



TOWN OF ARLINGTON

CAPITAL PLANNING COMMITTEE

Report to Town Meeting

May 2010

CAPITAL PLANNING COMMITTEE REPORT

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REPORT OF THE CAPITAL PLANNING COMMITTEE

The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2009 on the five-year plan, FY2011-FY2015. The FY2011 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2010. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in March 2010.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 20 years, cost estimates have been reasonably accurate except in the case of reconstruction of school buildings. In the case of school buildings, the cost estimates have been significantly below actual cost.

Scope of this Report

The FY2011 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2011-FY2015 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½. This report also discusses a strategy, and its status, for addressing significant improvements at the Stratton and Thompson Schools in the light of the Town's current understanding of the position of the Massachusetts School Building Authority (MSBA). As this report is being prepared, the Town and the MSBA are cooperating on a feasibility study whose conclusions are not yet known.

The Five Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. However, Town Meeting is being asked to vote for Capital Budget items in both the Annual Town Meeting, in Article 53, and in the Special Town Meeting, in Articles 4 and 5. The reason for this segregation is both for public safety and to allow the Town to begin construction on the Central Fire Station, Highland Fire Station and Community Safety buildings as early in the year as possible in order to capture optimal weather for construction. Despite this segregation, the Capital Budget is a unified document for all items, including the Fires Station and Community Safety buildings.

Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement or
2. For the purchase or lease of a Capital Asset or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

Sources of Funding: Bonds, Cash, and Other

Each year , the Capital Planning Committee (the “ CPC ” or the "Committee") presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms “Cash”, “Bonds”, and “Other” to describe the sources of funding for the Capital Budget and the five-year Capital Plan. Figure 1 Five Year History by Funding Source provides a recent history of funding sources compared to that in this year’s proposed capital budget vote.

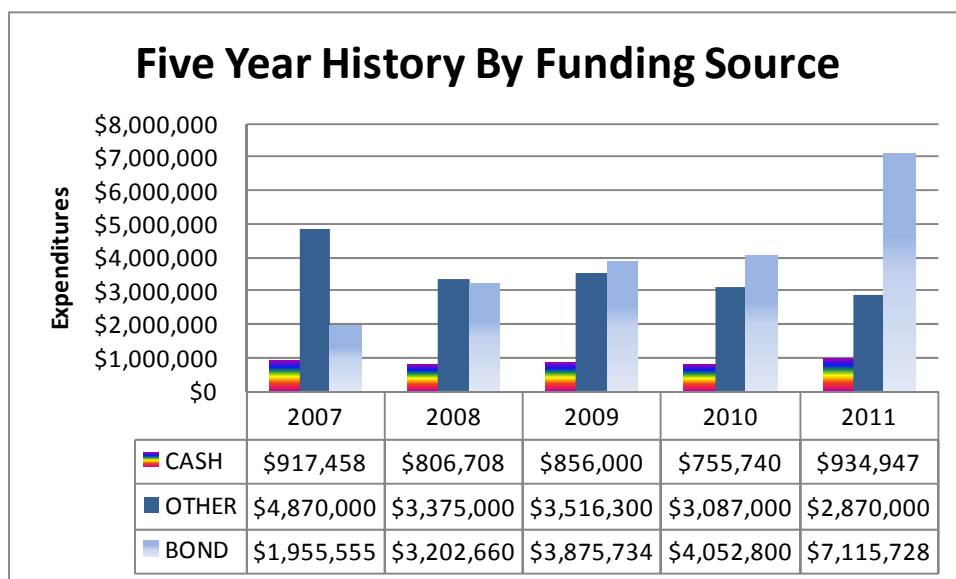


Figure 1 Five Year History by Funding Source

“Cash” refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

“Bonds” refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are typically referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by

(a) laws and regulations of the Commonwealth and

(b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

“Other” refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure to last year's expenditures and their respective impact on the non-exempt budget.

Table 1 Comparison to Prior Year Expenditure

	Expenditure FY 2010 vs. FY 2011			Change % FY 11 - FY 10
	Expenditure FY 2010	Expenditure FY 2011	Change Amount FY 11 - FY 10	
Prior Debt Service				
Exempt	\$2,697,768	\$2,618,094	(\$79,674)	(2.95%)
Non-Exempt	\$5,801,495	\$5,816,324	\$14,829	0.26%
Less MWRA Debt	(\$669,598)	(\$627,721)	\$41,877	(6.25%)
Total Prior Debt Service	\$7,829,665	\$7,806,697	(\$22,968)	(0.29%)
New Debt Service	\$81,056	\$123,424	\$42,368	52.27%
Less Ent. Fund Debt Service	(\$302,250)	(\$416,375)	(\$114,125)	37.76%
Total Debt Service	\$7,608,471	\$7,513,746	(\$94,725)	(1.24%)
Cash Expenditure	\$755,740	\$934,947	\$179,207	23.71%
Less Transfer from Ambulance Revolving Fund	(\$3,400)	(\$49,300)	(\$45,900)	
Total Expenditure	\$8,360,811	\$8,399,393	\$38,582	0.46%
Non-exempt Expenditure				
Non-exempt Expenditure	\$5,663,043	\$5,781,299	\$118,256	2.09%
Less Capital Carry Forward	(\$253,047)	(\$425,000)	(\$171,953)	67.95%
Adjust for Ottoson	(\$436,717)	(\$436,717)		
Adjusted Non-Exempt Expenditure	\$4,973,279	\$4,919,582	(\$53,697)	(1.08%)

Vote by the Town Meeting Under Article 53

In the vote for the capital appropriation for FY 2011, you will be asked to approve (in six separate votes):

1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
2. Acquisitions using sources of funds other than the tax levy,
3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
4. Authorization of the Town to seek external grants and funds for capital purposes,
5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years, and,
6. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose.

Under Article 53, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee. You are only asked to vote on the Capital Budget for FY2011 under Article 53 (Exhibit III), and not on the Five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan. You are also being asked to vote on Fire Station and Community Safety expenditures in Articles 4 and 5 of the May 10, 2010 Special Town Meeting. A copy of STM Articles 4 and 5 are included as Exhibit VII.

Table 2 Summary of Article 53

FY2011	Expenditures
By Funding Source	
Cash	\$934,947
Bond	\$2,360,728
Other	\$2,870,000
Total	\$6,165,675
Calculation Of Net Appropriation of Article	
FY2011	Capital and Debt Service
Prior Years Non-exempt Debt Service	
Principal	\$3,936,800
Interest	\$875,428
Total Prior Non-exempt Debt Service	\$4,812,228
Plus Enterprise Fund Debt Svc Approp.	\$376,375
Plus MWRA Loan Payments	\$627,721
Net Prior Non-Exempt Debt Service	\$5,816,324
New Non-exempt Debt Service	\$123,424
Less Veterans Memorial Rink	(\$40,000)
Less Ambulance Revolving Fund	(\$49,300)
Less Antennae Funds	(\$300,000)
Less Capital Carryforward	(\$125,000)
Current Year Cash Outlay	\$934,947
Total Non-exempt Appropriation	\$6,360,395
Exempt Principal	1,895,200
Total Exempt Interest	722,894
Total Exempt Debt Service	\$2,618,094
Less Enterprise Fund Debt Svc Approp.	(\$376,375)
Less MWRA Loan Payments	(\$627,721)
Total Tax Rate Appropriation	\$7,974,393

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 Summary of Article above. In FY 2011, Prior Non-Exempt Debt Service (\$4,812,228) is comprised of the current principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Non-exempt debt service in Table 2. Cash is the amount (\$934,947) of directly purchased (non-bonded) acquisitions. Article 53 also authorizes \$2,360,728 in new borrowing. An Additional \$4,755,000 is being requested in STM Articles 4 and 5. \$123,424 is the estimated tax impact of interest this year for borrowing in both Article 53 and STM Articles 4 and 5. These amounts are reduced by transfers from other available funds, such as Water and Sewer. \$2,618,094 is the amount needed to pay the principal and interest on bonds that have been authorized by Debt Exclusion referenda and that are exempt from the limits of Proposition 2½.

In the Special Town Meeting, under Articles 4 and 5, you are being asked to authorize the Town to borrow additional funds to renovate the exterior of the Central Fire Station in the amount of \$1,250,000, to renovate the Highland Fire Station with additional funds in the amount of 3,270,000, and to begin repairs on the Community Safety Building with additional funds of \$235,000. These amounts are included in the Capital Budget (Exhibit I) and the Five Year Capital Plan (Exhibit II), but they are NOT included in Table 2 above, which applies only to Article 53 of the Annual Town Meeting. Table 3 below outlines the components of the five-year plan.

Table 3 Components of the Total Expenditure

Fiscal Year	2011	2012	2013	2014	2015	Total
Prior Non-Exempt Debt	\$4,812,228	\$4,276,955	\$3,941,115	\$3,694,491	\$3,154,231	\$19,879,020
Cash	\$934,947	\$803,400	\$846,350	\$830,000	\$904,000	\$4,318,697
New Non-Exempt Debt Service	\$123,424	\$824,831	\$1,214,593	\$1,627,197	\$1,937,061	\$5,727,106
Total Non-Exempt Tax Burden	\$5,870,599	\$5,905,186	\$6,002,058	\$6,151,688	\$5,995,292	\$29,924,823
Adjust for Rink Enterprise Funds	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$200,000)
Adjust for Ambulance Revolving	(\$49,300)	(\$47,600)	(\$45,900)	(\$47,600)	(\$47,600)	(\$238,000)
Capital Carry Forward	(\$125,000)					(\$125,000)
Antenae Funds	(\$300,000)					(\$300,000)
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$2,183,585)
Net Non-Exempt Plan	\$4,919,582	\$5,380,869	\$5,479,441	\$5,627,371	\$5,470,975	\$26,878,238

Planning and Controlling Capital Expenditures

Town and School Management have been committed to a strict five-year financial plan, adopted as part of the 2005 Override Proposal, and this plan has been extended. The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 Capital Planning and 5% Limit demonstrates that the expenditures in Article 53 and in the five year Capital Plan meet the Capital Planning Committee’s 5% standard. The current year expenditures are 4.72% of the total Town revenue and over five years the plan estimate averages 5.00%.

Table 4 Capital Planning and 5% Limit

Fiscal Year	2011	2012	2013	2014	2015	Total
Prior Non-Exempt Debt	\$4,812,228	\$4,276,955	\$3,941,115	\$3,694,491	\$3,154,231	\$19,879,020
Cash	\$934,947	\$803,400	\$846,350	\$830,000	\$904,000	\$4,318,697
New Non-Exempt Debt Service	\$123,424	\$824,831	\$1,214,593	\$1,627,197	\$1,937,061	\$5,727,106
Total Non-Exempt Tax Burden	\$5,870,599	\$5,905,186	\$6,002,058	\$6,151,688	\$5,995,292	\$29,924,823
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Adjust for Ambulance Revolving	(\$49,300)	(\$47,600)	(\$45,900)	(\$47,600)	(\$47,600)	(\$238,000)
Capital Carry Forward	(\$125,000)					(\$125,000)
Antenae Funds	(\$300,000)					(\$300,000)
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$2,183,585)
Net Non-Exempt Plan	\$4,919,582	\$5,380,869	\$5,479,441	\$5,627,371	\$5,470,975	\$26,878,238
Pro Forma Budget	\$ 104,180,079	\$ 103,953,905	\$ 107,107,644	\$ 110,342,540	\$ 113,792,054	\$539,376,222
Budget For Plan at 5%	\$5,209,004	\$5,197,695	\$5,355,382	\$5,517,127	\$5,689,603	\$26,968,811
Plan as % of Revenues	4.72%	5.18%	5.12%	5.10%	4.81%	4.98%
Variance From Budget	\$289,422	(\$183,174)	(\$124,059)	(\$110,244)	\$218,628	\$90,573

The “Adjustment for Ottoson” is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund.

