



TOWN OF ARLINGTON

CAPITAL PLANNING COMMITTEE

Report to Town Meeting

April 2013

CAPITAL PLANNING COMMITTEE REPORT

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REPORT OF THE CAPITAL PLANNING COMMITTEE

The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2012 on the five-year plan, FY2014-FY2018. The FY2014 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2013. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in March 2013.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 20 years, cost estimates have been reasonably accurate except in the case of reconstruction of school buildings, for which original cost estimates have often been significantly below final cost.

Scope of this Report

The FY2014 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2014-FY2018 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½. In 2011, Town Meeting voted authorization of funding for the Thompson School Rebuild. Debt service for that project is included in "prior debt service", and portions are exempt as well as non-exempt.

The Five Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. This Town Meeting is being asked to vote only on the FY2014 Capital Budget; the Five Year Capital Plan is presented to provide you with context and visibility into future planning. The actual vote on the Capital Budget is presented by the Finance Committee under Article 33.

Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement or
2. For the purchase or lease of a Capital Asset or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

Sources of Funding: Bonds, Cash, and Other

Each year , the Capital Planning Committee (the “ CPC ” or the "Committee") presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms “Cash”, “Bonds”, and “Other” to describe the sources of funding for the Capital Budget and the five-year Capital Plan. Figure 1 Five Year History by Funding Source provides a recent history of funding sources compared to that in this year’s proposed capital budget vote.

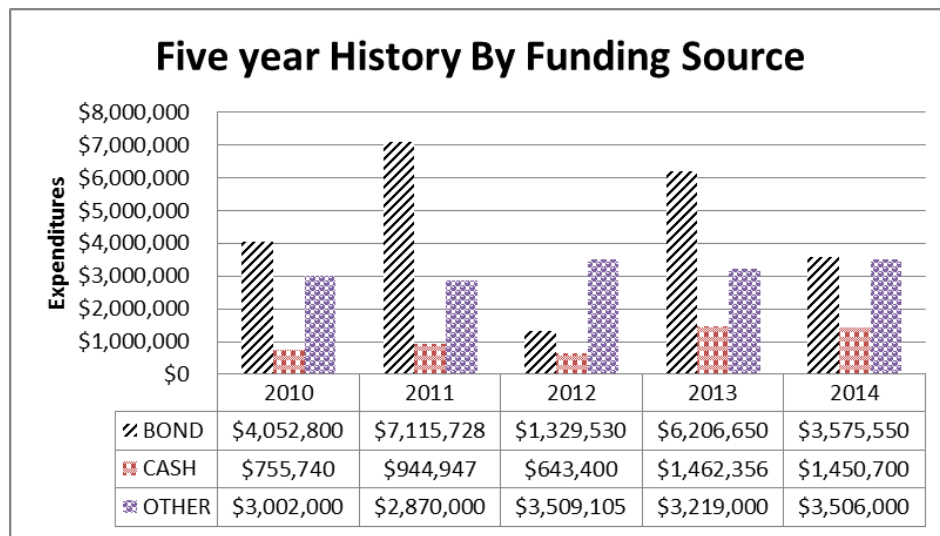


Figure 1 Five Year History by Funding Source

“Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

“Bonds” refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are typically referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

“Other” refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure to last year's expenditures and their respective impact on the non-exempt budget.

Table 1 Comparison to Prior Year Expenditure

	Expenditure FY 2013 vs. FY 2014			
	Expenditure FY 2013	Expenditure FY 2014	Change Amount FY 14 - FY 13	Change % FY 14- FY 13
Prior Debt Service				
Exempt	\$2,800,366	\$3,018,625	\$218,259	7.79%
Non-Exempt	\$6,219,627	\$6,906,069	\$686,442	11.04%
Less MWRA Debt	(\$898,395)	(\$1,012,809)	(\$114,414)	12.74%
Total Prior Debt Service	\$8,121,598	\$8,911,885	\$790,287	9.73%
New Debt Service	\$101,037	\$83,475	(\$17,562)	(17.38%)
Less Ent. Fund Debt Service	(\$291,871)	(\$312,125)	(\$20,254)	6.94%
Total Debt Service	\$7,930,764	\$8,683,235	\$752,471	9.49%
Cash Expenditure	\$1,462,356	\$1,450,700	(\$11,656)	(0.80%)
Less Transfer from Ambulance Revolving Fund	(\$49,300)	(\$25,000)	\$24,300	
Total Expenditure	\$9,343,820	\$10,108,935	\$765,115	8.19%
Non-exempt Expenditure	\$6,543,454	\$7,090,310	\$546,856	8.36%
Less Antenna Funds		(\$277,625)	(\$277,625)	N/A
Less Roadway Reconstruction O/R 2012	(\$400,000)	(\$410,000)	(\$10,000)	2.50%
Adjust for Ottoson	(\$436,717)	(\$436,717)	\$0	0.00%
Adjusted Non-Exempt Expenditure	\$5,706,737	\$5,965,968	\$259,231	4.54%

Vote by the Town Meeting Under Article 33

In the vote for the capital appropriation for FY 2014, you will be asked to approve (in six separate votes):

1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
2. Acquisitions using sources of funds other than the tax levy,
3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
4. Authorization of the Town to seek external grants and funds for capital purposes,
5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years, and,
6. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose.

Under Article 33, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee. You are only asked to vote on the Capital Budget for FY2014 under Article 33 (Exhibit III), and not on the Five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan.

Table 2 Summary of Article 33

FY 2014	Expenditures
By Funding Source	
Cash	\$1,450,700
Bond	\$3,575,550
Other	\$3,506,000
Total	\$8,532,250
Calculation of Net Appropriation of Article	
FY 2014	Capital and Debt Service
Prior Years Non-exempt Debt Service	
Principal	\$4,721,000
Interest	\$943,135
Total Prior Non-exempt Debt Service	\$5,664,135
Plus Enterprise Fund Debt Svc. Appropriation	\$229,125
Plus MWRA Loan Payments	\$1,012,809
Net Prior Non-Exempt Debt Service	\$6,906,069
New Non-exempt Debt Service	\$83,475
Less Antenna Funds	(\$277,625)
Less Ed Burns Rink	(\$83,000)
Less Ambulance Revolving Fund	(\$25,000)
Current Year Cash Outlay	\$1,450,700
Total Non-exempt Appropriation	\$8,054,619
Exempt Principal	2,433,130
Total Exempt Interest	\$585,495
Total Exempt Debt Service	\$3,018,625
Less Enterprise Fund Debt Svc Appropriation	(\$229,125)
Less MWRA Loan Payments	(\$1,012,809)
Total Tax Rate Appropriation	\$9,831,310

In this year’s Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 above. In FY 2014, Prior Non-Exempt Debt Service (\$5,664,135) comprises the current year principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Non-exempt debt service in Table 2. Cash is the amount (\$1,450,700) of directly purchased (non-bonded) acquisitions. Article 33 also authorizes \$3,575,550 in new borrowing, to be repaid with interest in future years. \$83,475 is the estimated tax impact of interest on that new borrowing for this year. These amounts are reduced by transfers from other available funds, such as Water and Sewer. \$3,018,625 is the amount needed to pay the principal and interest on bonds that have been authorized by Debt Exclusion referenda and that are exempt from the limits of Proposition 2½.

Table 3 below outlines the components of the five-year plan.

Table 3 Components of the Total Expenditure

Fiscal Year	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Prior Non-Exempt Debt	5,664,135	5,000,254	4,436,956	4,028,377	2,796,884	21,926,606
Cash	\$1,450,700	\$1,330,450	\$1,322,256	\$1,337,025	\$1,230,863	\$6,671,294
New Non-Exempt Debt Service	\$83,475	\$817,248	\$1,750,394	\$2,373,735	\$2,663,875	\$7,688,726
Total Non-Exempt Tax Burden	\$7,198,310	\$7,147,952	\$7,509,606	\$7,739,137	\$6,691,622	\$36,286,626
Adjust for Rink Enterprise Funds	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$83,000)	(\$415,000)
Adjust for Ambulance Revolving	(\$25,000)	(\$47,600)	(\$47,600)	(\$47,600)	(\$47,600)	(\$215,400)
Adjust for Roadway Reconstruction O/R	(\$410,000)	(\$420,250)	(\$430,756)	(\$441,525)	(\$452,563)	(\$2,155,095)
Antennae Funds	(\$277,625)	(\$50,000)				(\$327,625)
Adjust for Ottonson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)		(\$1,746,868)
Net Non-Exempt Plan	\$5,965,968	\$6,110,385	\$6,511,533	\$6,730,295	\$6,108,458	\$31,426,638

The “Adjustment for Ottoson” is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund. The adjustments for the Enterprise, Antenna and Ambulance accounts recognize payments to the Capital Budget from those accounts. During the 2012 override referendum, voters were promised that \$400,000 of the override amount would be applied to roadway reconstruction. This offset removes that amount (increased each year by 2.5%) from the operating budget to fund the additional DPW capital expense.

Planning and Controlling Capital Expenditures

The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 Capital Planning and 5% Limit demonstrates that the expenditures in Article 33 and in the Five Year Capital Plan meet the Capital Planning Committee’s 5% standard. The budget Fiscal Year 2014 expenditures are 5% of the total Town revenue for FY 2014 and over five years the plan estimate averages close to 5%.

Table 4 Capital Planning and 5% Limit

Fiscal Year	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Net Non-Exempt Plan	\$5,965,968	\$6,110,385	\$6,511,533	\$6,730,295	\$6,108,458	\$31,426,638
Pro Forma Budget	\$119,335,335	\$122,772,275	\$127,015,185	\$132,533,596	\$138,066,646	\$639,723,037
Budget For Plan at 5%	\$5,966,767	\$6,138,614	\$6,350,759	\$6,626,680	\$6,903,332	\$31,986,152
Plan as % of Revenues	5.00%	4.98%	5.13%	5.08%	4.42%	4.91%
Variance From Budget	\$799	\$28,229	(\$160,774)	(\$103,615)	\$794,874	\$559,514

An Overview of the Impact of Capital Spending

In Fiscal 2014, as seen in Figure 2 Funding Sources in FY 2014, 42% of the planned acquisitions are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.

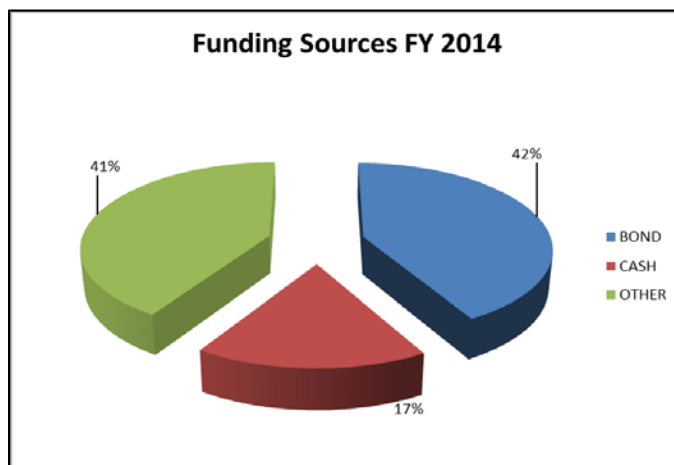


Figure 2 Funding Sources in FY 2014

Managing total debt is an important part of the capital planning process. Total debt includes both Non-exempt Debt and Exempt Debt. Bonded capital acquisitions increase total debt, and debt service principal payments reduce total debt.

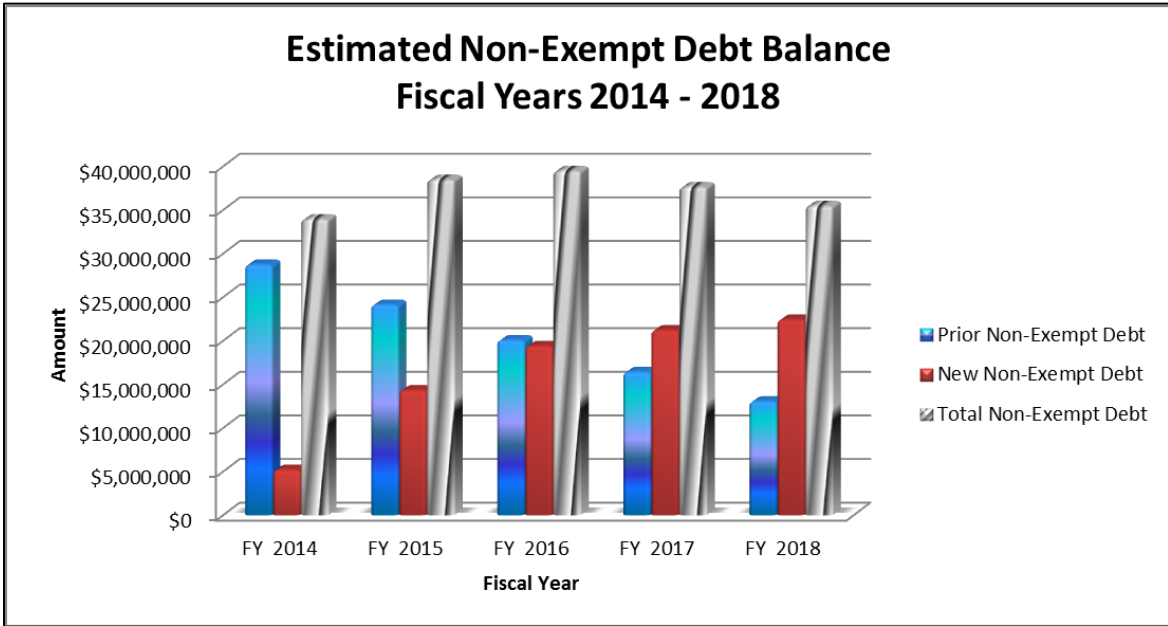


Figure 3 Forecast of Non-Exempt Debt Balance

Figure 4 Estimated Total Debt shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding Non-Exempt Debt can affect the Town’s ability to meet its operating budget requirements. This forecast shows a rise representing the impact of the Community Safety and Fire Station infrastructure program and the non-exempt portion of the Thompson Project, followed by a decline as earlier debt is retired.

