$11,088,800	\$11,576,863	\$11,508,954	\$11,735,192	\$11,954,948	\$57,864,757
<i>Direct funding sources:</i>						
Antenna Funds	(\$93,252)	(\$167,042)	(\$168,877)	(\$148,499)	(\$147,499)	(\$725,169)
Capital Carry Forwards	(\$546,703)	\$0	\$0	\$0	\$0	(\$546,703)
Bond Premium, prior five years	(\$25,778)	\$0	\$0	\$0	\$0	(\$25,778)
Recreation Enterprise Fund	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)	(\$75,000)
Rink Enterprise Funds	(\$56,256)	(\$56,256)	(\$31,097)	(\$30,269)	(\$30,269)	(\$204,147)
<i>Adjustments to 5% Plan:</i>						
Roadway Reconstruction Override 2011	(\$524,834)	(\$537,955)	(\$551,404)	(\$565,190)	(\$579,320)	(\$2,758,703)
Accessibility Improvements Override 2019	(\$215,378)	(\$220,763)	(\$226,283)	(\$231,941)	(\$237,740)	(\$1,132,105)
Debt service, Town-owned Rental Properties	(\$9,299)	(\$8,500)	(\$8,250)	(\$8,000)	(\$7,750)	(\$41,799)
Debt service, Ambulance Revenue	(\$67,500)	(\$145,750)	(\$139,625)	(\$75,000)	(\$71,875)	(\$499,750)
Community Center Rent	(\$42,544)	(\$40,944)	(\$34,494)	(\$33,467)	(\$33,467)	(\$184,915)
Net Non-Exempt Plan	\$9,492,256	\$10,384,653	\$10,333,924	\$10,627,826	\$10,832,028	\$51,670,688

The detail for FY2024:

- Prior Non-Exempt Debt Service (**\$7,036,880**) comprises the current year principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½.
- Cash (**\$3,933,856**) is the amount of directly purchased (non-bonded) acquisitions.
- New bonding does not incur any new debt service in FY2024. New BANs (Bond Anticipation Notes) will require interest payments of **\$118,064** in FY2024.
- The total non-exempt plan cost is thus **\$11,088,800**.
- The total non-exempt plan cost is reduced by transfers coming from other direct funding sources, totaling **\$164,508**. These include Antenna Funds, the Recreation Enterprise Fund, and the Rink Enterprise Fund.
- Additionally, we offset the plan cost with Capital Carry Forwards of **\$546,703**, which are unexpended cash or bond funds from prior completed capital appropriations. If funded by borrowing, these sources must be applied to projects having equal or longer life than the original project. Since FY2020, on advice of the Treasurer and Bond Counsel, our Capital Budget vote has detailed both the projects from which funds are being transferred and those to which they are being applied so that the reappropriation by Town Meeting is explicit. Note that a portion of the re-appropriated funds were from exempt debt and thus may only be applied to offset other exempt debt.
- The plan was also offset by **\$25,778** of remaining unused prior years' bond premiums. Bond premiums are the amount above the face value of the bond that investors are willing to pay. These funds are applied to projects to reduce the debt and to pay for the bond issuance. When the closing is finalized there are often small amounts of premium leftover as it is not always possible to accurately estimate the issuance costs. These small amounts of money accumulate in the fund and can be used as an offset for future debt. These funds do not represent a significant and predictable funding source.
- Finally, we make several adjustments to the 5% calculation.
 - The 2011 and 2019 operating overrides promised voters that a portion of the override amounts would be applied to roadway reconstruction and accessibility improvements, respectively (reaching **\$524,834** plus **\$215,378** in FY2024); these are both taken from the operating budget to fund the additional DPW capital expense.
 - In prior years, funding from the Ambulance Revolving Fund was used as an offset to the Capital plan. Beginning in 2022, as a result of a shortage of paramedics, the transportation agreement between the Fire Department and Armstrong Ambulance changed. Although the number of Advanced Life Support (ALS) calls remained constant, Armstrong Ambulance

took over transport of patients needing ALS to the hospital, and Armstrong therefore become entitled to full reimbursement from insurance companies. As such, the Town experienced a reduction in the Ambulance Revolving Fund, a fund separate from the general fund, and the fund is therefore unable to provide an offset to the Capital Plan. However, the Arlington Fire Department continued to service the Basic Life Support (BLS) calls and recorded the reimbursements in the General Fund. The General Fund has reported increased ambulance revenue due to increased rates and call volume post pandemic. The ambulance revenue is still contributing to the Capital Plan, but is calculated as an adjustment to the Capital Plan of **\$67,500**, instead of an offset to it. An adjustment allows the Capital Plan to run over the 5% number by the amounts adjusted in the plan, whereas an offset is a direct funding source.

- **\$9,299** and **\$42,544** are the amounts of debt service owed for projects related to the Community Center or other Town-owned buildings that have had capital work done and where in the past there has been some rent revenue generated, which continues to a smaller degree. Changes in tenants and the impact of COVID putting a long hold on in-person meetings has greatly impacted the amount of rent these buildings are generating.

Table 4 demonstrates that the expenditures in Article 38 and in the Five-Year Capital Plan meet the Capital Planning Committee’s 5% standard. The Capital Budget’s net non-exempt FY2024 expenditures of **\$9,492,256** is slightly less than 5% of the adjusted total Town budget for FY2024 (as of January 15, 2023, called “The Manager’s Budget”) and over five years the plan averages close to 5%.

Table 4: Capital Planning and 5% Limit

Fiscal Year	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
Net Non-Exempt Plan	\$9,492,256	\$10,384,653	\$10,333,924	\$10,627,826	\$10,832,028	\$51,670,688
Pro Forma Budget	\$189,868,822	\$198,408,030	\$206,313,096	\$215,105,161	\$223,752,581	\$1,033,447,690
Budget For Plan at 5%	\$9,493,441	\$9,920,402	\$10,315,655	\$10,755,258	\$11,187,629	\$51,672,385
Plan as % of Revenues	5.00%	5.23%	5.01%	4.94%	4.84%	5.00%
Variance From Budget	\$1,185	(\$464,252)	(\$18,269)	\$127,432	\$355,601	\$1,697

In prior years, the Committee has made small changes in project timing and funding sources in order to produce a five-year plan with each of the five years in balance. In practice, we found that this effort was undone in the following year by the natural and expected changes in anticipated revenue, project needs, and cost estimates. This year, we have foregone those changes in favor of producing a *Capital Budget* that is in balance and a *Five-Year Capital Plan* that is balance over the full period but tolerating variations in years 2–5 of the plan. Doing so will provide useful feedback to the Town by making it clear which future years may have tight Capital Budget. As you can see, the FY2025 *Capital Plan* currently appears \$464,252 over budget. Next year, when it becomes the FY2025 *Capital Budget* and we have better estimates of actual needs and costs, we will make the changes necessary to bring it into balance.

Historically, certain expenses that are arguably operating expenses have been tolerated in the Capital Budget. We have and will continue to move them to the Operating Budget as there is room to accommodate them. This year, four projects were moved to the Operating Budget: Election Polling Place tablets (Clerk’s Office), Bullet Proof Vest program (Community Safety), Software as a Service hosting fees (IT), and MLN Software Maintenance Fees (Libraries).

Debt Balances

As seen in Table 1, 28% of the planned acquisitions in FY2024 are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.

Managing total debt is an important part of the capital planning process. Total debt includes both non-exempt and exempt debt. Bonded capital acquisitions increase total debt and debt service principal payments reduce total debt.

Figure 2 shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding non-exempt debt can affect the Town’s ability to meet its operating budget requirements. Forecasted cumulative new non-exempt debt (i.e., comprising FY2024 and future years) in subsequent years is more than offset by retirement of prior debt during the scope of the Five-Year Plan.

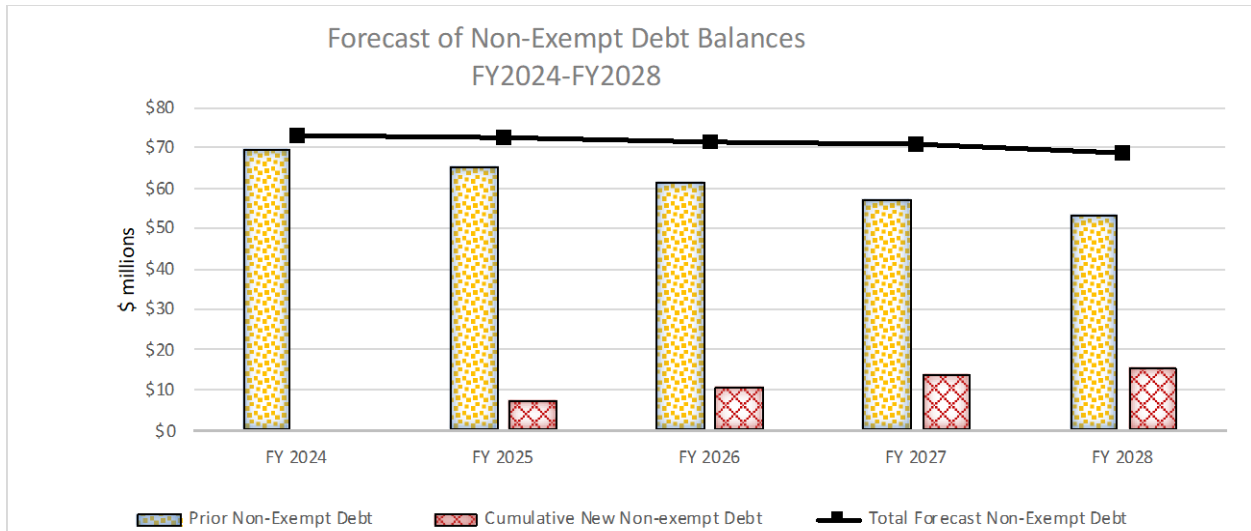


Figure 2: Forecast of Non-Exempt Debt Balances

Figure 3 shows a forecast of exempt debt balances, which had declined in recent years as elementary school projects funded by the 2001 debt exclusion vote were paid down but increased due to the Gibbs School renovation and AHS Planning approved by the voters in 2016. Currently, the reconstruction of Arlington High School requires phased increases in exempt debt through FY2025 as the project progresses.