An Overview of the Impact of Capital Spending

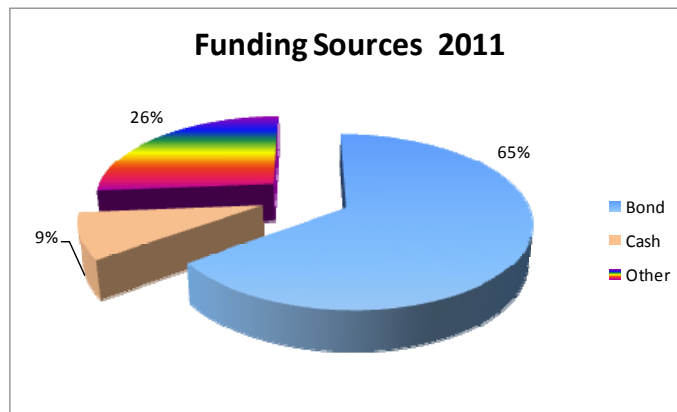


Figure 2 Funding Sources FY 2011

In Fiscal 2011, as seen in Figure 2, 65% of the planned acquisitions are funded by borrowing through the sale of municipal bonds. The Town has sold bonds for both exempt and non-exempt projects, and as a result the Town carries long-term debt from year to year.

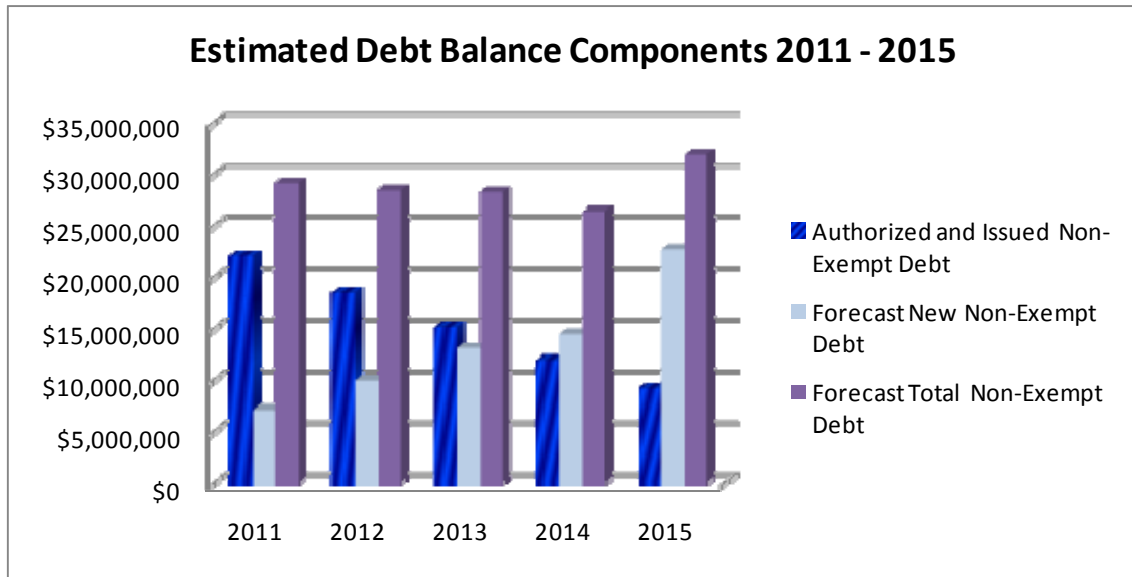


Figure 3 Forecast of Non-Exempt Debt Balance

Figure 3 Forecast of Non-Exempt Debt Balance

shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding Non-Exempt Debt can affect the Town’s ability to meet its operating budget requirements. This forecast shows a slight rise, then a decline followed by a rise representing the impact of the Fire Station infrastructure program.

Previously authorized and issued non-exempt debt is projected to be \$25,892,265 on June 30, 2010 and \$21,955,465 on June 30, 2011. Interest Payments on prior non-exempt debt for FY 2011 (July 1, 2010 to June 30, 2011) are projected to be \$875,428. Therefore, the average rate of interest on prior non-exempt debt is projected to be about 3.7 % in FY2011.

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. Figure 4 forecasts total outstanding debt. As can be seen from this chart, both exempt debt and non-exempt debt are reasonably level over the next five years, with non-exempt debt rising as exempt debt declines. Total forecast debt levels decline moderately until 2015. The statutory debt limit is 5% of the Mass Department of Revenue’s Equalized Valuation (EQV) of the Town. Based on the 2010 EQV of \$6.9 billion, the debt limit is \$345 million. Arlington’s estimated total FY 2011 debt of \$50 million (including incidental short term borrowing) is a conservative 14.5% of the limit.

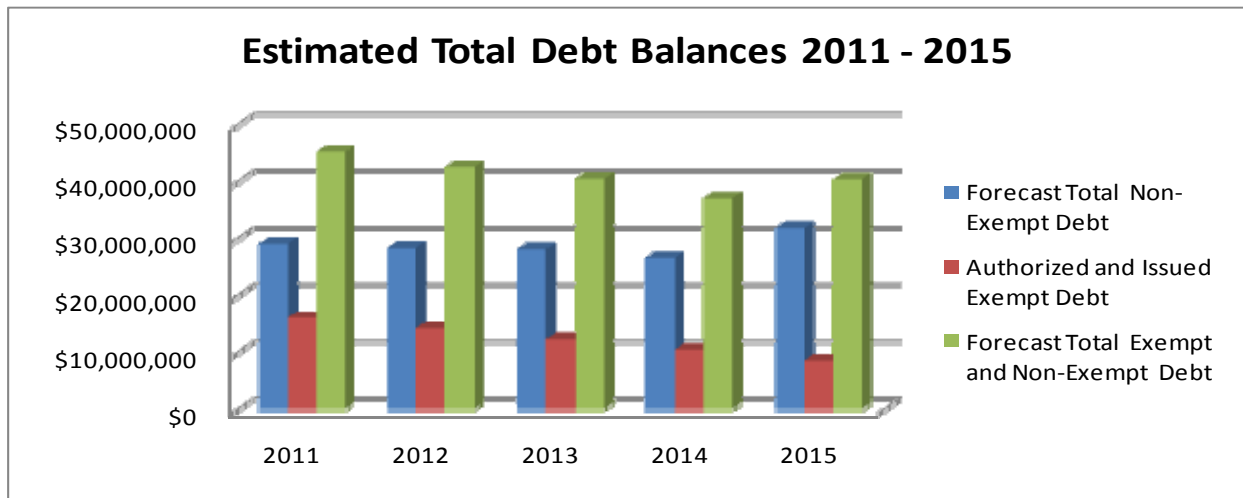


Figure 4 Forecast of Total Debt Balance

Implementing Previous Capital Plans

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased or their purchase or implementation is in process. These include the purchase of a new Quint for the Fire Department, Mall Light replacements, Pheasant Avenue playground, various roadways and sidewalks, and replacement of an ambulance.. Projects in process include the Thorndike field parking lot, Summer St. Playground, Brattle and Mil Street culverts, Veterans Memorial Rink and Whittemore Robbins improvements. The Stratton Special Learning Community A is operational. Computer equipment and software has been updated throughout the school system, as part of an ongoing program.

Progress on these acquisitions is monitored by the Comptroller and reported to the Capital Planning Committee.

Planning Ahead in a Complex Environment

The last year of the Five Year Plan adopted by the Town in conjunction with the June 2005 override was FY2010. Town and School Management, the Board of Selectmen and the School Committee laudably stayed with their commitment to the plan, and the reserves that resulted are helping Arlington weather a very difficult budgeting process for FY2011. The finances of Federal, State and local governments, of private corporations and individual families have all been battered by the economic havoc of the 2008-2010 recession. Without the Town's successful management of its Five-Year Plan, we would be in a much worse situation this year. FY 2012, from the current five year outlook (see Appendix D in the Finance Committee's 2010 Report to Town Meeting) forecasts a deficit of over \$5.4 million in FY 2012.

The Capital Planning Committee, with the Town Manager, the Board of Selectmen and the Finance Committee ask Town Meeting to approve expenditures that not only affect this fiscal year, but future years as well. We formulate these plans to be within 5% of the forecast Town Revenues. In this year's Capital Budget and Capital Plan, we have used the conservative and depressed forecasts in the Finance Committee's Exhibit D. The Capital Planning recommendations do not rely on increased state aid or new revenues from an override. In order to meet these constraints, many critical projects have been delayed through financial triage, and Town and School management recognize that these delays will affect the quality of service delivery. Nonetheless, this year's Capital Budget includes important investments in Town and School infrastructure: the Central and Highland Fires Stations, Community Safety Building and Stratton School Elementary School. Planning work is also proceeding on the Thomson Elementary School under the guidance of Massachusetts School Building Authority (MSBA).

Reconstruction and Renovation of Town-owned Buildings

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Buildings that have received substantial recent attention are the Community Safety Building, Fire Stations, and the Public Schools. The Community Safety Building (built in 1983) needs major renovation. The

Community Safety Building and Fire Station funds are being requested in the Special Town Meeting in order to facilitate outdoor construction work during optimal construction weather.

Community Safety Building

In 2006 the Town retained Ammondson Architects, Inc. to do a study on the necessary repairs and renovations to the Community Safety Building, now 27 years old. In order to accommodate the budgeting constraints of the Town, the Capital Planning Committee recommended spreading the program over 5 to 8 years, which term is now even further extended. The first phase was to address issues of structural integrity, beginning with the garage under the Plaza deck between the Community Safety Building and Cusack Terrace, which has serious leaks that threaten the structure. On the recommendation of the architects, a waterproofing specialist was retained to perform an additional examination. The 2009 Annual Town Meeting, based upon the recommendation of the Capital Planning Committee, voted \$1,350,000 for this first phase operation. Due to inflation over the four year period, additional information about the extent of the damage and contingency reserves, a new architectural estimate was obtained at \$2,553,546. Subsequent negotiations by the Permanent Town Building Committee (PTBC) and its project manager reduced this amount to \$1,724,824, resulting in a request for an additional authorization of \$375,000, which was the amount originally planned to be requested in the May 10 Special Town Meeting. The total project will likely cost in excess of \$8 million over several phases and not be completed until 2020.

Fire Station Reconstruction Program

The need for Fire Station reconstruction has been described to Town Meeting in previous capital reports. In 2007, the Permanent Town Building Committee completed the construction of the Park Circle Fire Station, on plan and under budget. The Capital Plan calls for reconstruction of Highland Fire Station in FY2011 and Central Fire Station in FY 2015. Highland Station reconstruction is in this year's Capital Budget in the amount of 3,270,000. Town Meeting previously committed planning funds of \$520,000, and has utilized funds remaining from Park Circle for Highland Station plans.

During 2009, advanced physical deterioration of the exterior of Central Station has led to an emergency situation. First, crumbling masonry and cornices have created a clear and present danger to firefighters and the public. Second, leaks resulting from current deterioration threaten to further accelerate the building's deterioration prior to the planned 2015 renovation, which at a minimum might render the building unusable in the short term and increase the renovation cost dramatically in the longer term. The PTBC has recommended immediate remedial action on the exterior, and the Capital Planning Committee has included the requested amount of \$1,250,000 in this year's Capital Budget. This acceleration of a part of the total project is not expected to increase the overall cost of the Central Station reconstruction program.

A Strategy for Stratton and Thompson

Over the last several years, the Town Manager, School Department, Schools Facilities Working Group, Finance Committee and the Capital Planning Committee have crafted a strategy for infrastructure renewal at the Stratton and Thompson schools. This has been discussed in previous Capital Planning Reports. At the recommendation of the Capital Planning Committee, Town Meeting voted to aggregate \$833,687 in various unspent funds and to allocate these to the Thompson project. The MSBA and the Town's Thompson School Building Committee are working together on a feasibility study to determine the appropriate path and the cost of Thompson School reconstruction. This may result in a complete renovation of the current building or the construction of a replacement building.

The Capital Planning Committee has previously proposed that Thompson School rebuilding be funded by a combination of an annual \$120,000 per year allocation from the Capital Plan, voter-authorized but yet unused Exempt Debt capacity, the funds already allocated for the feasibility study, state assistance from the MSBA and proceeds from the potential sale of the Parmenter and Crosby school buildings should the School Committee declare them surplus property. In April 2010, the School Department declared these properties to be surplus from the School Departments view, and released them to the Town for its action.