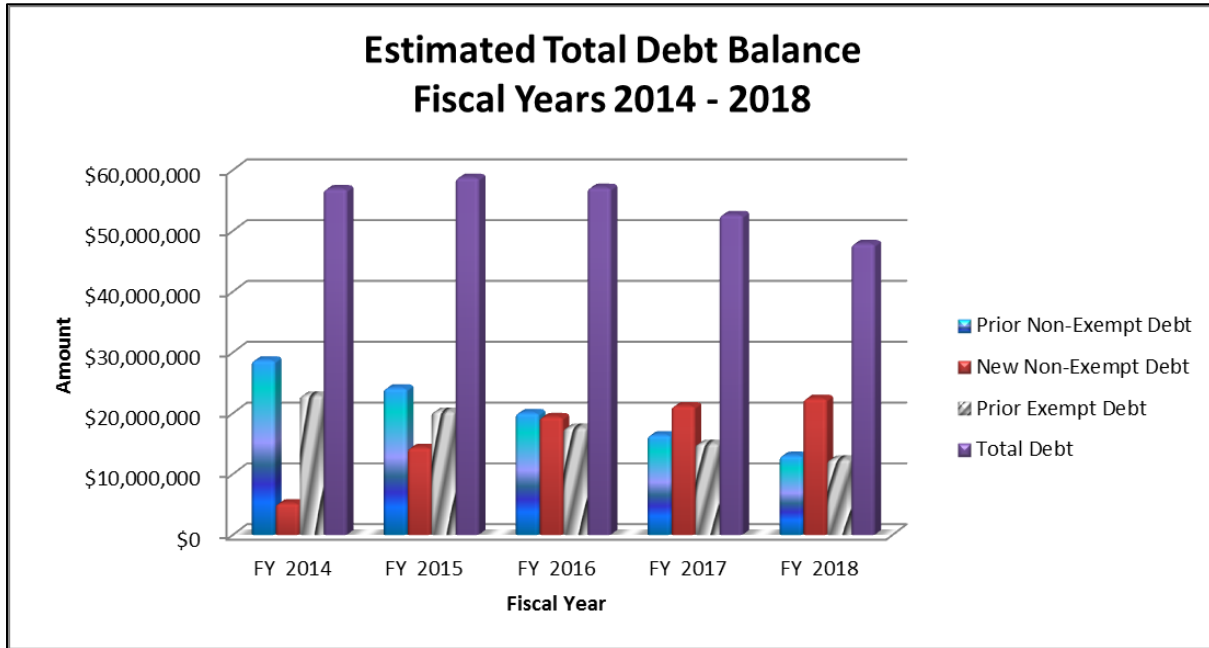


Figure 4 Estimated Total Debt

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from this chart, both exempt debt and non-exempt debt are reasonably level over the next five years. Total forecast debt levels decline after 2015.

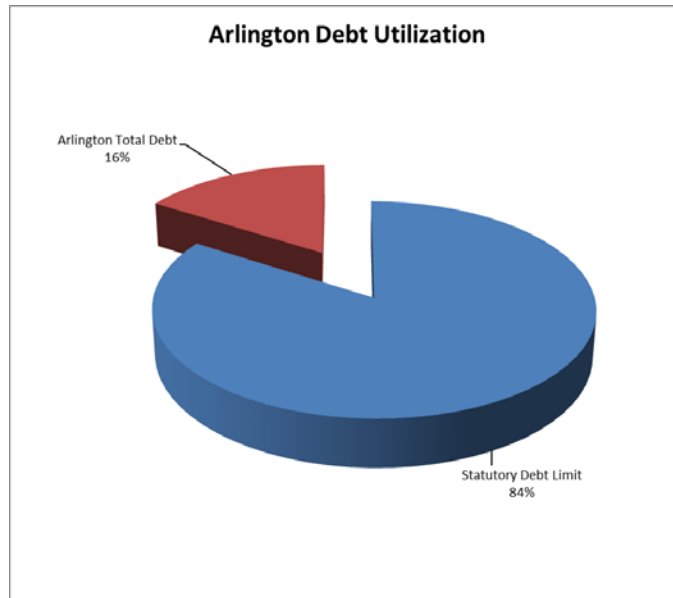


Figure 5 Arlington Statutory Debt Capacity

The statutory debt limit is 5% of the Mass Department of Revenue’s Equalized Valuation (EQV) of the Town. Based on the current DOR reported EQV of \$7.38 billion, the debt limit is \$369 million. Arlington’s estimated total FY 2014 debt of \$60 million (including incidental short term borrowing) is a conservative 16% of the limit.

Arlington’s Cultural Legacy

Our community life has long benefitted from the political traditions, institutions and infrastructure passed to us by our predecessors. As transient custodians of our culture and environment, we share in our ancestors’ obligation to transfer equitably to the generations following the same or greater value that we ourselves have received. From an infrastructure viewpoint, in the latter part of the 20th century we enjoyed the schools, Town Hall, public buildings, library, roads and highways developed by “the Greatest Generation” and their forebears.

In the last several decades Town Meeting and the voters have faithfully continued the Town’s practice to pass to our children and grandchildren an intact municipal fabric and preserved community wealth. Under Town Meeting government, our town operates with prudence and probity; our bond rating is Triple-A; and our debt less than one-sixth of the state legislated limit. The 2011 favorable override vote and adoption by Town Management and Labor of GIC health insurance are two fiscal building blocks enabling continuation of Arlington’s strong social legacy.

Reconstruction and Renovation of Town-owned Buildings

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Buildings that have received substantial recent attention are the Community Safety Building, Fire Stations, and many of the Public Schools.

Comprehensive Master Plan

Arlington has embarked on the process of creating a comprehensive municipal master plan to serve as the Town’s primary policy statement on future physical development in Arlington. Funded through the Capital Plan, the process involves public participation to set goals and communicate a long-term shared vision, followed by a review of current trends relative to land use, economic strength, housing, open space, recreation, natural, cultural and historic resources, transportation, population, demographics, public facilities, and includes steps to implement the plan. Each element of the master plan is inter-related: economic development may depend on transportation; increased housing can lead to increased demand for services. It will provide a basis for decision-making regarding the long-term physical development of the Town, and with respect to municipal infrastructure it will help to inform future Capital Planning decisions.

Facilities Maintenance Advisory Committee

Upon the advice of the Capital Planning Committee, and after several years of discussion and planning, at the direction of the Board of Selectmen, the Town has launched a Facilities Maintenance Advisory Committee (FMAC) this year.

The FMAC will create a standard, town-wide process for departmental maintenance planning and budgeting. During its first year of operation the FMAC will gather baseline data, listing current maintenance expenditures by department, facility and account. The Committee will develop benchmarks for estimating maintenance requirements for key Town and School assets including buildings, equipment, parks and fields, determining size, value, age and remaining life. The FMAC will assist and encourage Town and School departments to undertake rational, transparent, fiscally responsible planning for maintenance in order to achieve full potential lifetime value for these assets. By the second year departments will submit maintenance plans and budget requests to the FMAC which will assess and prioritize these requests based on criteria developed in the first year and make annual recommendations to the Town Manager to be considered in compilation of the annual operating budget.

The members of the Facilities Maintenance Advisory Committee are: (1) the Town Manager or designee; (2) the Facilities Superintendent or other designee of the Director of Public Works; (3) the Superintendent of Schools or designee; (4) a member of the Finance Committee, to be chosen by the Finance Committee; and (5) a citizen representative to be appointed by the Town Manager.

Pavement Management Study Update

This past year the Town's Public Works Department engaged the engineering firm VHB to conduct an update of its Pavement Management Study, a database of pavement conditions on every segment of the Town's 96 miles of roadways. First commissioned in 2005, the Study is an important tool to help evaluate repair and replacement strategies and develop the Town's annual road program. By projecting future overall pavement conditions based on different roadway capital funding assumptions, the Study's conclusions will help shape effective capital planning.

Implementing Previous Capital Plans

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased, or their purchase or implementation is in process.

Major renovations continue on the Community Safety Building and Central Fire Station, and the new Thompson School is more than 70% complete. (More on these projects below.)

The new Dog Park at Thorndike Field is a popular success. Our Town-wide Fire Alarm System has been updated, and the Fire Department is awaiting delivery of its new Engine 1. Forest Street has been reconstructed, and extensive roadway and sideway renewals have been accomplished throughout the community. The 40-year program of replacement of our water & sewer infrastructure continues on schedule. The final phase of conversion of our street lights to LED fixtures is underway, and will result in 50% energy savings.

Design and construction of a new Florence Avenue Playground has commenced. Reconstruction of the Town Hall Garden Wall is underway, and roof replacement on the 1892 and 1931 sections of the Library are scheduled.

Progress on each of these projects is monitored by the Comptroller and reported to the Capital Planning Committee.

Rebuilding the Thompson School

Construction of the new Thompson School is well advanced, within two weeks of schedule and with a target final completion date of August 12th. On a total project budget of \$20.7 million, and a construction contract value of \$14.9 million, there have been no major surprises, and change orders to date are well within the built-in contingency allowances. Contracts for furnishings and information technology infrastructure are currently out to bid and expected to come in within allowances. When completed, the new Thompson will be the most technologically advanced school in our system.

Funding of the Thompson project included a combination of MSBA reimbursement, both exempt and non-exempt debt, and proceeds of the sale of Crosby School to long-term tenant Schools for Children.

Community Safety Building

Rehabilitation of the 1983 Community Safety Building continued this past year with Phase 2, the reconstruction of the building envelope to cure chronic water infiltration that has caused serious deterioration of the masonry. Funded by last year's Special Town Meeting, the work has proven extremely challenging, uncovering poor initial construction quality and other unforeseeable conditions. Strong project oversight is ensuring that these conditions are thoroughly addressed and has held added costs to 8% of project budget. The cost increases have been funded by transfers from the Reserve Fund and unexpended balances of other capital projects.

With the building envelope restored, interior renovation and programmatic improvements in support of police operations will commence, budgeted at a total of \$2.5 million in FY2015 and 2016.

Central Fire Station

With the very challenging exterior restoration and waterproofing of the building envelope completed, reconstruction of the historic Central Fire Station is entering its final phase. Plans for interior renovation of the facility are budgeted in FY2014, with a \$5,600,000 projected construction cost included in the plan for FY2015. Recent changes in applicable building codes have altered the thresholds for requiring seismic reinforcement in critical service municipal buildings. While a study is underway to determine whether such requirements may be triggered by this renovation and to assess their impact on the scope and budget of the project, the Town believes that the core structure of the Central Fire Station meets the new requirements and as such will not necessitate seismic reinforcement.

Looking Ahead

As we consider the coming five years and beyond:

The Stratton School, with \$3.3 million invested to date, is targeted for a continuing five-year improvement plan to bring its condition in line with our other six elementary facilities. Several of our parks and playgrounds are slated for renovation including Hibbert Street Playground, Spy Pond tennis courts, and Reservoir Beach. Significant improvements in our town-wide Information Technology infrastructure are planned. The ongoing commitment to steady upgrading of our water & sewer and roadway infrastructure continues.

Among the significant needs that require evaluation and planning over the next several years:

Arlington High School, built in 1914 and considered in the 1991 School Infrastructure Study, was last upgraded 32 years ago, in 1980. The School Department is awaiting the outcome of a Needs Assessment that can form the basis of planning for eventual renovation or reconstruction of the facility.

Minutemen Regional Vocational High School is also in need of renovation. The agreement under which member Towns operate has been problematic for Arlington, and we need to seek modifications that will allow us to support this important educational resource while achieving a fair allocation of costs among Towns.