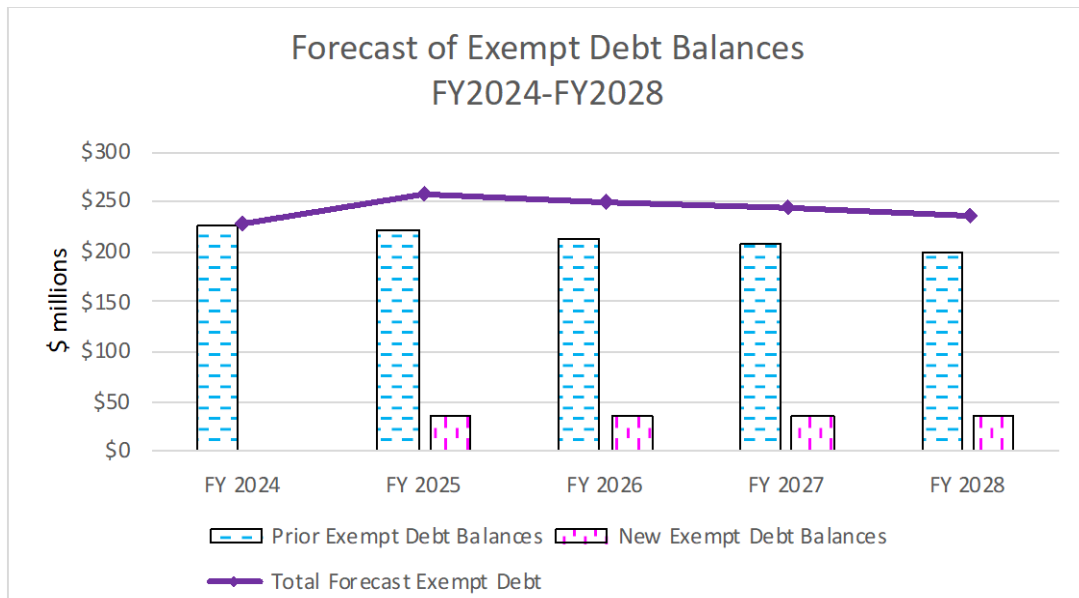


Figure 3: Forecast of Exempt Debt Balances

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from Figure 2, total non-exempt debt shrinks by 6.5% over the next five years while the AHS project pushes total debt higher, peaking in FY2025. Retirement of debt in the remainder of the plan yields a decline in total debt of 7.7% from the FY2025 peak by FY2028.

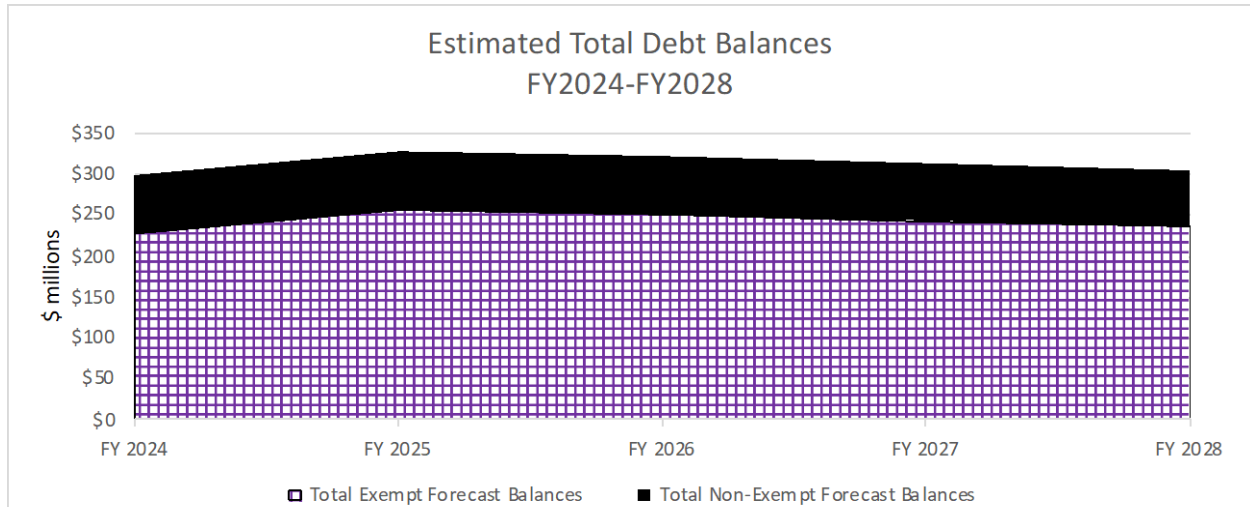


Figure 4: Forecast of Total Debt

Realized Benefits from Capital Plan Projects: Recently Completed and in Process

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased, or their purchase or implementation is in process.

Construction Phase 1 of Arlington High School (AHS) was completed on schedule and on budget, with classes being held in the two new wings as scheduled. The 2nd Phase of the project is well underway and estimated to be completed by September 2023. Phase 2 includes partial demolition of the old school; construction of a central spine, humanities wing, library, cafeteria, learning courtyard, district administration, and preschool. The project is due for full completion (Phases 3 and 4) by September 2025. With this high school, the Town is investing in a facility that will provide our growing student population with a modern educational environment for the next several decades. Please visit www.ahsbuilding.org for more detailed updates on this major capital project. As a reminder, this project is funded by a debt exclusion (“exempt debt”), placing it outside of the Capital Plan.

Renovation and expansion of the Department of Public Works (DPW) facility is well underway, which will transform the existing buildings into a modern facility that serves multiple Town departments. The Information Technology Department has moved staff and computer servers into one of the newly renovated buildings, and construction of new buildings that will house DPW and the Inspectional Services Department will be starting imminently. The total budget allocation for this project is currently set at \$46.52 million, and the project continues to be closely overseen by the Town Manager’s Office, the Director of Public Works, the Permanent Town Building Committee, and the Town’s Owner’s Representative.

DPW continues to make progress on improving the state of good repair of the Town’s infrastructure, including improvements to roadways, sidewalks, and water/sewer infrastructure. Notably, the Town remains ready to move forward with construction of the Mystic Street Bridge rehabilitation that has been planned and designed over the last several years. This project has been delayed by utility-coordination issues which remain outstanding. The work is slated to begin once the utility issues are resolved. Progress

on each of these projects is monitored by the Town Manager's Office and the Comptroller and is reported to the Capital Planning Committee.

A study to map out the potential costs and benefits of electrification of some Arlington Public Schools (APS) buildings was completed. This could open the door to more electrification projects at other school and municipal buildings but will need more time and effort to fully understand the outcomes and recommendations contained within the study.

The Town Hall envelope study was completed and revealed the true extent of envelope problems with the Town Hall. Addressing these will require extensive renovation/repair work on future capital improvement plans in order to retain one of the most important assets of the Town. The plaza in front of Town Hall was repaired to smooth out the surface, replace the bricks (which had become a tripping hazard) and install a heated flooring system to remove snow. Work on the Town Hall plaza is picking up again with the coming of spring, focusing on the flagpole/parking lot area, with the project slated for completion this year.

Improvements to the MUNIS system, the core of the Town's accounting systems, are continuing, with key upgrades taking place in the Treasurer/Collector's Department. Utility billing, i.e., Water and Sewer bills, has been converted to MUNIS. The Town has completed the conversion to Microsoft Office 365, thereby enabling cloud storage and document sharing. A device upgrade program consisting of roughly 1,000 Chromebooks, 150 iPads, 25 MacBook Airs, 25 Apple TVs and 7 projectors have been replaced at various APS locations.

The most recent phase of the Community Center renovation, which focused on interior work including accessibility improvements, systems upgrades, and full renovations of the ground and first floor community spaces, is complete as of early 2023.

Hardy and Pierce playgrounds both underwent full renovation, with both projects being completed on time and under budget, and both currently operational and open for play.

Ottoson Middle School had some urgent repair work done to ensure full building functionality. Work within this scope includes HVAC and PA system repairs, elevator repairs, exterior step repairs, and rooftop HVAC unit repairs. Given the scale of the need at the Ottoson, all non-urgent work will be scrutinized in anticipation of an MSBA Core project in the future.

An extensive list of vehicles has been either delivered or ordered. Maintaining a functional fleet is a priority for the Town, and replacing vehicles as their useful life comes to an end is an important function of the annual capital improvement plan. Given the major supply chain constraints facing the world today, many specialized vehicles are facing long lead times on production from manufacturers. A firetruck was ordered at beginning of FY2023, with delivery scheduled for December 2023. Two additional utility vehicles at the Arlington Fire Department (AFD) have been ordered and await delivery. The Arlington Police Department (APD) has taken delivery of 4 cruisers, a parking enforcement vehicle, and an animal control utility van, and all are currently in operation. DPW vehicles replaced in FY2023 include a backhoe, a streetsweeper, a tree chipper, a forklift, and a compressor truck; all have been either ordered or delivered.

Coordination with Community Preservation Act

Historically, departments with eligible projects have applied to both the Capital Planning Committee and the Community Preservation Act Committee for funding. This year, no departments submitted requests to both committees. For this reason, coordination with the CPAC this year was not necessary. In the future, the committees will continue to coordinate, should requests come before both committees.