The Capital Planning Committee also worked closely with the School Facilities Working Group to develop a funding plan for infrastructure improvements at the Stratton School. An early review with the Town and MSBA indicated that Stratton would not qualify for MSBA support for an extended period of time. The Committee then developed a policy to request annually that Town Meeting to authorize \$150,000 in spending for improvement of Stratton infrastructure. The first several years of these funds were used for projects that could be quickly implemented and would produce immediate results. The SFWG and the Capital Planning Committee recommended that the School Department conduct a formal architectural study with these funds to determine how to address more complex and expensive infrastructure improvements.

The School Department retained Turowski² Architects, Inc. to develop a plan addressing the prioritized requirements within the constraints of available funding. Superintendent Bodie, Stratton Principal Alan Brown and School CFO Diane Johnson organized multiple meetings with the SFWG, Stratton parents and the Architects. The firm prepared a proposal that resulted in a requirement for approximately \$2.5 million in spending for infrastructure improvements. Diane Johnson and Finance Committee Chairman Allan Tosti developed a plan that utilized both previously allocated funds of approximately \$244,000 and staged borrowing to finance the project. The Capital Plan includes \$695,000 this year, \$1,015,000 in FY2012 and 545,000 in \$2013. As a result of these bond appropriations, the \$150,000 per year for Stratton previously seen in the Capital Plan will be absorbed into the general category of debt service in future years.

Program Spending

summarizes Non-Exempt Town expenditures by program from 2006 (2006 through 2008 are actual) through the five year capital plan. The debt-excluded elementary school projects are exempt from Proposition 2½, and are not included in this chart.

Table 5 Analysis of Spending By Program

	2008	2009	2010	2011	2012	2013	2014	2015	Grand Total
DEPARTMENTAL PROJECT	\$130,500	\$138,300	\$29,000	\$39,000	\$85,500	\$51,500	\$60,500	\$61,000	\$595,300
EQUIPMENT REPLACEMENT	\$375,500	\$119,000	\$240,000	\$161,000	\$231,000	\$55,000	\$137,000	\$127,000	\$1,445,500
INFORMATION TECHNOLOGY	\$298,800	\$310,650	\$282,500	\$382,500	\$450,700	\$404,200	\$333,700	\$754,600	\$3,217,650
INFRASTRUCTURE IMPROVEMENT	\$2,697,500	\$3,364,300	\$3,741,000	\$7,020,000	\$2,661,500	\$2,993,000	\$3,008,000	\$8,390,000	\$33,875,300
MAJOR REPAIRS	\$110,000	\$80,000	\$10,000	\$15,000	\$35,000	\$5,000	\$5,000	\$55,000	\$315,000
PARKS & PLAY GROUNDS			\$25,000	\$535,728	\$298,750	\$246,250	\$456,250	\$703,000	\$2,264,978
PHOTOCOPIER PROGRAM	\$94,708	\$121,200	\$146,740	\$152,490	\$147,900	\$136,500	\$150,900	\$145,200	\$1,095,638
PUBLIC BUILDING MAINTENANCE	\$1,054,260	\$840,584	\$1,916,300	\$1,176,957	\$1,515,830	\$2,043,450	\$184,600	\$1,273,800	\$10,005,781
ROADS AND PATHS INFRASTRUCTURE	\$875,000	\$1,500,000	\$975,000	\$975,000	\$959,000	\$1,180,000	\$950,000	\$950,000	\$8,364,000
STUDENT TRANSPORTATION				\$85,000	\$39,000	\$110,000	\$35,000	\$40,000	\$309,000
VEHICLE REPLACEMENT	\$1,312,000	\$1,304,000	\$530,000	\$378,000	\$475,000	\$399,000	\$996,000	\$1,227,000	\$6,621,000
PARKS PLAY GROUNDS & FIELDS	\$436,100	\$470,000							\$906,100
Grand Total	\$7,384,368	\$8,248,034	\$7,895,540	\$10,920,675	\$6,899,180	\$7,623,900	\$6,316,950	\$13,726,600	\$69,015,247

The Capital Planning Committee wishes to thank former Deputy Town Manager Nancy Galkowski for her many years of service and leadership on the Committee. She served on the Committee from the beginning of her tenure 23 years ago through her leaving Arlington to become Town Manager of Holden in February 2010.

Respectfully submitted by

Stephen J. Andrew — Moderator Appointee
Adam Chapdelaine — Deputy Town Manager
John A. FitzMaurice, Vice-Chairman — Moderator Appointee
Charles T. Foskett, Chairman — FinCom Designee
Stephen J. Gilligan—Town Treasurer
Ruth Lewis—Town Comptroller
Anthony T. Lionetta, Secretary — Moderator Appointee
Diane Johnson—School Superintendent's Designee
Barbara Thornton — Moderator Appointee

**Town of Arlington
Capital Budget FY 2011**

Exhibit I

DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease		\$5,000		\$5,000
BOARD OF SELECTMEN	PHOTOCOPIER PROGRAM	Photocopier lease		\$3,000		\$3,000
COMMUNITY SAFETY - FIRE SERVICES	EQUIPMENT REPLACEMENT	Replace fire alarm system	\$75,000			\$75,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$17,000			\$17,000
		Fire Station - Highland	\$3,270,000			\$3,270,000
		Fire Station - Central	\$1,250,000			\$1,250,000
	VEHICLE REPLACEMENT	Vehicle Replacement- Chief		\$10,000	\$25,000	\$35,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar		\$3,500		\$3,500
		Digital Recording equipment- Interview Room		\$15,500		\$15,500
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan	\$235,000			\$235,000
		Wall mounted AC/Heat Units	\$27,500			\$27,500
	VEHICLE REPLACEMENT	Vehicle Replacement Program		\$75,000		\$75,000
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IMPROVEMENT	Whittemore Robbins Cottage Roof Repairs			\$5,000	\$5,000
	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging		\$2,200		\$2,200
		Photocopier Lease - Robbins House		\$1,700		\$1,700
		Photocopier Lease - Board of Health		\$3,500		\$3,500
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000			\$125,000
		Library MLN Equipment	\$20,300			\$20,300
		School Dept-Admin Micro Program	\$40,000			\$40,000
		Software Upgrades & Standardization	\$30,000			\$30,000
		Town-Microcomputer Program	\$60,000			\$60,000
		Library -PC Vend Printing/Photocopier Project	\$4,200			\$4,200
		GIS Implementation	\$13,000			\$13,000
		School - Software Licensing	\$90,000			\$90,000
	PHOTOCOPIER PROGRAM	Photocopier		\$750		\$750
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors		\$25,000		\$25,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000
LIBRARY	PHOTOCOPIER PROGRAM	Photocopier		\$2,640		\$2,640
	PUBLIC BUILDING MAINTENANCE	Smoke/Fire detection replacement		\$20,530		\$20,530
		Exhaust fans		\$4,927		\$4,927
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier		\$3,200		\$3,200
PLANNING	PHOTOCOPIER PROGRAM	Photocopier/Equipment		\$4,000		\$4,000
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights		\$16,000		\$16,000
		Traffic Light Update Program		\$4,000		\$4,000
	PHOTOCOPIER PROGRAM	Photocopier		\$2,500		\$2,500
PUBLIC WORKS CEMETERY DIVISION	MAJOR REPAIRS	Stones/ Tombs -Clean,restore,repair			\$10,000	\$10,000
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Snow Plow - (1 per yr.)		\$10,000		\$10,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway			\$500,000	\$500,000
		Roadway Reconstruction		\$350,000		\$350,000
		Sidewalks and Curbstones		\$125,000		\$125,000
	VEHICLE REPLACEMENT	4WD Truck w/Sander	\$106,000			\$106,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment		\$6,000		\$6,000
	VEHICLE REPLACEMENT	Pickup		\$45,000		\$45,000
PUBLIC WORKS PROPERTIES DIVISION	PUBLIC BUILDING MAINTENANCE	Buildings Rehab consultant Services		\$18,000		\$18,000
	VEHICLE REPLACEMENT	1 Ton Dump Truck	\$62,000			\$62,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment			\$5,000	\$5,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation			\$850,000	\$850,000
		Water System Rehabilitation			\$1,300,000	\$1,300,000
		Hydrant replacement program		\$50,000		\$50,000
		Lift Station upgrade		\$50,000		\$50,000
RECREATION	PARKS & PLAYGROUNDS	Feasibility Study		\$10,000		\$10,000
		Wellington Park playground and tennis court	\$525,728			\$525,728
REDEVELOPMENT BOARD	EQUIPMENT REPLACEMENT	Central Boiler Replacement			\$40,000	\$40,000
	INFRASTRUCTURE IMPROVEMENT	Parmenter Boiler replacement	\$48,000			\$48,000
		23 Maple Kitchen renovation			\$30,000	\$30,000
		Crosby gym roof Replacement	\$45,000			\$45,000
		Jefferson Cutter Shutters			\$5,000	\$5,000
		Parmenter Gutter/Roof/Downspout/Chimney repairs	\$25,000			\$25,000
		Crosby Steam pipe/ Floor replacement	\$30,000			\$30,000
		Gibbs Mechanical/ Electrical/ Elevator	\$15,000			\$15,000
		Gibbs Gymnasium Floor	\$30,000			\$30,000

**Town of Arlington
Capital Budget FY 2011**

Exhibit I

DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total	
SCHOOLS	EQUIPMENT REPLACEMENT	Replace Fire Control Inst. Alarm Panels HS	\$25,000			\$25,000	
	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles		\$5,000		\$5,000	
	PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$110,000		\$110,000	
	PUBLIC BUILDING MAINTENANCE		Thompson School Improvements	\$120,000			\$120,000
			Stratton School Improvements	\$695,000			\$695,000
			Lowe Auditorium Rugs		\$9,000		\$9,000
			High School - exterior painting	\$20,000			\$20,000
			High School -Replace ventilating rooftop units	\$6,000			\$6,000
			High School -Replace heating and ventilation units	\$6,000			\$6,000
		All Schools - gym floors	\$15,000			\$15,000	
	VEHICLE REPLACEMENT	Custodial pickup w/plow		\$30,000		\$30,000	
	STUDENT TRANSPORTATION	Bus - 35 Passenger	\$85,000			\$85,000	
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier		\$3,000		\$3,000	
TREASURER	PHOTOCOPIER PROGRAM	Photocopier		\$3,500		\$3,500	
Grand Total			\$7,115,728	\$934,947	\$2,870,000	\$10,920,675	

**Town of Arlington
Five Year Capital Plan FY2011- FY2015**

DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease	\$5,000	\$1,500		\$5,500		\$12,000
BOARD OF ASSESSORS Total			\$5,000	\$1,500		\$5,500		\$12,000
BOARD OF SELECTMEN	DEPARTMENTAL PROJECT	Records Retention Program						
	PHOTOCOPIER PROGRAM	Photocopier lease	\$3,000	\$5,500	\$5,500	\$5,500		\$19,500
BOARD OF SELECTMEN Total			\$3,000	\$5,500	\$5,500	\$5,500		\$19,500
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Difibrillators		\$16,000				\$16,000
		Protective Gear Replacement			\$32,000	\$40,000	\$40,000	\$112,000
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras		\$24,000				\$24,000
		Replace fire alarm system	\$75,000	\$100,000				\$175,000
		Self Contained Breathing Apparatus				\$70,000	\$70,000	\$140,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$17,000	\$17,500	\$20,000			\$54,500
		Fire Station Plan - Central Station				\$320,000		\$320,000
		Fire Station - Highland	\$3,270,000					\$3,270,000
		Fire Station - Central	\$1,250,000				\$5,200,000	\$6,450,000
	VEHICLE REPLACEMENT	Ambulance replacement				\$170,000		\$170,000
		Vehicle Replacement- Chief	\$35,000					\$35,000
		Fire prevention vehicle			\$30,000			\$30,000
		Replace C2				\$40,000		\$40,000
		Replace 1 Engine					\$525,000	\$525,000
COMMUNITY SAFETY - FIRE SERVICES Total			\$4,647,000	\$157,500	\$82,000	\$640,000	\$5,835,000	\$11,361,500
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar	\$3,500	\$3,500	\$3,500	\$4,500	\$5,000	\$20,000
		Digital fingerprint imaging machine		\$25,000				\$25,000
		Digital Recording equipment- Interview Room	\$15,500					\$15,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program		\$15,000	\$15,000	\$15,000	\$17,000	\$62,000
		Speed Trailer Replacement				\$15,000		\$15,000
	INFORMATION TECH	Traffic Measuring Devices/Software				\$5,000		\$5,000
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500	\$6,000	\$6,500	\$26,000
	PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan	\$235,000		\$935,000		\$1,035,000	\$2,205,000
		Wall mounted AC/Heat Units	\$27,500					\$27,500
	VEHICLE REPLACEMENT	Animal Control Van		\$30,000				\$30,000
		Vehicle Replacement Program	\$75,000	\$131,000	\$131,000	\$75,000	\$131,000	\$543,000
		Vehicle Replacement Program - Hybrid - Town Manager				\$28,000		\$28,000
COMMUNITY SAFETY - POLICE SERVICES Total			\$361,000	\$209,000	\$1,089,000	\$148,500	\$1,194,500	\$3,002,000
COMMUNITY SAFETY - SUPPORT SERVICES	EQUIPMENT REPLACEMENT	Tire Changing Machine				\$15,000		\$15,000
	VEHICLE REPLACEMENT	Pick-up Truck - Mechanics					\$40,000	\$40,000
COMMUNITY SAFETY - SUPPORT SERVICES Total						\$15,000	\$40,000	\$55,000