Town Meeting's careful evaluation of Arlington's capital needs and its continued support of Town Management's five-year capital planning process is a critical element of equitable intergenerational transfer of our communal heritage.

Program Spending Summary

Table 5 summarizes Non-Exempt Town expenditures by program from 2011 (2011 through 2013 are actual) through the five year capital plan. The debt-excluded elementary school projects are exempt from Proposition 2½, and are not included in this chart.

Table 5 Analysis of Spending By Program

Program	2011	2012	2013	2014	2015	2016	2017	2018	Grand Total
DEPARTMENTAL PROJECT	\$39,000	\$16,000	\$165,500	\$256,500	\$101,000	\$85,000	\$91,500	\$171,500	\$926,000
EQUIPMENT REPLACEMENT	\$161,000	\$562,105	\$402,500	\$516,000	\$427,000	\$559,000	\$230,000	\$651,000	\$3,508,605
INFORMATION TECHNOLOGY	\$382,500	\$376,700	\$479,200	\$450,300	\$389,400	\$368,610	\$523,900	\$330,300	\$3,300,910
INFRASTRUCTURE IMPROVEMENT	\$7,315,000	\$2,523,000	\$3,742,000	\$3,776,500	\$8,475,000	\$3,494,000	\$2,790,000	\$2,850,000	\$34,965,500
MAJOR REPAIRS	\$15,000	\$30,000	\$45,000	\$230,000	\$665,000	\$5,000	\$35,000	\$5,000	\$1,030,000
PARKS & PLAYGROUNDS	\$535,728	\$50,000	\$445,750	\$526,250	\$542,500	\$516,000	\$439,000	\$640,000	\$3,695,228
PHOTOCOPIER PROGRAM	\$152,490	\$95,400	\$150,006	\$150,100	\$154,400	\$152,500	\$148,700	\$141,800	\$1,145,396
PUBLIC BUILDING MAINTENANCE	\$4,293,450	\$526,830	\$2,784,050	\$244,600	\$274,300	\$2,712,400	\$82,300	\$63,200	\$10,981,130
ROADS AND PATHS INFRASTRUCTURE	\$975,000	\$1,054,000	\$1,490,000	\$1,500,000	\$1,740,250	\$1,435,756	\$1,406,525	\$1,417,563	\$11,019,094
STUDENT TRANSPORTATION	\$85,000		\$125,000	\$35,000	\$65,000	\$225,000	\$130,000		\$665,000
VEHICLE REPLACEMENT	\$494,000	\$248,000	\$1,019,000	\$847,000	\$864,000	\$449,000	\$1,450,000	\$1,151,000	\$6,522,000
Grand Total	\$14,448,168	\$5,482,035	\$10,848,006	\$8,532,250	\$13,697,850	\$10,002,266	\$7,326,925	\$7,421,363	\$77,758,863

The Capital Planning Committee requests that you support its recommendations on Article 33 of the Annual Town Meeting.

Respectfully submitted by

Stephen J. Andrew – Moderator Appointee
 Andrew Flanagan – Deputy Town Manager
 Charles T. Foskett, Chairman – FinCom Designee
 Paul Olsen, Vice-Chairman – Town Treasurer Designee
 Ruth Lewis – Town Comptroller
 Anthony T. Lionetta, Secretary – Moderator Appointee
 Diane Johnson – School Superintendent’s Designee
 Brian Rehrig – Moderator Appointee
 Barbara Thornton – Moderator Appointee

	BOND	CASH	OTHER	Grand Total
COMMUNITY SAFETY - FIRE SERVICES	\$776,000			\$776,000
DEPARTMENTAL PROJECT	\$56,000			\$56,000
Automatic Defibrillators	\$16,000			\$16,000
Protective Gear Replacement	\$40,000			\$40,000
EQUIPMENT REPLACEMENT	\$70,000			\$70,000
Breathing apparatus, SCBA	\$70,000			\$70,000
INFRASTRUCTURE IMPROVEMENT	\$450,000			\$450,000
Headquarters - Architectural Plans	\$450,000			\$450,000
VEHICLE REPLACEMENT	\$200,000			\$200,000
Ambulance replacement	\$200,000			\$200,000
COMMUNITY SAFETY - POLICE SERVICES	\$25,000	\$212,000		\$237,000
DEPARTMENTAL PROJECT	\$25,000	\$43,500		\$68,500
Digital fingerprint imaging machine	\$25,000			\$25,000
Laser Radar		\$3,500		\$3,500
Online Reporting System		\$19,000		\$19,000
Universal Forensic Extraction Device		\$4,500		\$4,500
Window Treatments		\$16,500		\$16,500
EQUIPMENT REPLACEMENT		\$32,000		\$32,000
Bullet Proof Vest Program		\$15,000		\$15,000
Parking Hand Held Ticket Machines		\$10,000		\$10,000
Security System		\$7,000		\$7,000
PHOTOCOPIER PROGRAM		\$5,500		\$5,500
Photocopier		\$5,500		\$5,500
VEHICLE REPLACEMENT		\$131,000		\$131,000
Vehicle Replacement Program		\$131,000		\$131,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND			\$11,000	\$11,000
VEHICLE REPLACEMENT			\$11,000	\$11,000
Van Replacement Program			\$11,000	\$11,000
HEALTH & HUMAN SERVICES	\$70,000	\$5,600		\$75,600
INFRASTRUCTURE IMPROVEMENT	\$20,000			\$20,000
Whittemore Robbins House HVAC System	\$20,000			\$20,000
PHOTOCOPIER PROGRAM		\$5,600		\$5,600
AYCC Photocopier		\$2,800		\$2,800
Photocopier Lease - BOH/COA		\$2,800		\$2,800
PUBLIC BUILDING MAINTENANCE	\$50,000			\$50,000
Robbins House Cottage kitchen & bath INCREASE	\$50,000			\$50,000
INFORMATION TECHNOLOGY	\$450,300			\$450,300
INFORMATION TECHNOLOGY	\$450,300			\$450,300
Building Security Elements	\$20,000			\$20,000
Document Management System	\$25,000			\$25,000
Library MLN Equipment	\$30,200			\$30,200
Library -PC Vend Printing/Photocopier Project	\$5,100			\$5,100
School - Educational IT Program	\$125,000			\$125,000
School - Software Licensing	\$40,000			\$40,000
School Dept-Admin Micro Program	\$40,000			\$40,000
Software Upgrades & Standardization	\$30,000			\$30,000
Town Network Infrastructure	\$25,000			\$25,000
Town-Microcomputer Program	\$60,000			\$60,000
Wireless Assessments, 8 Schools Continue Upgrade	\$50,000			\$50,000
LEGAL/WORKERS' COMPENSATION		\$5,000		\$5,000
PHOTOCOPIER PROGRAM		\$5,000		\$5,000
Photocopier		\$5,000		\$5,000
LIBRARY	\$150,000	\$5,600		\$155,600
PUBLIC BUILDING MAINTENANCE	\$150,000	\$5,600		\$155,600
Exhaust fans		\$5,600		\$5,600
Repointing of 1892 Building	\$150,000			\$150,000
PLANNING	\$60,000	\$125,500		\$185,500
DEPARTMENTAL PROJECT		\$85,000		\$85,000
Comprehensive Master Plan		\$75,000		\$75,000
Gibbs - Card Access 2 doors gym		\$10,000		\$10,000
EQUIPMENT REPLACEMENT	\$15,000			\$15,000
Gibbs - Replace AC Compressor	\$15,000			\$15,000
INFRASTRUCTURE IMPROVEMENT	\$45,000	\$38,000		\$83,000
Dallin - Paving		\$8,000		\$8,000
Gibbs - Interior Bathrooms	\$25,000			\$25,000
Gibbs - Lead Abatement	\$20,000			\$20,000
Parking Study - Arlington Center		\$30,000		\$30,000

	BOND	CASH	OTHER	Grand Total
PHOTOCOPIER PROGRAM		\$2,500		\$2,500
Photocopier/Equipment		\$2,500		\$2,500
PUBLIC WORKS ADMINISTRATION		\$27,000		\$27,000
DEPARTMENTAL PROJECT		\$25,000		\$25,000
Roadway Consulting Services		\$25,000		\$25,000
PHOTOCOPIER PROGRAM		\$2,000		\$2,000
Photocopier		\$2,000		\$2,000
PUBLIC WORKS CEMETERY DIVISION	\$400,000		\$10,000	\$410,000
DEPARTMENTAL PROJECT			\$10,000	\$10,000
Headstone Cleaning & Repair			\$10,000	\$10,000
INFRASTRUCTURE IMPROVEMENT	\$400,000			\$400,000
Water System Rehab	\$400,000			\$400,000
PUBLIC WORKS ENGINEERING DIVISION	\$170,000			\$170,000
INFRASTRUCTURE IMPROVEMENT	\$170,000			\$170,000
Opticom Updates Traffic Lights	\$70,000			\$70,000
Flood Mitigation Grant FEMA Millbrook	\$100,000			\$100,000
PUBLIC WORKS HIGHWAY DIVISION	\$192,000	\$815,000	\$625,000	\$1,632,000
EQUIPMENT REPLACEMENT	\$37,000	\$5,000		\$42,000
Air Compressor (trailer mounted)	\$20,000			\$20,000
Sander Body	\$17,000			\$17,000
Small equipment		\$5,000		\$5,000
ROADS AND PATHS INFRASTRUCTURE	\$65,000	\$810,000	\$625,000	\$1,500,000
Chapter 90 Roadway			\$500,000	\$500,000
Install Sidewalk Ramps	\$65,000			\$65,000
Install Sidewalk Ramps CDBG			\$125,000	\$125,000
Roadway Reconstruction		\$350,000		\$350,000
Roadway Reconstruction Override 2011		\$410,000		\$410,000
Sidewalks and Curbstones		\$50,000		\$50,000
VEHICLE REPLACEMENT	\$90,000			\$90,000
Truck w/welder unit, 350 amp	\$90,000			\$90,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$85,000	\$6,000		\$91,000
EQUIPMENT REPLACEMENT		\$6,000		\$6,000
Small equipment		\$6,000		\$6,000
VEHICLE REPLACEMENT	\$85,000			\$85,000
1 Ton Dump Truck w/Plow	\$50,000			\$50,000
Pickup 3/4 ton	\$35,000			\$35,000
PUBLIC WORKS PROPERTIES DIVISION	\$225,000	\$23,000		\$248,000
INFRASTRUCTURE IMPROVEMENT	\$225,000			\$225,000
High School Parking lot culvert	\$225,000			\$225,000
PUBLIC BUILDING MAINTENANCE		\$23,000		\$23,000
Buildings Rehab consultant Services		\$18,000		\$18,000
Fox Library Windows		\$5,000		\$5,000
PUBLIC WORKS WATER/SEWER DIVISION			\$2,735,000	\$2,735,000
EQUIPMENT REPLACEMENT			\$105,000	\$105,000
Drainage Rehab-Regulatory Compliance (Ch-308)			\$100,000	\$100,000
Small equipment			\$5,000	\$5,000
INFRASTRUCTURE IMPROVEMENT			\$2,300,000	\$2,300,000
Hydrant replacement program			\$100,000	\$100,000
Lift Station upgrade			\$50,000	\$50,000
Sewer System Rehabilitation			\$1,400,000	\$1,400,000
Water System Rehabilitation			\$750,000	\$750,000
VEHICLE REPLACEMENT			\$330,000	\$330,000
Catch basin cleaner			\$330,000	\$330,000
RECREATION	\$526,250			\$526,250
PARKS & PLAYGROUNDS	\$486,250			\$486,250
Hibbert	\$288,750			\$288,750
North Union	\$197,500			\$197,500
PARKS PLAYGROUNDS & FIELDS	\$40,000			\$40,000
ADA Accessibility Study & Playground	\$40,000			\$40,000
REDEVELOPMENT BOARD			\$125,000	\$125,000
DEPARTMENTAL PROJECT			\$12,000	\$12,000
ARB - Central Two Security Cameras			\$12,000	\$12,000
EQUIPMENT REPLACEMENT			\$40,000	\$40,000
ARB - Central Boiler			\$40,000	\$40,000
INFRASTRUCTURE IMPROVEMENT			\$73,000	\$73,000
ARB - 23 Maple Street Exterior, repair paved walkways/landscape			\$3,000	\$3,000
ARB - 23 Maple Street Mechanical/Electrical/Plumbing			\$10,000	\$10,000