Major Plan Items: Detail

The following sections cover detail on the major items in the FY2024 Capital Plan. They are gathered into departmental categories and ordered by the total level of FY2024 acquisition expense. We provide a general description of the capital needs, list the FY2024 expenditures and note if they are cash-, bond-, or “other”-funded acquisitions, and include an overview of projected expenditures in the “out years” of the Five-Year plan, namely FY2025–FY2028.

Department of Public Works

The Department of Public Works (DPW) comprises six divisions, including Highway, Water & Sewer, Natural Resources, Motor Equipment Repair, Engineering, and Cemetery. FY2024 capital acquisition cost for DPW is just over **\$6 million**, although over \$4.6 million of the funding for those expenditures will come from enterprise funds, external sources, or funds from levy limit overrides that were committed for specific purposes. The main areas of expenditures include the following:

- Roadways (which combines cash and “other” sources): \$1,651,833
- Water system rehabilitation (other): \$1,500,000
- Sewer system rehabilitation (other): \$ 900,000
- Sidewalks and accessibility (cash, other): \$ 835,378
- Other water & sewer projects (other): \$ 575,000
- Vehicle replacements (cash, bond, other): \$ 551,000

We expect the out years of the Capital Plan to look much like the upcoming fiscal year: significant—and increasing—expenditures on roadways and sidewalks, investments in the Town’s utility infrastructure, and ongoing vehicle replacements. Note that, based upon a 2019 Pavement Management Report, the 96.5 miles of town-maintained roadways on average have a “fair” Pavement Condition Index of 79 on a 100-point scale. To improve this condition to a score of 80 (the top score of the “fair” category), the report suggests that the Town will need to spend approximately \$2 million per year on roadways. Recent spending levels fell short at \$1.5 million per year; in last year’s five-year plan we increased to an average of \$1.74 million per year and look to maintain that in this year’s five-year plan, at an average of \$1.72 million per year. DPW will be updating the Pavement Management Report in the coming year which will inform our discussion on ongoing roadway spending. The Town also has unmet needs in terms of repairing and rehabilitating sidewalks, curbstones, and sidewalk ramps; the current five-year plan funds this need at approximately \$940,000 per year.

Arlington Public Schools

The rebuild of AHS was authorized by Town Meeting in 2019 and falls into the “exempt” debt service category outside of the Capital Budget. However, it is a substantial amount of debt that the Town is incurring that will be repaid (principal and interest) for three decades. Phase 1 (the STEAM wing and auditorium) has been open and in use since spring 2022. Construction Phase 2 is proceeding successfully within budget and, although the project is contending with supply chain challenges and minor schedule delays, the decision to delay the demolition of Fusco House beyond summer 2023 will allow AHS to begin classes without impact in September 2023. Phase 2 (Humanities wing) is slated to open in August–September 2023, the gymnasium in summer 2024, and site work to be completed by April 2025.

Capital spending on APS, not including the new high school, will rise substantially in FY2024, to a total of over **\$3.1 million** for direct share items, and nearly an additional **\$600,000** for computers and information technology. As noted in last year’s report, APS, with input from Town Facilities staff, has identified a

number of elementary school HVAC systems that are near the end of their usable life, and which will mainly be paid for with ARPA funds.

The costliest item for FY2024 is a roof replacement at the Bishop School. The main FY2024 expenditures for schools include:

- Bishop school
 - Roof replacement (bond) \$1,600,000
 - HVAC replacement and upgrades (other: ARPA) \$ 150,000
- Hardy school
 - HVAC replacement and upgrades (other: ARPA) \$ 450,000
- Thompson school
 - Air conditioning units (other: ARPA) \$ 260,000
- Gibbs School
 - Classrooms (bond) \$ 100,000
- Ottoson Middle School
 - Gym divider, PA system (cash) \$ 95,000
- Computers/IT
 - Replacement academic PCs (cash) \$ 400,000
 - Administrative PCs, network, and software (cash) \$ 180,000

For the out years, the Capital Plan currently forecasts over \$5 million in direct spending on schools and over \$2.6 million in computer and IT costs. Most notably, these include \$800,000 for the Brackett playground in FY2025 and \$2.2 million for envelope repairs to the Hardy school in FY2026.

These sums include only relatively minor spending on the Ottoson Middle School. The initial capital request submitted by APS in Summer 2022 envisaged spending over \$1.2 million on the Ottoson in FY2024 and over \$4 million more in the out years, mainly for HVAC replacement and upgrading, and major envelope repairs. APS subsequently withdrew the request, pending a decision on whether and when the school should be patched up, undergo a major rehabilitation, or be rebuilt.

Community Safety: Arlington Police & Fire Departments

APD and AFD’s capital requests for FY2024 total slightly over **\$1,000,000**, about half of which is planned vehicle replacements. The most expensive item in FY2024 is a new rescue ambulance to replace one that is six years old (ambulances see heavy use).

The main expenditures include:

- AFD rescue ambulance replacement (bond) \$375,000
- APD cooling tower replacement (other: ARPA) \$250,000
- AFD Park Circle station mechanical systems (other: ARPA) \$175,000
- APD ongoing vehicle replacement program (cash) \$160,000
- AFD Firefighter protective gear program (cash) \$ 30,000
- AFD “LUCAS 3” chest compression system (cash) \$ 20,000
- APD "QED server” report writing & tracking system (cash) \$ 15,133
- APD bola wrap de-escalation tools (cash) \$ 15,000

In the out years, we project significant outlays to replace mechanical systems at the Highland fire station in FY2026 and at AFD headquarters in FY2027; a rescue ambulance in FY2027; a pumper fire engine in FY2028; the annual APD vehicle replacement program; various other AFD and APD vehicles; and protective gear for AFD.

Town-Owned Buildings

The category of “Town-Owned Buildings” comprises capital expenditures for a number of facilities in several departments, including Whittemore Robbins House, Carriage House, and Cottage (which houses a portion of Health & Human Services), Town Hall, the Community Center, the Parmenter school building, the Dallin Library, the Jefferson Cutter House, and 23 Maple Street. Collectively, the FY2024 Capital Budget for these is slightly over **\$1 million**. Please also see Appendix Exhibit V, which lists all Town-owned buildings with their approximate footprint and date of construction and most recent major renovation.

The main FY2024 expenditures include:

- Whittemore Robbins Estate Rehabilitation (bond) \$520,000
 - The buildings on the estate are utilized for town purposes, primarily Arlington Youth Counseling Center (AYCC) and town offices and require significant rehabilitation to prevent deterioration of the structures from water intrusion. The work will also create new space for AYCC. The Department will also utilize prior capital appropriations of over \$700,000 to complete this work.

- Veterans’ Memorial Park Design (bond) \$200,000
 - The current Veterans’ Memorial in Arlington Center is antiquated and in poor condition. Additionally, there is no way to add new names of veterans who have served and the monument is difficult for those with mobility issues to navigate. The memorial will remain at the current site and will be completely reconstructed. The project will include a new granite memorial with ample space to add new names and upgrade the space from the central firehouse to the Soldiers’ and Sailors’ (Civil War) monument. Construction is currently planned for FY2025 and FY2026. The total \$2.85 million cost of the project will be funded by a combination of town funds, grants, state & federal earmarks, and private donations with the town expected to provide just under \$1.1 million of the total (39%).

- Community Center Air Handler Replacement (other: ARPA) \$225,000
 - Climate control on the upper floors of the building is very poor (ACA exceeded 90° F last summer). This will be paid for using ARPA funding.

- Community Center Elevator Replacement (bond) \$160,000
 - The current elevator was installed in 1982 and was not replaced in the recent renovation of the Community Center. It is long past the typical ~20-year elevator lifespan. It is frequently out of service and provides the only ADA access to the upper floors of the building which house town offices and the Arlington Center for the Arts.

- Townwide ADA accessibility upgrades (cash) \$100,000
 - Funding for a five-year plan to improve ADA accessibility across town-owned properties.

- Town Hall renovations (cash) \$ 75,000
 - Small targeted repairs in Town Hall.

Libraries

Arlington’s library use has increased by almost 25% from FY2019 to FY2023, fully rebounding and then some after a dip during the pandemic. In FY2022, Libraries’ circulation ranked fourth highest among the 43 communities in the Minuteman Library Network (MLN).

Capital requests for the Libraries consist of three projects totaling over \$270,000. The MLN equipment will be acquired with capital funds while the licenses supporting the connection and compatibility with the network will be moved to the operating budget. We are replacing the Energy Management System (EMS) at Robbins Library and implementing the “Robbins Library Lighting Project” which is designed to achieve a greener and brighter Library. The lighting capital outlay is \$150,000 and will generate annual savings of approximately \$30,000, which translates into a 5-year payback.

In the out years, we project the need to address the Town’s aging library infrastructure, as use of library resources and facilities has increased substantially in recent years and places it under strain. In addition, the services provided by our libraries are changing in ways that require modification of existing spaces to support them (e.g., the Library of Things). The Robbins Memorial Library was last renovated in 1992; the Fox Library in 1952. The Library Department seeks a renovation and addition to the Robbins and new construction to replace the Fox in the latter part of this decade. Due to capacity constraints, however, the current Five-Year Plan projects no major expenditures on either library until after FY2028. If these projects are to move forward, it is likely that funding sources beyond the Capital Plan will need to be identified. These could include:

- Commonwealth funds (see below)
- Library Trust Funds
- Arlington Libraries Foundation
- Friends of Robbins Library
- Friends of Fox Library
- Little Fox Shop
- Public-private partnership / mixed-use site (Fox Library)
- Additional Town contribution via a debt exclusion

On February 2, 2023, the Massachusetts Board of Library Commissioners (MBLC) announced the 2023–2024 grant round for the Massachusetts Public Library Construction Program (MPLCP). The Town intends to apply for an MPLCP grant for the Fox Library, which could provide funding of up to 50% of eligible costs. The full grant application is due in May 2024 and the MBLC plans to communicate the decision in Fall 2024.

