



TOWN OF ARLINGTON

CAPITAL PLANNING COMMITTEE

Report to Town Meeting

April 2012

CAPITAL PLANNING COMMITTEE REPORT

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REPORT OF THE CAPITAL PLANNING COMMITTEE

The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2011 on the five-year plan, FY2013-FY2017. The FY2013 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2012. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in March 2012.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 20 years, cost estimates have been reasonably accurate except in the case of reconstruction of school buildings. In the case of school buildings, the original cost estimates have been significantly below actual cost.

Scope of this Report

The FY2013 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2013-FY2017 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½. Last year, Town Meeting voted authorization of funding for the Thompson School Rebuild. Debt service for that project is included in "prior debt service", and portions are exempt as well as non-exempt. Funding for Phase 2 renovation of the Community Safety Building is considered as part of FY 2013 Capital Budget, but will be voted separately in the Special Town Meeting and is addressed later in this report and under Article 6 of the Special Town Meeting.

The Five Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. However, Town Meeting is being asked to vote for Capital Budget items in both the Annual Town Meeting, in Article 41, and in the Special Town Meeting, in Articles 6. The reason for this segregation is to allow the Town to move forward with renovation of Community Safety as soon as possible to avoid the additional cost of cold weather construction later in the year.

Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement or
2. For the purchase or lease of a Capital Asset or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

Sources of Funding: Bonds, Cash, and Other

Each year , the Capital Planning Committee (the “ CPC ” or the "Committee") presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms “Cash”, “Bonds”, and “Other” to describe the sources of funding for the Capital Budget and the five-year Capital Plan. Figure 1 Five Year History By Funding Source provides a recent history of funding sources compared to that in this year’s proposed capital budget vote.

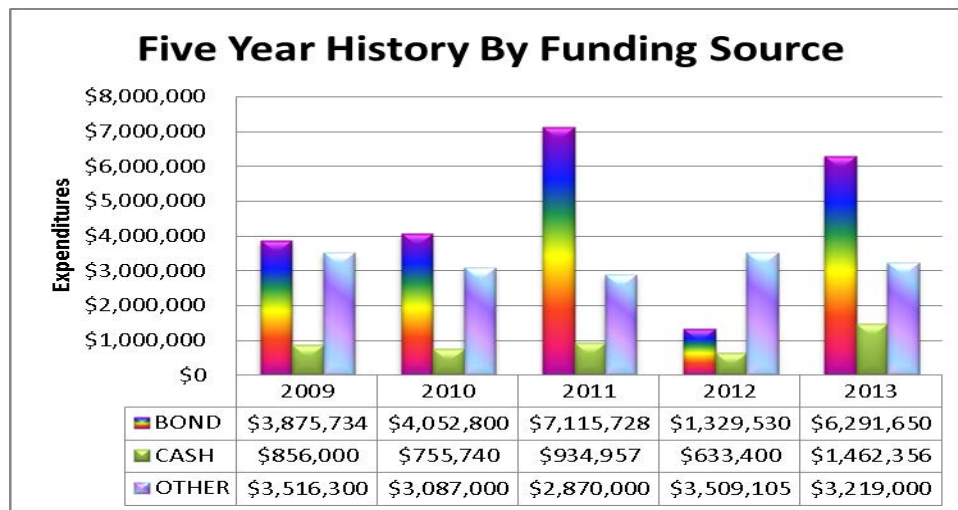


Figure 1 Five Year History By Funding Source

“Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

“Bonds” refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are typically referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

“Other” refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax

sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure to last year's expenditures and their respective impact on the non-exempt budget.

Table 1 Comparison to Prior Year Expenditure

	Expenditure FY 2012 vs. FY 2013			
	Expenditure FY 2012	Expenditure FY 2013	Change Amount FY 13 - FY 12	Change % FY 13- FY 12
<i>Prior Debt Service</i>				
Exempt	\$2,836,327	\$2,800,366	(\$35,961)	(1.27%)
Non-Exempt	\$6,119,149	\$6,219,627	\$100,478	1.64%
Less MWRA Debt	(\$731,649)	(\$898,395)	(\$166,746)	22.79%
Total Prior Debt Service	\$8,223,827	\$8,121,598	(\$102,229)	(1.24%)
New Debt Service	\$43,673	\$101,037	\$57,364	131.35%
Less Ent. Fund Debt Service	(\$296,775)	(\$291,871)	\$4,904	(1.65%)
Total Debt Service	\$7,970,725	\$7,930,764	(\$39,961)	(0.50%)
Cash Expenditure	\$633,400	\$1,462,356	\$828,956	130.87%
Less Transfer from Ambulance Revolving Fund	(\$49,300)	(\$49,300)		
Total Expenditure	\$8,554,825	\$9,343,820	\$788,995	9.22%
<i>Non-exempt Expenditure</i>				
Non-exempt Expenditure	\$5,718,498	\$6,543,454	\$824,956	14.43%
Less Capital Carry Forward	(\$110,000)		\$110,000	(100.00%)
Less Veterans Memorial Rink				
Less Roadway Reconstruction O/R 2012		(\$400,000)	(\$400,000)	N/A
Adjust for Ottoson	(\$436,717)	(\$436,717)		
Adjusted Non-Exempt Expenditure	\$5,171,781	\$5,706,737	\$534,956	10.34%

Vote by the Town Meeting Under Article 41

In the vote for the capital appropriation for FY 2013, you will be asked to approve (in six separate votes):

1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
2. Acquisitions using sources of funds other than the tax levy,
3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
4. Authorization of the Town to seek external grants and funds for capital purposes,
5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years, and,
6. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose.

Under Article 41, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee. You are only asked to vote on the Capital Budget for FY2013 under Article 41 (Exhibit III), and not on the Five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan. You are also asked to vote on a capital improvement article (Article 6) in the Special Town Meeting to authorize bonds for the renovation of the Community Safety Building. This request is in the STM in order to allow construction to start early in the season. A vote of No Action is recommended on Article 7 of the STM because contractor bids came in within budget and the additional funds are not required. A copy of STM Articles 6 and 7 are included as Exhibit VII.

Table 2 Summary of Article 41 and STM Article 6

FY 2013	Expenditures
By Funding Source	
Cash	\$1,462,356
Bond	\$6,291,650
Other	\$3,219,000
Total	\$10,973,006
Calculation of Net Appropriation of Article	
FY2013	Capital and Debt Service
Prior Years Non-exempt Debt Service	
Principal	\$4,223,990
Interest	\$859,867
Total Prior Non-exempt Debt Service	\$5,083,857
Plus Enterprise Fund Debt Svc. Appropriation	\$237,375
Plus MWRA Loan Payments	\$898,395
Net Prior Non-Exempt Debt Service	\$6,219,627
New Non-exempt Debt Service	\$101,037
Less Veterans Memorial Rink	(\$54,496)
Less Ambulance Revolving Fund	(\$49,300)
Current Year Cash Outlay	\$1,462,356
Total Non-exempt Appropriation	\$7,679,224
Exempt Principal	\$2,196,010
Total Exempt Interest	\$604,356
Total Exempt Debt Service	\$2,800,366
Less Enterprise Fund Debt Svc Approp.	(\$237,375)
Less MWRA Loan Payments	(\$898,395)
Total Tax Rate Appropriation	\$9,343,820

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 above. In FY 2013, Prior Non-Exempt Debt Service (\$5,083,857) is comprised of the current principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Non-exempt debt service in Table 2. Cash is the amount (\$1,462,356) of directly purchased (non-bonded) acquisitions. Article 41 and STM Article 6 also authorize \$6,291,650 in new borrowing including \$2,240,000 for Community Safety. \$101,037 is the estimated tax impact of interest this year for borrowing in Article 41 and STM Article 6. These amounts are reduced by transfers from other available funds, such as Water and Sewer. \$2,800,366 is the amount needed to pay the principal and interest on bonds that have been authorized by Debt Exclusion referenda and that are exempt from the limits of Proposition 2½.

In the Special Town Meeting, under Article 6, you are being asked to authorize the Town to borrow to fund \$2,240,000 for the next phase of the renovation and improvement of the Community Safety Building. As this report is being prepared, there is some indication that current bids responses are coming in above plan. Town Management believes any variances can be covered by savings in other recent building projects, such as the Highland Fire Station, where the PTBC came in on schedule and under budget. The Community Safety planned amount is

included in the Capital Budget (Exhibit I) and the relevant debt service is included in the Five Year Capital Plan (Exhibit II). The amount of \$2,240,000 is included in the summary table, Table II above. Table 3 below outlines the components of the five-year plan.

Table 3 Components of the Total Expenditure

Fiscal Year	2013	2014	2015	2016	2017	Total
Prior Non-Exempt Debt	5,083,857	\$4,786,429	\$4,268,638	\$3,740,675	\$3,379,471	\$21,259,071
Cash	\$1,462,356	\$1,269,606	\$1,508,650	\$1,228,956	\$1,300,625	\$6,770,193
New Non-Exempt Debt Service	\$101,037	\$883,535	\$1,497,281	\$2,224,375	\$2,735,860	\$7,442,088
Total Non-Exempt Tax Burden	\$6,647,250	\$6,939,571	\$7,274,570	\$7,194,006	\$7,415,956	\$35,471,352
Adjust for Rink Enterprise Funds	(\$54,496)	(\$77,660)	(\$77,060)	(\$76,461)	(\$75,861)	(\$361,538)
Adjust for Ambulance Revolving	(\$49,300)	(\$50,330)	(\$95,560)	(\$94,195)	(\$92,830)	(\$382,215)
Adjust for Roadway Reconstruction O/R 2011	(\$400,000)	(\$410,000)	(\$420,250)	(\$430,756)	(\$441,525)	(\$2,102,531)
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$2,183,585)
Net Non-Exempt Plan	\$5,706,737	\$5,964,864	\$6,244,982	\$6,155,877	\$6,369,023	\$30,441,483

The “Adjustment for Ottoson” is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund. The adjustments for the Enterprise and ambulance accounts recognize payments to the Capital Budget from those accounts. During the 2011 override referendum, voters were promised that \$400,000 of the override amount would be applied to roadway reconstruction. This offset removes that amount from the operating budget (increased each year by 2.5%) to fund the additional DPW capital expense.

Planning and Controlling Capital Expenditures

The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 Capital Planning and 5% Limit demonstrate that the expenditures in Article 41, STM Article 6 and in the Five Year Capital Plan meet the Capital Planning Committee’s 5% standard. The budget fiscal year expenditures are 5% of the total Town revenue and over five years the plan estimate averages 5%.

Table 4 Capital Planning and 5% Limit

Fiscal Year	2013	2014	2015	2016	2017	Total
Net Non-Exempt Plan	\$5,706,737	\$5,964,864	\$6,244,982	\$6,155,877	\$6,369,023	\$30,441,483
Pro Forma Budget	\$114,220,883	\$117,344,817	\$120,860,337	\$126,565,048	\$129,471,591	\$608,462,676
Budget For Plan at 5%	\$5,711,044	\$5,867,241	\$6,043,017	\$6,328,252	\$6,473,580	\$30,423,134
Plan as % of Revenues	5.00%	5.08%	5.17%	4.86%	4.92%	5.00%
Variance From Budget	\$4,308	(\$97,623)	(\$201,966)	\$172,376	\$104,556	(\$18,349)

An Overview of the Impact of Capital Spending

In Fiscal 2013, as seen in Figure 2 Funding Sources in FY 2013, 57% of the planned acquisitions are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.