**Town of Arlington
Five Year Capital Plan FY2011- FY2015**

DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total	
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program		\$10,000		\$10,000		\$20,000	
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total				\$10,000		\$10,000		\$20,000	
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IN	Whittemore Robbins Cottage Roof Repairs	\$5,000					\$5,000	
		Whittemore Robbins House Window Replacement			\$8,000			\$8,000	
	PHOTOCOPIER PRO	Photocopier Lease - Council on Aging	\$2,200	\$2,200	\$900			\$5,300	
		Photocopier Lease - Robbins House	\$1,700	\$1,700	\$900		\$1,700	\$6,000	
		Photocopier Lease - Board of Health	\$3,500	\$3,500		\$3,500	\$3,500	\$14,000	
VEHICLE REPLACEM	Replace Hybrid vehicle					\$15,000	\$15,000		
HEALTH & HUMAN SERVICES Total			\$12,400	\$7,400	\$9,800	\$3,500	\$20,200	\$53,300	
INFORMATION TECHNOLOGY	INFORMATION TECH	Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	
		GIS Implementation	\$13,000					\$13,000	
		Library MLN Equipment	\$20,300	\$20,600	\$19,100	\$18,600	\$19,500	\$98,100	
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	
		Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	
		Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000	
		Replacement of Receivable Package					\$200,000	\$200,000	
		Cemetery - Mapping software		\$75,000	\$75,000			\$150,000	
		Library -PC Vend Printing/Photocopier Proj	\$4,200	\$5,100	\$5,100	\$5,100	\$5,100	\$24,600	
		Library RFID system					\$225,000	\$225,000	
	DPW - Water/Sewer Plans & Records		\$45,000				\$45,000		
School - Software Licensing	\$90,000	\$50,000	\$50,000	\$50,000	\$50,000	\$290,000			
PHOTOCOPIER PRO	Photocopier		\$750				\$750		
INFORMATION TECHNOLOGY Total			\$383,250	\$450,700	\$404,200	\$328,700	\$754,600	\$2,321,450	
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors	\$25,000		\$25,000			\$50,000	
INSPECTIONS Total			\$25,000		\$25,000			\$50,000	
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$3,000	\$3,000		\$5,000	\$5,000	\$16,000	
LEGAL/WORKERS' COMPENSATION Total			\$3,000	\$3,000		\$5,000	\$5,000	\$16,000	
LIBRARY	PHOTOCOPIER PRO	Photocopier	\$2,640	\$900			\$2,800	\$6,340	
		PUBLIC BUILDING MAINTENANCE	Slate Replacement - Roof		\$300,000				\$300,000
			Repainting of 1892 Building			\$150,000			\$150,000
			Replacement of roof covering - membrane			\$38,200			\$38,200
			Smoke/Fire detection replacement	\$20,530					\$20,530
			Exhaust fans	\$4,927		\$5,350	\$5,600	\$5,800	\$21,677
			Storm Window replacement		\$35,330				\$35,330
			Roof Drainage			\$3,200			\$3,200
			Roof Repairs - 1990 Addition			\$6,500			\$6,500
			Repainting - 1990 Addition				\$22,500		\$22,500
	Windows- 1892 Building				\$45,200			\$45,200	
Hot Water Heater				\$6,000		\$6,000			
ROADS AND PATHS I	Parking Lot Paving		\$9,000				\$9,000		
VEHICLE REPLACEM	Library Van				\$20,000		\$20,000		
LIBRARY Total			\$28,097	\$345,230	\$248,450	\$54,100	\$8,600	\$684,477	
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier	\$3,200	\$2,400		\$3,200	\$3,200	\$12,000	

**Town of Arlington
Five Year Capital Plan FY2011- FY2015**

DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
PERSONNEL Total			\$3,200	\$2,400		\$3,200	\$3,200	\$12,000
PLANNING	PHOTOCOPIER PRO	Photocopier/Equipment	\$4,000	\$4,000	\$2,500		\$4,000	\$14,500
PLANNING Total			\$4,000	\$4,000	\$2,500		\$4,000	\$14,500
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PR	Mall Lights	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$80,000
		Traffic Light Update Program	\$4,000					\$4,000
	PHOTOCOPIER PROGRAM	Photocopier	\$2,500	\$1,500				\$4,000
PUBLIC WORKS ADMINISTRATION Total			\$22,500	\$17,500	\$16,000	\$16,000	\$16,000	\$88,000
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Water System Rehab					\$675,000	\$675,000
	MAJOR REPAIRS	Stones/ Tombs -Clean,restore,repair	\$10,000					\$10,000
	ROADS AND PATHS	Roadway Improvements			\$230,000			\$230,000
	VEHICLE REPLACEMENT	Backhoe					\$90,000	\$90,000
PUBLIC WORKS CEMETERY DIVISION Total			\$10,000		\$230,000		\$765,000	\$1,005,000
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway Management Plan		\$25,000				\$25,000
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4		\$30,000				\$30,000
PUBLIC WORKS ENGINEERING DIVISION Total				\$55,000				\$55,000
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Sander Body		\$16,000	\$17,000	\$17,000	\$17,000	\$67,000
		Durapatch machine		\$51,000				\$51,000
		Snow Plow - (1 per yr.)	\$10,000		\$12,000		\$12,000	\$34,000
PUBLIC WORKS HIGHWAY DIVISION	ROADS AND PATHS	Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
		Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
		Sidewalks and Curbstones	\$125,000	\$100,000	\$100,000	\$100,000	\$100,000	\$525,000
	VEHICLE REPLACEMENT	33,000 gvw dump truck		\$85,000				\$85,000
		4WD Truck w/Sander	\$106,000			\$109,000		\$215,000
		Street Sweeper					\$170,000	\$170,000
		Truck w/welder unit, 350 amp			\$90,000			\$90,000
		Compressor Truck				\$20,000		\$20,000
		2 Pickups 4WD w/ plow				\$114,000		\$114,000
		Loader					\$160,000	\$160,000
		Pickups 4WD w/ plow			\$58,000			\$58,000
PUBLIC WORKS HIGHWAY DIVISION Total			\$1,091,000	\$1,102,000	\$1,127,000	\$1,210,000	\$1,309,000	\$5,839,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$6,000		\$6,000		\$6,000	\$18,000
	VEHICLE REPLACEMENT	1 ton Dump Truck		\$63,000	\$65,000			\$128,000
		Pickup	\$45,000			\$47,000		\$92,000
		1 Ton Utility Truck				\$68,000	\$68,000	\$136,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$51,000	\$63,000	\$71,000	\$115,000	\$74,000	\$374,000
PUBLIC WORKS PROPERTIES DIVISION	INFRASTRUCTURE IMPROVEMENT	High School Parking lot culvert			\$225,000	\$225,000		\$450,000
		Spy Pond Field Bleachers & Stairs		\$75,000				\$75,000
	PUBLIC BUILDING MAINTENANCE	Buildings Rehab consultant Services	\$18,000		\$18,000		\$18,000	\$54,000
		Fox Library Windows				\$5,000		\$5,000
	VEHICLE REPLACEMENT	1 ton Dump Truck	\$62,000					\$62,000
		Van					\$28,000	\$28,000

**Town of Arlington
Five Year Capital Plan FY2011- FY2015**

DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
PUBLIC WORKS PROPERTIES								
DIVISION Total			\$80,000	\$75,000	\$243,000	\$230,000	\$46,000	\$674,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$4,250,000
		Water System Rehabilitation	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,500,000
		Hydrant replacement program	\$50,000	\$150,000	\$100,000	\$100,000	\$100,000	\$500,000
		Lift Station upgrade	\$50,000	\$50,000				\$100,000
	VEHICLE REPLACEMENT	Catch Basin Cleaner				\$295,000		\$295,000
		Utility Truck		\$75,000				\$75,000
Pickup			\$51,000				\$51,000	
PUBLIC WORKS WATER/SEWER DIVISION Total			\$2,255,000	\$2,481,000	\$2,255,000	\$2,550,000	\$2,255,000	\$11,796,000
RECREATION	PARKS & PLAYGROUNDS	Feasibility Study	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
		Hibbert		\$288,750				\$288,750
		Robbins Farm					\$483,000	\$483,000
		Spy Pond Tennis Courts				\$446,250		\$446,250
		Florence Field and Playground					\$210,000	\$210,000
		Wellington Park playground and tennis court	\$525,728					\$525,728
		Summer Street Parking Expansion						
North Union			\$236,250				\$236,250	
RECREATION Total			\$535,728	\$298,750	\$246,250	\$456,250	\$703,000	\$2,239,978
REDEVELOPMENT BOARD	EQUIPMENT REPLACEMENT INFRASTRUCTURE IMPROVEMENT	Central Boiler Replacement	\$40,000					\$40,000
		Central Exterior Trim Brick Stone		\$20,000		\$20,000		\$40,000
		Central Mechanical Electrical Elevators			\$60,000			\$60,000
		Central Oil Tank De-commissioning		\$15,000				\$15,000
		Jefferson Cutter House Exterior Painting		\$11,000				\$11,000
		Jefferson Cutter/Gutter Downspout/chimney					\$5,000	\$5,000
		23 Maple Roof/Gutter Downspout/chimney		\$40,000				\$40,000
		23 Maple Exterior renovations		\$22,000				\$22,000
		Crosby Exterior Trim/Brick/Stone/Chimney Repairs		\$20,000			\$20,000	\$40,000
		Dallin Library Gutter/Roof/Downspout/Fascia repairs					\$20,000	\$20,000
		Gibbs Exterior Trim/Brick/Stone/Chimney Repairs				\$25,000		\$25,000
		Gibbs Mechanical/ Electrical/ Elevator	\$15,000	\$15,000		\$30,000		\$60,000
		Gibbs Oil Tank Removal			\$20,000			\$20,000
		Parmenter Boiler replacement	\$48,000					\$48,000
		Parmenter Mechanical Electrical				\$15,000		\$15,000
		Parmenter Oil Tank Removal		\$15,000				\$15,000
		Central Exterior Site Improvements		\$10,000				\$10,000
		Jefferson Cutter Shutters	\$5,000				\$8,000	\$13,000
		Gibbs Retaining Wall/ Fence Repl/ Ext site improvements				\$30,000		\$30,000
		Gibbs Roof Replacement/ Repairs				\$35,000	\$30,000	\$65,000
		Parmenter Site Improvements					\$10,000	\$10,000
		Parmenter Interior Renovations/ Repairs					\$15,000	\$15,000
		Central Interior - Lobbies/ Baths/ Stairs/ Hall		\$15,000			\$15,000	\$30,000
		Jefferson Cutter Windows		\$11,000			\$10,000	\$21,000
		23 Maple Kitchen renovation	\$30,000					\$30,000
		Crosby Oil Tank Removal		\$15,000				\$15,000
		Crosby gym roof Replacement	\$45,000					\$45,000
		Jefferson Cutter Interior Renovations Repairs					\$5,000	\$5,000
		Gibbs Interior Renovations				\$20,000		\$20,000