Recreation

Arlington is home to a wide range of recreational facilities that serve the health and recreational needs of residents, add to the town’s character, and help make Arlington a desirable place to live. To ensure that these facilities remain safe, accessible, and available, the Recreation Department has taken a rigorous approach to how it plans and implements capital improvements within its facilities.

In 2019, the Recreation Department commissioned a study of twenty playgrounds, which revealed that the equipment and surfacing at many of them were at the end of their lifespan. As a result, our committee has been funding a yearly request to allow for a certified playground inspector to complete annual safety inspections of our playgrounds, as well as providing funds for repairs and replacements that are identified through this process. This started with \$25,000 in FY2022, which increased to \$75,000 in FY2023. For FY2024, this request is being funded at \$70,000, but is expected to increase back to \$75,000 per year in future years of the plan. The Department and the Committee expect that this program will extend the useful life of these capital assets and save money in the long term, although we also hope that the need for these funds will decline in the future as critical safety issues are addressed and more playgrounds are renovated.

The Department’s ongoing capital requests also include \$10,000 per year in funding for future feasibility assessments as well as a budget of \$50,000 per year for critical upgrades to comply with the Americans with Disabilities Act and other accessibility best practices. In FY2024, the Department is also going to be performing a parking study at the Ed Burns Arena, to look at both parking supply/demand and at ways to

reconfigure the parking area to increase safety, enhance the adjacent recreational facilities, and improve lighting.

For the past few years, ARPA was used as a significant additional funding source for Recreation projects, allowing the Town to accelerate renovation of the parks associated with the Peirce, Stratton, and Bishop public schools. However, the funds available from ARPA have all been programmed, meaning that future park and playground capital projects will return to being a collaboration among a variety of sources, including Community Preservation Act funds, as described earlier in this report. The Town will also continue to seek funding from state grants and earmarks from state elected officials, as well as using enterprise funds that come from user fees. Given that budget constraints are likely to tighten in future years, continuing to maintain and improve our parks and playgrounds will require a critical focus on controlling the scope and budget of these projects.

The Recreation share of the FY2024 Capital Budget comes to just over **\$200,000**. The expenditures comprise:

- Ed Burns Arena parking study (cash): \$75,000
- Playground audit and safety improvements (cash): \$70,000
- ADA park & playground accessibility study (cash): \$50,000
- Park & playground upgrade study (cash): \$10,000

Looking Ahead: Significant Issues

Town Meeting's careful evaluation of Arlington's capital needs and its continued support of Town Management's capital planning process is a critical element of our fiscal stewardship for future generations. As we consider the coming five years and beyond, we are mindful of numerous objectives that we need to balance.

The ongoing commitment to steadily upgrade our roadway, sidewalk, and water & sewer infrastructure continues, including town-wide water meter replacements (delayed by supply chain issues) and an aggressive sidewalk replacement program. As noted above, we should strive to do more. While we have raised our spending on roadway repair, we are seeking to increase it further to prevent deterioration of the road network. Next year, we expect a new pavement report that will tell us how well our roads have weathered the last five years and make specific recommendations for the future.

Our town's commitment to reach net zero greenhouse gas emissions by 2050 means that in the coming years we will undertake the process of electrifying our public buildings. As HVAC systems reach their end of life, we will often be replacing them with (likely more expensive) all-electric systems. While the additional cost should be offset by a reduction in future operating expenses, the net effect is to shift some of the long-term cost to the capital plan. Other improvements in buildings that may be needed to reach net zero (windows, doors, insulation, solar, etc.) also will shift costs to the Capital Plan.

Our parks and playgrounds provide valued recreation facilities to all our residents and especially our children and make Arlington a desirable town in which to live. Significant increases in playground replacement costs continue to be driven by changes in safety regulations and construction cost inflation. This has increased the challenge of maintaining a cycle of renewal of these facilities, which may require deferred timing or reduced scale of some renovations.

Our libraries are also highly utilized resources as evidenced by the increased usage patterns in recent years. Near-term investment in a new Fox Library facility will likely be possible only with a combination of funding sources including the town capital budget, state grants, and private funds. The Committee is engaging in a longer-term (>5 years) planning process to estimate when the non-exempt Capital Plan will be able to fund the cost of a major building project.

We have committed to a new twenty-first century program of support for our school infrastructure to maintain the high academic achievements that Arlington has come to expect from the APS administration, faculty, and students. When we complete the high school project (expected in 2025), the Ottoson Middle School will be 97 years old and 27 years will have passed since its last renovation. At present, we are putting off major repairs to the school until the full scope of the project is clear. We anticipate that a rebuild/renovation of the school would be done with state aid from the Massachusetts School Building Authority and financed by a debt exclusion, thus not impacting the Capital Plan directly. Further, the first wave of “new” elementary schools which were built in the 2000–2005 timeframe will be 20–25 years old when AHS is completed. Repairs and major maintenance of these no-longer new schools will be an ongoing expense for the Capital Plan.

In addition to the schools, two of our large town buildings are also in need of significant work. The first of these is the Central School where the interior was recently renovated but the building envelope remains in need of repair. Finally, Town Hall will also likely require envelope work in the next several years.

In Conclusion

The exhibits that follow in the Appendix provide further information as follows:

- Exhibit I FY2024 Capital Budget, by Department and by Acquisition Type (Bond, Cash, or Other)
- Exhibit II FY2024–FY2028 Capital Plan, by Department and by Year, with Totals
- Exhibit III FY2024–FY2028 Capital Plan’s New Non-Exempt Debt Service, by Department and Year, with Totals
- Exhibit IV Capital Spending FY2021–FY2023 History, by Department and by Year, with Totals
- Exhibit V Town-Owned Buildings, by Department, with Footprint, Year Built, and Renovations

The Capital Planning Committee requests that you support its recommendations on Article 38 of the 2023 Annual Town Meeting.

Respectfully submitted by The Capital Planning Committee

Town of Arlington
Capital Budget FY2024

	BOND	CASH	OTHER	Grand Total
CLERK'S OFFICE		\$ 26,791		\$ 26,791
New Voting Booths		\$ 26,791		\$ 26,791
COMMUNITY SAFETY - FIRE SERVICES	\$ 375,000	\$ 50,000	\$ 175,000	\$ 600,000
Firefighter Protective Gear		\$ 30,000		\$ 30,000
LUCAS 3 - Chest Compression System		\$ 20,000		\$ 20,000
Rescue Ambulance replacing #1026	\$ 375,000			\$ 375,000
Park Circle - Mechanical System Replacement			\$ 175,000	\$ 175,000
COMMUNITY SAFETY - POLICE SERVICES		\$ 190,133	\$ 250,000	\$ 440,133
Bola Wrap De-Escalation Tools		\$ 15,000		\$ 15,000
Cooling Tower			\$ 250,000	\$ 250,000
QED Server		\$ 15,133		\$ 15,133
Vehicle Replacement Program		\$ 160,000		\$ 160,000
FACILITIES	\$ 200,000	\$ 75,000		\$ 275,000
Central School building envelope repairs	\$ 200,000			\$ 200,000
Town Hall - Renovations		\$ 75,000		\$ 75,000
HEALTH & HUMAN SERVICES	\$ 720,000		\$ -	\$ 720,000
Veterans Memorial Park	\$ 200,000			\$ 200,000
Whittemore Robbins Estate Rehab	\$ 520,000			\$ 520,000
INFORMATION TECHNOLOGY		\$ 797,000	\$ 30,000	\$ 827,000
Conference Room Presentation Technology Program			\$ 30,000	\$ 30,000
School - Admin Computers and Peripherals		\$ 60,000		\$ 60,000
School - Network Infrastructure		\$ 80,000		\$ 80,000
School - Replacement academic PC's district wide		\$ 400,000		\$ 400,000
School - Software Licensing		\$ 40,000		\$ 40,000
Town Microcomputer Program		\$ 62,000		\$ 62,000
Town Software Upgrades & Standardization		\$ 155,000		\$ 155,000
LIBRARY	\$ 146,270	\$ 130,803		\$ 277,073
Energy Management System		\$ 77,000		\$ 77,000
MLN Equipment Schedule		\$ 53,803		\$ 53,803
Robbins Library Lighting Project	\$ 146,270			\$ 146,270
PLANNING	\$ 166,000	\$ 205,000	\$ 225,000	\$ 596,000
Community Center Air Handler Replacement			\$ 225,000	\$ 225,000
Community Center Elevator Replacement	\$ 166,000			\$ 166,000
Design and engineering consultants		\$ 75,000		\$ 75,000
Electrification and air quality master planning		\$ 30,000		\$ 30,000
Townwide ADA accessibility upgrades		\$ 100,000		\$ 100,000
PUBLIC WORKS CEMETERY DIVISION			\$ 75,000	\$ 75,000
Mini-Excavator			\$ 75,000	\$ 75,000
PUBLIC WORKS HIGHWAY DIVISION	\$ 380,000	\$ 1,670,211	\$ 885,000	\$ 2,935,211
10 Wheel Dump Truck.	\$ 165,000			\$ 165,000
44,000 GVW, 4WD Truck w-Sander	\$ 215,000			\$ 215,000
Accessibility Improvements (Override 2019)		\$ 215,378		\$ 215,378
Chapter 90 Roadway			\$ 760,000	\$ 760,000
Install Sidewalk Ramps - CDBG			\$ 125,000	\$ 125,000
Roadway Reconstruction		\$ 367,000		\$ 367,000
Roadway Reconstruction Override 2011		\$ 524,833		\$ 524,833
Sander Body		\$ 18,000		\$ 18,000
Sidewalk Ramp Installation		\$ 65,000		\$ 65,000
Sidewalks and Curbstones		\$ 430,000		\$ 430,000
Traffic Signal Upgrades		\$ 50,000		\$ 50,000
PUBLIC WORKS NATURAL RESOURCES DIVISION		\$ 78,000		\$ 78,000
1 Ton Pickup Truck w-Dump Body		\$ 78,000		\$ 78,000
PUBLIC WORKS WATER/SEWER DIVISION			\$ 2,975,000	\$ 2,975,000
Drainage Rehab - Regulatory Compliance (Ch-308)			\$ 400,000	\$ 400,000
Hydrant and Valve replacement program			\$ 100,000	\$ 100,000
Pump Station Generator			\$ 75,000	\$ 75,000
Sewer System Rehabilitation			\$ 900,000	\$ 900,000
Water System Rehabilitation			\$ 1,500,000	\$ 1,500,000
PURCHASING		\$ 64,918		\$ 64,918
Photocopier Replacement Program		\$ 64,918		\$ 64,918
RECREATION		\$ 205,000		\$ 205,000
ADA Study Implementation Program		\$ 50,000		\$ 50,000
Ed Burns Arena Parking Study		\$ 75,000		\$ 75,000