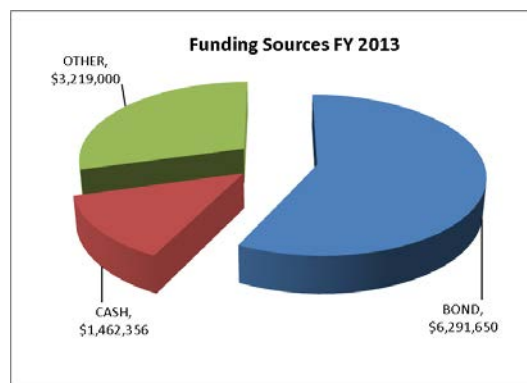


Figure 2 Funding Sources in FY 2013

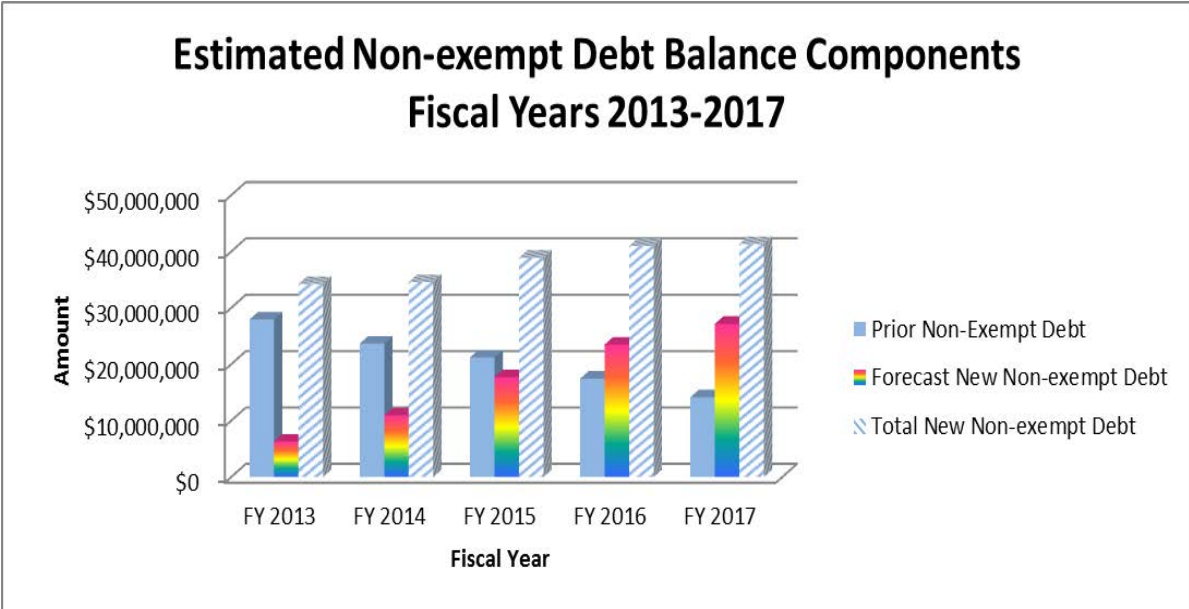


Figure 3 Forecast of Non-Exempt Debt Balance

Figure 4 Estimated Total Debt shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding Non-Exempt Debt can affect the Town’s ability to meet its operating budget requirements. This forecast shows a rise representing the impact of the Fire Station infrastructure program and the non-exempt portion of the Thompson Project, followed by a leveling as earlier debt is retired.

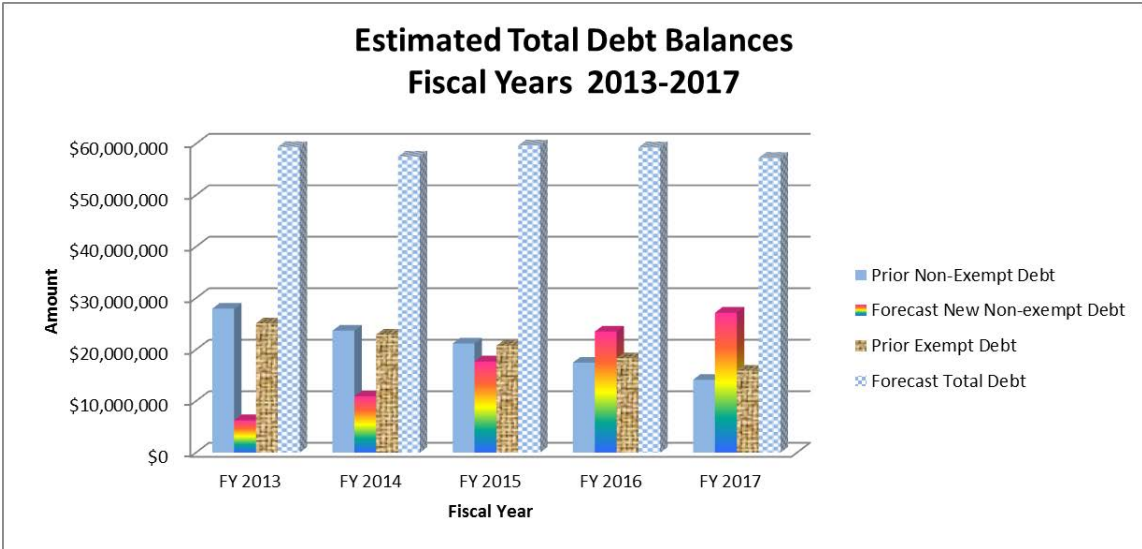


Figure 4 Estimated Total Debt

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from this chart, both exempt debt and non-exempt debt are reasonably level over the next five years. Total forecast debt levels decline slightly after 2015.

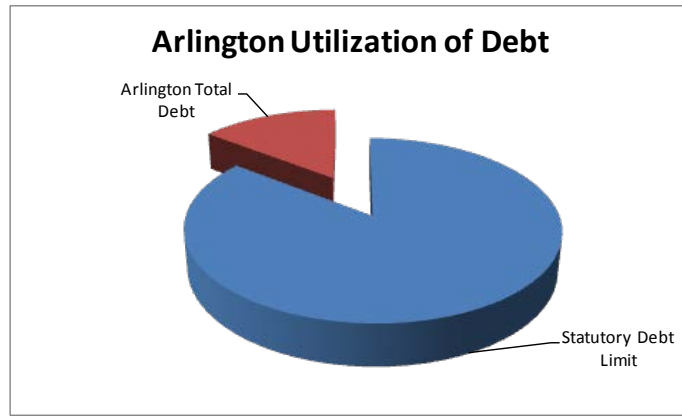


Figure 5 Arlington Statutory Debt Capacity

The statutory debt limit is 5% of the Mass Department of Revenue’s Equalized Valuation (EQV) of the Town. Based on the 2012 EQV of \$6.95 billion, the debt limit is \$348 million. Arlington’s estimated total FY 2013 debt of \$59 million (including incidental short term borrowing) is a conservative 17% of the limit.

Implementing Previous Capital Plans

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased or their purchase or implementation is in process. The renovation of Highland Fire Station has been completed on time and under budget, as has the exterior of Central Fire Station. Phase 1 of Community Safety is complete and under budget. The Giant Hill Slide at Robbins Farm Park has been completed with the participation of Friends of Robbins Farm and other community donors. Stratton phase 2 repairs are complete, as are the Wellington Tennis Courts. Thompson School rebuilding is underway, as are projects for the Dog Park, updating of the Town-Wide Fire Alarm System and Forest Street Reconstruction.

Progress on these acquisitions is monitored by the Comptroller and reported to the Capital Planning Committee.

Arlington’s Cultural Legacy

Our community life has long benefitted from the political traditions, institutions and infrastructure passed to us by our predecessors. As transient custodians of our culture and environment, we share in our ancestors’ obligation to transfer equitably to the generations following the same or greater value that we ourselves have received. Last year’s favorable override vote and Town Management and Labor adoption of GIC health insurance are two fiscal building blocks enabling continuation of Arlington’s strong social legacy. From an infrastructure viewpoint, in the latter part of the 20th century we enjoyed the schools, Town Hall, public buildings, library and roads and highways developed by “the Greatest Generation” and their forebears.

In the last several decades Town Meeting and the voters have faithfully continued the Town’s practice to pass to our children and grandchildren an intact municipal fabric and preserved community wealth. Under Town Meeting government, our town operates with prudence and probity; our bond rating is Triple-A; and our debt less than one-fifth of the state legislated limit. We have rebuilt and expanded Robbins Library, renovated Town Hall and Town Yard facilities. We have renovated the Ottoson Middle School, and with the completion next year of Thompson School, we will have renovated or completely rebuilt all seven elementary schools. The Town is mid-way in the process of a 40-year program to renew and replace its water and sewer infrastructure that was first developed 150 years ago. Park Circle Fire Station was rebuilt and Highland Fire Station completely renovated from top to bottom and stem to stern. During this time public rolling stock from school buses to snow plows to the Fire Department’s “Quint” ladder-pumper have been maintained, replaced and upgraded, along with the Town’s Information Technology base and other equipment.

More is to be done. The Central Fire Station is scheduled for planning next year. Community Safety is in the midst of a multiyear upgrade. Future effort is needed on Stratton School. Arlington High School, built in 1914 and considered in the 1991 School Infrastructure Study, has not yet been addressed, and was last upgraded 32 years ago, in 1980. Our Minutemen Regional Vocation High School is also in need of renovation, and this will be an issue to consider in coming years. Of equal importance, our highways, byways and walkways are in need of intensified attention. The Capital Planning Committee is recommending a request by the Director of Planning & Community

Development to create a Comprehensive Master Plan that will help shape the Town's future. Town Meeting's careful evaluation of Arlington's capital needs and its continued support of Town Management's five-year capital planning process is a critical element of equitable intergenerational transfer of our communal heritage.

Reconstruction and Renovation of Town-owned Buildings

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Buildings that have received substantial recent attention are the Community Safety Building, Fire Stations, and the Public Schools. The Community Safety Building (built in 1983) needs major renovation.

Facilities Maintenance Planning Committee

As proposed in last year's Capital Report, after several years of discussion and planning, the Town will launch a Facilities Maintenance Planning Committee (FMPC) this year. Although there is a warrant article before Town Meeting to establish such a committee, the Capital Planning Committee recommends "no action" because the Board of Selectman voted on March 12 to establish this committee for the Town.

The FMPC will create a standard, town wide process for departmental maintenance planning and budgeting. During its first year of operation the FMPC will gather baseline data, listing current maintenance expenditures by department, facility and account. The Committee will develop benchmarks for estimating maintenance requirements for key Town and School assets including buildings, equipment, parks and fields, determining size, value, age and remaining life. The FMPC will assist and encourage Town and School departments to undertake rational, transparent, fiscally responsible planning for maintenance in order to achieve full potential lifetime value for these assets. By the second year departments will submit maintenance plans and budget requests to the FMPC. The FMPC will prioritize these requests based on criteria developed in the first year.

The FMPC will assess these maintenance spending requests and make annual recommendations to the Town Manager to be considered in compilation of the annual operating budget. The members of the Facilities Maintenance Advisory Committee will be: (1) the Town Manager or designee; (2) the Facilities Superintendent or other designee of the Director of Public Works; (3) the Superintendent of Schools or designee; (4) a member of the Finance Committee, to be chosen by the Finance Committee; and (5) a citizen representative to be appointed by the Town Manager.

Rebuilding the Thompson School

The Thompson School Rebuild Project, approved by Town Meeting in 2011, is proceeding under the direction of the Thompson School Building Committee. The Building demolition began in the autumn of 2011. The demolition contract was completed in early January on schedule and on budget. The actual building construction contract was successfully bid in March. The low bid for the School Building is approximately \$14.5 million, which is about \$500,000 less than the project Consultant's Estimate. The construction contract has been executed and the Contractor given the Notice to Proceed. The planned schedule is to have the building ready for occupancy by September of 2013.

The approved overall budget for the project is \$20,773,363, including hard and soft costs. This amount includes a line budget of \$900,000 for furnishings and computer equipment. The MSBA reimbursement level is 50.42% of eligible costs or a maximum obligation of \$9,615,802. Accordingly, the Town's share of the project is \$11,157,561.

Table 5 Summary of Funding Sources for Thompson Project

Town Funding Sources For Thompson Project	
MSBA Reimbursement	\$9,615,802
Unused Debt Exclusion Capacity	\$5,909,198
Proceeds from Sale of Crosby School	\$2,875,000
Non-Exempt Borrowing	\$1,600,000
Prior Capital Appropriations (Thompson)	\$773,363
Total	\$20,773,363

Table 5 summarizes the funding sources for the Thompson project. The Capital Planning Committee had previously proposed that Thompson School rebuilding be funded by a combination of an annual \$120,000 per year allocation from the Capital Plan, voter-authorized but yet unused Exempt Debt capacity, the funds already allocated for the feasibility study, state assistance from the MSBA and proceeds from the potential sale of the Parmenter and Crosby school buildings. The 2011 Annual Town Meeting voted to sell or lease the Crosby School to fund the Thompson. The Board of Selectmen and Town Manager successfully negotiated a sale to the current tenants, Schools for Children. This favorable outcome has provided critical funding for Thompson, preserved a valued corporate citizen in Arlington and insured stability for the Crosby neighborhood.