**Town of Arlington
Five Year Capital Plan FY2011- FY2015**

DEPARTMENT	PROGRAM	EXPENDITURE	2011	2012	2013	2014	2015	Grand Total
REDEVELOPMENT BOARD	INFRASTRUCTURE IMPROVEMENT	Dallin Library Exterior/Roof repairs			\$20,000			\$20,000
		Parmenter Gutter/Roof/Downspout/Chimney	\$25,000					\$25,000
		Parmenter Exterior Trim/Brick/Stone Repairs				\$10,000		\$10,000
		Crosby Steam pipe/ Floor replacement	\$30,000					\$30,000
		Gibbs Gymnasium Floor	\$30,000					\$30,000
		Jefferson Cutter Mechanical / Electrical			\$10,000			
REDEVELOPMENT BOARD Total			\$268,000	\$219,000	\$210,000	\$213,000	\$213,000	\$910,000
SCHOOLS	EQUIPMENT REPLACEMENT	Replace Fire Control Inst. Alarm Panels HS	\$25,000	\$20,000				\$45,000
	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
		AHS Lowe Auditorium Bldg B Steps High School - HVAC steam trap replacement			\$30,000		\$40,000 \$10,000	\$40,000 \$40,000
	PHOTOCOPIER PROGRAM	Photocopier Lease Program	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000
	PUBLIC BUILDING MAINTENANCE	Thompson School Improvements	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
		Stratton School Improvements	\$695,000	\$1,015,000	\$545,000			\$2,255,000
		High School - exterior painting	\$20,000	\$20,000				\$40,000
		Brackett School - exterior paving					\$40,000	\$40,000
		Special Ed Space Improv. HS & Other			\$150,000			\$150,000
		High School -Replace ventilating rooftop unit	\$6,000	\$6,000	\$6,000	\$6,000		\$24,000
		High School -Replace heating and ventilation	\$6,000	\$6,000	\$6,000	\$6,000		\$24,000
		Brackett - exterior paving All Schools - gym floors Lowe Auditorium Rugs	\$15,000 \$9,000	\$13,500	\$15,000	\$13,500	\$15,000	\$72,000 \$9,000
	STUDENT TRANSPORTATION	Bus - 35 Passenger	\$85,000					\$85,000
		Bus - 8 Passenger		\$39,000	\$25,000			\$64,000
Bus - 53 Passenger				\$85,000			\$85,000	
Bus - 8 Passenger						\$40,000	\$40,000	
Athletics Van - 8 passenger					\$35,000		\$35,000	
VEHICLE REPLACEMENT	Custodial pickup w/plow	\$30,000					\$30,000	
SCHOOLS Total			\$1,126,000	\$1,384,500	\$1,067,000	\$295,500	\$420,000	\$4,293,000
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier	\$3,000		\$5,000	\$5,000	\$5,000	\$18,000
TOWN MANAGER Total			\$3,000		\$5,000	\$5,000	\$5,000	\$18,000
TREASURER	PHOTOCOPIER PROGRAM	Photocopier	\$3,500	\$7,200	\$7,200	\$7,200	\$3,500	\$28,600
TREASURER Total			\$3,500	\$7,200	\$7,200	\$7,200	\$3,500	\$28,600
VETERANS' MEMORIAL RINK ENTERPRISE FUND	INFRASTRUCTURE IMPROVEMENT	Rink Renovations: Roof/ceiling/dehumidification			\$280,000			\$280,000
		Rink Renovations: Zamboni room/Locker rooms					\$265,000	\$265,000
VETERANS' MEMORIAL RINK ENTERPRISE FUND Total					\$280,000		\$265,000	\$545,000
Grand Total			\$10,920,675	\$6,899,180	\$7,623,900	\$6,316,950	\$13,726,600	\$45,487,305
		Sum of AMOUNT	FISCAL YEAR					
		FUNDING SOURCE	2011	2012	2013	2014	2015	Grand Total
		BOND	\$7,115,728	\$2,830,780	\$3,657,550	\$2,193,950	\$9,302,600	\$25,100,608
		CASH	\$934,947	\$803,400	\$846,350	\$830,000	\$904,000	\$4,318,697
		OTHER	\$2,870,000	\$3,265,000	\$3,120,000	\$3,293,000	\$3,520,000	\$16,068,000
		Grand Total	\$10,920,675	\$6,899,180	\$7,623,900	\$6,316,950	\$13,726,600	\$45,487,305

ARTICLE 53

CAPITAL BUDGET

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the
Town Manager and the Capital Planning Committee)

VOTED: (1) That the sum of \$7,974,393 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:

Item	Amount	Project	Department
1.	\$ 5,000	Photocopier lease	BOARD OF ASSESSORS
2.	\$ 3,000	Photocopier lease	BOARD OF SELECTMEN
3.	\$ 10,000	Vehicle Replacement- Chief	COMMUNITY SAFETY - FIRE SERVICES
4.	\$ 3,500	Laser Radar	COMMUNITY SAFETY - POLICE SERVICES
5.	\$ 15,500	Digital Recording Equip.- Interview Room	COMMUNITY SAFETY - POLICE SERVICES
6.	\$ 4,500	Photocopier	COMMUNITY SAFETY - POLICE SERVICES
7.	\$ 75,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
8.	\$ 2,200	Photocopier Lease - Council on Aging	HEALTH & HUMAN SERVICES
9.	\$ 1,700	Photocopier Lease - Robbins House	HEALTH & HUMAN SERVICES
10.	\$ 3,500	Photocopier Lease - Board of Health	HEALTH & HUMAN SERVICES
11.	\$ 750	Photocopier	INFORMATION TECHNOLOGY
12.	\$ 25,000	Vehicle -Building/Plumbing/Wire Inspectors	INSPECTIONS
13.	\$ 3,000	Photocopier	LEGAL/WORKERS' COMPENSATION
14.	\$ 2,640	Photocopier	LIBRARY
15.	\$ 20,530	Smoke/Fire detection replacement	LIBRARY
16.	\$ 4,927	Exhaust fans	LIBRARY
17.	\$ 3,200	Photocopier	PERSONNEL
18.	\$ 4,000	Photocopier/Equipment	PLANNING
19.	\$ 16,000	Mall Lights	PUBLIC WORKS ADMINISTRATION
20.	\$ 4,000	Traffic Light Update Program	PUBLIC WORKS ADMINISTRATION
21.	\$ 2,500	Photocopier	PUBLIC WORKS ADMINISTRATION
22.	\$ 10,000	Snow Plow - (1 per yr.)	PUBLIC WORKS HIGHWAY DIVISION
23.	\$ 350,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY DIVISION
24.	\$ 125,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY DIVISION
25.	\$ 6,000	Small Equipment	PUBLIC WORKS NATURAL RESOURCES DIVISION
26.	\$ 45,000	Pickup	PUBLIC WORKS NATURAL RESOURCES DIVISION
27.	\$ 18,000	Buildings Rehab consultant Services	PUBLIC WORKS PROPERTIES DIVISION
28.	\$ 10,000	Feasibility Study	RECREATION
29.	\$ 5,000	Asbestos Abatement - Remove Tiles	SCHOOLS
30.	\$ 110,000	Photocopier Lease Program	SCHOOLS
31.	\$ 9,000	Low e Auditorium Rugs	SCHOOLS
32.	\$ 30,000	Custodial pickup w /plow	SCHOOLS
33.	\$ 3,000	Photocopier	TOWN MANAGER
34.	\$ 3,500	Photocopier	TREASURER
35.	<u>\$ 934,947</u>	<u>Acquisitions Sub-total</u>	
36.	\$ 8,434,418	Prior Debt Service	
37.	\$ 123,424	New Debt Service	
38.	\$ (627,721)	Less MWRA Loan Payments	
39.	\$ (376,375)	Less W/S Debt Appropriation	
40.	\$ (300,000)	Less Application of Antennae Funds	
41.	\$ (40,000)	Less Rink Enterprise Debt Allocation	
42.	\$ (125,000)	Less Capital Carry Forward	
43.	\$ (49,300)	Less Ambulance Revolving Fund	
	\$ 7,974,393		Grand Total

(2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.

Item	Amount	Project	Department
1.	\$25,000	Vehicle Replacement- Chief	COMMUNITY SAFETY - FIRE SERVICES
2.	\$5,000	Whittemore Robbins Cottage Roof Repairs	HEALTH & HUMAN SERVICES
6.	\$10,000	Stones/ Tombs -Clean,restore,repair	PUBLIC WORKS CEMETERY DIVISION
7.	\$500,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY DIVISION
8.	\$5,000	Small Equipment	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$850,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
10.	\$1,300,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
11.	\$50,000	Hydrant replacement program	PUBLIC WORKS WATER/SEWER DIVISION
12.	\$50,000	Lift Station upgrade	PUBLIC WORKS WATER/SEWER DIVISION
13.	\$40,000	Central Boiler Replacement	REDEVELOPMENT BOARD
14.	\$30,000	23 Maple Kitchen renovation	REDEVELOPMENT BOARD
15.	\$5,000	Jefferson Cutter Shutters	REDEVELOPMENT BOARD
	\$2,870,000		Grand Total

And that the sum of \$10,000 transferred from the Cemetery Funds be appropriated to reduce expenses under this section.

(3) That the sum of \$2,360,728 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

Item	Amount	Project	DEPARTMENT	Statutory Citation, Chapter 44 Section(), or any enabling Authority
1.	\$ 75,000	Replace fire alarm system	COMMUNITY SAFETY - FIRE SERVICES	7(14)
2.	\$ 17,000	Building Repairs	COMMUNITY SAFETY - FIRE SERVICES	7(3A)
6.	\$ 27,500	Wall mounted AC/Heat Units	COMMUNITY SAFETY - POLICE SERVICES	7(3A)
7.	\$ 125,000	Educational IT Program	INFORMATION TECHNOLOGY	7(28&29)
8.	\$ 20,300	Library MLN Equipment	INFORMATION TECHNOLOGY	7(28&29)
9.	\$ 40,000	School Dept-Admin Micro Program	INFORMATION TECHNOLOGY	7(28&29)
10.	\$ 30,000	Software Upgrades & Standardization	INFORMATION TECHNOLOGY	7(28&29)
11.	\$ 60,000	Town-Microcomputer Program	INFORMATION TECHNOLOGY	7(28&29)
12.	\$ 4,200	Library -PC Vend Printing/Photocopier Project	INFORMATION TECHNOLOGY	7(28&29)
13.	\$ 13,000	GIS Implementation	INFORMATION TECHNOLOGY	7(28&29)
14.	\$ 90,000	School - Software Licensing	INFORMATION TECHNOLOGY	7(28&29)
15.	\$ 106,000	4WD Truck w/Sander	PUBLIC WORKS HIGHWAY DIVISION	7(9)
16.	\$ 62,000	1 Ton Dump Truck	PUBLIC WORKS PROPERTIES DIVISION	7(9)
17.	\$ 525,728	Wellington Park playground and tennis court	RECREATION	7(25)
18.	\$ 48,000	Parmenter Boiler replacement	REDEVELOPMENT BOARD	7(3A)
19.	\$ 45,000	Crosby gym roof Replacement	REDEVELOPMENT BOARD	7(3A)
20.	\$ 25,000	Parmenter Gutter/Roof/Dow nspout/Chimney repairs	REDEVELOPMENT BOARD	7(3A)
21.	\$ 30,000	Crosby Steam pipe/ Floor replacement	REDEVELOPMENT BOARD	7(3A)
22.	\$ 15,000	Gibbs Mechanical/ Electrical/ Elevator	REDEVELOPMENT BOARD	7(3A)
23.	\$ 30,000	Gibbs Gymnasium Floor	REDEVELOPMENT BOARD	7(3A)
24.	\$ 25,000	Replace Fire Control Inst. Alarm Panels HS	SCHOOLS	7(14)
25.	\$ 120,000	Thompson School Improvements	SCHOOLS	7(3A)
26.	\$ 695,000	Stratton School Improvements	SCHOOLS	7(3A)
27.	\$ 20,000	High School - exterior painting	SCHOOLS	7(3A)
28.	\$ 6,000	High School -Replace ventilating rooftop units	SCHOOLS	7(3A)
29.	\$ 6,000	High School -Replace heating and ventilation units	SCHOOLS	7(3A)
30.	\$ 15,000	All Schools - gym floors	SCHOOLS	7(3A)
31.	\$ 85,000	Bus - 35 Passenger	SCHOOLS	7(9)
	\$ 2,360,728		Grand Total	