	BOND	CASH	OTHER	Grand Total
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs			\$20,000	\$20,000
ARB - Central Interior baths, halls, lobby			\$15,000	\$15,000
ARB - Jefferson Cutter Interior baths, halls, stairwells			\$10,000	\$10,000
ARB - Jefferson New Fire Alarm Panel			\$15,000	\$15,000
SCHOOLS	\$446,000	\$216,500		\$662,500
EQUIPMENT REPLACEMENT	\$170,000	\$36,000		\$206,000
Chiller - Pierce School	\$150,000			\$150,000
Heating & Ventilation units High School		\$10,000		\$10,000
Replace Fire Control Inst. Alarm Panels HS	\$20,000			\$20,000
Replace ventilating rooftop units		\$6,000		\$6,000
Small Equipment and Tools		\$5,000		\$5,000
Stratton Furniture & Classroom Improvements		\$15,000		\$15,000
INFRASTRUCTURE IMPROVEMENT		\$55,500		\$55,500
Furnishings World Language Lab at HS		\$12,000		\$12,000
Major Equip for Music Department		\$3,500		\$3,500
Stratton Building Improvements		\$10,000		\$10,000
Stratton Facilities Plan		\$15,000		\$15,000
Window replacement on 5th fl AHS		\$15,000		\$15,000
MAJOR REPAIRS	\$225,000	\$5,000		\$230,000
AHS F Building Boiler	\$225,000			\$225,000
Asbestos Abatement - Remove Tiles		\$5,000		\$5,000
PHOTOCOPIER PROGRAM		\$120,000		\$120,000
Photocopier Lease Program		\$120,000		\$120,000
PUBLIC BUILDING MAINTENANCE	\$16,000			\$16,000
High School -Replace heating and ventilation units	\$10,000			\$10,000
High School -Replace ventilating rooftop units	\$6,000			\$6,000
STUDENT TRANSPORTATION	\$35,000			\$35,000
Athletics Van - 8 passenger	\$35,000			\$35,000
TOWN MANAGER		\$5,000		\$5,000
PHOTOCOPIER PROGRAM		\$5,000		\$5,000
Photocopier		\$5,000		\$5,000
TREASURER		\$4,500		\$4,500
PHOTOCOPIER PROGRAM		\$4,500		\$4,500
Photocopier		\$4,500		\$4,500
Grand Total	\$3,575,550	\$1,450,700	\$3,506,000	\$8,532,250

Row Labels	2014	2015	2016	2017	2018	Grand Total
BOARD OF SELECTMEN			\$5,000	\$5,000	\$5,000	\$15,000
PHOTOCOPIER PROGRAM			\$5,000	\$5,000	\$5,000	\$15,000
Photocopier lease			\$5,000	\$5,000	\$5,000	\$15,000
COMMUNITY SAFETY - FIRE SERVICES	\$776,000	\$5,750,000	\$110,000	\$925,000	\$600,000	\$8,161,000
DEPARTMENTAL PROJECT	\$56,000	\$40,000	\$40,000			\$136,000
Automatic Defibrillators	\$16,000					\$16,000
Protective Gear Replacement	\$40,000	\$40,000	\$40,000			\$120,000
EQUIPMENT REPLACEMENT	\$70,000	\$70,000	\$70,000			\$210,000
Breathing apparatus, SCBA	\$70,000	\$70,000	\$70,000			\$210,000
INFRASTRUCTURE IMPROVEMENT	\$450,000	\$5,600,000				\$6,050,000
Fire Station - Central		\$5,600,000				\$5,600,000
Headquarters - Architectural Plans	\$450,000					\$450,000
VEHICLE REPLACEMENT	\$200,000	\$40,000		\$925,000	\$600,000	\$1,765,000
Ambulance replacement	\$200,000					\$200,000
Ladder 1 #1009				\$925,000		\$925,000
Purchase new Engine/Pump - replace #1007					\$600,000	\$600,000
Replace C2		\$40,000				\$40,000
COMMUNITY SAFETY - POLICE SERVICES	\$237,000	\$454,500	\$2,452,000	\$182,500	\$322,000	\$3,648,000
DEPARTMENTAL PROJECT	\$68,500	\$19,000	\$35,000	\$24,500	\$161,500	\$308,500
"Your Speed" Traffic Display			\$5,000		\$5,000	\$10,000
AVL Automatic Vehicle Location System				\$6,000		\$6,000
Certified Patrol/Narcotic K9			\$10,000			\$10,000
Digital fingerprint imaging machine	\$25,000					\$25,000
Laser Radar	\$3,500	\$4,500	\$4,500	\$4,500	\$4,500	\$21,500
Online Reporting System	\$19,000					\$19,000
Radio Upgrade/Replacement Program		\$13,000	\$14,000	\$14,000	\$14,000	\$55,000
Tablet Personnel Computers					\$63,000	\$63,000
Traffic Counters		\$1,500	\$1,500			\$3,000
Universal Forensic Extraction Device	\$4,500					\$4,500
Weapons Range Modification					\$75,000	\$75,000
Window Treatments	\$16,500					\$16,500
EQUIPMENT REPLACEMENT	\$32,000	\$53,000	\$38,000	\$21,000	\$23,000	\$167,000
Automated External Defibrillators		\$16,000				\$16,000
Bullet Proof Vest Program	\$15,000	\$17,000	\$17,000	\$15,000	\$17,000	\$81,000
Parking Hand Held Ticket Machines	\$10,000					\$10,000
Records Management Server Upgrade		\$15,000				\$15,000
Security System	\$7,000	\$5,000	\$6,000	\$6,000	\$6,000	\$30,000
Speed Trailer Replacement			\$15,000			\$15,000
PHOTOCOPIER PROGRAM	\$5,500	\$5,500	\$6,000	\$6,000	\$6,500	\$29,500
Photocopier	\$5,500	\$5,500	\$6,000	\$6,000	\$6,500	\$29,500
PUBLIC BUILDING MAINTENANCE		\$246,000	\$2,214,000			\$2,460,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
C.S. Building Renovations -5 Year plan		\$246,000	\$2,214,000			\$2,460,000
VEHICLE REPLACEMENT	\$131,000	\$131,000	\$159,000	\$131,000	\$131,000	\$683,000
Vehicle Replacement Program	\$131,000	\$131,000	\$159,000	\$131,000	\$131,000	\$683,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	\$11,000			\$11,000		\$22,000
VEHICLE REPLACEMENT	\$11,000			\$11,000		\$22,000
Van Replacement Program	\$11,000			\$11,000		\$22,000
HEALTH & HUMAN SERVICES	\$75,600	\$5,600	\$155,200	\$2,400	\$2,800	\$241,600
INFRASTRUCTURE IMPROVEMENT	\$20,000					\$20,000
Whittemore Robbins House HVAC System	\$20,000					\$20,000
PHOTOCOPIER PROGRAM	\$5,600	\$5,600	\$5,200	\$2,400	\$2,800	\$21,600
AYCC Photocopier	\$2,800	\$2,800	\$2,800	\$2,400		\$10,800
Photocopier Lease - BOH/COA	\$2,800	\$2,800	\$2,400		\$2,800	\$10,800
PUBLIC BUILDING MAINTENANCE	\$50,000		\$150,000			\$200,000
Robbins House Cottage kitchen & bath INCREASE	\$50,000					\$50,000
Whittemore Robbins House			\$150,000			\$150,000
INFORMATION TECHNOLOGY	\$450,300	\$389,400	\$368,610	\$523,900	\$330,300	\$2,062,510
INFORMATION TECHNOLOGY	\$450,300	\$389,400	\$368,610	\$523,900	\$330,300	\$2,062,510
Building Security Elements	\$20,000	\$20,000	\$20,000			\$60,000
Document Management System	\$25,000	\$25,000	\$25,000			\$75,000
Library MLN Equipment	\$30,200	\$19,300	\$23,510	\$23,800	\$30,200	\$127,010
Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
Replacement of Receivable Package				\$200,000		\$200,000
School - Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Town Network Infrastructure	\$25,000	\$25,000				\$50,000
Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
Wireless Assessments, 8 Schools Continue Upgrade	\$50,000					\$50,000
INSPECTIONS			\$25,000			\$25,000
VEHICLE REPLACEMENT			\$25,000			\$25,000
Vehicle - Plumbing			\$25,000			\$25,000
LEGAL/WORKERS' COMPENSATION	\$5,000	\$5,000		\$5,000	\$5,000	\$20,000
PHOTOCOPIER PROGRAM	\$5,000	\$5,000		\$5,000	\$5,000	\$20,000
Photocopier	\$5,000	\$5,000		\$5,000	\$5,000	\$20,000
LIBRARY	\$155,600	\$31,100	\$63,200	\$85,100	\$45,200	\$380,200
PHOTOCOPIER PROGRAM		\$2,800	\$2,800	\$2,800		\$8,400
Photocopier		\$2,800	\$2,800	\$2,800		\$8,400
PUBLIC BUILDING MAINTENANCE	\$155,600	\$28,300	\$40,400	\$82,300	\$45,200	\$351,800
Doors				\$38,000		\$38,000
Exhaust fans	\$5,600	\$5,800	\$5,800	\$5,800		\$23,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
Heating/Cooling Water Pumps			\$21,400			\$21,400
Hot Water Heater			\$6,000			\$6,000
HVAC Blowers				\$8,500		\$8,500
HVAC Coil/Air Handler Unit				\$17,000		\$17,000
Ramp and Stairs				\$13,000		\$13,000
Repair Honeywell 3 way valves & controller			\$7,200			\$7,200
Repainting - 1992 Addition		\$22,500				\$22,500
Repainting of 1892 Building	\$150,000					\$150,000
Windows- 1892 Building					\$45,200	\$45,200
VEHICLE REPLACEMENT			\$20,000			\$20,000
Library Van			\$20,000			\$20,000
PLANNING	\$185,500	\$17,500	\$22,500	\$42,500	\$2,500	\$270,500
DEPARTMENTAL PROJECT	\$85,000					\$85,000
Comprehensive Master Plan	\$75,000					\$75,000
Gibbs - Card Access 2 doors gym	\$10,000					\$10,000
EQUIPMENT REPLACEMENT	\$15,000					\$15,000
Gibbs - Replace AC Compressor	\$15,000					\$15,000
INFRASTRUCTURE IMPROVEMENT	\$83,000	\$15,000	\$20,000	\$40,000		\$158,000
BOS - Parmenter Oil Tank Removal		\$15,000				\$15,000
Dallin - Paving	\$8,000					\$8,000
Dallin Library Exterior Painting				\$20,000		\$20,000
Gibbs - Interior Bathrooms	\$25,000					\$25,000
Gibbs - Lead Abatement	\$20,000					\$20,000
MGR - Gibbs oil tank removal			\$20,000			\$20,000
Parking Study - Arlington Center	\$30,000					\$30,000
Parmenter roof repairs for slate & gutters				\$20,000		\$20,000
PHOTOCOPIER PROGRAM	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500
Photocopier/Equipment	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500
PUBLIC WORKS ADMINISTRATION	\$27,000	\$34,000	\$2,000	\$57,000		\$120,000
DEPARTMENTAL PROJECT	\$25,000	\$32,000		\$57,000		\$114,000
Mall Lights		\$32,000		\$32,000		\$64,000
Roadway Consulting Services	\$25,000			\$25,000		\$50,000
PHOTOCOPIER PROGRAM	\$2,000	\$2,000	\$2,000			\$6,000
Photocopier	\$2,000	\$2,000	\$2,000			\$6,000
PUBLIC WORKS CEMETERY DIVISION	\$410,000	\$350,000	\$260,000	\$10,000	\$10,000	\$1,040,000
DEPARTMENTAL PROJECT	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
INFRASTRUCTURE IMPROVEMENT	\$400,000					\$400,000
Water System Rehab	\$400,000					\$400,000
PUBLIC BUILDING MAINTENANCE			\$250,000			\$250,000
Garage Renovation/ Rehab Chapel/HVAC			\$250,000			\$250,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
ROADS AND PATHS INFRASTRUCTURE		\$230,000				\$230,000
Roadway Improvements		\$230,000				\$230,000
VEHICLE REPLACEMENT		\$110,000				\$110,000
Backhoe		\$110,000				\$110,000
PUBLIC WORKS ENGINEERING DIVISION	\$170,000	\$140,000	\$300,000	\$30,000		\$640,000
INFRASTRUCTURE IMPROVEMENT	\$170,000	\$140,000	\$300,000			\$610,000
GPS Survey Equipment		\$15,000				\$15,000
Opticom Updates Traffic Lights	\$70,000					\$70,000
Flood Mitigation Grant FEMA Millbrook	\$100,000	\$125,000	\$300,000			\$525,000
VEHICLE REPLACEMENT				\$30,000		\$30,000
Utility Vehicle				\$30,000		\$30,000
PUBLIC WORKS HIGHWAY DIVISION	\$1,632,000	\$2,014,250	\$1,771,756	\$1,631,525	\$1,819,563	\$8,869,094
EQUIPMENT REPLACEMENT	\$42,000	\$34,000	\$135,000	\$34,000	\$22,000	\$267,000
Air Compressor (trailer mounted)	\$20,000					\$20,000
Backhoe/Loader 1.5 CY			\$113,000			\$113,000
Sander Body	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000		\$24,000
INFRASTRUCTURE IMPROVEMENT			\$99,000			\$99,000
Replace Retaining Wall - Westminster Ave			\$99,000			\$99,000
ROADS AND PATHS INFRASTRUCTURE	\$1,500,000	\$1,510,250	\$1,395,756	\$1,406,525	\$1,417,563	\$7,230,094
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps CDBG	\$125,000	\$125,000				\$250,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$410,000	\$420,250	\$430,756	\$441,525	\$452,563	\$2,155,094
Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
VEHICLE REPLACEMENT	\$90,000	\$470,000	\$142,000	\$191,000	\$380,000	\$1,273,000
1 Ton Utility w/Gate Lift				\$47,000		\$47,000
3/4 Ton Pick-up, 4wd w/Plow (2)		\$80,000			\$85,000	\$165,000
33,000 GVW Dump Truck		\$90,000				\$90,000
4WD Truck w/Sander		\$140,000	\$142,000	\$144,000		\$426,000
Catch Basin Cleaner - Clam Shell					\$120,000	\$120,000
Loader 2.5CY Capacity		\$160,000				\$160,000
Loader 3 CY Capacity					\$175,000	\$175,000
Truck w/welder unit, 350 amp	\$90,000					\$90,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$91,000	\$45,000	\$141,000	\$80,000	\$256,000	\$613,000
EQUIPMENT REPLACEMENT	\$6,000		\$141,000		\$256,000	\$403,000
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower			\$135,000			\$135,000
Small equipment	\$6,000		\$6,000		\$6,000	\$18,000
Work Crane - 120' Boom					\$250,000	\$250,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
VEHICLE REPLACEMENT	\$85,000	\$45,000		\$80,000		\$210,000
1 Ton Dump Truck w/Plow	\$50,000					\$50,000
1 Ton Utility Truck w/Gate		\$45,000				\$45,000
Fork Lift				\$80,000		\$80,000
Pickup 3/4 ton	\$35,000					\$35,000
PUBLIC WORKS PROPERTIES DIVISION	\$248,000	\$28,000	\$418,000	\$100,000	\$118,000	\$912,000
INFRASTRUCTURE IMPROVEMENT	\$225,000		\$400,000	\$100,000	\$100,000	\$825,000
DPW Yard Bldg C Replace Spanish Tile Roof			\$300,000			\$300,000
High School Parking lot culvert	\$225,000					\$225,000
Town Hall Renovation Program			\$100,000	\$100,000	\$100,000	\$300,000
PUBLIC BUILDING MAINTENANCE	\$23,000		\$18,000		\$18,000	\$59,000
Buildings Rehab consultant Services	\$18,000		\$18,000		\$18,000	\$54,000
Fox Library Windows	\$5,000					\$5,000
VEHICLE REPLACEMENT		\$28,000				\$28,000
Van		\$28,000				\$28,000
PUBLIC WORKS WATER/SEWER DIVISION	\$2,735,000	\$2,405,000	\$2,483,000	\$2,452,000	\$2,580,000	\$12,655,000
EQUIPMENT REPLACEMENT	\$105,000	\$155,000	\$155,000	\$155,000	\$330,000	\$900,000
Backhoe					\$125,000	\$125,000
Drainage Rehab-Regulatory Compliance (Ch-308)	\$100,000	\$150,000	\$150,000	\$150,000	\$200,000	\$750,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
INFRASTRUCTURE IMPROVEMENT	\$2,300,000	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$11,300,000
Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Lift Station upgrade	\$50,000					\$50,000
Sewer System Rehabilitation	\$1,400,000	\$1,300,000	\$850,000	\$850,000	\$850,000	\$5,250,000
Water System Rehabilitation	\$750,000	\$850,000	\$1,300,000	\$1,300,000	\$1,300,000	\$5,500,000
VEHICLE REPLACEMENT	\$330,000		\$78,000	\$47,000		\$455,000
Catch basin cleaner	\$330,000					\$330,000
FlatBed 8-ton Truck - Generator Mount			\$78,000			\$78,000
Utility Truck				\$47,000		\$47,000
RECREATION	\$526,250	\$542,500	\$516,000	\$439,000	\$640,000	\$2,663,750
PARKS & PLAYGROUNDS	\$486,250	\$542,500	\$516,000	\$439,000	\$640,000	\$2,623,750
Feasibility Study			\$10,000	\$10,000	\$10,000	\$30,000
Hibbert	\$288,750					\$288,750
Magnolia Field Basketball Court Renovation		\$75,000				\$75,000
North Union	\$197,500					\$197,500
Reservoir Beach					\$630,000	\$630,000
Robbins Farm			\$506,000			\$506,000
Spy Pond Tennis Courts		\$467,500				\$467,500
Wellington Playground				\$429,000		\$429,000
PARKS PLAYGROUNDS & FIELDS	\$40,000					\$40,000
ADA Accessibility Study & Playground	\$40,000					\$40,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
REDEVELOPMENT BOARD	\$125,000	\$225,000	\$65,000			\$415,000
DEPARTMENTAL PROJECT	\$12,000					\$12,000
ARB - Central Two Security Cameras	\$12,000					\$12,000
EQUIPMENT REPLACEMENT	\$40,000					\$40,000
ARB - Central Boiler	\$40,000					\$40,000
INFRASTRUCTURE IMPROVEMENT	\$73,000	\$105,000	\$65,000			\$243,000
ARB - 23 Maple Roof/Gutter Downspout/chimney		\$40,000				\$40,000
ARB - 23 Maple Street Exterior, repair paved walkways/landscape	\$3,000					\$3,000
ARB - 23 Maple Street Mechanical/Electrica/Plumbing	\$10,000					\$10,000
ARB - 23 Maple Street remove oil tank			\$15,000			\$15,000
ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs	\$20,000		\$20,000			\$40,000
ARB - Central Interior baths, halls, lobby	\$15,000					\$15,000
ARB - Central Mechanical/Electrica/Plumbing/Elevator		\$55,000				\$55,000
ARB - Central Oil Tank De-commissioning			\$15,000			\$15,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows		\$10,000				\$10,000
ARB - Jefferson Cutter Interior baths, halls, stairwells	\$10,000					\$10,000
ARB - Jefferson Cutter/Gutter Downspout/chimney			\$15,000			\$15,000
ARB - Jefferson New Fire Alarm Panel	\$15,000					\$15,000
MAJOR REPAIRS		\$120,000				\$120,000
ARB - Central Parking Lot Replacement		\$120,000				\$120,000
SCHOOLS	\$662,500	\$890,000	\$725,000	\$740,000	\$685,000	\$3,702,500
EQUIPMENT REPLACEMENT	\$206,000	\$20,000	\$20,000	\$20,000	\$20,000	\$286,000
Chiller - Pierce School	\$150,000					\$150,000
Heating & Ventilation units High School	\$10,000					\$10,000
Replace Fire Control Inst. Alarm Panels HS	\$20,000					\$20,000
Replace ventilating rooftop units	\$6,000					\$6,000
Small Equipment and Tools	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Stratton Furniture & Classroom Improvements	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
INFRASTRUCTURE IMPROVEMENT	\$55,500	\$100,000	\$250,000	\$400,000	\$500,000	\$1,305,500
Furnishings World Language Lab at HS	\$12,000					\$12,000
Major Equip for Music Department	\$3,500					\$3,500
Stratton Building Improvements	\$10,000	\$100,000	\$250,000	\$400,000	\$500,000	\$1,260,000
Stratton Facilities Plan	\$15,000					\$15,000
Window replacement on 5th fl AHS	\$15,000					\$15,000
MAJOR REPAIRS	\$230,000	\$545,000	\$5,000	\$35,000	\$5,000	\$820,000
AHS Exterior Doors		\$30,000		\$30,000		\$60,000
AHS F Building Boiler	\$225,000					\$225,000
Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
High School - HVAC steam trap replacement		\$10,000				\$10,000
Peirce Field Replace Turf		\$500,000				\$500,000
PHOTOCOPIER PROGRAM	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000