Community Safety Building

The decade-long program of rehabilitation of our 1983 Community Safety Building is proceeding successfully. Phase 1 addressed the structural integrity of the garage roof which forms the deck between the Community Safety Building and Cusack Terrace. Completed under budget last year, this phase ensured the safety of garage personnel, protected the structure from water damage and provided a greatly improved outdoor environment for the residents of Cusack Terrace. Bids are now in hand for Phase 2, the rehabilitation of the building envelope to cure chronic water infiltration that has caused serious deterioration of the masonry. This year's Special Town Meeting will be asked to approve funding for Phase 2 so that this exterior work can begin promptly and be completed during the current construction season. With the building again weathertight, Phase 3 will begin in FY2015 to address interior structural deficiencies and building code change compliance, and provide for the 21st-century programmatic needs of our police department.

Central Fire Station

Reconstruction of the historic Central Fire Station is a multi-year program. The very challenging exterior restoration and waterproofing of the building envelope, with its badly-deteriorated and unsafe masonry and cornices, was successfully completed this past year. Plans for interior renovation of the facility are budgeted in FY2014, with a \$4,000,000 projected construction cost included in the plan for FY2015. Recent changes in applicable building codes have altered the thresholds for requiring seismic reinforcement in projects such as the Central Fire Station. A study is underway to determine whether such requirements may be triggered by this renovation, and to assess their impact on the scope and budget of the project.

Document Management Strategy

Over the course of the last year, the Deputy Town Manager in consultation with the Director of Information Technology began the analysis of current copier utilization and document management practices. Currently, two software solutions are being evaluated for use in the Town Clerk's Office and the Board of Selectmen's Office. A Town wide copier survey is also scheduled to begin prior to the start of FY 2013. The goal of these efforts is to reduce paper usage wherever feasible while also enhancing document archiving and retrieval.

Streetlights – LED Changeover

Utilizing a combination of Green Communities Grant funding and town capital funding the Town has begun the replacement of its fleet of High Pressure Sodium streetlights with LED streetlights. This first phase of replacement has included approximately 1,000 streetlights which make up one third of the Town's total streetlight inventory. Funding for completing the changeover is included in this year's capital budget in the amount of \$625,000. LED streetlights use 50% less electricity than the existing High Pressure Sodium lights and also have twice expected useful life. This changeover aids the Town in reaching its goal of a 20% energy use reduction while also reducing ongoing maintenance costs.

Stratton School MSBA Green Repair Grant

Town meeting funded Phases 1 and 2 of the Stratton Elementary School on an accelerated basis, and these renovations have now been completed. These renovations included ADA upgrades, roof replacement, new boiler, and window replacements. Due to timely action by the Town Manager and School Department CFO, this project was also the recipient of a Green Repair grant from the Massachusetts School Building Authority that was not part of the original project. This grant award was in the amount of \$718,115 and ultimately reduced the Town's total cost for the project from approximately \$2.5 million to approximately \$1.7 million. The success of this project was

the result of an integrated effort on the part of the Capital Planning Committee, the Permanent Town Building Committee, the School Department's CFO and the Town Manager's Office.

Program Spending

Table 6 summarizes Non-Exempt Town expenditures by program from 2010 (2010 through 2012 are actual) through the five year capital plan. The debt-excluded elementary school projects are exempt from Proposition 2½, and are not included in this chart.

Table 6 Analysis of Spending By Program

Program	Fiscal Year								Grand Total
	2010	2011	2012	2013	2014	2015	2016	2017	
DEPARTMENTAL PROJECT	\$29,000	\$39,000	\$16,000	\$165,500	\$184,500	\$76,500	\$44,500	\$67,500	\$622,500
EQUIPMENT REPLACEMENT	\$240,000	\$161,000	\$562,105	\$442,500	\$453,000	\$306,000	\$548,000	\$219,000	\$2,931,605
INFORMATION TECHNOLOGY	\$282,500	\$382,500	\$376,700	\$479,200	\$438,700	\$389,600	\$362,750	\$500,100	\$3,212,050
INFRASTRUCTURE IMPROVEMENT	\$3,656,000	\$7,315,000	\$2,523,000	\$3,742,000	\$3,738,000	\$6,735,000	\$2,944,000	\$2,470,000	\$33,123,000
MAJOR REPAIRS	\$10,000	\$15,000	\$30,000	\$45,000	\$230,000	\$545,000	\$85,000	\$535,000	\$1,495,000
PARKS & PLAY GROUNDS	\$25,000	\$535,728	\$50,000	\$445,750	\$525,000	\$531,250	\$483,000	\$437,624	\$3,033,352
PHOTOCOPIER PROGRAM	\$146,740	\$152,490	\$95,400	\$150,006	\$150,506	\$148,100	\$138,700	\$137,300	\$1,119,242
PUBLIC BUILDING MAINTENANCE	\$1,916,300	\$4,293,450	\$526,830	\$2,784,050	\$270,800	\$274,300	\$3,206,400	\$82,300	\$13,354,430
ROADS AND PATHS INFRASTRUCTURE	\$975,000	\$975,000	\$1,054,000	\$1,490,000	\$1,500,000	\$1,740,250	\$1,395,756	\$1,406,525	\$10,536,531
STUDENT TRANSPORTATION		\$85,000		\$125,000	\$35,000	\$65,000	\$245,000	\$120,000	\$675,000
VEHICLE REPLACEMENT	\$530,000	\$494,000	\$248,000	\$1,104,000	\$841,000	\$744,000	\$621,000	\$1,439,000	\$6,021,000
Grand Total	\$7,810,540	\$14,448,168	\$5,482,035	\$10,973,006	\$8,366,506	\$11,555,000	\$10,074,106	\$7,414,349	\$76,123,710

The Capital Planning Committee requests that you support its recommendations on Article 41 of the Annual Town meeting and Article 6 of the Special Town meeting.

The Committee wishes to thank John FitzMaurice, who retired this year, for his outstanding leadership and contributions over the last 19 years.

Respectfully submitted by

Stephen J. Andrew — Moderator Appointee
 Adam Chapdelaine —Town Manager
 Charles T. Foskett, Chairman — FinCom Designee
 Paul Olsen Vice-Chairman—Town Treasurer Designee
 Ruth Lewis—Town Comptroller
 Anthony T. Lionetta, Secretary — Moderator Appointee
 Diane Johnson—School Superintendent's Designee
 Brian Rehrig – Moderator Appointee
 Barbara Thornton — Moderator Appointee

FISCAL YEAR		2013					
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total	
BOARD OF SELECTMEN	PHOTOCOPIER PROGRAM	Photocopier lease		\$5,000		\$5,000	
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Protective Gear Replacement	\$32,000			\$32,000	
	EQUIPMENT REPLACEMENT	Radio Upgrade		\$10,000		\$10,000	
		Replace LDH		\$16,000		\$16,000	
COMMUNITY SAFETY - POLICE SERVICES	VEHICLE REPLACEMENT	Replace 1 Engine	\$550,000			\$550,000	
	DEPARTMENTAL PROJECT	Laser Radar		\$3,500		\$3,500	
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$23,000		\$23,000	
		Radio Upgrade		\$12,000		\$12,000	
		Security System		\$7,000		\$7,000	
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500	
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan	\$2,240,000			\$2,240,000	
COMMUNITY SAFETY - SUPPORT SERVICES	VEHICLE REPLACEMENT	Animal Control Van	\$30,000			\$30,000	
		Vehicle Replacement Program		\$131,000		\$131,000	
	EQUIPMENT REPLACEMENT	High Speed Tire Balance Machine		\$10,500		\$10,500	
HEALTH & HUMAN SERVICES		Tire Changing Machine		\$15,000		\$15,000	
	INFRASTRUCTURE IMPROVEMENT	Whittemore Robbins House Window Replacement		\$8,000		\$8,000	
	PHOTOCOPIER PROGRAM	Photocopier Lease - BOH/COA		\$2,800		\$2,800	
	PUBLIC BUILDING MAINTENANCE	Robbins House Cottage beams, sill, siding	\$15,000			\$15,000	
INFORMATION TECHNOLOGY		Whittemore Robbins House - Stairwell 1st fl to Basement		\$4,000		\$4,000	
	VEHICLE REPLACEMENT	Replace Hybrid vehicle		\$20,000		\$20,000	
	EQUIPMENT REPLACEMENT	MUNIS Production Enviroment Server	\$50,000			\$50,000	
		Ottoson Upgrade Phone	\$120,000			\$120,000	
INSPECTIONS	INFORMATION TECHNOLOGY	Building Security Elements	\$20,000			\$20,000	
		Educational IT Program	\$125,000			\$125,000	
		Library MLN Equipment	\$19,100			\$19,100	
		Library -PC Vend Printing/Photocopier Project	\$5,100			\$5,100	
		Network Performance/Wireless	\$25,000			\$25,000	
		School - Software Licensing	\$40,000			\$40,000	
		School Dept-Admin Micro Program	\$40,000			\$40,000	
		Software Upgrades & Standardization	\$30,000			\$30,000	
		Town Network Infrastructure	\$40,000			\$40,000	
		Town-Microcomputer Program	\$60,000			\$60,000	
		Wireless Assessments, 8 Schools Continue Upgrade	\$75,000			\$75,000	
	LEGAL/WORKERS' COMPENSATION	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors	\$25,000			\$25,000
	LIBRARY	PHOTOCOPIER PROGRAM	Photocopier		\$5,000		\$5,000
PUBLIC BUILDING MAINTENANCE		Exhaust fans		\$5,350		\$5,350	
		Replace roofs 1892 & 1931 buildings	\$406,000			\$406,000	
		Replacement of roof covering - membrane	\$78,000			\$78,000	
		Roof Drainage	\$3,200			\$3,200	
PLANNING		Roof Repairs - 1992 Addition	\$6,500			\$6,500	
	DEPARTMENTAL PROJECT	Comprehensive Master Plan		\$75,000		\$75,000	
	INFRASTRUCTURE IMPROVEMENT	Retaining Wall adj to Town Hall & Library	\$50,000			\$50,000	
PUBLIC WORKS ENGINEERING DIVISION	PHOTOCOPIER PROGRAM	Photocopier/Equipment		\$2,500		\$2,500	
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4	\$30,000			\$30,000	
PUBLIC WORKS HIGHWAY DIVISION	DEPARTMENTAL PROJECT	GPS Truck Tracking		\$15,000		\$15,000	
	EQUIPMENT REPLACEMENT	Sander Body	\$17,000			\$17,000	
		Snow Plow - (1 per 2 yr.)		\$12,000		\$12,000	
	INFRASTRUCTURE IMPROVEMENT	Street Light Replacement - LED	\$625,000			\$625,000	
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway			\$500,000	\$500,000	
		Install Sidewalk Ramps	\$65,000			\$65,000	
		Roadway Reconstruction		\$350,000		\$350,000	
		Roadway Reconstruction Override 2011		\$400,000		\$400,000	
		Sidewalks and Curbstones		\$50,000		\$50,000	
		Install Sidewalk Ramps CDBG			\$125,000	\$125,000	
PUBLIC WORKS NATURAL RESOURCES DIVISION	VEHICLE REPLACEMENT	33,000 gvw dump truck	\$85,000			\$85,000	
		Pickup 4WD w/ plow	\$45,000			\$45,000	
PUBLIC WORKS PROPERTIES DIVISION	VEHICLE REPLACEMENT	Landscaping Multi-Purpose Tractor, 4wd	\$58,000			\$58,000	
PUBLIC WORKS WATER/SEWER DIVISION	INFRASTRUCTURE IMPROVEMENT	High School Parking lot culvert	\$225,000			\$225,000	
	EQUIPMENT REPLACEMENT	Drainage Rehab-Regulatory Compliance (Ch-308)			\$100,000	\$100,000	
		Small Equipment			\$5,000	\$5,000	
	INFRASTRUCTURE IMPROVEMENT	Hydrant replacement program			\$100,000	\$100,000	
		Lift Station upgrade			\$100,000	\$100,000	
RECREATION		Sewer System Rehabilitation			\$1,200,000	\$1,200,000	
		Water System Rehabilitation			\$950,000	\$950,000	
	VEHICLE REPLACEMENT	Pickup			\$45,000	\$45,000	
REDEVELOPMENT BOARD	PARKS & PLAYGROUNDS	Feasibility Study		\$10,000		\$10,000	
		Florence Ave Tot Lot	\$435,750			\$435,750	
SCHOOLS	EQUIPMENT REPLACEMENT	ARB - Central Boiler			\$40,000	\$40,000	
	INFRASTRUCTURE IMPROVEMENT	ARB - 23 Maple Street interior baths, halls, kitchen, stairwells			\$30,000	\$30,000	
		ARB - Central Exterior driveway/walkway, stairs			\$10,000	\$10,000	
		ARB - Central Library Mechanical/Electrical/Plumbing/Elevator			\$5,000	\$5,000	
		ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows			\$9,000	\$9,000	
		BOS - Parmenter Boiler	\$50,000			\$50,000	
		Gibbs Interior Bathrooms	\$15,000			\$15,000	
		Gibbs Repaving parking lot	\$20,000			\$20,000	
		MGR - Gibbs downspouts, gutters, roof	\$65,000			\$65,000	
		Small Equipment and Tools			\$5,000	\$5,000	
TOWN MANAGER	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles		\$5,000		\$5,000	
		AHS Auditorium Pyramid Steps	\$40,000			\$40,000	
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$120,000		\$120,000	
	PUBLIC BUILDING MAINTENANCE	High School -Replace ventilating rooftop units	\$6,000			\$6,000	
		High School -Replace heating and ventilation units	\$20,000			\$20,000	
	STUDENT TRANSPORTATION	Bus - 53 Passenger #101	\$85,000			\$85,000	
		Bus #109 8 passenger 7-D suburban	\$40,000			\$40,000	
TREASURER	VEHICLE REPLACEMENT	Maintenance Bucket Truck		\$85,000		\$85,000	
	DEPARTMENTAL PROJECT	Website CMS Upgrade		\$20,000		\$20,000	
VETERANS' MEMORIAL RINK ENTERPRISE FUND	PHOTOCOPIER PROGRAM	Photocopier		\$5,000		\$5,000	
	DEPARTMENTAL PROJECT	Microfilm Reader		\$20,000		\$20,000	
	PHOTOCOPIER PROGRAM	Photocopier		\$5,206		\$5,206	
Grand Total	INFRASTRUCTURE IMPROVEMENT	Rink Renovations: Roof/ceiling/dehumidification	\$280,000			\$280,000	
			\$6,291,650	\$1,462,356	\$3,219,000	\$10,973,006	