And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$2,360,728 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

- (4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.**
- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,**
- (6) That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.**

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Community Safety Buildings				
Tower Fire Station (Park Circle)	2,700	2007		
Highland Fire Station	6,503	1929		2013
Central Fire Station (Headquarters)	12,738	1926		2017
Community Safety Bldg. (95% Police)	20,780	1983		2020
Dog Pound	1,214 (a)			
Public School Buildings				
Bishop Elem. School	51,367	1950	2002	
Brackett Elem. School	57,670	2000		
Dallin Elem. School	68,578	1956	2005	
Hardy Elem. School	55,107	1926	2001	
Peirce Elem. School	48,500	2002		
Stratton Elem. School	63,300	1962	1968	
Thompson Elem. School	59,000	1956		
Ottoson Middle School	154,380	1920	1998	
Arlington High School (4 buildings)	394,106	1914 to 1980		
Pierce Field "Snack Shack"		2007		
Spy Pond Field House	870 (a)			
Libraries				
Robbins Library	46,003	1892	1992	
Fox Library	6,683	1940	1952	
Managed by Arlington Redevelopment Board				
Former Central School Bldg.	18746 (a)	1894 (d)	1985	
Former Crosby School Bldg.	40167 (a)	1895	1991	
Former Gibbs School Bldg.	53769 (a)	1928	1972	
Jefferson Cutter House	3,444	1817 (W)	1989 (W)	
Former Parmenter School Bldg.	27616 (a)	1926	1988	
Former Dallin Library Bldg.	4164(a)	1937	1999	
23 Maple St. (Group Home)	4,760	1862	2008	
Dept. of Public Works				
Bldg.-A (Director/Engineer/Inspection)	16608 (a)	1920	1987?	
Bldg.-B (Assembly Hall)	8568 (a)	1950	1987?	
Bldg.-C (Maintenance Garage)	40000 (a)			
Bldg.-D (Snow Fighting Garage)	6402 (a)			
Bldg.-E (Small Salt Shed)	2304 (a)			
Bldg.-G (Large Salt Shed)				
Transfer Station	1332 (a)			
Ryder Street Garage	5292 (a)	1950	???	
Cemetery Dept.				
Cem. Bldg.-A (Chapel & Office)	2016 (m)	1903		2015
Cem. Garage	825 (m)	c. 1952		
Parks & Recreation				
Sports Center Rink	25,680	1969		
Bath House at Arlington Reservoir	815 (a)			
Pump House at Arlington Reservoir				
Other Town-owned Bldgs.				

<u>Building</u>	<u>Footprint Square Feet (source)</u>	<u>Year Built</u>	<u>Year of Completing Last Major Renovation</u>	<u>Estimated Year of Completing Next Major Renovation</u>
Arlington Town Hall & Annex	45,612 (see above)	1913 1955	2005? 2004?	
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

Sources: (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

Note 1: The earlier completion dates for renovation of the fire stations will be possible if the Town receives federal funds for these projects.

Note 2: This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

**Town of Arlington
Three Year Capital Budget History**

Exhibit V

Sum of AMOUNT			FISCAL YEAR				
DEPARTMENT	PROGRAM	EXPENDITURE	2008	2009	2010	2011	Grand Total
BOARD OF ASSESSORS	PHOTOCOPIER PROGRAM	Photocopier lease		\$5,000	\$5,000	\$5,000	\$15,000
BOARD OF SELECTMEN	EQUIPMENT REPLACEMENT	Voting Booths	\$26,000				\$26,000
		Board Room Chair replacement	\$5,000				\$5,000
	PHOTOCOPIER PROGRAM	Photocopier lease	\$6,500	\$6,000	\$6,000	\$3,000	\$21,500
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Protective Gear Replacement	\$52,000	\$45,000			\$97,000
	EQUIPMENT REPLACEMENT	Thermal Imaging Cameras	\$18,000				\$18,000
		Replace fire alarm system				\$75,000	\$75,000
		Upgrade Radio System	\$126,000		\$125,000		\$251,000
		Furniture	\$9,500				\$9,500
		Replace nozzles, hoses, tools		\$14,000			\$14,000
	INFRASTRUCTURE IMPROVEMENT	Building Repairs	\$12,500	\$15,000	\$15,000	\$17,000	\$59,500
	Fire Station - Highland				\$3,270,000	\$3,270,000	
	Fire Station - Central				\$1,250,000	\$1,250,000	
	Fire Station Plan - Central /Highland Stations		\$370,000			\$370,000	
VEHICLE REPLACEMENT	Ambulance replacement				\$170,000		\$170,000
	Vehicle Replacement - Deputy Chief	\$35,000					\$35,000
	Vehicle Replacement- Chief					\$35,000	\$35,000
	Replace 1 Engine (#3 or #4)	\$425,000					\$425,000
	Quint- replace ladder 2 & engine 3			\$925,000			\$925,000
COMMUNITY SAFETY - POLICE SERVICES	DEPARTMENTAL PROJECT	Laser Radar	\$3,500	\$3,500	\$3,500	\$3,500	\$14,000
		Parking Ticket Trak Machines		\$13,800			\$13,800
		Digital Recording equipment- Interview Room				\$15,500	\$15,500
	EQUIPMENT REPLACEMENT	Bullet Proof Vest Program	\$15,000	\$15,000	\$15,000		\$45,000
		Air conditioning - Server Room			\$15,000		\$15,000
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500	\$4,500	\$4,500	\$18,000
PUBLIC BUILDING MAINTENANCE	C.S. Building Renovations -5 Year plan			\$1,350,000	\$235,000	\$1,585,000	
	C.S. Building - Structural Tests	\$20,000				\$20,000	
	Wall mounted AC/Heat Units				\$27,500	\$27,500	
VEHICLE REPLACEMENT	Vehicle Replacement Program	\$129,000	\$130,000	\$75,000	\$75,000	\$409,000	
COMMUNITY SAFETY - SUPPORT SERVICES	EQUIPMENT REPLACEMENT	Four post vehicle lift	\$20,000				\$20,000
COMPROLLER	DEPARTMENTAL PROJECT	Replace Carpeting			\$7,500		\$7,500
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND	VEHICLE REPLACEMENT	Van Replacement Program			\$20,000		\$20,000
FINANCING	DEPARTMENTAL PROJECT	Cost of Financing	\$30,000	\$30,000			\$60,000
HEALTH & HUMAN SERVICES	INFRASTRUCTURE IMPROVEMENT	Whittemore Robbins House Chimney Repairs			\$75,000		\$75,000
		Whittemore Robbins Cottage Roof Repairs				\$5,000	\$5,000
		Whittemore Robbins House Front Porch			\$25,000		\$25,000
		Refurbish office		\$30,000			\$30,000
	PHOTOCOPIER PROGRAM	Photocopier Lease - Council on Aging	\$2,000		\$2,200	\$2,200	\$6,400
		Photocopier Lease - Robbins House	\$1,518		\$2,200	\$1,700	\$5,418
Photocopier Lease - Board of Health				\$3,500	\$3,500	\$7,000	
VEHICLE REPLACEMENT	Cargo Van	\$16,000				\$16,000	
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY	Educational IT Program	\$125,000	\$140,000	\$125,000	\$125,000	\$515,000
		GIS Implementation				\$13,000	\$13,000
		Library MLN Equipment	\$21,800	\$21,400	\$23,300	\$20,300	\$86,800
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$160,000
		Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
		Town-Microcomputer Program	\$63,000	\$60,000	\$60,000	\$60,000	\$243,000
		Firehouse software	\$19,000				\$19,000
		Security System Consultant		\$10,000			\$10,000
		Library -PC Vend Printing/Photocopier Project		\$9,250	\$4,200	\$4,200	\$17,650
		School - Software Licensing				\$90,000	\$90,000
	PHOTOCOPIER PROGRAM	Photocopier	\$2,250	\$2,000	\$2,000	\$750	\$7,000
INSPECTIONS	VEHICLE REPLACEMENT	Vehicle - Building/Plumbing/Wire Inspectors				\$25,000	\$25,000
LEGAL/WORKERS' COMPENSATION	PHOTOCOPIER PROGRAM	Photocopier	\$5,940		\$3,000	\$3,000	\$11,940
LIBRARY	EQUIPMENT REPLACEMENT	HVAC Replacement		\$25,000			\$25,000
	INFRASTRUCTURE IMPROVEMENT	Dehumidification - Local History room			\$20,000		\$20,000
	PHOTOCOPIER PROGRAM	Photocopier		\$2,200	\$2,640	\$2,640	\$7,480
	PUBLIC BUILDING MAINTENANCE	Carpet replacement	\$29,260	\$38,722	\$6,300		\$74,282
		Slate Repairs	\$6,000	\$6,000			\$12,000
		Smoke/Fire detection replacement				\$20,530	\$20,530
Exhaust fans					\$4,927	\$4,927	
Moistureproofing basement periodical room		\$104,000				\$104,000	
Ramp Lighting	\$6,000				\$6,000		
Energy Management System		\$20,000			\$20,000		
HVAC Equipment Replacement		\$25,000			\$25,000		
Basement Steps Repair		\$10,362				\$10,362	

**Town of Arlington
Three Year Capital Budget History**

Exhibit V

Sum of AMOUNT			FISCAL YEAR				Grand Total
DEPARTMENT	PROGRAM	EXPENDITURE	2008	2009	2010	2011	
PERSONNEL	PHOTOCOPIER PROGRAM	Photocopier			\$3,200	\$3,200	\$6,400
PLANNING	PHOTOCOPIER PROGRAM	Photocopier/Equipment		\$4,000		\$4,000	\$8,000
	PUBLIC BUILDING MAINTENANCE	Gibbs School- repair and modification of entrances	\$70,000				\$70,000
		Maple St. electrical system replacement	\$50,000				\$50,000
		Maple Street exterior renovation	\$100,000				\$100,000
		Gibbs School - Energy Management System	\$19,000				\$19,000
		Maple Street heating and cooling systems replacement	\$30,000				\$30,000
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJECT	Mall Lights		\$18,000	\$18,000	\$16,000	\$52,000
		Traffic Light Update Program		\$3,000		\$4,000	\$7,000
	PHOTOCOPIER PROGRAM	Photocopier		\$2,500	\$2,500	\$2,500	\$7,500
PUBLIC WORKS CEMETERY DIVISION	INFRASTRUCTURE IMPROVEMENT	Replacement of Fences	\$30,000	\$30,000			\$60,000
	MAJOR REPAIRS	Stones/ Tombs -Clean,restore,repair	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
	VEHICLE REPLACEMENT	1 ton Dump Truck			\$61,000		\$61,000
PUBLIC WORKS ENGINEERING DIVISION	DEPARTMENTAL PROJECT	Roadway consultant services	\$25,000	\$25,000			\$50,000
	PHOTOCOPIER PROGRAM	Copier plotter scanner			\$15,000		\$15,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway	\$500,000				\$500,000
		Roadway Reconstruction	\$300,000				\$300,000
		Sidewalks and Curbstones	\$75,000				\$75,000
		Downing Square Improvements		\$300,000			\$300,000
	VEHICLE REPLACEMENT	Utility vehicle, 4 X 4	\$27,000				\$27,000
PUBLIC WORKS HIGHWAY DIVISION	EQUIPMENT REPLACEMENT	Sander Body	\$13,000	\$14,000	\$15,000		\$42,000
		Snow Plow - (1 per yr.)		\$10,000			\$10,000
		Vehicle lift		\$15,000			\$15,000
		Snow Plow - (1 per yr.)				\$10,000	\$10,000
	ROADS AND PATHS INFRASTRUCTURE	Chapter 90 Roadway		\$500,000	\$500,000	\$500,000	\$1,500,000
		Roadway Reconstruction		\$350,000	\$350,000	\$350,000	\$1,050,000
		Sidewalks and Curbstones		\$100,000	\$125,000	\$125,000	\$350,000
		Brattle Street Culvert		\$250,000			\$250,000
	VEHICLE REPLACEMENT	1 ton Dump Truck	\$45,000		\$61,000		\$106,000
		33,000 gvw dump truck		\$80,000			\$80,000
		4WD Truck w/Sander	\$120,000	\$120,000		\$106,000	\$346,000
		Street Sweeper	\$140,000				\$140,000
		Utility Truck			\$68,000		\$68,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$6,000	\$6,000		\$6,000	\$18,000
		Wood chipper	\$30,000				\$30,000
		Grappler attachment	\$7,000				\$7,000
		Stump Grinder			\$45,000		\$45,000
	VEHICLE REPLACEMENT	1 ton Dump Truck		\$49,000			\$49,000
		33,000 GVW Specialty Truck	\$85,000				\$85,000
		Pickup				\$45,000	\$45,000
PUBLIC WORKS PROPERTIES DIVISION	EQUIPMENT REPLACEMENT	Fuel system upgrade	\$90,000				\$90,000
	PUBLIC BUILDING MAINTENANCE	Town Hall - Renovations	\$100,000				\$100,000
		Town Hall - replace AC units	\$20,000				\$20,000
		Grove St. Boiler Replacements (2)	\$45,000				\$45,000
		Fox Library - New Boiler		\$40,000			\$40,000
		Fox Library - New Windows		\$5,000			\$5,000
		Grove Street Fire Alarm system	\$25,000				\$25,000
		Robbins House - Paint/ Ext Carpentry		\$30,000			\$30,000
		Town Hall - Electrical Upgrade / Generator	\$45,000				\$45,000
		Town Hall - Annex membrane & slate roof		\$55,000			\$55,000
		"D" Building roof	\$105,000	\$230,000			\$335,000
		Town Hall building heating distribution		\$5,500			\$5,500
		Buildings Rehab consultant Services				\$18,000	\$18,000
		D Building Exhaust System		\$105,000			\$105,000
		Grove Street Masonry repairs			\$100,000		\$100,000
	VEHICLE REPLACEMENT	1 ton Dump Truck				\$62,000	\$62,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
		Trash pump 6"		\$15,000			\$15,000
	INFRASTRUCTURE IMPROVEMENT	Sewer System Rehabilitation	\$740,000	\$950,000	\$850,000	\$850,000	\$3,390,000
		Water System Rehabilitation	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$5,200,000
		Hydrant replacement program	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
		Lift Station upgrade	\$200,000	\$100,000	\$50,000	\$50,000	\$400,000
		Telemetry System	\$85,000				\$85,000
	VEHICLE REPLACEMENT	33,000 GVW Truck			\$75,000		\$75,000
		Jet Truck	\$250,000				\$250,000