Row Labels	2014	2015	2016	2017	2018	Grand Total
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
PUBLIC BUILDING MAINTENANCE	\$16,000		\$40,000			\$56,000
Brackett School - exterior paving			\$40,000			\$40,000
High School -Replace heating and ventilation units	\$10,000					\$10,000
High School -Replace ventilating rooftop units	\$6,000					\$6,000
ROADS AND PATHS INFRASTRUCTURE			\$40,000			\$40,000
Exterior paving Brackett			\$40,000			\$40,000
STUDENT TRANSPORTATION	\$35,000	\$65,000	\$225,000	\$130,000		\$455,000
Athletics Van - 8 passenger	\$35,000					\$35,000
Bus #102 53 passenger bus			\$95,000			\$95,000
Bus #103 77 passenger bus				\$130,000		\$130,000
Bus 105 - 8 7-D Tahoe		\$40,000				\$40,000
Bus -77 Passenger #104			\$130,000			\$130,000
Van 110 - 8 passenger 7-D minivan		\$25,000				\$25,000
VEHICLE REPLACEMENT		\$40,000	\$25,000	\$35,000	\$40,000	\$140,000
Maintenance Service Van		\$40,000	\$25,000		\$40,000	\$105,000
Maintenance Truck w/plow				\$35,000		\$35,000
TOWN MANAGER	\$5,000	\$5,000	\$3,000			\$13,000
PHOTOCOPIER PROGRAM	\$5,000	\$5,000	\$3,000			\$13,000
Photocopier	\$5,000	\$5,000	\$3,000			\$13,000
TREASURER	\$4,500	\$101,000	\$6,000	\$5,000		\$116,500
EQUIPMENT REPLACEMENT		\$95,000				\$95,000
Replace 4 Digital Pymt Parking Meters		\$95,000				\$95,000
PHOTOCOPIER PROGRAM	\$4,500	\$6,000	\$6,000	\$5,000		\$21,500
Photocopier	\$4,500	\$6,000	\$6,000	\$5,000		\$21,500
VETERANS' MEMORIAL RINK ENTERPRISE FUND		\$265,000	\$110,000			\$375,000
INFRASTRUCTURE IMPROVEMENT		\$265,000	\$110,000			\$375,000
Rink Renovations: Electrical/ Lighting			\$110,000			\$110,000
Rink Renovations: Zamboni room/Locker rooms		\$265,000				\$265,000
Grand Total	\$8,532,250	\$13,697,850	\$10,002,266	\$7,326,925	\$7,421,363	\$46,980,654

Sum of AMOUNT	Column Labels					
Row Labels	2014	2015	2016	2017	2018	Grand Total
BOND	\$3,575,550	\$9,127,400	\$5,582,010	\$3,016,900	\$2,957,500	\$24,259,360
CASH	\$1,450,700	\$1,330,450	\$1,322,256	\$1,337,025	\$1,230,863	\$6,671,294
OTHER	\$3,506,000	\$3,240,000	\$3,098,000	\$2,973,000	\$3,233,000	\$16,050,000
Grand Total	\$8,532,250	\$13,697,850	\$10,002,266	\$7,326,925	\$7,421,363	\$46,980,654

ARTICLE 33

CAPITAL BUDGET

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the
Town Manager and the Capital Planning Committee)

VOTED: (1) That the sum of \$9,831,310 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:

(This space intentionally blank.)