DEPARTMENT	PROGRAM	EXPENDITURE	2013	2014	2015	2016	2017	Grand Total
BOARD OF SELECTMEN	PHOTOCOPIER PROGRAM	Photocopier lease	\$5,000	\$5,000	\$5,000	\$2,500		\$17,500
BOARD OF SELECTMEN Total			\$5,000	\$5,000	\$5,000	\$2,500		\$17,500
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Defibrillators		\$16,000				\$16,000
		Protective Gear Replacement	\$32,000	\$40,000	\$40,000	\$40,000		\$152,000
	EQUIPMENT REPLACEMENT	Breathing apparatus, SCBA		\$70,000	\$70,000	\$70,000		\$210,000
		Radio Upgrade	\$10,000					\$10,000
		Replace LDH	\$16,000					\$16,000
	INFRASTRUCTURE IMPROVEMENT	Fire Station - Central			\$4,000,000			\$4,000,000
		Headquarters - Architectural Plans		\$400,000				\$400,000
	VEHICLE REPLACEMENT	Ambulance replacement		\$170,000				\$170,000
		Ladder 1 #1009					\$925,000	\$925,000
		Replace 1 Engine	\$550,000					\$550,000
		Replace C2				\$40,000		\$40,000
		Replace- Fire Prevention C3			\$30,000			\$30,000
COMMUNITY SAFETY - FIRE SERVICES Total			\$608,000	\$696,000	\$4,140,000	\$150,000	\$925,000	\$6,519,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	AVL Automatic Vehicle Location System					\$6,000	\$6,000
		Digital fingerprint imaging machine		\$25,000				\$25,000
		Laser Radar	\$3,500	\$3,500	\$4,500	\$4,500	\$4,500	\$20,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program	\$23,000	\$15,000	\$17,000	\$17,000	\$15,000	\$87,000
		Radio Upgrade	\$12,000					\$12,000
		Records Management Server Upgrade			\$15,000			\$15,000
		Security System	\$7,000					\$7,000
		Speed Trailer Replacement				\$15,000		\$15,000
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$5,500	\$5,500	\$6,000	\$6,000	\$27,500
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan	\$2,240,000		\$246,000	\$2,214,000		\$4,700,000
	VEHICLE REPLACEMENT	Animal Control Van	\$30,000					\$30,000
		Vehicle Replacement Program	\$131,000	\$131,000	\$131,000	\$131,000	\$131,000	\$655,000
COMMUNITY SAFETY - POLICE SERVICES Total			\$2,451,000	\$180,000	\$419,000	\$2,387,500	\$162,500	\$5,600,000
COMMUNITY SAFETY - SUPPORT SERVICES	EQUIPMENT REPLACEMENT	High Speed Tire Balance Machine	\$10,500					\$10,500
		Tire Changing Machine	\$15,000					\$15,000
	VEHICLE REPLACEMENT	Pick-up Truck - Mechanics M2 #1014		\$40,000				\$40,000
COMMUNITY SAFETY - SUPPORT SERVICES Total			\$25,500	\$40,000				\$65,500
COUNCIL ON AGING TRANSPORTATION	VEHICLE REPLACEMENT	Van Replacement Program		\$10,000				\$10,000
COUNCIL ON AGING TRANSPORTATION				\$10,000				\$10,000
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IMPROVEMENT	Whittemore Robbins House Window Replacement	\$8,000					\$8,000
	PHOTOCOPIER PROGRAM	Photocopier Lease - BOH/COA	\$2,800	\$2,800	\$2,800	\$2,400		\$10,800
	PUBLIC BUILDING MAINTENANCE	Robbins House Cottage beams, sill, siding	\$15,000					\$15,000
		Robbins House Cottage kitchen & bath		\$25,000				\$25,000
		Whittemore Robbins House - Stairwell 1st fl to Basement	\$4,000					\$4,000
		Whittemore Robbins House				\$150,000		\$150,000
	VEHICLE REPLACEMENT	Replace Hybrid vehicle	\$20,000					\$20,000
HEALTH & HUMAN SERVICES Total			\$49,800	\$27,800	\$2,800	\$152,400		\$232,800
INFORMATION TECHNOLOGY	EQUIPMENT REPLACEMENT	MUNIS Production Enviroment Server	\$50,000					\$50,000
		Ottoson Upgrade Phone	\$120,000					\$120,000
	INFORMATION TECHNOLOGY	Building Security Elements	\$20,000	\$20,000	\$20,000	\$20,000		\$80,000
		Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
		Library MLN Equipment	\$19,100	\$18,600	\$19,500	\$17,650		\$74,850
		Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
		Network Performance/Wireless	\$25,000					\$25,000
		Replacement of Receivable Package					\$200,000	\$200,000
		School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000

DEPARTMENT	PROGRAM	EXPENDITURE	2013	2014	2015	2016	2017	Grand Total
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
		Town Network Infrastructure	\$40,000	\$25,000	\$25,000			\$90,000
		Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
		Wireless Assessments, 8 Schools Continue Upgrade	\$75,000	\$50,000				\$125,000
		Document Management System		\$25,000	\$25,000	\$25,000		\$75,000
INFORMATION TECHNOLOGY Total			\$649,200	\$438,700	\$389,600	\$362,750	\$500,100	\$2,340,350
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors	\$25,000			\$25,000		\$25,000
		Vehicle - Plumbing						\$25,000
INSPECTIONS Total			\$25,000			\$25,000		\$50,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$5,000	\$5,000	\$5,000		\$5,000	\$20,000
LEGAL/WORKERS' COMPENSATION Total			\$5,000	\$5,000	\$5,000		\$5,000	\$20,000
LIBRARY	PHOTOCOPIER PROGRAM	Photocopier			\$2,800	\$2,800	\$2,800	\$8,400
	PUBLIC BUILDING MAINTENANCE	Doors					\$38,000	\$38,000
		Exhaust fans	\$5,350	\$5,600	\$5,800	\$5,800	\$5,800	\$28,350
		Heating/Cooling Water Pumps				\$21,400		\$21,400
		Hot Water Heater		\$6,000				\$6,000
		HVAC Blowers					\$8,500	\$8,500
		HVAC Coil/Air Handler Unit					\$17,000	\$17,000
		Ramp and Stairs					\$13,000	\$13,000
		Repair Honeywell 3 way valves & controller				\$7,200		\$7,200
		Replace roofs 1892 & 1931 buildings	\$406,000					\$406,000
		Replacement of roof covering - membrane	\$78,000					\$78,000
		Repainting - 1992 Addition			\$22,500			\$22,500
		Repainting of 1892 Building		\$150,000				\$150,000
		Roof Drainage	\$3,200					\$3,200
		Roof Repairs - 1992 Addition	\$6,500					\$6,500
		Windows- 1892 Building		\$45,200				\$45,200
	VEHICLE REPLACEMENT	Library Van				\$20,000		\$20,000
LIBRARY Total			\$499,050	\$206,800	\$31,100	\$57,200	\$85,100	\$879,250
PLANNING	DEPARTMENTAL PROJECT	Comprehensive Master Plan	\$75,000	\$75,000				\$150,000
	INFRASTRUCTURE IMPROVEMENT	Retaining Wall adj to Town Hall & Library	\$50,000	\$50,000				\$100,000
	PHOTOCOPIER PROGRAM	Photocopier/Equipment	\$2,500					\$2,500
PLANNING Total			\$127,500	\$125,000				\$252,500
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights			\$32,000		\$32,000	\$64,000
		Roadway Consulting Services		\$25,000			\$25,000	\$50,000
	PHOTOCOPIER PROGRAM	Photocopier		\$2,000	\$2,000	\$2,000		\$6,000
PUBLIC WORKS ADMINISTRATION Total				\$27,000	\$34,000	\$2,000	\$57,000	\$120,000
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Water System Rehab		\$675,000				\$675,000
	PUBLIC BUILDING MAINTENANCE	Garage Renovation/ Rehab Chapel/HVAC				\$250,000		\$250,000
	ROADS AND PATHS	Roadway Improvements			\$230,000			\$230,000
	VEHICLE REPLACEMENT	Backhoe			\$110,000			\$110,000
PUBLIC WORKS CEMETERY DIVISION Total				\$675,000	\$340,000	\$250,000		\$1,265,000
PUBLIC WORKS ENGINEERING DIVISION	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4	\$30,000					\$30,000
		Utility Vehicle					\$30,000	\$30,000
PUBLIC WORKS ENGINEERING DIVISION Total			\$30,000				\$30,000	\$60,000
PUBLIC WORKS HIGHWAY DIVISION	DEPARTMENTAL PROJECT	GPS Truck Tracking	\$15,000					\$15,000
	EQUIPMENT REPLACEMENT	Backhoe/Loader 1.5 CY				\$113,000		\$113,000
		Sander Body	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000
		Snow Plow - (1 per 2 yr.)	\$12,000		\$12,000		\$12,000	\$36,000
	INFRASTRUCTURE IMPROVEMENT	Replace Retaining Wall - Westminster Ave				\$99,000		\$99,000
		Street Light Replacement - LED	\$625,000					\$625,000
	ROADS AND PATHS	Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000