**Town of Arlington
Three Year Capital Budget History**

Exhibit V

Sum of AMOUNT			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2008	2009	2010	2011	Grand Total	
RECREATION	PARKS & PLAYGROUNDS	Feasibility Study				\$10,000	\$10,000	
		Wellington Park playground and tennis court Safety Improvements				\$525,728	\$525,728	
	PARKS PLAYGROUNDS & FIELDS	Feasibility Study		\$10,000				\$10,000
		Summer Street Playground			\$365,000			\$365,000
		Thorndike Field parking expansion	\$75,000	\$95,000				\$170,000
	Pheasant Ave/Stratton School Field & Playground	\$361,100					\$361,100	
REDEVELOPMENT BOARD	EQUIPMENT REPLACEMENT	Central Boiler Replacement				\$40,000	\$40,000	
	INFRASTRUCTURE IMPROVEMENT	Central Interior - Lobbies/ Baths/ Stairs/ Hall			\$20,000			\$20,000
		Jefferson Cutter Windows			\$6,000			\$6,000
		23 Maple Kitchen renovation			\$20,000	\$30,000		\$50,000
		23 Maple Exterior renovations			\$35,000			\$35,000
		Crosby gym roof Replacement				\$45,000		\$45,000
		Gibbs Mechanical/ Electrical/ Elevator				\$15,000		\$15,000
		Gibbs Retaining Wall/ Fence Rep/ Ext site improvements			\$15,000			\$15,000
		Gibbs Gymnasium Floor Replacement			\$50,000			\$50,000
		Central Roof/Gutter Downspout/chimney	\$80,000	\$85,000				\$165,000
		Jefferson Cutter Shutters				\$5,000		\$5,000
		Gibbs Gutter/Roof/Downspout/Fascia repairs	\$233,000					\$233,000
		Gibbs Boiler replacement			\$125,000			\$125,000
		Parmenter Gutter/Roof/Downspout/Chimney repairs				\$25,000		\$25,000
		Parmenter Boiler replacement				\$48,000		\$48,000
		Town Hall Library Garden Wall Repairs	\$176,300					\$176,300
		Crosby Steam pipe/ Floor replacement				\$30,000		\$30,000
		Gibbs Gymnasium Floor				\$30,000		\$30,000
		SCHOOLS	DEPARTMENTAL PROJECT	High School Security System	\$20,000			
EQUIPMENT REPLACEMENT	Equipment Replacement		\$5,000				\$5,000	
	Replace Fire Control Inst. Alarm Panels HS				\$20,000	\$25,000		\$45,000
INFRASTRUCTURE IMPROVEMENT	School Improvements		\$280,000				\$280,000	
	HV system - High School			\$30,000			\$30,000	
MAJOR REPAIRS	Asbestos Abatement - Remove Tiles					\$5,000	\$5,000	
	AHS domestic Hot Water Boiler			\$70,000			\$70,000	
PHOTOCOPIER PROGRAM	Photocopier Lease Program		\$60,000	\$84,000	\$84,000	\$110,000	\$338,000	
PUBLIC BUILDING MAINTENANCE	Systemwide - Roof Repairs Stratton/High School Infrastructure Improvements Lowe Auditorium Rugs Stratton Refurbish Rest Rooms Thompson Refurbish Rest Rooms Thompson Infrastructure Thompson School Improvements Stratton School Improvements High School - exterior doors High School - exterior painting Special Ed Space Improv. HS & Other High School -Replace ventilating rooftop units High School -Replace heating and ventilation units All Schools - gym floors		\$10,000					\$10,000
				\$150,000				\$150,000
					\$9,000			\$9,000
			\$150,000					\$150,000
			\$120,000					\$120,000
				\$120,000				\$120,000
					\$120,000	\$120,000	\$120,000	\$240,000
				\$150,000	\$695,000		\$845,000	
				\$40,000			\$40,000	
					\$20,000		\$20,000	
					\$150,000		\$150,000	
					\$6,000		\$6,000	
					\$6,000		\$6,000	
			\$15,000		\$15,000			
STUDENT TRANSPORTATION	Bus - 35 Passenger				\$85,000	\$85,000		
VEHICLE REPLACEMENT	Custodial pickup w/plow				\$30,000	\$30,000		
	Food Service Van	\$40,000				\$40,000		
TOWN MANAGER	PHOTOCOPIER PROGRAM	Photocopier	\$6,000	\$5,000	\$5,000	\$3,000	\$19,000	
TREASURER	PHOTOCOPIER PROGRAM	Photocopier	\$6,000	\$6,000	\$6,000	\$3,500	\$21,500	
VETERANS' MEMORIAL RINK ENTERPRISE FUND	INFRASTRUCTURE IMPROVEMENT	Rink Renovations: Ice slab/refrigeration/dasher boards			\$1,000,000		\$1,000,000	
	MAJOR REPAIRS	Chiller replacement	\$100,000				\$100,000	
Grand Total			\$7,384,368	\$8,248,034	\$7,895,540	\$10,920,675	\$34,448,617	

**Town of Arlington
Forecast of New Debt Service Capital Plan FY2011-FY2015**

Sum of DebtServicePmt		YearInUse					Grand Total	
EX DEPARTMENT	EXPENDITURE	2011	2012	2013	2014	2015		
0	COMMUNITY SAFETY - FIRE SER	Fire Station Plan - Central Station				\$5,550	\$75,101	\$80,651
		Automatic Difibrillators		\$278	\$2,155	\$2,100	\$2,044	\$6,576
		Protective Gear Replacement			\$555	\$5,004	\$10,281	\$15,839
		Fire Station - Highland	\$56,719	\$276,938	\$271,266	\$265,594	\$259,922	\$1,130,439
		Fire Station - Central	\$21,682	\$105,863	\$103,695	\$101,527	\$189,554	\$522,320
		Building Repairs	\$295	\$2,593	\$4,935	\$7,162	\$6,973	\$21,958
		Thermal Imaging Cameras		\$416	\$5,633	\$5,466	\$5,300	\$16,814
		Self Contained Breathing Apparatus				\$1,214	\$13,643	\$14,857
		Replace fire alarm system	\$1,301	\$8,086	\$14,691	\$14,387	\$14,084	\$52,549
		Replace 1 Engine					\$9,106	\$9,106
	COMMUNITY SAFETY - FIRE SERVICES Total		\$79,996	\$394,174	\$402,929	\$408,004	\$586,006	\$1,871,110
	COMMUNITY SAFETY - POLICE S	Digital fingerprint imaging machine		\$434	\$2,117	\$2,074	\$2,031	\$6,655
		Animal Control Van		\$520	\$5,326	\$5,178	\$5,029	\$16,054
		C.S. Building Renovations -5 Year plan	\$4,076	\$17,552	\$33,444	\$86,736	\$103,064	\$244,873
		Speed Trailer Replacement				\$260	\$2,663	\$2,923
		Wall mounted AC/Heat Units	\$477	\$3,704	\$3,609	\$3,513	\$3,418	\$14,721
	COMMUNITY SAFETY - POLICE SERVICES Total		\$4,553	\$22,210	\$44,496	\$97,761	\$116,205	\$285,225
	COMMUNITY SAFETY - SUPPORT	Tire Changing Machine				\$260	\$2,663	\$2,923
	COMMUNITY SAFETY - SUPPORT SERVICES Total					\$260	\$2,663	\$2,923
	INFORMATION TECHNOLOGY	Educational IT Program	\$2,168	\$48,171	\$92,729	\$135,841	\$135,841	\$414,750
		Library MLN Equipment	\$352	\$7,828	\$15,149	\$21,696	\$21,097	\$66,122
		School Dept-Admin Micro Program	\$694	\$15,415	\$29,673	\$43,469	\$43,469	\$132,720
		Software Upgrades & Standardization	\$520	\$11,561	\$22,255	\$32,602	\$28,602	\$95,540
		Town-Microcomputer Program	\$1,041	\$23,122	\$44,510	\$65,204	\$57,204	\$191,080
		Replacement of Receivable Package					\$3,469	\$3,469
		Library -PC Vend Printing/Photocopier Project	\$73	\$834	\$1,719	\$2,578	\$3,412	\$8,616
		Library RFID system					\$3,903	\$3,903
		GIS Implementation	\$225	\$3,051	\$2,961	\$2,871	\$2,780	\$11,888
		School - Software Licensing	\$1,561	\$33,989	\$51,350	\$68,132	\$54,336	\$209,369
	INFORMATION TECHNOLOGY Total		\$6,635	\$143,972	\$260,345	\$372,393	\$354,113	\$1,137,456
	INSPECTIONS	Vehicle - Building/Plumbing/Wire Inspectors			\$434	\$4,439	\$4,315	\$9,187
	INSPECTIONS Total				\$434	\$4,439	\$4,315	\$9,187
	LIBRARY	Slate Replacement - Roof		\$5,204	\$25,407	\$24,887	\$24,366	\$79,864
		Repointing of 1892 Building			\$2,602	\$12,704	\$12,443	\$27,749
		Replacement of roof covering - membrane			\$663	\$3,235	\$3,169	\$7,067
		Parking Lot Paving		\$156	\$1,212	\$1,181	\$1,150	\$3,699
		Storm Window replacement		\$613	\$2,992	\$2,931	\$2,870	\$9,405
		Windows- 1892 Building			\$784	\$3,828	\$3,750	\$8,362
		Roof Drainage			\$56	\$271	\$265	\$592