Item	Amount	Project	Department
1.	\$ 15,000	Bullet Proof Vest Program	COMMUNITY SAFETY - POLICE SERVICES
2.	\$ 3,500	Laser Radar	COMMUNITY SAFETY - POLICE SERVICES
3.	\$ 19,000	Online Reporting System	COMMUNITY SAFETY - POLICE SERVICES
4.	\$ 10,000	Parking Hand Held Ticket Machines	COMMUNITY SAFETY - POLICE SERVICES
5.	\$ 5,500	Photocopier	COMMUNITY SAFETY - POLICE SERVICES
6.	\$ 7,000	Security System	COMMUNITY SAFETY - POLICE SERVICES
7.	\$ 4,500	Universal Forensic Extraction Device	COMMUNITY SAFETY - POLICE SERVICES
8.	\$ 131,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
9.	\$ 16,500	Window Treatments	COMMUNITY SAFETY - POLICE SERVICES
10.	\$ 2,800	AYCC Photocopier	HEALTH & HUMAN SERVICES
11.	\$ 2,800	Photocopier Lease - BOH/COA	HEALTH & HUMAN SERVICES
12.	\$ 5,000	Photocopier	LEGAL/WORKERS' COMPENSATION
13.	\$ 5,600	Exhaust fans	LIBRARY
14.	\$ 75,000	Comprehensive Master Plan	PLANNING
15.	\$ 8,000	Dallin - Paving	PLANNING
16.	\$ 10,000	Gibbs - Card Access 2 doors gym	PLANNING
17.	\$ 30,000	Parking Study - Arlington Center	PLANNING
18.	\$ 2,500	Photocopier/Equipment	PLANNING
19.	\$ 2,000	Photocopier	PUBLIC WORKS ADMINISTRATION
20.	\$ 25,000	Roadway Consulting Services	PUBLIC WORKS ADMINISTRATION
21.	\$ 350,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY DIVISION
22.	\$ 410,000	Roadway Reconstruction Override 2011	PUBLIC WORKS HIGHWAY DIVISION
23.	\$ 50,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY DIVISION
24.	\$ 5,000	Small equipment	PUBLIC WORKS HIGHWAY DIVISION
25.	\$ 6,000	Small equipment	PUBLIC WORKS NATURAL RESOURCES DIVISION
26.	\$ 18,000	Buildings Rehab consultant Services	PUBLIC WORKS PROPERTIES DIVISION
27.	\$ 5,000	Fox Library Windows	PUBLIC WORKS PROPERTIES DIVISION
28.	\$ 5,000	Asbestos Abatement - Remove Tiles	SCHOOLS
29.	\$ 12,000	Furnishings World Language Lab at HS	SCHOOLS
30.	\$ 10,000	Heating & Ventilation units High School	SCHOOLS
31.	\$ 3,500	Major Equip for Music Department	SCHOOLS
32.	\$ 120,000	Photocopier Lease Program	SCHOOLS
33.	\$ 6,000	Replace ventilating rooftop units	SCHOOLS
34.	\$ 5,000	Small Equipment and Tools	SCHOOLS
35.	\$ 10,000	Stratton Building Improvements	SCHOOLS
36.	\$ 15,000	Stratton Facilities Plan	SCHOOLS
37.	\$ 15,000	Stratton Furniture & Classroom Improvements	SCHOOLS
38.	\$ 15,000	Window replacement on 5th fl AHS	SCHOOLS
39.	\$ 5,000	Photocopier	TOWN MANAGER
40.	\$ 4,500	Photocopier	TREASURER
	\$ 1,450,700	Acquisitions Total	
	\$ 9,924,694	Prior Debt Service	
	\$ 83,475	New Debt Service	
	\$ (83,000)	Less Ed Burns Rink	
	\$ (25,000)	Less Ambulance Revolving Fund	
	\$ (277,625)	Less Antenna Fund	
	\$ (229,125)	Less Enterprise Fund Debt Service Appropriation	
	\$ (1,012,809)	Less MWRA Loan Payments	
	\$ 9,831,310		Grand Total

(2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.

Item	Amount	Project	Department
1.	\$ 11,000	Van Replacement Program	COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND
2.	\$ 10,000	Headstone Cleaning & Repair	PUBLIC WORKS CEMETERY DIVISION
3.	\$ 500,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY DIVISION
4.	\$ 125,000	Install Sidewalk Ramps CDBG	PUBLIC WORKS HIGHWAY DIVISION
5.	\$ 330,000	Catch basin cleaner	PUBLIC WORKS WATER/SEWER DIVISION
6.	\$ 100,000	Drainage Rehab-Regulatory Compliance (Ch-308)	PUBLIC WORKS WATER/SEWER DIVISION
7.	\$ 100,000	Hydrant replacement program	PUBLIC WORKS WATER/SEWER DIVISION
8.	\$ 50,000	Lift Station upgrade	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$ 1,400,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
10.	\$ 5,000	Small equipment	PUBLIC WORKS WATER/SEWER DIVISION
11.	\$ 750,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
12.	\$ 3,000	ARB - 23 Maple Street Exterior, repair paved walkways/landscape	REDEVELOPMENT BOARD
13.	\$ 10,000	ARB - 23 Maple Street Mechanical/Electrical/Plumbing	REDEVELOPMENT BOARD
14.	\$ 40,000	ARB - Central Boiler	REDEVELOPMENT BOARD
15.	\$ 20,000	ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs	REDEVELOPMENT BOARD
16.	\$ 15,000	ARB - Central Interior baths, halls, lobby	REDEVELOPMENT BOARD
17.	\$ 12,000	ARB - Central Two Security Cameras	REDEVELOPMENT BOARD
18.	\$ 10,000	ARB - Jefferson Cutter Interior baths, halls, stairwells	REDEVELOPMENT BOARD
19.	\$ 15,000	ARB - Jefferson New Fire Alarm Panel	REDEVELOPMENT BOARD
	\$ 3,506,000		Grand Total

(3) That the sum of \$3,575,550 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

(This space intentionally blank.)

Item	Amount	Project	Department	Statutory Citation, Chapter 44 Section () or any Enabling Authority
1.	\$ 200,000	Ambulance replacement	COMMUNITY SAFETY - FIRE SERVICES	7(9)
2.	\$ 16,000	Automatic Defibrillators	COMMUNITY SAFETY - FIRE SERVICES	7(9)
3.	\$ 70,000	Breathing apparatus, SCBA	COMMUNITY SAFETY - FIRE SERVICES	7(9)
4.	\$ 450,000	Headquarters - Architectural Plans	COMMUNITY SAFETY - FIRE SERVICES	7(3A&22)
5.	\$ 40,000	Protective Gear Replacement	COMMUNITY SAFETY - FIRE SERVICES	7(9)
6.	\$ 25,000	Digital fingerprint imaging machine	COMMUNITY SAFETY - POLICE SERVICES	7(9)
7.	\$ 50,000	Robbins House Cottage kitchen & bath INCREASE	HEALTH & HUMAN SERVICES	7(3A)
8.	\$ 20,000	Whittemore Robbins House HVAC System	HEALTH & HUMAN SERVICES	7(3A)
9.	\$ 20,000	Building Security Elements	INFORMATION TECHNOLOGY	7(28&29)
10.	\$ 25,000	Document Management System	INFORMATION TECHNOLOGY	7(28&29)
11.	\$ 30,200	Library MLN Equipment	INFORMATION TECHNOLOGY	7(28&29)
12.	\$ 5,100	Library -PC Vend Printing/Photocopier Project	INFORMATION TECHNOLOGY	7(28&29)
13.	\$ 125,000	School - Educational IT Program	INFORMATION TECHNOLOGY	7(28&29)
14.	\$ 40,000	School - Software Licensing	INFORMATION TECHNOLOGY	7(28&29)
15.	\$ 40,000	School Dept-Admin Micro Program	INFORMATION TECHNOLOGY	7(28&29)
16.	\$ 30,000	Software Upgrades & Standardization	INFORMATION TECHNOLOGY	7(28&29)
17.	\$ 25,000	Town Network Infrastructure	INFORMATION TECHNOLOGY	7(28&29)
18.	\$ 60,000	Town-Microcomputer Program	INFORMATION TECHNOLOGY	7(28&29)
19.	\$ 50,000	Wireless Assessments, 8 Schools Continue Upgrade	INFORMATION TECHNOLOGY	7(28&29)
20.	\$ 150,000	Repainting of 1892 Building	LIBRARY	7(3A)
21.	\$ 25,000	Gibbs - Interior Bathrooms	PLANNING	7(3A)
22.	\$ 20,000	Gibbs - Lead Abatement	PLANNING	7(3A)
23.	\$ 15,000	Gibbs - Replace AC Compressor	PLANNING	7(3A)
24.	\$ 400,000	Water System Rehab	PUBLIC WORKS CEMETERY DIVISION	7(20&34)
25.	\$ 70,000	Opticom Updates Traffic Lights	PUBLIC WORKS ENGINEERING DIVISION	7(9)
26.	\$ 100,000	Flood Mitigation Grant FEMA Millbrook	PUBLIC WORKS ENGINEERING DIVISION	7(34)
27.	\$ 20,000	Air Compressor (trailer mounted)	PUBLIC WORKS HIGHWAY DIVISION	7(9)
28.	\$ 65,000	Install Sidewalk Ramps	PUBLIC WORKS HIGHWAY DIVISION	7(6)
29.	\$ 17,000	Sander Body	PUBLIC WORKS HIGHWAY DIVISION	7(9)
30.	\$ 90,000	Truck w/welder unit, 350 amp	PUBLIC WORKS HIGHWAY DIVISION	7(9)
31.	\$ 50,000	1 Ton Dump Truck w/Plow	PUBLIC WORKS NATURAL RESOURCES DIVISION	7(9)
32.	\$ 35,000	Pickup 3/4 ton	PUBLIC WORKS NATURAL RESOURCES DIVISION	7(9)
33.	\$ 225,000	High School Parking lot culvert	PUBLIC WORKS PROPERTIES DIVISION	7(1 & 1A)
34.	\$ 40,000	ADA Accessibility Study & Playground	RECREATION	7(25)
35.	\$ 288,750	Hibbert	RECREATION	7(25)
36.	\$ 197,500	North Union	RECREATION	7(25)
37.	\$ 225,000	AHS F Building Boiler	SCHOOLS	7(9)
38.	\$ 35,000	Athletics Van - 8 passenger	SCHOOLS	7(9)
39.	\$ 150,000	Chiller - Pierce School	SCHOOLS	7(9)
40.	\$ 10,000	High School -Replace heating and ventilation units	SCHOOLS	7(9)
41.	\$ 6,000	High School -Replace ventilating rooftop units	SCHOOLS	7(9)
42.	\$ 20,000	Replace Fire Control Inst. Alarm Panels HS	SCHOOLS	7(9)
	\$ 3,575,550		Grand Total	

And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$3,575,550 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

- (4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**
- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be**

- accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,
- (6) **That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.**

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Community Safety Buildings				
Tower Fire Station (Park Circle)	2,700	2007		
Highland Fire Station	6,503	1929	2011	
Central Fire Station (Headquarters)	12,738	1926		2017
Community Safety Bldg. (95% Police)	20,780	1983		2020
Dog Pound	1,214 (a)			
Public School Buildings				
Bishop Elem. School	51,367	1950	2002	
Brackett Elem. School	57,670	2000		
Dallin Elem. School	68,578	1956	2005	
Hardy Elem. School	55,107	1926	2001	
Peirce Elem. School	48,500	2002		
Stratton Elem. School	63,300	1962	1968 & 2011	
Thompson Elem. School	59,000	1956		2013
Ottoson Middle School	154,380	1920	1998	
Arlington High School (4 buildings)	394,106	1914 to 1980		
Pierce Field "Snack Shack"		2007		
Spy Pond Field House	870 (a)			
Libraries				
Robbins Library	46,003	1892	1992	
Fox Library	6,683	1940	1952	
Managed by Arlington Redevelopment Board				
Former Central School Bldg.	18746 (a)	1894 (d)	1985	
Former Crosby School Bldg.	40167 (a)	1895	1991	Sold 2012
Former Gibbs School Bldg.	53769 (a)	1928	1972	
Jefferson Cutter House	3,444	1817 (W)	1989 (W)	
Former Parmenter School Bldg.	27616 (a)	1926	1988	
Former Dallin Library Bldg.	4164(a)	1937	1999	
23 Maple St. (Group Home)	4,760	1862	2008	
Dept. of Public Works				
Bldg.-A (Director/Engineer/Inspection)	16608 (a)	1920	1987?	
Bldg.-B (Assembly Hall)	8568 (a)	1950	1987?	
Bldg.-C (Maintenance Garage)	40000 (a)			
Bldg.-D (Snow Fighting Garage)	6402 (a)			
Bldg.-E (Small Salt Shed)	2304 (a)			
Bldg.-G (Large Salt Shed)				
Transfer Station	1332 (a)			
Ryder Street Garage	5292 (a)	1950	???	
Cemetery Dept.				
Cem. Bldg.-A (Chapel & Office)	2016 (m)	1903		2015
Cem. Garage	825 (m)	c. 1952		
Parks & Recreation				
Sports Center Rink	25,680	1969		
Bath House at Arlington Reservoir	815 (a)			
Pump House at Arlington Reservoir				
Other Town-owned Bldgs.				