DEPARTMENT	PROGRAM	EXPENDITURE	2013	2014	2015	2016	2017	Grand Total
PUBLIC WORKS HIGHWAY DIVISION	ROADS AND PATHS INFRASTRUCTURE	Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
		Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
		Sidewalks and Curbstones	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
		Roadway Reconstruction Override 2011	\$400,000	\$410,000	\$420,250	\$430,756	\$441,525	\$2,102,531
		Install Sidewalk Ramps CDBG	\$125,000	\$125,000	\$125,000			\$375,000
	VEHICLE REPLACEMENT	33,000 gvw dump truck	\$85,000					\$85,000
		4WD Truck w/Sander			\$140,000	\$142,000	\$144,000	\$426,000
		Compressor Truck		\$20,000				\$20,000
		Loader				\$160,000		\$160,000
		Street sweeper			\$170,000			\$170,000
		Truck w/welder unit, 350 amp		\$90,000				\$90,000
		1 Ton Utility w/Gate Lift					\$47,000	\$47,000
		3/4 Pickup - 2 w/ plow			\$90,000			\$90,000
		Pickup 4WD w/ plow	\$45,000					\$45,000
PUBLIC WORKS HIGHWAY DIVISION Total			\$2,289,000	\$1,627,000	\$1,939,250	\$1,926,756	\$1,626,525	\$9,408,531
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower				\$135,000		\$135,000
		Small Equipment		\$6,000		\$6,000		\$12,000
	VEHICLE REPLACEMENT	1 Ton Dump Truck w/Plow		\$50,000				\$50,000
		Landscaping Multi-Purpose Tractor, 4wd	\$58,000					\$58,000
		Pickup		\$35,000				\$35,000
		1 Ton Utility Truck w/Gate			\$45,000			\$45,000
		Fork Lift					\$80,000	\$80,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$58,000	\$91,000	\$45,000	\$141,000	\$80,000	\$415,000
PUBLIC WORKS PROPERTIES DIVISION	INFRASTRUCTURE IMPROVEMENT	DPW Yard Bldg C Replace Spanish Tile Roof				\$300,000		\$300,000
		High School Parking lot culvert	\$225,000	\$225,000				\$450,000
		Town Hall Renovation Program				\$100,000	\$100,000	\$200,000
	PUBLIC BUILDING MAINTENANCE	Buildings Rehab consultant Services		\$18,000		\$18,000		\$36,000
		Fox Library Windows		\$5,000				\$5,000
	VEHICLE REPLACEMENT	Van			\$28,000			\$28,000
PUBLIC WORKS PROPERTIES DIVISION Total			\$225,000	\$248,000	\$28,000	\$418,000	\$100,000	\$1,019,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Drainage Rehab-Regulatory Compliance (Ch-308)	\$100,000	\$100,000	\$150,000	\$150,000	\$150,000	\$650,000
		Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
	INFRASTRUCTURE IMPROVEMENT	Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
		Lift Station upgrade	\$100,000	\$50,000				\$150,000
		Sewer System Rehabilitation	\$1,200,000	\$1,400,000	\$1,300,000	\$850,000	\$850,000	\$5,600,000
		Water System Rehabilitation	\$950,000	\$750,000	\$850,000	\$1,300,000	\$1,300,000	\$5,150,000
	VEHICLE REPLACEMENT	Catch basin cleaner		\$295,000				\$295,000
		FlatBed 8-ton Truck - Generator Mount				\$78,000		\$78,000
		Pickup	\$45,000					\$45,000
		Utility Truck					\$47,000	\$47,000
PUBLIC WORKS WATER/SEWER DIVISION Total			\$2,500,000	\$2,700,000	\$2,405,000	\$2,483,000	\$2,452,000	\$12,540,000
RECREATION	PARKS & PLAYGROUNDS	Feasibility Study	\$10,000		\$10,000		\$10,000	\$30,000
		Florence Ave Tot Lot	\$435,750					\$435,750
		Hibbert		\$288,750				\$288,750
		Magnolia Field Basketball Court Renovation			\$75,000			\$75,000
		North Union		\$236,250				\$236,250
		Robbins Farm				\$483,000		\$483,000
		Spy Pond Tennis Courts			\$446,250			\$446,250
		Wellington Playground					\$427,624	\$427,624
RECREATION Total			\$445,750	\$525,000	\$531,250	\$483,000	\$437,624	\$2,422,624
REDEVELOPMENT BOARD	EQUIPMENT REPLACEMENT	ARB - Central Boiler	\$40,000					\$40,000
	INFRASTRUCTURE IMPROVEMENT	ARB - 23 Maple Roof/Gutter Downspout/chimney			\$40,000			\$40,000

DEPARTMENT	PROGRAM	EXPENDITURE	2013	2014	2015	2016	2017	Grand Total	
REDEVELOPMENT BOARD	INFRASTRUCTURE IMPROVEMENT	ARB - 23 Maple Street Exterior, repair paved		\$3,000				\$3,000	
		ARB - 23 Maple Street Interior baths, halls, kitchen,	\$30,000					\$30,000	
		ARB - 23 Maple Street Mechanical/Electrica/Plumbing		\$10,000				\$10,000	
		ARB - 23 Maple Street remove oil tank				\$15,000		\$15,000	
		ARB - Central Exterior driveway/walkway, stairs	\$10,000					\$10,000	
		ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs		\$20,000		\$20,000		\$40,000	
		ARB - Central Interior baths, halls, lobby		\$15,000				\$15,000	
		ARB - Central Library	\$5,000	\$25,000				\$30,000	
		ARB - Central Mechanical/Electrica/Plumbing/Elevator				\$55,000		\$55,000	
		ARB - Central Oil Tank De-commissioning					\$15,000	\$15,000	
		ARB - Jefferson Cutter Exterior	\$9,000		\$10,000			\$19,000	
		ARB - Jefferson Cutter Interior baths, halls, stairwells		\$15,000				\$15,000	
		ARB - Jefferson Cutter/Gutter Downspout/chimney					\$15,000	\$15,000	
		BOS - Parmenter Boiler	\$50,000					\$50,000	
		BOS - Parmenter Oil Tank Removal				\$15,000		\$15,000	
		Dallin Library Exterior Painting						\$20,000	\$20,000
		Gibbs Interior Bathrooms	\$15,000					\$15,000	
		Gibbs Repaving parking lot	\$20,000					\$20,000	
		MGR - Gibbs downspouts, gutters, roof	\$65,000					\$65,000	
		MGR - Gibbs oil tank removal					\$20,000	\$20,000	
Parmenter roof repairs for slate & gutters						\$20,000	\$20,000		
REDEVELOPMENT BOARD Total			\$244,000	\$88,000	\$120,000	\$85,000	\$40,000	\$577,000	
SCHOOLS	EQUIPMENT REPLACEMENT	AHS Auditorium chairs		\$50,000				\$50,000	
		Chiller - Pierce School		\$150,000				\$150,000	
		Replace Fire Control Inst. Alarm Panels HS		\$20,000				\$20,000	
		Small Equipment and Tools	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	
		Stratton Furniture		\$15,000	\$15,000	\$15,000	\$15,000	\$60,000	
	INFRASTRUCTURE IMPROVEMENT	AHS Central Air Cond Lowe Auditorium				\$100,000		\$100,000	
		Stratton Exterior Paving					\$80,000	\$80,000	
	MAJOR REPAIRS	AHS 6th floor Central Air Conditioning					\$80,000	\$80,000	
		AHS Boiler Room Repair					\$500,000	\$500,000	
		AHS Exterior Doors				\$30,000	\$30,000	\$60,000	
		AHS F Building Boiler		\$225,000				\$225,000	
		Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	
		High School - HVAC steam trap replacement			\$10,000			\$10,000	
		Peirce Field Replace Turf			\$500,000			\$500,000	
		AHS Auditorium Pyramid Steps	\$40,000					\$40,000	
		Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000	
		PUBLIC BUILDING MAINTENANCE	AHS - Locker Room Replacement					\$500,000	\$500,000
	Brackett School - exterior paving					\$40,000		\$40,000	
	High School -Replace ventilating rooftop units		\$6,000	\$6,000				\$12,000	
	High School -Replace heating and ventilation units		\$20,000	\$10,000				\$30,000	
Athletics Van - 8 passenger			\$35,000				\$35,000		
STUDENT TRANSPORTATION	Bus 09 - 8 Passenger 7-D suburban					\$40,000	\$40,000		
	Bus - 53 Passenger #101	\$85,000					\$85,000		
	Bus #102 53 passenger bus				\$85,000		\$85,000		
	Bus #103 77 passenger bus					\$120,000	\$120,000		
	Bus #109 8 passenger 7-D suburban	\$40,000					\$40,000		
	Bus 105 - 8 7-D Tahoe			\$40,000			\$40,000		
	Bus -77 Passenger #104				\$120,000		\$120,000		
	Van 110 - 8 passenger 7-D minivan			\$25,000			\$25,000		
VEHICLE REPLACEMENT	Maintenance Bucket Truck	\$85,000					\$85,000		

DEPARTMENT	PROGRAM	EXPENDITURE	2013	2014	2015	2016	2017	Grand Total
SCHOOLS	VEHICLE REPLACEMENT	Maintenance Service Van				\$25,000		\$25,000
		Maintenance Truck w/plow					\$35,000	\$35,000
SCHOOLS Total			\$406,000	\$641,000	\$850,000	\$1,035,000	\$910,000	\$3,842,000
TOWN MANAGER	DEPARTMENTAL PROJECT	Website CMS Upgrade	\$20,000					\$20,000
	PHOTOCOPIER PROGRAM	Photocopier	\$5,000	\$5,000	\$5,000	\$3,000		\$18,000
TOWN MANAGER Total			\$25,000	\$5,000	\$5,000	\$3,000		\$38,000
TREASURER	DEPARTMENTAL PROJECT	Microfilm Reader	\$20,000					\$20,000
	PHOTOCOPIER PROGRAM	Photocopier	\$5,206	\$5,206			\$3,500	\$13,912
TREASURER Total			\$25,206	\$5,206			\$3,500	\$33,912
VETERANS' MEMORIAL RINK ENTERPRISE FUND	INFRASTRUCTURE IMPROVEMENT	Rink Renovations: Electrical/ Lighting				\$110,000		\$110,000
		Rink Renovations: Roof/ceiling/dehumidification	\$280,000					\$280,000
		Rink Renovations: Zamboni room/Locker rooms			\$265,000			\$265,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND			\$280,000		\$265,000	\$110,000		\$655,000
Grand Total			\$10,973,006	\$8,366,506	\$11,555,000	\$10,074,106	\$7,414,349	\$48,382,967
		Row Labels	2013	2014	2015	2016	2017	Grand Total
		BOND	\$6,291,650	\$2,998,900	\$6,801,350	\$5,797,150	\$3,161,724	\$25,050,774
		CASH	\$1,462,356	\$1,269,606	\$1,508,650	\$1,228,956	\$1,300,625	\$6,770,193
		OTHER	\$3,219,000	\$4,098,000	\$3,245,000	\$3,048,000	\$2,952,000	\$16,562,000
		Fiscal Year	2013	2014	2015	2016	2017	Total
		Prior Non-Exempt Debt	5,083,857	\$4,786,429	\$4,268,638	\$3,740,675	\$3,379,471	\$21,259,071
		Cash	\$1,462,356	\$1,269,606	\$1,508,650	\$1,228,956	\$1,300,625	\$6,770,193
		New Non-Exempt Debt Service	\$101,037	\$883,535	\$1,497,281	\$2,224,375	\$2,735,860	\$7,442,088
		Water Sewer Bonds						
		Total Non-Exempt Tax Burden	\$6,647,250	\$6,939,571	\$7,274,570	\$7,194,006	\$7,415,956	\$35,471,352
		Adjust for Rink Enterprise Funds	(\$54,496)	(\$77,660)	(\$77,060)	(\$76,461)	(\$75,861)	(\$361,538)
		Adjust for Ambulance Revolving	(\$49,300)	(\$50,330)	(\$95,560)	(\$94,195)	(\$92,830)	(\$382,215)
		Adjust for Roadway Reconstruction O/R 2011	(\$400,000)	(\$410,000)	(\$420,250)	(\$430,756)	(\$441,525)	(\$2,102,531)
		Adjust for Ottonson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$2,183,585)
		Net Non-Exempt Plan	\$5,706,737	\$5,964,864	\$6,244,982	\$6,155,877	\$6,369,023	\$30,441,483
		Pro Forma Budget	\$114,220,883	\$117,344,817	\$120,860,337	\$126,565,048	\$129,471,591	\$608,462,676
		Budget For Plan at 5%	\$5,711,044	\$5,867,241	\$6,043,017	\$6,328,252	\$6,473,580	\$30,423,134
		Plan as % of Revenues	5.00%	5.08%	5.17%	4.86%	4.92%	5.00%
		Variance From Budget	\$4,308	(\$97,623)	(\$201,966)	\$172,376	\$104,556	(\$18,349)

ARTICLE 41

CAPITAL BUDGET

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the
Town Manager and the Capital Planning Committee)

VOTED: (1) That the sum of \$9,343,820 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:

Item	Amount	Project	Department
1.	\$ 5,000	Photocopier lease	BOARD OF SELECTMEN
2.	\$ 10,000	Radio Upgrade	COMMUNITY SAFETY - FIRE SERVICES
3.	\$ 16,000	Replace LDH	COMMUNITY SAFETY - FIRE SERVICES
4.	\$ 23,000	Bullet Proof Vest Program	COMMUNITY SAFETY - POLICE SERVICES
5.	\$ 3,500	Laser Radar	COMMUNITY SAFETY - POLICE SERVICES
6.	\$ 4,500	Photocopier	COMMUNITY SAFETY - POLICE SERVICES
7.	\$ 12,000	Radio Upgrade	COMMUNITY SAFETY - POLICE SERVICES
8.	\$ 7,000	Security System	COMMUNITY SAFETY - POLICE SERVICES
9.	\$ 131,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
10.	\$ 10,500	High Speed Tire Balance Machine	COMMUNITY SAFETY - SUPPORT SERVICES
11.	\$ 15,000	Tire Changing Machine	COMMUNITY SAFETY - SUPPORT SERVICES
12.	\$ 2,800	Photocopier Lease - BOH/COA	HEALTH & HUMAN SERVICES
13.	\$ 20,000	Replace Hybrid vehicle	HEALTH & HUMAN SERVICES
14.	\$ 4,000	Whittemore Robbins House - Stairwell 1st fl to Basement	HEALTH & HUMAN SERVICES
15.	\$ 8,000	Whittemore Robbins House Window Replacement	HEALTH & HUMAN SERVICES
16.	\$ 5,000	Photocopier	LEGAL/WORKERS' COMPENSATION
17.	\$ 5,350	Exhaust fans	LIBRARY
18.	\$ 75,000	Comprehensive Master Plan	PLANNING
19.	\$ 2,500	Photocopier/Equipment	PLANNING
20.	\$ 15,000	GPS Truck Tracking	PUBLIC WORKS HIGHWAY DIVISION
21.	\$ 350,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY DIVISION
22.	\$ 400,000	Roadway Reconstruction Override 2011	PUBLIC WORKS HIGHWAY DIVISION
23.	\$ 50,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY DIVISION
24.	\$ 12,000	Snow Plow - (1 per 2 yr.)	PUBLIC WORKS HIGHWAY DIVISION
25.	\$ 10,000	Feasibility Study	RECREATION
26.	\$ 5,000	Asbestos Abatement - Remove Tiles	SCHOOLS
27.	\$ 85,000	Maintenance Bucket Truck	SCHOOLS
28.	\$ 120,000	Photocopier Lease Program	SCHOOLS
29.	\$ 5,000	Small Equipment and Tools	SCHOOLS
30.	\$ 5,000	Photocopier	TOWN MANAGER
31.	\$ 20,000	Website CMS Upgrade	TOWN MANAGER
32.	\$ 20,000	Microfilm Reader	TREASURER
33.	\$ 5,206	Photocopier	TREASURER
34.	\$ 1,462,356	Acquisitions Total	
35.	\$ 9,019,993	Prior Debt Service	
36.	\$ 101,037	New Debt Service	
37.	\$ (54,496)	Less Veterans Memorial Rink	
38.	\$ (49,300)	Less Ambulance Revolving Fund	
	\$ (237,375)	Less Enterprise Fund Debt Svc Approp.	
	\$ (898,395)	Less MWRA Loan Payments	
	\$ 9,343,820		Grand Total

- (2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.

Item	Amount	Project	Department
1.	\$30,000	ARB - 23 Maple Street Interior baths, halls, kitchen, stairwells	REDEVELOPMENT BOARD
2.	\$40,000	ARB - Central Boiler	REDEVELOPMENT BOARD
3.	\$10,000	ARB - Central Exterior driveway/walkway, stairs	REDEVELOPMENT BOARD
4.	\$5,000	ARB - Central Library Mechanical/Electrical/Plumbing/Elevator	REDEVELOPMENT BOARD
5.	\$9,000	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	REDEVELOPMENT BOARD
6.	\$500,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY DIVISION
7.	\$100,000	Drainage Rehab-Regulatory Compliance (Ch-308)	PUBLIC WORKS WATER/SEWER DIVISION
8.	\$100,000	Hydrant replacement program	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$100,000	Lift Station upgrade	PUBLIC WORKS WATER/SEWER DIVISION
10.	\$45,000	Pickup	PUBLIC WORKS WATER/SEWER DIVISION
11.	\$1,200,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
12.	\$5,000	Small Equipment	PUBLIC WORKS WATER/SEWER DIVISION
13.	\$950,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
14.	\$125,000	Install Sidewalk Ramps CDBG	PUBLIC WORKS HIGHWAY DIVISION
	\$3,219,000		Grand Total

- (3) That the sum of \$4,051,650 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

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Item	Amount	Project	Department	Statutory Citation, Chapter 44 Section(), or any Enabling Authority
1.	\$ 32,000	Protective Gear Replacement	COMMUNITY SAFETY - FIRE SERVICES	7(9)
1.	\$ 550,000	Replace 1 Engine	COMMUNITY SAFETY - FIRE SERVICES	7(9)
1.	\$ 30,000	Animal Control Van	COMMUNITY SAFETY - POLICE SERVICES	7(9)
1.	\$ 15,000	Robbins House Cottage beams, sill, siding	HEALTH & HUMAN SERVICES	7(3A)
1.	\$ 20,000	Building Security Elements	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 125,000	Educational IT Program	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 19,100	Library MLN Equipment	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 5,100	Library -PC Vend Printing/Photocopier Project	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 50,000	MUNIS Production Enviroment Server	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 25,000	Network Performance/Wireless	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 120,000	Ottoson Upgrade Phone	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 40,000	School - Software Licensing	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 40,000	School Dept-Admin Micro Program	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 30,000	Software Upgrades & Standardization	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 40,000	Town Network Infrastructure	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 60,000	Town-Microcomputer Program	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 75,000	Wireless Assessments, 8 Schools Continue Upgrade	INFORMATION TECHNOLOGY	7(28 & 29)
1.	\$ 25,000	Vehicle - Building/Plumbing/Wire Inspectors	INSPECTIONS	7(9)
1.	\$ 406,000	Replace roofs 1892 & 1931 buildings	LIBRARY	7(3A)
1.	\$ 78,000	Replacement of roof covering - membrane	LIBRARY	7(3A)
1.	\$ 3,200	Roof Drainage	LIBRARY	7(3A)
1.	\$ 6,500	Roof Repairs - 1992 Addition	LIBRARY	7(3A)
1.	\$ 50,000	Retaining Wall adj to Town Hall & Library	PLANNING	7(3A)
1.	\$ 30,000	Utility vehicle, 4 X 4	PUBLIC WORKS ENGINEERING DIVISION	7(9)
1.	\$ 85,000	33,000 gww dump truck	PUBLIC WORKS HIGHWAY DIVISION	7(9)
1.	\$ 65,000	Install Sidewalk Ramps	PUBLIC WORKS HIGHWAY DIVISION	7(9)
1.	\$ 17,000	Sander Body	PUBLIC WORKS HIGHWAY DIVISION	7(9)
1.	\$ 625,000	Street Light Replacement - LED	PUBLIC WORKS HIGHWAY DIVISION	7(9)
1.	\$ 45,000	Pickup 4WD w/ plow	PUBLIC WORKS HIGHWAY DIVISION	7(9)
1.	\$ 58,000	Landscaping Multi-Purpose Tractor, 4wd	PUBLIC WORKS NATURAL RESOURCES DIVISION	7(9)
1.	\$ 225,000	High School Parking lot culvert	PUBLIC WORKS PROPERTIES DIVISION	7(1 & 1A)
1.	\$ 435,750	Florence Ave Tot Lot	RECREATION	7(25)
1.	\$ 50,000	BOS - Parmenter Boiler	REDEVELOPMENT BOARD	7(3A)
1.	\$ 15,000	Gibbs Interior Bathrooms	REDEVELOPMENT BOARD	7(3A)
1.	\$ 20,000	Gibbs Repaving parking lot	REDEVELOPMENT BOARD	7(6)
1.	\$ 65,000	MGR - Gibbs downspouts, gutters, roof	REDEVELOPMENT BOARD	7(3A)
1.	\$ 85,000	Bus - 53 Passenger #101	SCHOOLS	7(9)
1.	\$ 40,000	Bus #109 8 passenger 7-D suburban	SCHOOLS	7(9)
1.	\$ 6,000	High School -Replace ventilating rooftop units	SCHOOLS	7(9)
1.	\$ 20,000	High School -Replace heating and ventilation units	SCHOOLS	7(9)
1.	\$ 40,000	AHS Auditorium Pyramid Steps	SCHOOLS	7(3A)
1.	\$ 280,000	Rink Renovations: Roof/ceiling/dehumidification	VETERANS' MEMORIAL RINK ENTERPRISE FUND	7(3A)
	\$ 4,051,650		Grand Total	

And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$4,051,650 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

- (4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.
- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,
- (6) That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be

expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Community Safety Buildings				
Tower Fire Station (Park Circle)	2,700	2007		
Highland Fire Station	6,503	1929	2011	
Central Fire Station (Headquarters)	12,738	1926		2017
Community Safety Bldg. (95% Police)	20,780	1983		2020
Dog Pound	1,214 (a)			
Public School Buildings				
Bishop Elem. School	51,367	1950	2002	
Brackett Elem. School	57,670	2000		
Dallin Elem. School	68,578	1956	2005	
Hardy Elem. School	55,107	1926	2001	
Peirce Elem. School	48,500	2002		
Stratton Elem. School	63,300	1962	1968	
Thompson Elem. School	59,000	1956		2013
Ottoson Middle School	154,380	1920	1998	
Arlington High School (4 buildings)	394,106	1914 to 1980		
Pierce Field "Snack Shack"		2007		
Spy Pond Field House	870 (a)			
Libraries				
Robbins Library	46,003	1892	1992	
Fox Library	6,683	1940	1952	
Managed by Arlington Redevelopment Board				
Former Central School Bldg.	18746 (a)	1894 (d)	1985	
Former Crosby School Bldg.	40167 (a)	1895	1991	Sold 2012
Former Gibbs School Bldg.	53769 (a)	1928	1972	
Jefferson Cutter House	3,444	1817 (W)	1989 (W)	
Former Parmenter School Bldg.	27616 (a)	1926	1988	
Former Dallin Library Bldg.	4164(a)	1937	1999	
23 Maple St. (Group Home)	4,760	1862	2008	
Dept. of Public Works				
Bldg.-A (Director/Engineer/Inspection)	16608 (a)	1920	1987?	
Bldg.-B (Assembly Hall)	8568 (a)	1950	1987?	
Bldg.-C (Maintenance Garage)	40000 (a)			
Bldg.-D (Snow Fighting Garage)	6402 (a)			
Bldg.-E (Small Salt Shed)	2304 (a)			
Bldg.-G (Large Salt Shed)				
Transfer Station	1332 (a)			
Ryder Street Garage	5292 (a)	1950	???	
Cemetery Dept.				
Cem. Bldg.-A (Chapel & Office)	2016 (m)	1903		2015
Cem. Garage	825 (m)	c. 1952		
Parks & Recreation				
Sports Center Rink	25,680	1969		
Bath House at Arlington Reservoir	815 (a)			
Pump House at Arlington Reservoir				

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Other Town-owned Bldgs.				
Arlington Town Hall	45,612	1913	2011	In Process
& Annex	(see above)	1955	2011	In Process
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

Sources: (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

Note 1: The earlier completion dates for renovation of the fire stations will be possible if the Town receives federal funds for these projects.