**Town of Arlington
Forecast of New Debt Service Capital Plan FY2011-FY2015**

Sum of DebtServicePmt		YearInUse					Grand Total	
EX	DEPARTMENT	EXPENDITURE	2011	2012	2013	2014		2015
0	LIBRARY	Roof Repairs - 1990 Addition			\$113	\$550	\$539	\$1,202
		Repointing - 1990 Addition				\$390	\$1,906	\$2,296
		Hot Water Heater				\$104	\$1,065	\$1,169
	LIBRARY Total			\$5,972	\$33,828	\$50,081	\$51,523	\$141,405
	PUBLIC WORKS ENGINEERING DIVISION	Utility vehicle, 4 X 4		\$520	\$5,326	\$5,178	\$5,029	\$16,054
	PUBLIC WORKS ENGINEERING DIVISION Total			\$520	\$5,326	\$5,178	\$5,029	\$16,054
	PUBLIC WORKS HIGHWAY DIVISION	33,000 gvw dump truck		\$1,474	\$19,949	\$19,359	\$18,769	\$59,551
		4WD Truck w/Sander	\$1,839	\$24,877	\$24,142	\$25,297	\$48,252	\$124,407
		Sander Body		\$278	\$4,050	\$7,929	\$11,689	\$23,946
		Street sweeper					\$2,949	\$2,949
		Truck w/welder unit, 350 amp			\$1,561	\$15,979	\$15,533	\$33,074
		Compressor Truck				\$347	\$3,551	\$3,898
		Durapatch machine		\$885	\$6,869	\$6,692	\$6,515	\$20,961
		2 Pickups 4WD w/ plow				\$1,977	\$20,240	\$22,218
		Loader					\$2,775	\$2,775
		Pickups 4WD w/ plow			\$1,006	\$10,298	\$10,010	\$21,314
	PUBLIC WORKS HIGHWAY DIVISION Total		\$1,839	\$27,514	\$57,577	\$87,878	\$140,285	\$315,092
	PUBLIC WORKS NATURAL RESOURCES DIVISION	1 Ton Dump Truck		\$1,093	\$9,613	\$17,022	\$16,578	\$44,305
		Pickup				\$815	\$8,345	\$9,160
		1 Ton Utility Truck				\$1,179	\$10,338	\$11,518
	PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$1,093	\$9,613	\$19,017	\$35,261	\$64,983
	PUBLIC WORKS PROPERTIES DIVISION	1 Ton Dump Truck	\$1,075	\$11,008	\$10,701	\$10,393	\$10,086	\$43,264
		High School Parking lot culvert			\$3,903	\$22,958	\$37,720	\$64,581
		Spy Pond Field Bleachers & Stairs		\$1,301	\$6,352	\$6,222	\$6,092	\$19,966
	PUBLIC WORKS PROPERTIES DIVISION Total		\$1,075	\$12,309	\$20,955	\$39,573	\$53,898	\$127,811
	RECREATION	Hibbert		\$5,008	\$38,892	\$37,890	\$36,889	\$118,679
		Robbins Farm					\$8,378	\$8,378
		Spy Pond Tennis Courts				\$7,740	\$60,106	\$67,846
		Florence Field and Playground					\$3,643	\$3,643
		Wellington Park playground and tennis court	\$9,119	\$70,811	\$68,987	\$67,163	\$65,339	\$281,418
		North Union			\$4,098	\$31,821	\$31,001	\$66,920
	RECREATION Total		\$9,119	\$75,819	\$111,976	\$144,614	\$205,355	\$546,883
	REDEVELOPMENT BOARD	Gibbs Oil Tank Removal			\$347	\$1,694	\$1,659	\$3,700
		Parmenter Oil Tank Removal		\$260	\$1,270	\$1,244	\$1,218	\$3,993
		Parmenter Boiler replacement	\$833	\$4,065	\$3,982	\$3,899	\$3,815	\$16,594
		Dallin Library Gutter/Roof/Downspout/Fascia repairs				\$347	\$1,694	\$2,041
		Gibbs Mechanical/ Electrical/ Elevator	\$260	\$1,531	\$2,515	\$2,983	\$4,951	\$12,240
		Parmenter Interior Renovations/ Repairs				\$260	\$1,270	\$1,531
		Parmenter Site Improvements				\$173	\$847	\$1,020

**Town of Arlington
Forecast of New Debt Service Capital Plan FY2011-FY2015**

Sum of DebtServicePmt		YearInUse					Grand Total
EX DEPARTMENT	EXPENDITURE	2011	2012	2013	2014	2015	
0	REDEVELOPMENT BOARD				\$260	\$1,270	\$1,531
	Parmenter Mechanical Electrical				\$173	\$847	\$1,020
	Parmenter Exterior Trim/Brick/Stone Repairs						
	Gibbs Exterior Trim/Brick/Stone/Chimney Repairs			\$434	\$2,117	\$2,074	\$4,625
	Gibbs Roof Replacement/ Repairs			\$607	\$3,485	\$5,444	\$9,536
	Crosby gym roof Replacement	\$781	\$3,811	\$3,733	\$3,655	\$3,577	\$15,557
	Parmenter Gutter/Roof/Downspout/Chimney repairs	\$434	\$2,117	\$2,074	\$2,031	\$1,987	\$8,643
	Crosby Oil Tank Removal		\$260	\$1,270	\$1,244	\$1,218	\$3,993
	Gibbs Interior Renovations			\$347	\$1,694	\$1,659	\$3,700
	Gibbs Retaining Wall/ Fence Repl/ Ext site improvements			\$520	\$2,541	\$2,489	\$5,550
	Dallin Library Exterior/Roof repairs			\$347	\$1,694	\$1,659	\$3,700
	Crosby Exterior Trim/Brick/Stone/Chimney Repairs		\$347	\$1,694	\$2,006	\$3,318	\$7,365
	Gibbs Gymnasium Floor	\$520	\$2,541	\$2,489	\$2,437	\$2,385	\$10,371
	Crosby Steam pipe/ Floor replacement	\$520	\$2,541	\$2,489	\$2,437	\$2,385	\$10,371
	REDEVELOPMENT BOARD Total	\$3,348	\$17,473	\$24,117	\$36,373	\$45,767	\$127,078
	SCHOOLS					\$694	\$694
	AHS Lowe Auditorium Bldg B Steps					\$694	\$694
	Brackett School - exterior paving						
	Stratton School Improvements	\$12,055	\$76,465	\$153,068	\$186,806	\$182,894	\$611,288
	Thompson School Improvements	\$2,081	\$12,244	\$22,199	\$31,946	\$41,484	\$109,954
	Replace Fire Control Inst. Alarm Panels HS	\$434	\$4,786	\$7,866	\$7,643	\$7,420	\$28,147
	High School - exterior painting	\$347	\$3,898	\$7,003	\$6,805	\$6,606	\$24,658
	Special Ed Space Improv. HS & Other			\$2,602	\$26,632	\$25,889	\$55,123
	Bus - 35 Passenger	\$1,474	\$19,949	\$19,359	\$18,769	\$18,179	\$77,731
	High School -Replace ventilating rooftop units	\$104	\$1,169	\$2,205	\$3,211	\$4,083	\$10,772
	High School -Replace heating and ventilation units	\$104	\$1,169	\$2,205	\$3,211	\$4,083	\$10,772
	All Schools - gym floors	\$260	\$2,897	\$5,246	\$7,742	\$9,949	\$26,095
	High School - HVAC steam trap replacement		\$520	\$5,326	\$5,178	\$5,203	\$16,227
	Bus - 8 Passenger		\$676	\$9,587	\$14,750	\$14,306	\$39,318
	Bus - 53 Passenger			\$1,474	\$19,949	\$19,359	\$40,782
	Athletics Van - 8 passenger				\$607	\$8,214	\$8,821
	Brackett - exterior paving					\$694	\$694
	Bus - 8 Passenger					\$694	\$694
	SCHOOLS Total	\$16,860	\$123,775	\$238,140	\$333,246	\$350,444	\$1,062,464
	VETERANS' MEMORIAL RINK EN					\$4,596	\$4,596
	Rink Renovations: Zamboni room/Locker rooms					\$4,596	\$4,596
	Rink Renovations: Roof/ceiling/dehumidification			\$4,857	\$28,380	\$27,732	\$60,969
	VETERANS' MEMORIAL RINK ENTERPRISE FUND Total			\$4,857	\$28,380	\$32,329	\$65,566
0	Total	\$123,424	\$824,831	\$1,214,593	\$1,627,197	\$1,983,193	\$5,773,238
	Grand Total	\$123,424	\$824,831	\$1,214,593	\$1,627,197	\$1,983,193	\$5,773,238

SPECIAL TOWN MEETING

Monday, May 10, 2010

Substitute Motion

ARTICLE 4

CAPITAL BUDGET/FIRE STATIONS

To see if the Town will vote to appropriate a sum of money for remodeling, reconstructing or making extraordinary repairs to the Central Fire Station and/or Highland Fire Station, including design, original equipment and landscaping, paving and other site improvements incidental or directly related to such remodeling, reconstruction or repair and determine whether such appropriations shall be raised by the general tax, transferred from available funds, borrowed or provided by any combination of the foregoing; or take any action related thereto.

(Inserted at the request of the Town Manager and the Permanent Town Building Committee)

VOTED: **That the sum of \$1,250,000 be and hereby is appropriated for the purpose of renovating the Central Fire Station and that the sum of \$3,270,000 be and hereby is appropriated for the purpose of renovating the Highland Fire Station, including design, original equipment and landscaping, paving and other site improvements incidental or directly related to such remodeling, reconstruction or repair; that to raise this appropriation the Treasurer, with the approval of the Board of Selectmen, is authorized to borrow \$4,520,000 under and pursuant to Chapter 44, of the General Laws, as amended, or any other enabling authority and to issue bonds or notes of the Town therefore; and that the Board of Selectmen and the Town Manager be and hereby are authorized to enter into any agreements they determine to be necessary in connection with the project and its financing and are further authorized to accept grants that may become available.**

Substitute Motion

ARTICLE 5

CAPITAL BUDGET/COMMUNITY SAFETY BUILDING

To see if the Town will vote to appropriate a sum of money for renovations and repairs to the Community Safety Building and determine whether such appropriations shall be raised by the general tax, transferred from available funds, borrowed or provided by any combination of the foregoing; or take any action related thereto.

(Inserted at the request of the Town Manager and the Permanent Town Building Committee)

VOTED: **That the sum of \$235,000 be and hereby is appropriated for the purpose of repairs and renovations to the Police Station, including design, original equipment and landscaping, paving and other site**

improvements incidental or directly related to such remodeling, reconstruction or repair; that to raise this appropriation the Treasurer, with the approval of the Board of Selectmen, is authorized to borrow \$235,000 under and pursuant to Chapter 44, of the General Laws, as amended, or any other enabling authority and to issue bonds or notes of the Town therefore; and that the Board of Selectmen and the Town Manager be and hereby are authorized to enter into any agreements they determine to be necessary in connection with the project and its financing and are further authorized to accept grants that may become available.

Comment:

In 2006 the Town retained Ammondson Architects, Inc. to do a study on the necessary repairs and renovations to the Community Safety Building, now 27 years old. In order to accommodate the budgeting constraints of the Town, the Capital Planning Committee recommended spreading the program over 5 to 8 years, which term is now even further extended. The first phase was to address issues of structural integrity, beginning with the garage under the Plaza deck between the Community Safety Building and Cusack Terrace, which has serious leaks that threaten the structure. On the recommendation of the architects, a waterproofing specialist was retained to perform an additional examination. The 2009 Annual Town Meeting, based upon the recommendation of the Capital Planning Committee, voted \$1,350,000 for this first phase operation. Due to inflation over the four year period, additional information about the extent of the damage and contingency reserves, a new architectural estimate was obtained at \$2,553,546. Subsequent negotiations by the Permanent Town Building Committee and its project manager reduced this amount to \$1,724,824, resulting in a request for an additional authorization of \$375,000. The total project will likely cost in excess of \$8 million over several phases and not be completed until 2020.

Within the last two weeks, through careful management of the bidding process, the PTBC received construction bids on the Fire Station projects that were \$430,000 lower than the architect's estimates, and bids on the Community Safety Building that were \$140,000 lower than the earlier estimate. As a result, the PTBC is requesting these changes, saving the Town \$570,000 in capital expense on these projects.