Town of Arlington
Capital Budget FY2024

	BOND	CASH	OTHER	Grand Total
Feasibility Study		\$ 10,000		\$ 10,000
Playground Audit and Safety Improvements		\$ 70,000		\$ 70,000
SCHOOLS	\$ 1,700,000	\$ 441,000	\$ 1,015,000	\$ 3,156,000
All Schools - Energy Efficiency Projects		\$ 31,000		\$ 31,000
All Schools - Flooring		\$ 25,000		\$ 25,000
All Schools - Photocopier Lease Program		\$ 120,000		\$ 120,000
All Schools - Security Updates		\$ 50,000		\$ 50,000
Arlington High School and Ottoson Middle School - Radios		\$ 70,000		\$ 70,000
Bishop School Roof Replacement	\$ 1,600,000			\$ 1,600,000
Bishop School RTUs, EMS Upgrades			\$ 150,000	\$ 150,000
Dallin School RTUs, EMS Upgrades, Boilers			\$ 80,000	\$ 80,000
Facilities Vehicle Replacement		\$ 50,000		\$ 50,000
Gibbs School Additional Classrooms	\$ 100,000			\$ 100,000
Hardy School RTUs, EMS Upgrades, Boilers			\$ 450,000	\$ 450,000
Ottoson Middle School Gym Divider		\$ 45,000		\$ 45,000
Ottoson Middle School Public Address System & Clock Replacements		\$ 50,000		\$ 50,000
Thompson School Air Conditioning			\$ 260,000	\$ 260,000
Thompson School Outdoor Classroom Project/Reforestation Project			\$ 75,000	\$ 75,000
TOWN MANAGER			\$ 50,000	\$ 50,000
Big Belly Solar-Powered Trash Compactors			\$ 50,000	\$ 50,000
Grand Total	\$ 3,687,270	\$ 3,933,856	\$ 5,680,000	\$ 13,301,126

Town of Arlington
Capital Plan FY2024-FY2028

	2024	2025	2026	2027	2028	Grand Total
CLERK'S OFFICE	\$ 26,791	\$ 7,980	\$ -	\$ -	\$ -	\$ 34,771
New Voting Booths	\$ 26,791	\$ 7,980	\$ -	\$ -	\$ -	\$ 34,771
COMMUNITY SAFETY - FIRE SERVICES	\$ 600,000	\$ 147,000	\$ 576,250	\$ 698,250	\$ 1,348,400	\$ 3,369,900
Central station exterior waterproofing		\$ -	\$ 50,000			\$ 50,000
Exercise Equipment - 3 Stations					\$ 49,000	\$ 49,000
Firefighter Protective Gear	\$ 30,000	\$ 30,000	\$ 30,000	\$ 35,000	\$ 35,000	\$ 160,000
Jaws of Life - Extrication Equipment	\$ -		\$ 50,000			\$ 50,000
LUCAS 3 - Chest Compression System	\$ 20,000					\$ 20,000
Rescue Ambulance replacing #1026	\$ 375,000					\$ 375,000
Rescue Ambulance replacing #1032				\$ 400,000		\$ 400,000
Vehicle Replacement - #1005 2008 Seagrave Pumper					\$ 1,050,000	\$ 1,050,000
Vehicle Replacement - #1018 2012 F250 M2		\$ 60,000				\$ 60,000
Vehicle Replacement - #1022 2014 Ford Interceptor		\$ 57,000				\$ 57,000
Vehicle Replacement - #1023 2014 Ford Explorer				\$ 62,000		\$ 62,000
Vehicle Replacement - #1024 2016 Ford Fusion Hybrid					\$ 73,700	\$ 73,700
Vehicle Replacement - #1027 2018 Ford Explorer					\$ 73,700	\$ 73,700
Vehicle Replacement - #1028 2017 Ford Interceptor					\$ 67,000	\$ 67,000
Headquarters - Mechanical System Replacement				\$ 201,250		\$ 201,250
Highland - Mechanical System Replacement			\$ 446,250			\$ 446,250
Park Circle - Mechanical System Replacement	\$ 175,000					\$ 175,000
COMMUNITY SAFETY - POLICE SERVICES	\$ 440,133	\$ 192,000	\$ 175,000	\$ 225,000	\$ 200,000	\$ 1,232,133
Bola Wrap De-Escalation Tools	\$ 15,000					\$ 15,000
Cooling Tower	\$ 250,000					\$ 250,000
Parking Control Vehicle(s)		\$ 32,000				\$ 32,000
QED Server	\$ 15,133					\$ 15,133
Specialty Vehicle		\$ -		\$ 50,000		\$ 50,000
Vehicle Replacement Program	\$ 160,000	\$ 160,000	\$ 175,000	\$ 175,000	\$ 200,000	\$ 870,000
FACILITIES	\$ 275,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 575,000
Central School building envelope repairs	\$ 200,000					\$ 200,000
Town Hall - Renovations	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000
HEALTH & HUMAN SERVICES	\$ 720,000	\$ 927,677	\$ 1,757,500	\$ 40,000		\$ 3,445,177
Council on Aging Van replacement	\$ -	\$ 40,000	\$ -	\$ 40,000		\$ 80,000
Veterans Memorial Park	\$ 200,000	\$ 887,677	\$ 1,757,500			\$ 2,845,177
Whittemore Robbins Estate Rehab	\$ 520,000					\$ 520,000

Town of Arlington
Capital Plan FY2024-FY2028

	2024	2025	2026	2027	2028	Grand Total
INFORMATION TECHNOLOGY	\$ 827,000	\$ 1,020,000	\$ 865,000	\$ 835,000	\$ 815,000	\$ 4,362,000
Conference Room Presentation Technology Program	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 70,000
District Audio Visual Support		\$ 200,000	\$ 50,000	\$ 20,000	\$ 20,000	\$ 290,000
School - Admin Computers and Peripherals	\$ 60,000	\$ 60,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 315,000
School - Network Infrastructure	\$ 80,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 30,000	\$ 260,000
School - Replacement academic PC's district wide	\$ 400,000	\$ 520,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,420,000
School - Software Licensing	\$ 40,000	\$ 50,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 255,000
Town Microcomputer Program	\$ 62,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 322,000
Town Software Upgrades & Standardization	\$ 155,000	\$ 65,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 430,000
LIBRARY	\$ 277,073	\$ 50,030	\$ 47,903	\$ 48,703	\$ 33,703	\$ 457,412
Energy Management System	\$ 77,000					\$ 77,000
MLN Equipment Schedule	\$ 53,803	\$ 50,030	\$ 47,903	\$ 48,703	\$ 33,703	\$ 234,142
Robbins Library Lighting Project	\$ 146,270					\$ 146,270
PLANNING	\$ 596,000	\$ 155,000	\$ 155,000	\$ 205,000	\$ 155,000	\$ 1,266,000
BLUEBikes Expansion	\$ -			\$ 50,000		\$ 50,000
Community Center Air Handler Replacement	\$ 225,000					\$ 225,000
Community Center Elevator Replacement	\$ 166,000					\$ 166,000
Design and engineering consultants	\$ 75,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 175,000
Electrification and air quality master planning	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000
Townwide ADA accessibility upgrades	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
PUBLIC WORKS ADMINISTRATION		\$ 1,500,000	\$ 50,000	\$ 850,000		\$ 2,400,000
LED Streetlight Replacement				\$ 850,000		\$ 850,000
Solid Waste Trash and Recycling Toters		\$ 1,500,000				\$ 1,500,000
Town Wide Aerial Imagery			\$ 50,000			\$ 50,000
PUBLIC WORKS CEMETERY DIVISION	\$ 75,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 115,000
Headstone Cleaning & Repair	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 40,000
Mini-Excavator	\$ 75,000					\$ 75,000
PUBLIC WORKS ENGINEERING DIVISION			\$ 25,000		\$ 25,000	\$ 50,000
Roadway Consulting Services			\$ 25,000		\$ 25,000	\$ 50,000
PUBLIC WORKS HIGHWAY DIVISION	\$ 2,935,211	\$ 3,059,217	\$ 3,000,685	\$ 3,153,127	\$ 3,082,555	\$ 15,230,795
1 Ton Dump Truck w-Plow-Sander		\$ 85,000		\$ 90,000		\$ 175,000
10 Wheel Dump Truck.	\$ 165,000					\$ 165,000
3/4 Ton Pickup		\$ 68,000			\$ 72,000	\$ 140,000
44,000 GVW, 4WD Truck w-Dump Body		\$ 220,000				\$ 220,000
44,000 GVW, 4WD Truck w-Sander	\$ 215,000		\$ 220,000	\$ 225,000		\$ 660,000
Accessibility Improvements (Override 2019)	\$ 215,378	\$ 220,763	\$ 226,282	\$ 231,939	\$ 237,737	\$ 1,132,099