Note 2: This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

DEPARTMENT	EXPENDITURE	2011	2012	2013	Grand Total
BOARD OF ASSESSORS	Photocopier lease	\$5,000			\$5,000
BOARD OF SELECTMEN	Photocopier lease			\$5,000	\$5,000
COMMUNITY SAFETY - FIRE SERVICES	Amkus Tool cutters		\$18,000		\$18,000
	Building Repairs	\$17,000			\$17,000
	Fire Station - Central	\$1,250,000			\$1,250,000
	Fire Station - Highland	\$3,700,000			\$3,700,000
	Photocopier lease	\$3,000	\$1,500		\$4,500
	Protective Gear Replacement			\$32,000	\$32,000
	Radio Upgrade			\$10,000	\$10,000
	Replace 1 Engine			\$550,000	\$550,000
	Replace fire alarm system	\$75,000	\$75,000		\$150,000
	Replace LDH			\$16,000	\$16,000
	Thermal Imaging Cameras		\$24,000		\$24,000
	Vehicle Replacement- Chief	\$35,000			\$35,000
COMMUNITY SAFETY - POLICE SERVICES	Animal Control Van			\$30,000	\$30,000
	Bullet Proof Vest Program	\$0	\$15,000	\$23,000	\$38,000
	C.S. Building Renovations -5 Year plan	\$375,000		\$2,240,000	\$2,615,000
	C.S. Building Renovations DWGS -5 Year plan		\$232,000		\$232,000
	Digital Recording equipment- Interview Room	\$15,500			\$15,500
	Laser Radar	\$3,500		\$3,500	\$7,000
	Photocopier	\$4,500	\$4,500	\$4,500	\$13,500
	Radio Upgrade			\$12,000	\$12,000
	Radio Upgrade & Replacement		\$12,000		\$12,000
	Security System			\$7,000	\$7,000
	Vehicle Replacement Program	\$191,000	\$100,000	\$131,000	\$422,000
	Wall mounted AC/Heat Units	\$27,500			\$27,500
COMMUNITY SAFETY - SUPPORT SERVICES	High Speed Tire Balance Machine			\$10,500	\$10,500
	Tire Changing Machine			\$15,000	\$15,000
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	Van Replacement Program		\$10,000		\$10,000
HEALTH & HUMAN SERVICES	Photocopier Lease - Board of Health	\$3,500			\$3,500
	Photocopier Lease - BOH/COA			\$2,800	\$2,800
	Photocopier Lease - Council on Aging	\$2,200			\$2,200
	Photocopier Lease - Robbins House	\$1,700			\$1,700
	Replace Hybrid vehicle			\$20,000	\$20,000
	Robbins House Cottage beams, sill, siding			\$15,000	\$15,000
	Whittemore Robbins Cottage Roof Repairs	\$5,000			\$5,000
	Whittemore Robbins House - Stairwell 1st fl to Basement			\$4,000	\$4,000
	Whittemore Robbins House Window Replacement			\$8,000	\$8,000
INFORMATION TECHNOLOGY	Building Security Elements			\$20,000	\$20,000
	DPW - Water/Sewer Plans & Records		\$45,000		\$45,000
	Educational IT Program	\$125,000	\$125,000	\$125,000	\$375,000
	GIS Implementation	\$13,000			\$13,000
	Library MLN Equipment	\$20,300	\$20,600	\$19,100	\$60,000
	Library -PC Vend Printing/Photocopier Project	\$4,200	\$5,100	\$5,100	\$14,400
	MUNIS Production Enviroment Server			\$50,000	\$50,000
	Network Performance/Wireless			\$25,000	\$25,000
	Ottoson Upgrade Phone			\$120,000	\$120,000
	Photocopier	\$750			\$750
	School - Software Licensing	\$40,000	\$40,000	\$40,000	\$120,000
	School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$120,000
	Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$90,000
	Town Network Infrastructure			\$40,000	\$40,000
	Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$180,000
	Web-based GIS viewer		\$11,000		\$11,000
	Wireless Assessments, 8 Schools Continue Upgrade			\$75,000	\$75,000
INSPECTIONS	Vehicle - Building/Plumbing/Wire Inspectors	\$25,000		\$25,000	\$50,000
LEGAL/WORKERS' COMPENSATION	Photocopier	\$3,000	\$3,000	\$5,000	\$11,000
LIBRARY	Exhaust fans	\$4,927		\$5,350	\$10,277
	Outdoor Lamp Stand and Fixture		\$13,500		\$13,500
	Parking Lot Paving		\$9,000		\$9,000
	Photocopier	\$2,640	\$900		\$3,540
	Replace roofs 1892 & 1931 buildings			\$406,000	\$406,000
	Replacement of roof covering - membrane			\$78,000	\$78,000
	Roof Drainage			\$3,200	\$3,200
	Roof Repairs - 1992 Addition			\$6,500	\$6,500
	School - Software Licensing	\$50,000			\$50,000
	Smoke/Fire detection replacement	\$20,530			\$20,530
	Storm Window replacement		\$35,330		\$35,330
PERSONNEL	Photocopier	\$3,200			\$3,200
PLANNING	Comprehensive Master Plan			\$75,000	\$75,000
	Photocopier/Equipment	\$4,000	\$4,000	\$2,500	\$10,500
	Retaining Wall adj to Town Hall & Library			\$50,000	\$50,000
PUBLIC WORKS ADMINISTRATION	Mall Lights	\$16,000	\$16,000		\$32,000
	Photocopier	\$2,500	\$1,500		\$4,000
	Traffic Light Update Program	\$4,000			\$4,000
PUBLIC WORKS CEMETERY DIVISION	Stones/ Tombs -Clean,restore,repair	\$10,000			\$10,000
PUBLIC WORKS ENGINEERING DIVISION	Utility vehicle, 4 X 4			\$30,000	\$30,000
PUBLIC WORKS HIGHWAY DIVISION	33,000 gvw dump truck			\$85,000	\$85,000
	4WD Truck w/Sander	\$106,000			\$106,000
	Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$1,500,000
	GPS Truck Tracking			\$15,000	\$15,000

DEPARTMENT	EXPENDITURE	2011	2012	2013	Grand Total	
PUBLIC WORKS HIGHWAY DIVISION	Install Sidewalk Ramps		\$190,000	\$65,000	\$255,000	
	Install Sidewalk Ramps CDBG			\$125,000	\$125,000	
	Pickup 4WD w/ plow			\$45,000	\$45,000	
	Road Patch Heater (Durapatch machine)		\$51,000		\$51,000	
	Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$1,050,000	
	Roadway Reconstruction Override 2011			\$400,000	\$400,000	
	Sander Body		\$16,000	\$17,000	\$33,000	
	Sidewalks and Curbstones	\$125,000	\$5,000	\$50,000	\$180,000	
	Snow Plow - (1 per 2 yr.)			\$12,000	\$12,000	
	Snow Plow - (1 per yr.)	\$10,000			\$10,000	
	Street Light Replacement - LED			\$625,000	\$625,000	
	PUBLIC WORKS NATURAL RESOURCES DIVISION	1 Ton Dump Truck w/plow		\$63,000		\$63,000
		Landscaping Multi-Purpose Tractor, 4wd Pickup	\$45,000		\$58,000	\$58,000
Small Equipment		\$6,000	\$0		\$6,000	
PUBLIC WORKS PROPERTIES DIVISION	1 ton Dump Truck	\$62,000			\$62,000	
	Buildings Rehab consultant Services	\$18,000	\$0	\$0	\$18,000	
	High School Parking lot culvert			\$225,000	\$225,000	
PUBLIC WORKS WATER/SEWER DIVISION	Spy Pond Field Bleachers & Stairs		\$75,000		\$75,000	
	Drainage Rehab-Regulatory Compliance (Ch-308)			\$100,000	\$100,000	
	Hydrant replacement program	\$50,000	\$100,000	\$100,000	\$250,000	
	Lift Station upgrade	\$50,000	\$50,000	\$100,000	\$200,000	
	Pickup			\$45,000	\$45,000	
	Sewer System Rehabilitation	\$850,000	\$1,500,000	\$1,200,000	\$3,550,000	
	Small Equipment	\$5,000	\$5,000	\$5,000	\$15,000	
	Utility Truck		\$75,000		\$75,000	
	Water System Rehabilitation	\$1,300,000	\$700,000	\$950,000	\$2,950,000	
	Feasibility Study	\$10,000	\$10,000	\$10,000	\$30,000	
	Florence Ave Tot Lot			\$435,750	\$435,750	
	Robbins Farm Giant Hill Slide		\$15,000		\$15,000	
	Thorndike Field Dog Park		\$25,000		\$25,000	
REDEVELOPMENT BOARD	Wellington Park playground and tennis court	\$525,728			\$525,728	
	23 Maple Kitchen renovation	\$30,000			\$30,000	
	ARB - 23 Maple Street Exterior Chimney/Porches/Trim		\$55,000		\$55,000	
	ARB - 23 Maple Street Interior baths, halls, kitchen, stairwells			\$30,000	\$30,000	
	ARB - Central Boiler			\$40,000	\$40,000	
	ARB - Central Exterior driveway/walkway, stairs			\$10,000	\$10,000	
	ARB - Central Library Interior baths, halls, lobby		\$15,000		\$15,000	
	ARB - Central Library Mechanical/Electrical/Plumbing/Elevator			\$5,000	\$5,000	
	ARB - Jefferson Cutter Exterior		\$15,000		\$15,000	
	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows		\$3,000	\$9,000	\$12,000	
	ARB - Jefferson Cutter Mechanical/Electrical/Plumbing		\$10,000		\$10,000	
	BOS - Parmenter Boiler			\$50,000	\$50,000	
	Central Boiler Replacement	\$40,000			\$40,000	
	Gibbs Interior Bathrooms			\$15,000	\$15,000	
	Gibbs Mechanical/ Electrical/ Elevator	\$15,000			\$15,000	
	Gibbs Repaving parking lot			\$20,000	\$20,000	
	MGR - Gibbs downspouts, gutters, roof			\$65,000	\$65,000	
	Parmenter Boiler replacement	\$48,000			\$48,000	
	SCHOOLS	AHS Auditorium Pyramid Steps			\$40,000	\$40,000
		All Schools - gym floors	\$15,000			\$15,000
		Asbestos Abatement - Remove Tiles	\$5,000		\$5,000	\$10,000
		Bus - 35 Passenger	\$85,000			\$85,000
		Bus - 53 Passenger #101			\$85,000	\$85,000
Bus #109 8 passenger 7-D suburban				\$40,000	\$40,000	
Custodial pickup w/plow		\$30,000			\$30,000	
High School - exterior painting		\$20,000	\$20,000		\$40,000	
High School - HVAC steam trap replacement			\$30,000		\$30,000	
High School -Replace heating and ventilation units		\$6,000		\$20,000	\$26,000	
High School -Replace heating and ventilation units - INCREASE			\$20,000		\$20,000	
High School -Replace ventilating rooftop units		\$6,000	\$6,000	\$6,000	\$18,000	
Lowe Auditorium Rugs		\$9,000			\$9,000	
Maintenance Bucket Truck				\$85,000	\$85,000	
Photocopier Lease Program		\$110,000	\$80,000	\$120,000	\$310,000	
Replace Fire Control Inst. Alarm Panels HS		\$25,000			\$25,000	
Replace Fire Control Inst. Alarm Panels Ottoson			\$45,000		\$45,000	
Small Equipment and Tools				\$5,000	\$5,000	
Stratton School Improvements		\$2,055,000	\$200,000		\$2,255,000	
Thompson School Improvements		\$120,000			\$120,000	
TOWN MANAGER		AHS maintenance of steam traps		\$12,780		\$12,780
		Hardy School replacement head end - energy mgmt system		\$19,825		\$19,825
		Photocopier	\$3,000		\$5,000	\$8,000
	Streetlights - conversion high pressure sodium to LED		\$268,500		\$268,500	
	Website CMS Upgrade			\$20,000	\$20,000	
TREASURER	Microfilm Reader			\$20,000	\$20,000	
	Photocopier	\$3,500		\$5,206	\$8,706	
VETERANS' MEMORIAL RINK ENTERPRISE FUND	Rink Renovations: Roof/ceiling/dehumidification			\$280,000	\$280,000	
Grand Total		\$12,831,675	\$5,482,035	\$10,973,006	\$29,286,716	