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Arlington Town Hall & Annex	45,612 (see above)	1913 1955	2011 2011	In Process In Process
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

Sources: (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

Note 1: This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

	2012	2013	2014	Grand Total
BOARD OF SELECTMEN				
		\$5,000		\$5,000
COMMUNITY SAFETY - FIRE SERVICES			\$200,000	\$200,000
Ambulance replacement				\$18,000
Amkus Tool cutters	\$18,000			\$16,000
Automatic Defibrillators			\$16,000	\$70,000
Breathing apparatus, SCBA			\$70,000	\$450,000
Headquarters - Architectural Plans			\$450,000	\$1,500
Photocopier lease	\$1,500			\$32,000
Protective Gear Replacement		\$32,000	\$40,000	\$10,000
Radio Upgrade		\$10,000		\$550,000
Replace 1 Engine		\$550,000		\$75,000
Replace fire alarm system	\$75,000			\$16,000
Replace LDH		\$16,000		\$24,000
Thermal Imaging Cameras	\$24,000			\$30,000
COMMUNITY SAFETY - POLICE SERVICES				\$30,000
Animal Control Van		\$30,000		\$15,000
Bullet Proof Vest Program	\$15,000	\$23,000	\$15,000	\$2,240,000
C.S. Building Renovations -5 Year plan		\$2,240,000		\$232,000
C.S. Building Renovations DWGS -5 Year plan	\$232,000			\$25,000
Digital fingerprint imaging machine			\$25,000	\$7,000
Laser Radar		\$3,500	\$3,500	\$19,000
Online Reporting System			\$19,000	\$10,000
Parking Hand Held Ticket Machines			\$10,000	\$4,500
Photocopier	\$4,500	\$4,500	\$5,500	\$12,000
Radio Upgrade		\$12,000		\$12,000
Radio Upgrade & Replacement	\$12,000			\$7,000
Security System		\$7,000	\$7,000	\$4,500
Universal Forensic Extraction Device			\$4,500	\$100,000
Vehicle Replacement Program	\$100,000	\$131,000	\$131,000	\$16,500
Window Treatments			\$16,500	\$10,500
COMMUNITY SAFETY - SUPPORT SERVICES				\$15,000
High Speed Tire Balance Machine		\$10,500		\$15,000
Tire Changing Machine		\$15,000		\$10,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE				\$11,000
Van Replacement Program	\$10,000		\$11,000	\$2,800
HEALTH & HUMAN SERVICES				\$2,800
AYCC Photocopier			\$2,800	\$5,600
Photocopier Lease - BOH/COA		\$2,800	\$2,800	\$20,000
Replace Hybrid vehicle		\$20,000		\$15,000
Robbins House Cottage beams, sill, siding		\$15,000		\$50,000
Robbins House Cottage kitchen & bath INCREASE			\$50,000	\$4,000
Whittemore Robbins House - Stairwell 1st fl to Basement		\$4,000		\$20,000
Whittemore Robbins House HVAC System			\$20,000	\$8,000
Whittemore Robbins House Window Replacement		\$8,000		\$20,000
INFORMATION TECHNOLOGY				\$40,000
Building Security Elements		\$20,000	\$20,000	\$25,000
Document Management System			\$25,000	\$45,000
DPW - Water/Sewer Plans & Records	\$45,000			\$125,000
Educational IT Program	\$125,000	\$125,000		\$19,100
Library MLN Equipment	\$20,600	\$19,100	\$30,200	\$5,100
Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$50,000
MUNIS Production Environment Server		\$50,000		\$25,000
Network Performance/Wireless		\$25,000		\$120,000
Ottoson Upgrade Phone		\$120,000		\$125,000
School - Educational IT Program			\$125,000	\$40,000
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$120,000
School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$30,000
Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$40,000
Town Network Infrastructure		\$40,000	\$25,000	\$60,000
Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$11,000
Web-based GIS viewer	\$11,000			\$75,000
Wireless Assessments, 8 Schools Continue Upgrade		\$75,000	\$50,000	\$25,000
INSPECTIONS				\$25,000
Vehicle - Building/Plumbing/Wire Inspectors		\$25,000		\$5,000
LEGAL/WORKERS' COMPENSATION				\$5,000
Photocopier	\$3,000	\$5,000	\$5,000	\$13,000
LIBRARY				\$10,950
Exhaust fans		\$5,350	\$5,600	\$13,500
Outdoor Lamp Stand and Fixture	\$13,500			\$9,000
Parking Lot Paving	\$9,000			\$900
Photocopier	\$900			\$406,000
Replace roofs 1892 & 1931 buildings		\$406,000		\$78,000
Replacement of roof covering - membrane		\$78,000		\$150,000
Repointing of 1892 Building			\$150,000	\$3,200
Roof Drainage		\$3,200		\$6,500
Roof Repairs - 1992 Addition		\$6,500		\$35,330
Storm Window replacement	\$35,330			\$50,000
PLANNING				\$75,000
BOS - Parmenter Boiler		\$50,000		\$8,000
Comprehensive Master Plan		\$75,000	\$75,000	\$15,000
Dallin - Paving			\$8,000	\$10,000
Gibbs - Card Access 2 doors gym			\$10,000	\$25,000
Gibbs - Interior Bathrooms			\$25,000	\$20,000
Gibbs - Lead Abatement			\$20,000	\$15,000
Gibbs - Replace AC Compressor			\$15,000	\$15,000
Gibbs Interior Bathrooms		\$15,000		\$20,000
Gibbs Repaving parking lot		\$20,000		

		2012	2013	2014	Grand Total	
PLANNING	MGR - Gibbs downspouts, gutters, roof		\$65,000		\$65,000	
	Parking Study - Arlington Center			\$30,000	\$30,000	
	Photocopier/Equipment	\$4,000	\$2,500	\$2,500	\$9,000	
	Retaining Wall adj to Town Hall & Library		\$50,000		\$50,000	
PUBLIC WORKS ADMINISTRATION	Mall Lights	\$16,000			\$16,000	
	Photocopier	\$1,500		\$2,000	\$3,500	
	Roadway Consulting Services			\$25,000	\$25,000	
PUBLIC WORKS CEMETERY DIVISION	Headstone Cleaning & Repair			\$10,000	\$10,000	
	Water System Rehab			\$400,000	\$400,000	
PUBLIC WORKS ENGINEERING DIVISION	Flood Mitigation Grant FEMA Millbrook			\$100,000	\$100,000	
	Opticom Updates Traffic Lights			\$70,000	\$70,000	
	Utility vehicle, 4 X 4		\$30,000		\$30,000	
PUBLIC WORKS HIGHWAY DIVISION	33,000# gvw dump truck		\$85,000		\$85,000	
	Air Compressor (trailer mounted)			\$20,000	\$20,000	
	Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$1,500,000	
	GPS Truck Tracking		\$15,000		\$15,000	
	Install Sidewalk Ramps	\$190,000	\$65,000	\$65,000	\$320,000	
	Install Sidewalk Ramps CDBG		\$125,000	\$125,000	\$250,000	
	Pickup 4WD w/ plow		\$45,000		\$45,000	
	Road Patch Heater (Durapatch machine)	\$51,000			\$51,000	
	Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$1,050,000	
	Roadway Reconstruction Override 2011		\$400,000	\$410,000	\$810,000	
	Sander Body	\$16,000	\$17,000	\$17,000	\$50,000	
	Sidewalks and Curbstones	\$5,000	\$50,000	\$50,000	\$105,000	
	Small equipment			\$5,000	\$5,000	
	Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000	
	Street Light Replacement - LED		\$625,000		\$625,000	
	Truck w/welder unit, 350 amp			\$90,000	\$90,000	
	PUBLIC WORKS NATURAL RESOURCES DIVISION	1 Ton Dump Truck w/plow	\$63,000		\$50,000	\$113,000
		Landscaping Multi-Purpose Tractor, 4wd		\$58,000		\$58,000
		Pickup 3/4 ton			\$35,000	\$35,000
		Small equipment			\$6,000	\$6,000
PUBLIC WORKS PROPERTIES DIVISION	Buildings Rehab consultant Services			\$18,000	\$18,000	
	Fox Library Windows			\$5,000	\$5,000	
	High School Parking lot culvert		\$225,000	\$225,000	\$450,000	
	Spy Pond Field Bleachers & Stairs	\$75,000			\$75,000	
PUBLIC WORKS WATER/SEWER DIVISION	Catch basin cleaner			\$330,000	\$330,000	
	Drainage Rehab-Regulatory Compliance (Ch-308)		\$100,000	\$100,000	\$200,000	
	Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$300,000	
	Lift Station upgrade	\$50,000	\$100,000	\$50,000	\$200,000	
	Pickup		\$45,000		\$45,000	
	Sewer System Rehabilitation	\$1,500,000	\$1,200,000	\$1,400,000	\$4,100,000	
	Small equipment	\$5,000	\$5,000	\$5,000	\$15,000	
	Utility Truck	\$75,000			\$75,000	
	Water System Rehabilitation	\$700,000	\$950,000	\$750,000	\$2,400,000	
	RECREATION	ADA Accessibility Study & Playground			\$40,000	\$40,000
Feasibility Study		\$10,000	\$10,000		\$20,000	
Florence Ave Tot Lot			\$435,750		\$435,750	
Hibbert				\$288,750	\$288,750	
North Union				\$197,500	\$197,500	
Robbins Farm Giant Hill Slide		\$15,000			\$15,000	
Thorndike Field Dog Park		\$25,000			\$25,000	
REDEVELOPMENT BOARD	ARB - 23 Maple Street Exterior Chimney/Porches/Trim	\$55,000			\$55,000	
	ARB - 23 Maple Street Exterior, repair paved walkways/landscape			\$3,000	\$3,000	
	ARB - 23 Maple Street Interior baths, halls, kitchen, stairwells		\$30,000		\$30,000	
	ARB - 23 Maple Street Mechanical/Electrical/Plumbing			\$10,000	\$10,000	
	ARB - Central Boiler			\$40,000	\$40,000	
	ARB - Central Exterior driveway/walkway, stairs		\$10,000		\$10,000	
	ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs			\$20,000	\$20,000	
	ARB - Central Interior baths, halls, lobby			\$15,000	\$15,000	
	ARB - Central Library Interior baths, halls, lobby	\$15,000			\$15,000	
	ARB - Central Library Mechanical/Electrical/Plumbing/Elevator		\$5,000		\$5,000	
	ARB - Central Two Security Cameras			\$12,000	\$12,000	
	ARB - Jefferson Cutter Exterior	\$15,000			\$15,000	
	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	\$3,000	\$9,000		\$12,000	
	ARB - Jefferson Cutter Interior baths, halls, stairwells			\$10,000	\$10,000	
	ARB - Jefferson Cutter Mechanical/Electrical/Plumbing	\$10,000			\$10,000	
	ARB - Jefferson New Fire Alarm Panel			\$15,000	\$15,000	
SCHOOLS	ARB Central Boiler		\$40,000		\$40,000	
	AHS Auditorium Pyramid Steps		\$40,000		\$40,000	
	AHS F Building Boiler			\$225,000	\$225,000	
	Asbestos Abatement - Remove Tiles		\$5,000	\$5,000	\$10,000	
	Athletics Van - 8 passenger			\$35,000	\$35,000	
	Bus - 53 Passenger #101		\$85,000		\$85,000	
	Bus #109 8 passenger 7-D suburban		\$40,000		\$40,000	
	Chiller - Pierce School			\$150,000	\$150,000	
	Furnishings World Language Lab at HS			\$12,000	\$12,000	

		2012	2013	2014	Grand Total
SCHOOLS	Heating & Ventilation units High School			\$10,000	\$10,000
	High School - exterior painting	\$20,000			\$20,000
	High School - HVAC steam trap replacement	\$30,000			\$30,000
	High School -Replace heating and ventilation units		\$20,000	\$10,000	\$30,000
	High School -Replace heating and ventilation units - INCREASE	\$20,000			\$20,000
	High School -Replace ventilating rooftop units	\$6,000	\$6,000	\$6,000	\$18,000
	Maintenance Bucket Truck		\$85,000		\$85,000
	Major Equip for Music Department			\$3,500	\$3,500
	Photocopier Lease Program	\$80,000	\$120,000	\$120,000	\$320,000
	Replace Fire Control Inst. Alarm Panels HS			\$20,000	\$20,000
	Replace Fire Control Inst. Alarm Panels Ottoson	\$45,000			\$45,000
	Replace ventilating rooftop units			\$6,000	\$6,000
	Small Equipment and Tools		\$5,000	\$5,000	\$10,000
	Stratton Building Improvements			\$10,000	\$10,000
	Stratton Facilities Plan			\$15,000	\$15,000
	Stratton Furniture & Classroom Improvements			\$15,000	\$15,000
	Stratton School Improvements	\$200,000			\$200,000
	Window replacement on 5th fl AHS			\$15,000	\$15,000
TOWN MANAGER	AHS maintenance of steam traps	\$12,780			\$12,780
	Hardy School replacement head end - energy mgmt system	\$19,825			\$19,825
	Photocopier		\$5,000	\$5,000	\$10,000
	Streetlights - conversion high pressure sodium to LED	\$268,500			\$268,500
	Website CMS Upgrade		\$20,000		\$20,000
TREASURER	Microfilm Reader		\$20,000		\$20,000
	Photocopier		\$5,206	\$4,500	\$9,706
VETERANS' MEMORIAL RINK ENTERPRISE FUND	Rink Renovations: Roof/ceiling/dehumidification		\$280,000		\$280,000
Grand Total		\$5,482,035	\$10,973,006	\$8,532,250	\$24,987,291