Town of Arlington
Capital Plan FY2024-FY2028

	2024	2025	2026	2027	2028	Grand Total
Asphalt Pavement Hot Box		\$ 50,000				\$ 50,000
Asphalt Pavement Roller					\$ 50,000	\$ 50,000
Chapter 90 Roadway	\$ 760,000	\$ 760,000	\$ 760,000	\$ 760,000	\$ 760,000	\$ 3,800,000
Install Sidewalk Ramps - CDBG	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000
Roadway Reconstruction	\$ 367,000	\$ 385,000	\$ 395,000	\$ 420,000	\$ 470,000	\$ 2,037,000
Roadway Reconstruction Override 2011	\$ 524,833	\$ 537,954	\$ 551,403	\$ 565,188	\$ 579,318	\$ 2,758,696
Sander Body	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,500	\$ 18,500	\$ 91,000
Sidewalk Ramp Installation	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 325,000
Sidewalks and Curbstones	\$ 430,000	\$ 430,000	\$ 580,000	\$ 580,000	\$ 580,000	\$ 2,600,000
Snow Plow Replacement		\$ 12,500		\$ 12,500		\$ 25,000
Traffic Signal Upgrades	\$ 50,000	\$ 30,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 260,000
Utility Truck (2)		\$ 52,000			\$ 65,000	\$ 117,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$ 78,000	\$ 175,000	\$ 119,000	\$ 184,500	\$ 380,000	\$ 936,500
1 Ton Pickup Truck w-Dump Body	\$ 78,000		\$ 79,000			\$ 157,000
3/4 Ton Pickup (1 w/liftgate, 1 w/plow)				\$ 68,000	\$ 70,000	\$ 138,000
Enclosed Trailer				\$ 14,500		\$ 14,500
Infield Machine					\$ 35,000	\$ 35,000
Large Chipper w/ grapple					\$ 275,000	\$ 275,000
Mower 60" Deck				\$ 20,000		\$ 20,000
Mower 72" Deck				\$ 40,000		\$ 40,000
Ride-On Mower				\$ 42,000		\$ 42,000
Skid Steer		\$ 75,000				\$ 75,000
Stump Grinder		\$ 60,000				\$ 60,000
Utility Vehicles (2)		\$ 40,000	\$ 40,000			\$ 80,000
PUBLIC WORKS WATER/SEWER DIVISION	\$ 2,975,000	\$ 2,950,000	\$ 3,006,000	\$ 3,015,000	\$ 4,100,000	\$ 16,046,000
6" High Capacity Pump		\$ -		\$ 45,000		\$ 45,000
Drainage Rehab - Regulatory Compliance (Ch-308)	\$ 400,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 2,200,000
Hydrant and Valve replacement program	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Pump Station Generator	\$ 75,000					\$ 75,000
Sewer System Rehabilitation	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 1,000,000	\$ 4,600,000
Trench Box				\$ 20,000		\$ 20,000
Utility Truck			\$ 56,000			\$ 56,000
Vacuum/Jet Truck					\$ 550,000	\$ 550,000
Water System Rehabilitation	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 2,000,000	\$ 8,000,000
PURCHASING	\$ 64,918	\$ 58,800	\$ 51,200	\$ 40,500	\$ 75,300	\$ 290,718
Photocopier Replacement Program	\$ 64,918	\$ 58,800	\$ 51,200	\$ 40,500	\$ 75,300	\$ 290,718

Town of Arlington
Capital Plan FY2024-FY2028

	2024	2025	2026	2027	2028	Grand Total
RECREATION	\$ 205,000	\$ 635,000	\$ 385,000	\$ 735,000	\$ 135,000	\$ 2,095,000
ADA Study Implementation Program	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Ed Burns Arena Parking Study	\$ 75,000					\$ 75,000
Feasibility Study	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
Parallel Park		\$ 500,000				\$ 500,000
Playground Audit and Safety Improvements	\$ 70,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 370,000
Thorndike Field Design			\$ 250,000			\$ 250,000
Waldo Park Playground Renovaton				\$ 600,000		\$ 600,000
SCHOOLS	\$ 3,156,000	\$ 2,226,000	\$ 2,719,000	\$ 309,000	\$ 205,000	\$ 8,615,000
All Schools - Ceiling Tile Replacement		\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 40,000
All Schools - Energy Efficiency Projects	\$ 31,000	\$ 31,000	\$ 54,000	\$ 54,000	\$ -	\$ 170,000
All Schools - Flooring	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000
All Schools - Photocopier Lease Program	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
All Schools - Security Updates	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Arlington High School and Ottoson Middle School - Radios	\$ 70,000					\$ 70,000
Bishop School - Front Office Reconfiguration		\$ 200,000				\$ 200,000
Bishop School Envelope - Window, Masonry		\$ 500,000				\$ 500,000
Bishop School Roof Replacement	\$ 1,600,000					\$ 1,600,000
Bishop School RTUs, EMS Upgrades	\$ 150,000					\$ 150,000
Brackett School Playground Renovation		\$ 800,000				\$ 800,000
Bus #101 Replacement			\$ 110,000			\$ 110,000
Bus #108 Replacement			\$ 100,000			\$ 100,000
Dallin School RTUs, EMS Upgrades, Boilers	\$ 80,000					\$ 80,000
Facilities Vehicle Replacement	\$ 50,000	\$ -	\$ 50,000	\$ 50,000		\$ 150,000
Gibbs School Additional Classrooms	\$ 100,000					\$ 100,000
Gibbs School Outdoor Multipurpose Space		\$ 100,000				\$ 100,000
Hardy School Envelope Repairs - Window, Masonry			\$ 2,200,000			\$ 2,200,000
Hardy School RTUs, EMS Upgrades, Boilers	\$ 450,000					\$ 450,000
Ottoson Middle School Gym Divider	\$ 45,000					\$ 45,000
Ottoson Middle School Public Address System & Clock Repl	\$ 50,000					\$ 50,000
Peirce School RTUs, EMS Upgrades, Boilers		\$ 300,000				\$ 300,000
Stratton School Main Lobby Renovation and Office Additions		\$ 50,000				\$ 50,000
Thompson School Air Conditioning	\$ 260,000					\$ 260,000
Thompson School Outdoor Classroom Project/Reforesting P	\$ 75,000					\$ 75,000
Van # 109 - 8 Passenger Explorer		\$ 40,000				\$ 40,000
TOWN MANAGER	\$ 50,000					\$ 50,000
Big Belly Solar-Powered Trash Compactors	\$ 50,000					\$ 50,000
Grand Total	\$ 13,301,126	\$ 13,188,704	\$ 13,017,538	\$ 10,424,080	\$ 10,639,958	\$ 60,571,406

TOWN OF ARLINGTON
Five Year Plan - New Non-Exempt Debt Service
FY2024-FY2028

	LIFE (YRS)	2024	2025	2026	2027	2028	Total
COMMUNITY SAFETY - FIRE SERVICES			\$ 81,250	\$ 78,125	\$ 141,938	\$ 246,727	\$ 548,040
Rescue Ambulance replacing #1026	6		\$ 81,250	\$ 78,125	\$ 75,000	\$ 71,875	\$ 306,250
Rescue Ambulance replacing #1032	6					\$ 86,667	\$ 86,667
Vehicle Replacement - #1005 2008 Seagrave Pumper	10						\$ -
Headquarters - Mechanical System Replacement	15					\$ 23,479	\$ 23,479
Highland - Mechanical System Replacement	10				\$ 66,938	\$ 64,706	\$ 131,644
FACILITIES			\$ 20,000	\$ 19,500	\$ 19,000	\$ 18,500	\$ 77,000
Central School building envelope repairs	20		\$ 20,000	\$ 19,500	\$ 19,000	\$ 18,500	\$ 77,000
HEALTH & HUMAN SERVICES			\$ 72,000	\$ 78,968	\$ 157,699	\$ 153,661	\$ 462,327
Veterans Memorial Park	20		\$ 20,000	\$ 28,268	\$ 108,299	\$ 105,561	\$ 262,127
Whittemore Robbins Estate Rehab	20		\$ 52,000	\$ 50,700	\$ 49,400	\$ 48,100	\$ 200,200
LIBRARY			\$ 21,941	\$ 21,209	\$ 20,478	\$ 19,746	\$ 83,374
Robbins Library Lighting Project	10		\$ 21,941	\$ 21,209	\$ 20,478	\$ 19,746	\$ 83,374
PLANNING			\$ 19,367	\$ 18,813	\$ 18,260	\$ 17,707	\$ 74,147
Community Center Elevator Replacement	15		\$ 19,367	\$ 18,813	\$ 18,260	\$ 17,707	\$ 74,147
PUBLIC WORKS ADMINISTRATION				\$ 112,500	\$ 108,750	\$ 232,500	\$ 453,750
LED Streetlight Replacement	10					\$ 127,500	\$ 127,500
Solid Waste Trash and Recycling Toters	10			\$ 112,500	\$ 108,750	\$ 105,000	\$ 326,250
PUBLIC WORKS HIGHWAY DIVISION			\$ 73,286	\$ 113,000	\$ 151,143	\$ 188,679	\$ 526,107
10 Wheel Dump Truck.	7		\$ 31,821	\$ 30,643	\$ 29,464	\$ 28,286	\$ 120,214
44,000 GVW, 4WD Truck w-Dump Body	7			\$ 42,429	\$ 40,857	\$ 39,286	\$ 122,571
44,000 GVW, 4WD Truck w-Sander	7		\$ 41,464	\$ 39,929	\$ 80,821	\$ 121,107	\$ 283,321
PUBLIC WORKS NATURAL RESOURCES DIVISION							\$ -
Large Chipper w/ grapple	7						\$ -
RECREATION				\$ 58,333	\$ 119,167	\$ 185,000	\$ 362,500
Parallel Park	15			\$ 58,333	\$ 56,667	\$ 55,000	\$ 170,000
Thorndike Field Design	5				\$ 62,500	\$ 60,000	\$ 122,500
Waldo Park Playground Renovaton	15					\$ 70,000	\$ 70,000
SCHOOLS			\$ 170,000	\$ 389,083	\$ 650,917	\$ 632,650	\$ 1,842,650
Bishop School - Front Office Reconfiguration	20			\$ 20,000	\$ 19,500	\$ 19,000	\$ 58,500
Bishop School Envelope - Window, Masonry	20			\$ 50,000	\$ 48,750	\$ 47,500	\$ 146,250
Bishop School Roof Replacement	20		\$ 160,000	\$ 156,000	\$ 152,000	\$ 148,000	\$ 616,000