Sum of DebtServicePmt			YearInUse					
DEPARTMENT	EXPENDITURE	LIFE (YRS)	2013	2014	2015	2016	2017	Grand Total
COMMUNITY SAFETY - FIRE SERVICES	Ambulance replacement	4		\$2,730	\$47,960	\$46,595	\$45,230	\$142,515
	Automatic Defibrillators	10		\$257	\$2,114	\$2,062	\$2,011	\$6,444
	Breathing apparatus, SCBA	7		\$1,124	\$13,372	\$25,299	\$35,781	\$75,577
	Fire Station - Central	20			\$64,236	\$328,471	\$322,048	\$714,755
	Protective Gear Replacement	10	\$514	\$4,870	\$10,052	\$15,106	\$19,388	\$49,930
	Replace 1 Engine	15	\$8,832	\$54,331	\$53,154	\$51,976	\$50,799	\$219,092
	Replace C2	7				\$642	\$6,999	\$7,641
	Headquarters - Architectural Plans	20		\$6,424	\$32,847	\$32,205	\$31,562	\$103,038
	Ladder 1 #1009	20					\$14,854	\$14,854
	Replace- Fire Prevention C3	5			\$482	\$6,964	\$6,771	\$14,216
COMMUNITY SAFETY - POLICE SERVICES	Animal Control Van	7	\$482	\$5,249	\$5,112	\$4,974	\$4,836	\$20,653
	C.S. Building Renovations -5 Year plan	20	\$35,972	\$183,944	\$184,297	\$232,505	\$374,767	\$1,011,485
	Digital fingerprint imaging machine	20		\$401	\$2,053	\$2,013	\$1,973	\$6,440
	Speed Trailer Replacement	7				\$241	\$2,625	\$2,866
COMMUNITY SAFETY - SUPPORT SERVICES	Pick-up Truck - Mechanics M2 #1014	5		\$642	\$9,285	\$9,028	\$8,771	\$27,726
HEALTH & HUMAN SERVICES	Robbins House Cottage beams, sill, siding	7	\$241	\$2,625	\$2,556	\$2,487	\$2,418	\$10,326
	Robbins House Cottage kitchen & bath	7		\$401	\$4,374	\$4,260	\$4,145	\$13,180
	Whittemore Robbins House	7				\$2,409	\$26,246	\$28,655
INFORMATION TECHNOLOGY	Building Security Elements	7	\$321	\$3,821	\$7,228	\$10,544	\$13,447	\$35,362
	Educational IT Program	3	\$2,007	\$47,689	\$92,032	\$135,037	\$135,037	\$411,802
	Library MLN Equipment	5	\$307	\$4,732	\$8,941	\$13,196	\$16,642	\$43,818
	Library -PC Vend Printing/Photocopier Project	7	\$82	\$974	\$1,843	\$2,689	\$3,511	\$9,099
	Network Performance/Wireless	7	\$401	\$4,374	\$4,260	\$4,145	\$4,030	\$17,211
	Ottoson Upgrade Phone	7	\$1,927	\$20,997	\$20,446	\$19,896	\$19,345	\$82,612
	Replacement of Receivable Package	10					\$3,212	\$3,212
	School - Software Licensing	3	\$642	\$15,260	\$29,450	\$43,212	\$43,212	\$131,777
	School Dept-Admin Micro Program	3	\$642	\$15,260	\$29,450	\$43,212	\$43,212	\$131,777
	Software Upgrades & Standardization	3	\$482	\$11,445	\$22,088	\$32,409	\$32,409	\$98,832
	Town Network Infrastructure	7	\$642	\$7,400	\$11,591	\$15,266	\$14,853	\$49,753
	Town-Microcomputer Program	3	\$964	\$22,891	\$44,175	\$64,818	\$64,818	\$197,665
	Wireless Assessments, 8 Schools Continue Upgrade	7	\$1,204	\$13,926	\$21,528	\$20,954	\$20,381	\$77,993
	Document Management System	7		\$401	\$4,776	\$9,036	\$12,779	\$26,992
	MUNIS Production Enviroment Server	3	\$803	\$18,273	\$17,737	\$17,202		\$54,015
	Vehicle - Building/Plumbing/Wire Inspectors	7	\$401	\$4,374	\$4,260	\$4,145	\$4,030	\$17,211
	INSPECTIONS	Heating/Cooling Water Pumps	7				\$344	\$3,744
Hot Water Heater		7		\$96	\$1,050	\$1,022	\$995	\$3,163
Ramp and Stairs		7					\$209	\$209
Replace roofs 1892 & 1931 buildings		7	\$6,520	\$71,040	\$69,177	\$67,314	\$65,451	\$279,502
Replacement of roof covering - membrane		20	\$1,253	\$6,405	\$6,280	\$6,155	\$6,029	\$26,122
Repointing - 1992 Addition		20			\$361	\$1,848	\$1,812	\$4,020
Repointing of 1892 Building		20		\$2,409	\$12,318	\$12,077	\$11,836	\$38,639
Roof Drainage		20	\$51	\$263	\$258	\$252	\$247	\$1,072
Roof Repairs - 1992 Addition		20	\$104	\$534	\$523	\$513	\$502	\$2,177
Windows- 1892 Building		20		\$726	\$3,712	\$3,639	\$3,567	\$11,643
Doors		7					\$610	\$610
Retaining Wall adj to Town Hall & Library		15	\$803	\$5,742	\$9,771	\$9,557	\$9,343	\$35,217
PUBLIC WORKS CEMETERY DIVISION		Garage Renovation/ Rehab Chapel/HVAC	25				\$4,015	\$18,029
	Utility Vehicle	7					\$482	\$482
PUBLIC WORKS ENGINEERING DIVISION	Utility vehicle, 4 X 4	7	\$482	\$5,249	\$5,112	\$4,974	\$4,836	\$20,653
	1 Ton Utility w/Gate Lift	10					\$755	\$755

Sum of DebtServicePmt DEPARTMENT	EXPENDITURE	LIFE (YRS)	YearInUse					Grand Total	
			2013	2014	2015	2016	2017		
PUBLIC WORKS HIGHWAY DIVISION	33,000 gvw dump truck	10	\$1,365	\$11,230	\$10,957	\$10,684	\$10,411	\$44,647	
	4WD Truck w/Sander	10			\$2,248	\$20,777	\$39,120	\$62,145	
	Backhoe/Loader 1.5 CY	10				\$1,815	\$14,929	\$16,744	
	Compressor Truck	10		\$321	\$2,642	\$2,578	\$2,514	\$8,056	
	Install Sidewalk Ramps	20	\$1,044	\$6,381	\$11,615	\$16,744	\$21,768	\$57,552	
	Loader	7				\$2,569	\$27,996	\$30,565	
	Replace Retaining Wall - Westminster Ave	7				\$1,590	\$17,323	\$18,912	
	Sander Body	7	\$273	\$3,248	\$6,144	\$8,963	\$11,703	\$30,331	
	Street Light Replacement - LED	7	\$10,037	\$109,359	\$106,492	\$103,624	\$100,756	\$430,268	
	Street sweeper	7			\$2,730	\$29,746	\$28,966	\$61,442	
	Truck w/welder unit, 350 amp	7		\$1,445	\$15,748	\$15,335	\$14,922	\$47,450	
	Pickup 4WD w/ plow	7	\$723	\$7,874	\$7,667	\$7,461	\$7,254	\$30,979	
	3/4 Pickup - 2 w/ plow	10			\$1,445	\$11,891	\$11,602	\$24,937	
	PUBLIC WORKS NATURAL RESOURCES DIVISION	1 Ton Dump Truck w/Plow	10		\$803	\$6,606	\$6,445	\$6,285	\$20,139
1 Ton Utility Truck w/Gate		10			\$723	\$5,945	\$5,801	\$12,469	
Landscaping Multi-Purpose Tractor, 4wd		7	\$931	\$10,149	\$9,882	\$9,616	\$9,350	\$39,929	
Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow B		7				\$2,168	\$23,622	\$25,790	
Pickup		7		\$562	\$6,124	\$5,964	\$5,803	\$18,453	
Fork Lift		7					\$1,285	\$1,285	
PUBLIC WORKS PROPERTIES DIVISION	DPW Yard Bldg C Replace Spanish Tile Roof	20				\$4,818	\$24,635	\$29,453	
	High School Parking lot culvert	20	\$3,613	\$22,090	\$36,592	\$35,869	\$35,146	\$133,310	
	Town Hall Renovation Program	7				\$1,606	\$19,103	\$20,709	
RECREATION	Bishop Playground	10					\$3,625	\$3,625	
	Florence Ave Tot Lot	15	\$6,998	\$43,045	\$42,112	\$41,179	\$40,246	\$173,581	
	Hibbert	15		\$4,637	\$28,524	\$27,906	\$27,287	\$88,354	
	Magnolia Field Basketball Court Renovation	7			\$1,204	\$13,123	\$12,779	\$27,107	
	North Union	15		\$3,794	\$23,338	\$22,832	\$22,326	\$72,290	
	Reservoir Beach	7					\$10,117	\$10,117	
	Robbins Farm	15				\$7,756	\$47,713	\$55,469	
	Spy Pond Tennis Courts	15			\$7,166	\$44,083	\$43,127	\$94,376	
	Wellington Playground	15					\$6,867	\$6,867	
	REDEVELOPMENT BOARD	BOS - Parmenter Boiler	20	\$803	\$4,106	\$4,026	\$3,945	\$3,865	\$16,745
		BOS - Parmenter Oil Tank Removal	20			\$241	\$1,232	\$1,208	\$2,680
Gibbs Interior Bathrooms		20	\$241	\$1,232	\$1,208	\$1,184	\$1,160	\$5,023	
MGR - Gibbs downspouts, gutters, roof		10	\$1,044	\$8,588	\$8,379	\$8,170	\$7,961	\$34,142	
MGR - Gibbs oil tank removal		20				\$321	\$1,642	\$1,964	
Parmenter roof repairs for slate & gutters		15					\$321	\$321	
Gibbs Repaving parking lot		7	\$321	\$3,499	\$3,408	\$3,316	\$3,224	\$13,769	
Dallin Library Exterior Painting		20					\$321	\$321	
AHS - Locker Room Replacement		15				\$8,029	\$49,392	\$57,422	
SCHOOLS	AHS 6th floor Central Air Conditioning	7				\$1,285	\$13,998	\$15,283	
	AHS Auditorium chairs	15		\$803	\$4,939	\$4,832	\$4,725	\$15,299	
	AHS Auditorium Pyramid Steps	7	\$642	\$6,999	\$6,815	\$6,632	\$6,448	\$27,537	
	AHS Boiler Room Repair	7					\$8,029	\$8,029	
	AHS Central Air Cond Lowe Auditorium	7			\$1,606	\$17,497	\$17,039	\$36,142	
	AHS F Building Boiler	7		\$3,613	\$39,369	\$38,337	\$37,305	\$118,624	
	Athletics Van - 8 passenger	5		\$562	\$8,124	\$7,899	\$7,674	\$24,260	
	Brackett School - exterior paving	15				\$642	\$3,951	\$4,594	
	Bus 09 - 8 Passenger 7-D suburban	7				\$642	\$6,999	\$7,641	
	Bus - 53 Passenger #101	7	\$1,365	\$14,873	\$14,483	\$14,093	\$13,703	\$58,516	

Sum of DebtServicePmt DEPARTMENT	EXPENDITURE	LIFE (YRS)	YearInUse					Grand Total
			2013	2014	2015	2016	2017	
	Bus #102 53 passenger bus	7				\$1,365	\$14,873	\$16,238
	Bus #103 77 passenger bus	7					\$1,927	\$1,927
	Bus #109 8 passenger 7-D suburban	7	\$642	\$6,999	\$6,815	\$6,632	\$6,448	\$27,537
	Bus 105 - 8 7-D Tahoe	7			\$642	\$6,999	\$6,815	\$14,457
	Chiller - Pierce School	7		\$2,409	\$26,246	\$25,558	\$24,870	\$79,083
	High School - HVAC steam trap replacement	10			\$161	\$1,321	\$1,289	\$2,771
	High School -Replace heating and ventilation units	10	\$321	\$2,803	\$3,899	\$3,803	\$3,707	\$14,533
	High School -Replace ventilating rooftop units	10	\$96	\$889	\$1,566	\$1,528	\$1,489	\$5,568
	Maintenance Service Van	5				\$401	\$5,803	\$6,204
	Maintenance Truck w/plow	7					\$562	\$562
	Peirce Field Replace Turf	7			\$8,029	\$87,487	\$85,193	\$180,710
	Replace Fire Control Inst. Alarm Panels HS	10		\$321	\$2,642	\$2,578	\$2,514	\$8,056
	Thompson School Improvements	20		\$25,959	\$132,743	\$130,147	\$127,551	\$416,400
	Van 110 - 8 passenger 7-D minivan	7			\$401	\$4,374	\$4,260	\$9,036
	Stratton Exterior Paving	7					\$1,285	\$1,285
	Bus -77 Passenger #104	7				\$1,927	\$20,997	\$22,924
VETERANS' MEMORIAL RINK ENTERPRISE FUND	Rink Renovations: Electrical/ Lighting	15				\$1,766	\$10,866	\$12,633
	Rink Renovations: Roof/ceiling/dehumidification	15	\$4,496	\$27,660	\$27,060	\$26,461	\$25,861	\$111,538
	Rink Renovations: Zamboni room/Locker rooms	15			\$4,256	\$26,178	\$25,610	\$56,044
Grand Total			\$101,037	\$883,535	\$1,497,281	\$2,224,375	\$2,735,860	\$7,442,088

changes for 21st century police practice cannot be addressed until the envelope is corrected and stabilized. The reason for a vote in this Special Town Meeting, rather than at the Annual, is to insure that all the exterior work can be completed before winter closes in and ends the construction season. The Permanent Town Building Committee is receiving contractor bids right now, some of which, because of the complexities of the task, are coming in above plan. These additional costs are planned to be funded though savings achieved by the PTBC and Town Management in several recently completed, under-budget projects such as Highland Fire Station. The debt service costs for this project are fully recognized in the Five-Year Capital Plan presented under Article 41 of the 2012 Annual Town Meeting.

ARTICLE 7 **CAPITAL BUDGET/THOMPSON SCHOOL**

To see if the Town will vote to appropriate supplemental funds for the construction of the Thompson School, determine how the money shall be raised and expended, including the possibility of borrowing all or some of same; or take any action related thereto.

(Inserted at the request of the Thompson School Building Committee)

VOTED: **That no action be taken under this article.**

COMMENT: Because the winning bid for the Thompson School construction is under the amount budgeted, no action on this article is required.