	Life	2014	2015	2016	2017	2018	Grand Total
COMMUNITY SAFETY - FIRE SERVICES							
Ambulance replacement	4	\$3,212	\$56,424	\$54,818	\$53,212	\$51,606	\$219,271
Automatic Defibrillators	10	\$257	\$2,114	\$2,062	\$2,011	\$1,960	\$8,404
Breathing apparatus, SCBA	7	\$1,124	\$13,372	\$25,299	\$35,781	\$34,818	\$110,395
Fire Station - Central	20		\$89,930	\$459,860	\$450,867	\$441,874	\$1,442,530
Headquarters - Architectural Plans	20	\$7,227	\$36,953	\$36,230	\$35,508	\$34,785	\$150,703
Ladder 1 #1009	20				\$14,854	\$75,959	\$90,813
Protective Gear Replacement	10	\$642	\$5,927	\$11,083	\$15,469	\$15,083	\$48,205
Purchase new Engine/Pump - replace #1007	7					\$9,635	\$9,635
Replace C2	7		\$642	\$6,999	\$6,815	\$6,632	\$21,089
COMMUNITY SAFETY - FIRE SERVICES Total		\$12,462	\$205,362	\$596,352	\$614,517	\$672,352	\$2,101,045
COMMUNITY SAFETY - POLICE SERVICES							
C.S. Building Renovations - 5 Year plan	20		\$3,950	\$55,755	\$201,615	\$197,664	\$458,985
Digital fingerprint imaging machine	20	\$401	\$2,053	\$2,013	\$1,973	\$1,933	\$8,372
Speed Trailer Replacement	7			\$241	\$2,625	\$2,556	\$5,421
COMMUNITY SAFETY - POLICE SERVICES Total		\$401	\$6,003	\$58,009	\$206,212	\$202,153	\$472,779
HEALTH & HUMAN SERVICES							
Robbins House Cottage kitchen & bath INCREASE	7	\$803	\$8,749	\$8,519	\$8,290	\$8,061	\$34,421
Whittemore Robbins House	7			\$2,409	\$26,246	\$25,558	\$54,213
Whittemore Robbins House HVAC System	7	\$321	\$3,499	\$3,408	\$3,316	\$3,224	\$13,769
HEALTH & HUMAN SERVICES Total		\$1,124	\$12,248	\$14,336	\$37,852	\$36,843	\$102,403
INFORMATION TECHNOLOGY							
Building Security Elements	7	\$321	\$3,821	\$7,228	\$10,223	\$9,948	\$31,541
Document Management System	7	\$401	\$4,776	\$9,036	\$12,779	\$12,435	\$39,427
Library MLN Equipment	5	\$485	\$7,320	\$11,673	\$16,817	\$20,615	\$56,911
Library -PC Vend Printing/Photocopier Project	7	\$82	\$974	\$1,843	\$2,689	\$3,511	\$9,099
Replacement of Receivable Package	10				\$3,212	\$26,424	\$29,635
School - Educational IT Program	3	\$2,007	\$47,689	\$92,032	\$135,037	\$135,037	\$411,802
School - Software Licensing	3	\$642	\$15,260	\$29,450	\$43,212	\$43,212	\$131,777
School Dept-Admin Micro Program	3	\$642	\$15,260	\$29,450	\$43,212	\$43,212	\$131,777
Software Upgrades & Standardization	3	\$482	\$11,445	\$22,088	\$32,409	\$32,409	\$98,832
Town Network Infrastructure	7	\$401	\$4,776	\$8,634	\$8,405	\$8,175	\$30,391
Town-Microcomputer Program	3	\$964	\$22,891	\$44,175	\$64,818	\$64,818	\$197,665
Wireless Assessments, 8 Schools Continue Upgrade	7	\$803	\$8,749	\$8,519	\$8,290	\$8,061	\$34,421
INFORMATION TECHNOLOGY Total		\$7,231	\$142,961	\$264,129	\$381,101	\$407,855	\$1,203,278
LIBRARY							
Doors	7				\$610	\$6,649	\$7,259
Heating/Cooling Water Pumps	7			\$344	\$3,744	\$3,646	\$7,734
Hot Water Heater	7	\$96	\$1,050	\$1,022	\$995	\$967	\$4,131
Ramp and Stairs	7				\$209	\$2,275	\$2,483
Repointing - 1992 Addition	20		\$361	\$1,848	\$1,812	\$1,775	\$5,796
Repointing of 1892 Building	20	\$2,409	\$12,318	\$12,077	\$11,836	\$11,595	\$50,234
Windows- 1892 Building	20					\$726	\$726
LIBRARY Total		\$2,505	\$13,729	\$15,290	\$19,206	\$27,634	\$78,364
PLANNING							
BOS - Parmenter Oil Tank Removal	20		\$241	\$1,232	\$1,208	\$1,184	\$3,864
Dallin Library Exterior Painting	20				\$321	\$1,642	\$1,964
MGR - Gibbs oil tank removal	20			\$321	\$1,642	\$1,610	\$3,574
Parmenter roof repairs for slate & gutters	15				\$321	\$1,976	\$2,297
Gibbs - Replace AC Compressor	7	\$241	\$2,625	\$2,556	\$2,487	\$2,418	\$10,326
Gibbs - Lead Abatement	7	\$321	\$3,499	\$3,408	\$3,316	\$3,224	\$13,769
Gibbs - Interior Bathrooms	7	\$401	\$4,374	\$4,260	\$4,145	\$4,030	\$17,211
PLANNING Total		\$964	\$10,739	\$11,776	\$13,440	\$16,084	\$53,004
PUBLIC WORKS CEMETERY DIVISION							
Garage Renovation/ Rehab Chapel/HVAC	25			\$4,015	\$18,029	\$17,708	\$39,752
Backhoe	15		\$1,766	\$10,866	\$10,631	\$10,395	\$33,659
Water System Rehab	25	\$6,424	\$28,847	\$28,333	\$27,819	\$27,305	\$118,729
Roadway Improvements	15		\$3,694	\$22,720	\$22,228	\$21,735	\$70,377
PUBLIC WORKS CEMETERY DIVISION Total		\$6,424	\$34,307	\$65,935	\$78,708	\$77,144	\$262,517
PUBLIC WORKS ENGINEERING DIVISION							
Utility Vehicle	7				\$482	\$5,249	\$5,731
Opticom Updates Traffic Lights	7	\$1,124	\$12,248	\$11,927	\$11,606	\$11,285	\$48,190
Flood Mitigation Grant FEMA Millbrook	7	\$1,606	\$19,505	\$43,728	\$90,371	\$87,962	\$243,171
PUBLIC WORKS ENGINEERING DIVISION Total		\$2,730	\$31,753	\$55,655	\$102,458	\$104,496	\$297,093
PUBLIC WORKS HIGHWAY DIVISION							
1 Ton Utility w/Gate Lift	10				\$755	\$6,210	\$6,964
3/4 Ton Pick-up, 4wd w/Plow (2)	7		\$1,285	\$13,998	\$13,631	\$14,629	\$43,543
4WD Truck w/Sander	10		\$2,248	\$20,777	\$39,120	\$54,927	\$117,072
Air Compressor (trailer mounted)	10	\$321	\$2,642	\$2,578	\$2,514	\$2,450	\$10,505
Backhoe/Loader 1.5 CY	10			\$1,815	\$14,929	\$14,566	\$31,310
Catch Basin Cleaner - Clam Shell	7					\$1,927	\$1,927
Install Sidewalk Ramps	20	\$1,044	\$6,381	\$11,615	\$16,744	\$27,804	\$63,588
Loader 2.5CY Capacity	7		\$2,569	\$27,996	\$27,262	\$26,528	\$84,355
Loader 3 CY Capacity	7					\$2,810	\$2,810
Replace Retaining Wall - Westminster Ave	7			\$1,590	\$17,323	\$16,868	\$35,781
Sander Body	7	\$273	\$3,248	\$6,144	\$8,963	\$11,703	\$30,331
Truck w/welder unit, 350 amp	7	\$1,445	\$15,748	\$15,335	\$14,922	\$14,509	\$61,959
33,000 GVW Dump Truck	10		\$1,445	\$11,891	\$11,602	\$11,312	\$36,250
PUBLIC WORKS HIGHWAY DIVISION Total		\$3,083	\$35,567	\$113,738	\$167,763	\$206,243	\$526,394
PUBLIC WORKS NATURAL RESOURCES DIVISION							
1 Ton Dump Truck w/Plow	10	\$803	\$6,606	\$6,445	\$6,285	\$6,124	\$26,263
1 Ton Utility Truck w/Gate	10		\$723	\$5,945	\$5,801	\$5,656	\$18,125
Fork Lift	7				\$1,285	\$13,998	\$15,283
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower	7			\$2,168	\$23,622	\$23,002	\$48,792
Pickup 3/4 ton	7	\$562	\$6,124	\$5,964	\$5,803	\$5,642	\$24,095
Work Crane - 120' Boom	7					\$4,015	\$4,015
PUBLIC WORKS NATURAL RESOURCES DIVISION Total		\$1,365	\$13,453	\$20,522	\$42,795	\$58,438	\$136,572
PUBLIC WORKS PROPERTIES DIVISION							
DPW Yard Bldg C Replace Spanish Tile Roof	20			\$4,818	\$24,635	\$24,154	\$53,607
High School Parking lot culvert	20	\$3,613	\$18,477	\$18,115	\$17,754	\$17,393	\$75,351
Town Hall Renovation Program	7			\$1,606	\$19,103	\$36,142	\$56,851
PUBLIC WORKS PROPERTIES DIVISION Total		\$3,613	\$18,477	\$24,539	\$61,493	\$77,688	\$185,809
RECREATION							
Hibbert	15	\$4,637	\$28,524	\$27,906	\$27,287	\$26,669	\$115,023
Magnolia Field Basketball Court Renovation	7		\$1,204	\$13,123	\$12,779	\$12,435	\$39,541

	Life	2014	2015	2016	2017	2018	Grand Total
North Union	15	\$3,172	\$19,510	\$19,087	\$18,664	\$18,241	\$78,674
Reservoir Beach	7					\$10,117	\$10,117
Robbins Farm	15			\$8,126	\$49,985	\$48,901	\$107,012
Spy Pond Tennis Courts	15		\$7,508	\$46,182	\$45,181	\$44,180	\$143,050
Wellington Playground	15				\$6,889	\$42,379	\$49,268
ADA Accessibility Study & Playground	7	\$642	\$6,999	\$6,815	\$6,632	\$6,448	\$27,537
RECREATION Total		\$8,451	\$63,745	\$121,239	\$167,418	\$209,371	\$570,223
REDEVELOPMENT BOARD							
ARB - Central Parking Lot Replacement	7		\$1,927	\$20,997	\$20,446	\$19,896	\$63,266
REDEVELOPMENT BOARD Total			\$1,927	\$20,997	\$20,446	\$19,896	\$63,266
SCHOOLS							
AHS F Building Boiler	7	\$3,613	\$39,369	\$38,337	\$37,305	\$36,272	\$154,897
Athletics Van - 8 passenger	5	\$562	\$8,124	\$7,899	\$7,674	\$7,450	\$31,710
Brackett School - exterior paving	15			\$642	\$3,951	\$3,866	\$8,459
Bus #102 53 passenger bus	7			\$1,526	\$16,623	\$16,187	\$34,335
Bus #103 77 passenger bus	7				\$2,088	\$22,747	\$24,834
Bus 105 - 8 7-D Tahoe	7		\$642	\$6,999	\$6,815	\$6,632	\$21,089
Bus -77 Passenger #104	7			\$2,088	\$22,747	\$22,150	\$46,985
Chiller - Pierce School	7	\$2,409	\$26,246	\$25,558	\$24,870	\$24,182	\$103,264
High School - HVAC steam trap replacement	10		\$161	\$1,321	\$1,289	\$1,257	\$4,028
High School -Replace heating and ventilation units	10	\$161	\$1,321	\$1,289	\$1,257	\$1,225	\$5,253
High School -Replace ventilating rooftop units	10	\$96	\$793	\$773	\$754	\$735	\$3,152
Maintenance Service Van	7		\$642	\$7,400	\$11,190	\$11,534	\$30,767
Maintenance Truck w/plow	7				\$562	\$6,124	\$6,686
Peirce Field Replace Turf	7		\$8,029	\$87,487	\$85,193	\$82,899	\$263,610
Replace Fire Control Inst. Alarm Panels HS	10	\$321	\$2,642	\$2,578	\$2,514	\$2,450	\$10,505
Thompson School Improvements	20	\$25,959	\$132,743	\$130,147	\$127,551	\$124,955	\$541,355
Van 110 - 8 passenger 7-D minivan	7		\$401	\$4,374	\$4,260	\$4,145	\$13,180
Stratton Building Improvements	7		\$1,606	\$21,512	\$67,206	\$137,196	\$227,520
SCHOOLS Total		\$33,121	\$222,721	\$339,932	\$423,849	\$512,005	\$1,531,628
VETERANS' MEMORIAL RINK ENTERPRISE FUND							
Rink Renovations: Electrical/ Lighting	15			\$1,766	\$10,866	\$10,631	\$23,264
Rink Renovations: Zamboni room/Locker rooms	15		\$4,256	\$26,178	\$25,610	\$25,043	\$81,087
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total			\$4,256	\$27,944	\$36,477	\$35,674	\$104,351
Grand Total		\$83,475	\$817,248	\$1,750,394	\$2,373,735	\$2,663,875	\$7,688,726