TOWN OF ARLINGTON
 Five Year Plan - New Non-Exempt Debt Service
 FY2024-FY2028

	LIFE (YRS)	2024	2025	2026	2027	2028	Total
Brackett School Playground Renovation	15			\$ 93,333	\$ 90,667	\$ 88,000	\$ 272,000
Bus #101 Replacement	5				\$ 27,500	\$ 26,400	\$ 53,900
Bus #108 Replacement	5				\$ 25,000	\$ 24,000	\$ 49,000
Gibbs School Additional Classrooms	20		\$ 10,000	\$ 9,750	\$ 9,500	\$ 9,250	\$ 38,500
Gibbs School Outdoor Multipurpose Space	10			\$ 15,000	\$ 14,500	\$ 14,000	\$ 43,500
Hardy School Envelope Repairs - Window, Masonry	20				\$ 220,000	\$ 214,500	\$ 434,500
Ottoson Middle School Envelope Repairs	20						\$ -
Peirce School RTUs, EMS Upgrades, Boilers	10			\$ 45,000	\$ 43,500	\$ 42,000	\$ 130,500
GRAND TOTAL			\$ 457,843	\$ 889,532	\$ 1,387,350	\$ 1,695,169	\$ 4,429,894

Town of Arlington
Capital Spending 3-Year History

	2021	2022	2023	3-Year Total
CLERK'S OFFICE	\$ -	\$ -	\$29,480	\$ 29,480
Election Poll Pads			\$29,480	\$ 29,480
COMMUNITY SAFETY - FIRE SERVICES	\$ 337,000	\$ 150,000	\$992,000	\$ 1,479,000
Carpeting - Flooring at Park Circle Station		\$ 10,000		\$ 10,000
Engine Pumper to Replace #1025.			\$697,000	\$ 697,000
Firefighter Protective Gear	\$ 25,000	\$ 25,000	\$25,000	\$ 75,000
Furniture - Park Circle / Highland	\$ 10,000			\$ 10,000
G3 Automated External Defib - Replacement		\$ 7,000		\$ 7,000
Highland - Exterior Marble Replacement		\$ 30,000		\$ 30,000
Records and Reporting System		\$ 28,000		\$ 28,000
Replace vehicle #1015 and #1016			\$144,000	\$ 144,000
Rescue Ambulance replacing 2013 Ford Horton	\$ 302,000			\$ 302,000
Thermal Imaging Cameras Replacement		\$ 50,000		\$ 50,000
Zetron Upgrade			\$126,000	\$ 126,000
COMMUNITY SAFETY - POLICE SERVICES	\$ 135,000	\$ 203,000	\$349,000	\$ 687,000
Animal Control Vehicle Replacement		\$ 45,000		\$ 45,000
Automatic External Defibrillators		\$ 18,000		\$ 18,000
Boiler Replacement			\$120,000	\$ 120,000
Bullet Proof Vest Program			\$22,000	\$ 22,000
Fingerprint Machines Livescan			\$35,000	\$ 35,000
Parking Control Vehicle(s)			\$32,000	\$ 32,000
Vehicle Replacement Program	\$ 135,000	\$ 140,000	\$140,000	\$ 415,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	\$ 15,000	\$ -	\$15,000	\$ 30,000
Van Replacement Program	\$ 15,000		\$15,000	\$ 30,000
FACILITIES	\$ 565,000	\$ 250,000	\$75,000	\$ 890,000
Building exterior repairs - Parmenter	\$ 100,000			\$ 100,000
HVAC replacement - Dallin Library	\$ 25,000			\$ 25,000
HVAC upgrades - Parmenter	\$ 100,000			\$ 100,000
Parmenter School Exterior Repairs		\$ 100,000		\$ 100,000
Parmenter School Utilities		\$ 75,000		\$ 75,000
Roof replacement - Dallin Library	\$ 40,000			\$ 40,000
Town Hall - Renovations	\$ 300,000	\$ 75,000	\$ 75,000	\$ 450,000

Town of Arlington
Capital Spending 3-Year History

	2021	2022	2023	3-Year Total
HEALTH & HUMAN SERVICES	\$ 605,700	\$ 65,000	\$0	\$ 670,700
Conversion of property and restaurant files to electronic format	\$ 10,000			\$ 10,000
HHS Office Update-Phase 2		\$ 65,000		\$ 65,000
Whittemore Robbins Cottage	\$ 515,000			\$ 515,000
Whittemore Robbins House - Cupola and slate roof	\$ 80,700			\$ 80,700
HUMAN RESOURCES	\$ 16,397			\$ 16,397
Human Resources Applicant Tracking and On-boarding	\$ 16,397			\$ 16,397
INFORMATION TECHNOLOGY	\$ 620,000	\$ 742,860	\$670,000	\$ 2,032,860
Application & Permits, Modernization Initiative		\$ 132,860		\$ 132,860
Conference Room Presentation Technology Program	\$ 10,000			\$ 10,000
School - Admin Computers and Peripherals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 120,000
School - Network Infrastructure	\$ 20,000	\$ 20,000	\$ 80,000	\$ 120,000
School - Replacement Academic PC's District Wide	\$ 400,000	\$ 400,000	\$ 400,000	\$ 1,200,000
School - Software Licensing	\$ 40,000	\$ 40,000	\$ 40,000	\$ 120,000
Town Microcomputer Program	\$ 60,000	\$ 60,000	\$ 60,000	\$ 180,000
Town Software Upgrades & Standardization	\$ 50,000	\$ 50,000	\$ 50,000	\$ 150,000
INSPECTIONS	\$ -	\$ 26,000	\$0	\$ 26,000
Plumbing Car		\$ 26,000		\$ 26,000
LEGAL/WORKER'S COMPENSATION	\$ -	\$ -	\$65,000	\$ 65,000
Jarvis House Building Envelope			\$ 65,000	\$ 65,000
LIBRARY	\$ 51,698	\$ 54,109	\$79,719	\$ 185,526
MLN Equipment Schedule	\$ 51,698	\$ 54,109	\$ 79,719	\$ 185,526
PLANNING	\$ 375,000	\$ 150,000	\$175,000	\$ 700,000
Bike Rack Installation	\$ 25,000		\$ 25,000	\$ 50,000
BLUEBikes expansion/ maintenance		\$ 50,000		\$ 50,000
Design and engineering consultants			\$ 50,000	\$ 50,000
Senior Center/Central School Renovation	\$ 250,000			\$ 250,000
Townwide ADA accessibility upgrades	\$ 100,000	\$ 100,000	\$ 100,000	\$ 300,000
PUBLIC WORKS CEMETERY DIVISION	\$ 10,000	\$ 10,000	\$145,000	\$ 165,000
Backhoe			\$ 135,000	\$ 135,000
Headstone Cleaning & Repair	\$ 10,000	\$ 10,000	\$ 10,000	\$ 30,000
PUBLIC WORKS ENGINEERING DIVISION	\$ 30,000	\$ -	\$25,000	\$ 55,000
Roadway Consulting Services			\$ 25,000	\$ 25,000
Utility Vehicle (Engineering 1)	\$ 30,000			\$ 30,000

Town of Arlington
Capital Spending 3-Year History

	2021	2022	2023	3-Year Total
PUBLIC WORKS HIGHWAY DIVISION	\$ 3,263,772	\$ 2,617,044	\$2,751,758	\$ 8,632,574
1 Ton Dump Truck w-Plow-Sander	\$ 68,000	\$ 72,000		\$ 140,000
33,000 GVW Dump Truck w-Plow	\$ 144,000			\$ 144,000
33,000 GVW Dump Truck w-Plow (Highway 1)		\$ 140,000		\$ 140,000
44,000 GVW, 4WD Truck w-Sander	\$ 184,912			\$ 184,912
Accessibility Improvements (Override 2019)	\$ 200,000	\$ 205,000	\$ 210,125	\$ 615,125
Backhoe-Loader - 1.5 CY	\$ 110,000			\$ 110,000
Chapter 90 Roadway	\$ 750,000	\$ 750,000	\$ 750,000	\$ 2,250,000
Forklift			\$ 100,000	\$ 100,000
Install Sidewalk Ramps - CDBG	\$ 125,000	\$ 125,000	\$ 125,000	\$ 375,000
Line Striping Machine		\$ 13,000		\$ 13,000
Roadway Reconstruction	\$ 550,000	\$ 350,000	\$ 350,000	\$ 1,250,000
Roadway Reconstruction Override 2011	\$ 487,360	\$ 499,544	\$ 512,033	\$ 1,498,937
Sander Body	\$ 17,500	\$ 17,500	\$ 17,500	\$ 52,500
Sidewalk Ramp Installation	\$ 65,000	\$ 65,000	\$ 65,000	\$ 195,000
Sidewalks and Curbstones	\$ 550,000	\$ 300,000	\$ 300,000	\$ 1,150,000
Snow Plow Replacement	\$ 12,000		\$ 12,000	\$ 24,000
Street Sweeper			\$ 250,100	\$ 250,100
Traffic Signal Maint & Upgrades		\$ 60,000	\$ 60,000	\$ 120,000
Variable Message Board		\$ 20,000		\$ 20,000
PUBLIC WORKS MER	\$ 60,000	\$ -	\$0	\$ 60,000
Traffic Signal Maint & Upgrades	\$ 60,000			\$ 60,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$ 180,000	\$ 214,000	\$67,500	\$ 461,500
1 Ton 4x2 Pickup		\$ 44,000		\$ 44,000
1 Ton Pickup Truck w-Dump Body		\$ 64,000		\$ 64,000
Boom-Dump-Chip Truck	\$ 180,000			\$ 180,000
Mower Trailer			\$ 7,500	\$ 7,500
Mower 130" w Wing Deck		\$ 68,000		\$ 68,000
Ride-On Mower		\$ 38,000		\$ 38,000
Tree Chipper			\$ 60,000	\$ 60,000
PUBLIC WORKS PROPERTIES DIVISION	\$ 4,800,000	\$ 3,523,600	\$0	\$ 8,323,600
DPW Facility - Site Improvements - Additional 2	\$ 4,800,000			\$ 4,800,000
DPW Facility - Site Improvements - Additional Final		\$ 3,523,600		\$ 3,523,600

Town of Arlington
Capital Spending 3-Year History

	2021	2022	2023	3-Year Total
PUBLIC WORKS WATER/SEWER DIVISION	\$ 2,727,000	\$ 2,839,000	\$2,874,500	\$ 8,440,500
33,000 GVW Dump Truck w-plow (Water 1)		\$ 129,000		\$ 129,000
Compressor Truck			\$ 110,000	\$ 110,000
Drainage Rehab - Regulatory Compliance (Ch-308)	\$ 250,000	\$ 300,000	\$ 350,000	\$ 900,000
Enclosed Trailer		\$ 10,000		\$ 10,000
Hydrant and Valve replacement program	\$ 100,000	\$ 100,000	\$ 100,000	\$ 300,000
Mini-Excavator Trailer			\$ 14,500	\$ 14,500
Sewer System Rehabilitation	\$ 900,000	\$ 900,000	\$ 900,000	\$ 2,700,000
Utility Truck (Water/Sewer 1)	\$ 47,000			\$ 47,000
Utility Vehicle (Water/Sewer 1)	\$ 30,000			\$ 30,000
Water System Rehabilitation	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 4,200,000
PURCHASING	\$ 51,435	\$ 44,284	\$65,920	\$ 161,639
Photocopier Replacement Program	\$ 51,435	\$ 44,284	\$ 65,920	\$ 161,639
RECREATION	\$ 410,000	\$ 85,000	\$2,027,733	\$ 2,522,733
ADA Study Implementation Program	\$ 50,000	\$ 50,000	\$ 50,000	\$ 150,000
Feasibility Study	\$ 10,000	\$ 10,000	\$ 10,000	\$ 30,000
Hurd Field Renovation			\$ 894,740	\$ 894,740
Playground Audit and Safety Improvements		\$ 25,000	\$ 75,000	\$ 100,000
Reservoir Improvements Phase II Supplement	\$ 350,000			\$ 350,000
Robbins Farm Playground			\$ 997,993	\$ 997,993
REDEVELOPMENT BOARD	\$ 236,494	\$ 300,000	\$250,000	\$ 786,494
Boiler replacement - Jefferson Cutter	\$ 25,000			\$ 25,000
Interior finish upgrades - Jefferson Cutter	\$ 37,500			\$ 37,500
Interior repairs - 23 Maple Street	\$ 46,922			\$ 46,922
Jefferson Cutter House accessibility project			\$ 250,000	\$ 250,000
Whittemore Park upgrades	\$ 127,072	\$ 300,000		\$ 427,072

Town of Arlington
Capital Spending 3-Year History

	2021	2022	2023	3-Year Total
SCHOOLS	\$ 1,924,650	\$ 723,000	\$960,000	\$ 3,607,650
All Schools - Ceiling Tile Replacement			\$ 10,000	\$ 10,000
All Schools - Photocopier Lease Program			\$ 120,000	\$ 120,000
All Schools - Security Updates			\$ 100,000	\$ 100,000
Bishop Envelope Repairs		\$ 30,000		\$ 30,000
Bishop School Painting	\$ 35,000			\$ 35,000
Brackett School Playground Renovation			\$ 80,000	\$ 80,000
Brackett School Victaulic Fittings			\$ 50,000	\$ 50,000
Bus #101 - 53 Passenger		\$ 95,000		\$ 95,000
Bus #108 - 53 passenger		\$ 100,000		\$ 100,000
Custodial Equipment	\$ 13,000	\$ 13,000		\$ 26,000
Energy Efficiency Projects	\$ 20,000	\$ 30,000		\$ 50,000
Engineering Study		\$ 150,000		\$ 150,000
Facilities Vehicle Replacement	\$ 50,000	\$ 85,000		\$ 135,000
Gibbs School Drainage Repairs			\$ 100,000	\$ 100,000
Hardy Playground Supplemental	\$ 571,900			\$ 571,900
Hardy School Roof Replacement			\$ 400,000	\$ 400,000
Ottoson Elevator	\$ 220,000			\$ 220,000
Ottoson Exterior Step Work	\$ 50,000			\$ 50,000
Ottoson HVAC Rooftop Unit	\$ 300,000			\$ 300,000
Ottoson Lift	\$ 30,000			\$ 30,000
Peirce Playground Renovations	\$ 269,750			\$ 269,750
Peirce School Additional Classrooms			\$ 100,000	\$ 100,000
Photocopier Lease Program	\$ 120,000	\$ 120,000		\$ 240,000
Security Updates	\$ 100,000	\$ 100,000		\$ 200,000
Van #105 - 8 Passenger Explorer	\$ 40,000			\$ 40,000
Van #112 - Athletics Van	\$ 45,000			\$ 45,000
Window Screens in Schools	\$ 60,000			\$ 60,000
TREASURER	\$ 40,000			\$ 40,000
Multi-Space Parking Meter Replacement	\$ 40,000			\$ 40,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND	\$ 150,000	\$ -	\$0	\$ 150,000
Bleacher Lift	\$ 150,000			\$ 150,000
TOWN MANAGER	\$ -	\$ -	\$75,000	\$ 75,000
Big Belly Solar-Powered Trash Compactors			\$ 75,000	\$ 75,000
Grand Total	\$ 16,604,146	\$ 11,996,897	\$ 11,692,610	\$ 40,293,653

Buildings Used by the Town of Arlington in 2023

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Community Safety Buildings				
Tower Fire Station (Park Circle)	2,700	2007		
Highland Fire Station	6,503	1929	2011	
Central Fire Station (Headquarters)	12,738	1926	2015	
Community Safety Building	20,780	1983	2017	
Dog Pound	1,214 (a)			
Public School Buildings				
Bishop Elem. School	51,367	1950	2002	
Brackett Elem. School	57,670	2000		
Dallin Elem. School	68,578	1956	2005	
Hardy Elem. School	60,507	1926	2001, Addition 2018	
Peirce Elem. School	48,500	2002		
Stratton Elem. School	63,300	1962	1968, 2011, 2017	
Thompson Elem. School	59,000	2013	Addition 2017	
Gibbs School (reverting to School Dept June 2017)	69,000	1928	2018	
Ottoson Middle School	154,380	1920	1998	
Arlington High School (4 buildings)	394,106	1914 to 1980		2022-25
Pierce Field "Snack Shack"		2007		
Spy Pond Field House	870 (a)			
Libraries				
Robbins Library	46,003	1892	1994	
Fox Library	6,683	1940	1952	
Managed by Arlington Redevelopment Board				
Community Center (Former Central School Bldg.)	18746 (a)	1894 (d)	2022	
<i>Former Crosby School Bldg.</i>	40167 (a)	1895	1991	Sold 2012
Jefferson Cutter House	3,444	1817 (W)	2016	
23 Maple St.	4,760	1862	2008	
Managed by the Town Manager's Office				
Former Parmenter School Bldg.	27616 (a)	1926	Partial 2020	
Former Dallin Library Bldg.	4164(a)	1937	1999	

Buildings Used by the Town of Arlington in 2023

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Dept. of Public Works				
Bldg.-A (Director/Engineer/Inspection)	16608 (a)	1920	1987?	2023
Bldg.-B (Assembly Hall)	8568 (a)	1950	1987?	2023
Bldg.-C (Maintenance Garage)	40000 (a)			2023
Bldg.-D (Snow Fighting Garage)	6402 (a)			2023
<i>Bldg.-E (Administrative Offices, DPW+Inspectional Services, Maintenance Garage)</i>		2023		
<i>Bldg.-E (Small Salt Shed)</i>	2304 (a)			<i>Demolished</i>
<i>Bldg.-G (Large Salt Shed)</i>				<i>Demolished</i>
<i>Salt Shed</i>		2022		
Transfer Station	1332 (a)			
Ryder Street Garage	5292 (a)	1950		
Cemetery Dept.				
Cem. Bldg.-A (Chapel & Office)	2016 (m)	1903	2017	
Cem. Garage	825 (m)	c. 1952		
Parks & Recreation				
Sports Center Rink	25,680	1969	2016	
Bath House at Arlington Reservoir	815 (a)		2021	
Pump House at Arlington Reservoir			2020	
Other Town-owned Bldgs.				
Arlington Town Hall	45,612	1913	2011	Ongoing
& Annex	(see above)	1955	2011	Ongoing
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

Sources: (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

Note 1: This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.